



OCCARES

Justice through Prevention & Intervention

**2025 Vision
Quarterly Status Report
July – September 2021**

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Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars:

1. **Prevention:** Developing public informational campaigns and interventions – particularly related to substance use and mental health – that divert people from involvement in the criminal justice system.
2. **Courts:** Strengthened coordination between county agencies and the courts, including an examination of potential adjustments to existing specialty courts.
3. **In-Custody:** Enhanced mental health and substance use programs, linkages to post-custody services, and training to prepare people for successful reentry.
4. **Reentry:** Developing a comprehensive system to ensure continuity in treatment for mental health and substance use disorders and promote positive outcomes.
5. **Juvenile & Transitional Aged Youth (TAY):** Expanded mental health services, substance use disorder treatments, and stable housing options for juveniles and TAY who have a high risk to enter or reenter the criminal justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), co-chaired by Supervisor Andrew Do and Supervisor Doug Chaffee. The OCCJCC includes county departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by a Director of Performance Management and Policy and the Budget Director in the County Executive Office (CEO). Each OCCJCC

stakeholder identifies senior staff to participate in working groups tasked with executing the 2025 Vision and recommending amendments to the OCCJCC for its consideration. Staff created Courts, Reentry, Juvenile & TAY, Legislation, and Data & Metrics working groups; and a general implementation working group to ensure coordination across departments.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC are included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings are used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021 and focused the reportable outcomes and performance indicators for each of the five pillars to develop a plan to measure the success of the 2025 Vision. The results of this Offsite are being reviewed and will be shared at the October OCCJCC meeting.

The following report provides a summary of the status of outstanding requests, highlights of this quarter's activities, and issues or proposed changes requiring OCCJCC guidance.

Status of Outstanding Council Requests

The following is a listing of the requests made by OCCJCC that were outstanding or resulting from the last regularly scheduled meeting.

1. Establish a subgroup to provide an analysis of the OCCJCC-approved coordinated reentry plan and use of existing County facilities for implementation of the plan. (May 2020)

Status: In Progress. OC Public Works has engaged an Architect and Engineering firm to assess the County facilities identified in the reentry plan. The firm has had initial meetings with the stakeholder departments to begin to identify the needs to facilitate their analysis. The established subgroups have been kept informed of the progress.

2. Incorporate data to provide the needed information to make data driven decisions. (April 2021)

Status: In Progress. The County's contracted data consultant firm analyzed the 2025 Vision Report and created a Data Plan with the core data elements identified. The OCCJCC Offsite held on September 24, 2021 focused on the reportable outcomes and performance indicators. The results will be shared with all working groups for analysis of existing and needed data and information.

3. Develop System Flow Charts for each Pillar. (May 2021)
Status: Completed. Contracted Data Consultants and research staff from stakeholder departments engaged in a logic modeling process and developed System Flow Charts for each pillar. These System Flow Charts are comprehensive and include the Pillar's Goals, Action Items, as well as anticipated reportable outcomes and performance indicators and were used to guide the discussions at the OCCJCC Offsite on September 24, 2021.

4. Enhance the OCCJCC Website to include links to relevant reports and information. (July 2021)
Status: Completed. The webpage has been completed and includes a description and mission for OCCJCC as well as links to the most recent Board Resolution establishing the OCCJCC, list of current members, 2025 Vision Implementation Plan, quarterly updates, annual reports, as well as the agendas and minutes from previous meetings.
<https://ceo.ocgov.com/government-community-relations/orange-county-criminal-justice-coordinating-council>

5. Analyze each pillar and consolidate all Goals and Actions Items specific for the juvenile and TAY populations to be reported under the one pillar identified for juvenile and Tay. (August 2021)
Status: Completed. The Juvenile and TAY Working Group was provided with the revised pillar including Goals and Action Items on August 23rd with revisions received by September 10th. All revisions are noted below under the section below titled "Proposed Revisions to the Integrated Services 2025 Vision."

Quarterly Highlights

The Integrated Services Working Group is meeting monthly and reviewing the entire plan to ensure it is accurate with respect to action and completion timeline expectations. The following are highlights from this quarter's report.

Pillar #1: Prevention

- Progress was made to begin building HCA's capacity to manage and analyze large-scale survey data with follow-up surveys planned by December 2021, one year after the baseline survey was conducted. (Goal #1, AI #2b)
- Progress was made by HCA in ensuing partner agencies and organizations were informed of crisis related resources and establishing a CIT Steering Committee. (Goal #1, AI #4b)
- **Completed.** The pilot program by OCSD that integrated the use of mental health clinicians is prepared to expand to other patrol areas once available PERT staff are available. (Goal #4, AI #11)
- Progress was made by OCSD to begin reporting on mental health-related response calls and their outcomes. (Goal #4, AI #12)

Pillar #2: Courts

No highlights were reported for this quarter.

Pillar #3: In-Custody

- Progress was made by OCSD on the planning for the AB109 housing module and specialized programming. (Goal #2, AI #3)
- Progress was also made by OCSD to establish and populate the Emerging Youth module which officially started on August 23rd with fully developed curriculum. (Goal #2, AI #5)
- Progress was made by OCSD to provide limited case management services to inmates identified as high-risk to reoffend with no open mental health case and at least 30 days remaining in their sentence. (Goal #3, AI #3)
- Progress was made by OCSD and OCCR to develop a vocational training certificate program that may involve virtual technology platform. (Goal #3, AI #5)

Pillar #4: Reentry

Progress has been made by OCSD to collaborate with County and community-based organizations to coordinate immediate post-release services. (Goal #2, AI #8)

Pillar #5: Juvenile & TAY

Completed. An inventory of all existing programs and services provided at the juvenile facilities was completed. (Goal #3, AI #3)

Proposed Revisions to the Integrated Services 2025 Vision

The 2025 Vision includes estimated timelines to ensure the overall goal of implementation in 2025 is maintained. The impacts of the COVID pandemic did result in some planned activities being delayed and not completed in FY 2020-21 as planned. All Action Items identified under FY 2020-21 that were not completed were moved to FY 2021-22. The following outlines the changes proposed for the 2025 Vision:

Pillar #1: Prevention

- References to “Substance Abuse” were updated to “Substance Use” as informed to be the correct term.
- Action Items for FY 2020-21 that were incomplete as of June 30, 2021, were moved to FY 2021-22.

Pillar #2: Courts

- Action Items for FY 2020-21 that were incomplete as of June 30, 2021, were moved to FY 2021-22.
- Goal and Action Item pertaining to the expansion of the Juvenile Specialty Courts were moved to the Juvenile and TAY Pillar. (formerly Goal #3)
- Goal #3 (Diversion Options), Court process span revised to point of arrest (replacing arraignment) to disposition (replacing trial). (AI #1b)

Pillar #3: In-Custody

Action Items for FY 2020-21 that were incomplete as of June 30, 2021, were moved to FY 2021-22.

Pillar #4: Reentry

Action Items for FY 2020-21 that were incomplete as of June 30, 2021, were moved to FY 2021-22.

Pillar #5: Juvenile & TAY

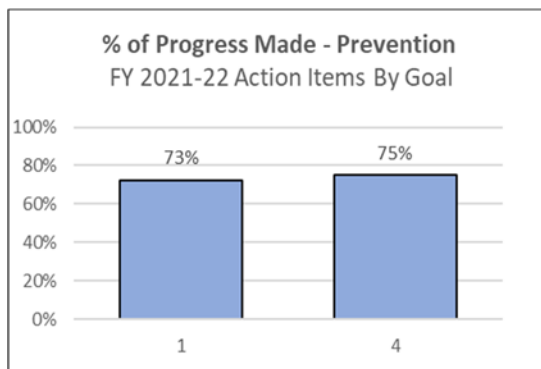
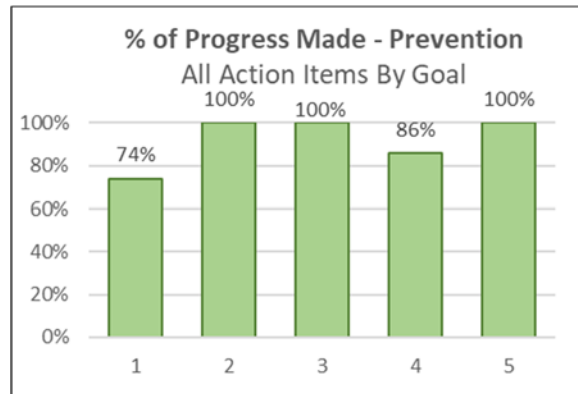
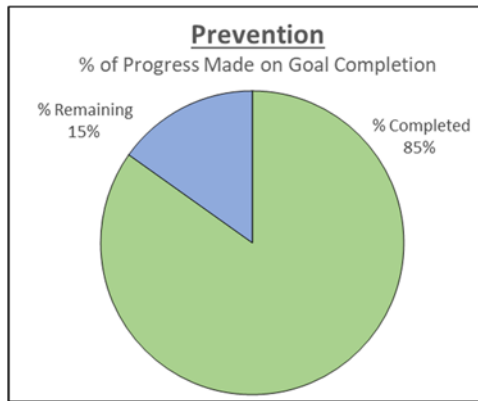
The Pillar was revised to be inclusive of the Goals and Action Items to address prevention, court process, detention, and reentry for the juvenile and TAY population in the juvenile justice system.

- Goals established address the four pillars, just as is done with the adult population.
- Youth and TAY covered by this pillar are Pre-K to 12 (per SB 439), 12 through 15 (juveniles), and 16 through 25 years (TAY).

Status of Goals Summary

As of September 2021

PILLAR #1: PREVENTION



Goal 1: Increase Public Awareness of Various Mental Health and Substance Use Topics and Resources

Goal 2: Increase Staffing Resources to Address Increased Demands for Mental Health Services

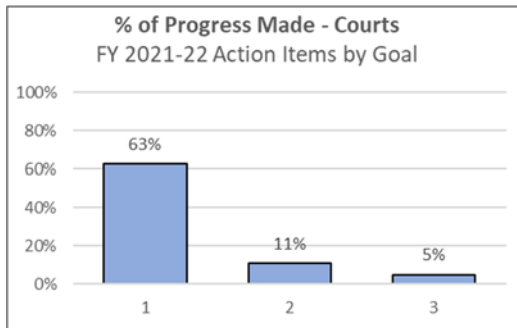
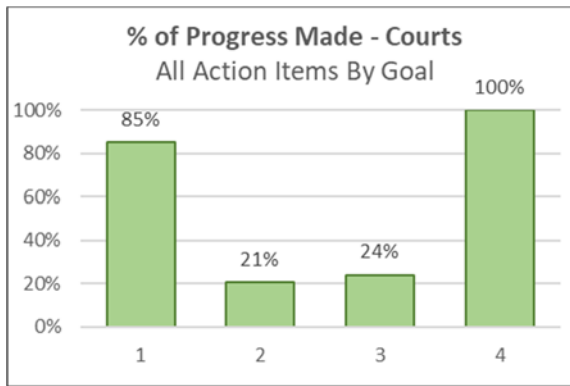
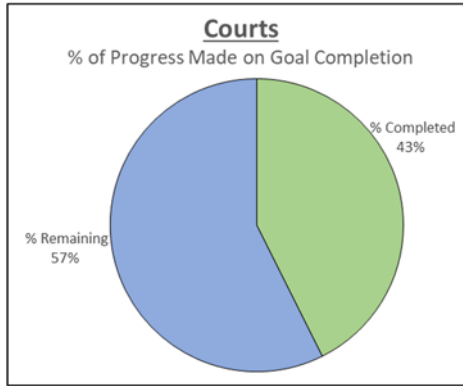
Goal 3: Behavioral Health Services Campus

Goal 4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address the training, response, and analytics.

Goal 5: Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.

| Goal | Action Item | FY 2021-22 Action Item Description | % |
|------|-------------|--|------|
| 1 | 2b | Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign. | 40% |
| 1 | 3a | Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities. | 100% |
| 1 | 3b | Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments. | 50% |
| 1 | 3c | Incorporate the use of the phone number and website into the countywide campaign. | 100% |
| 4 | 11 | Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners. | 100% |
| 4 | 12 | Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments. | 50% |

PILLAR #2: COURTS



Goal 1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness.

Goal 2: Explore Expansion of Adult Specialty Courts

Goal 3: Explore Expansion of Juvenile Specialty Courts

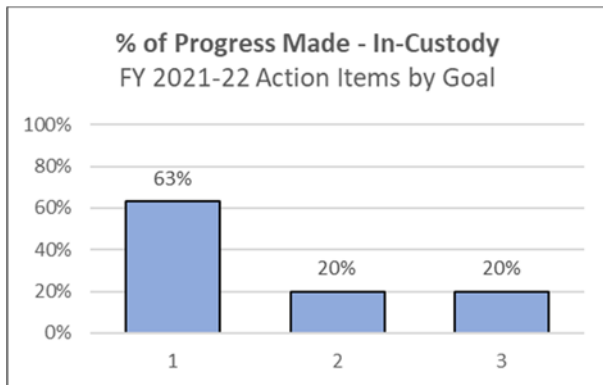
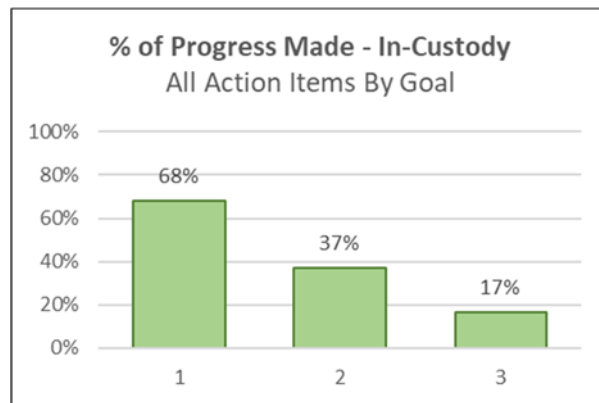
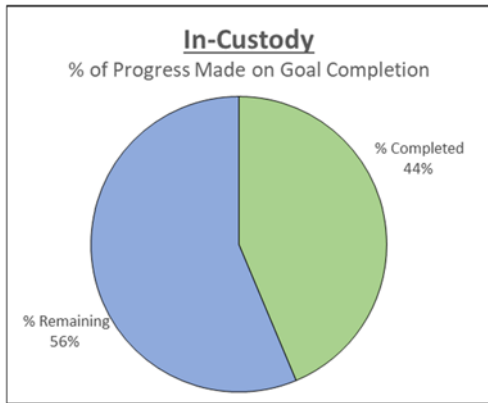
Goal 3: Identify, Develop and Implement Diversion Options within the Adult Court System.

Goal 4: Establish a Standing Collaborative Committee.

| Goal | Action Item | FY 2021-22 Action Item Description | % |
|------|-----------------------|---|-----|
| 1 | 2a (from FY 20-21) | County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts. | 50% |
| 1 | 2b (from FY 20-21) | County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address. | 75% |
| 2 | 1b (from FY 20-21) | Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons. | 25% |
| 2 | 1c (from FY 20-21) | Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court. | 30% |
| 2 | 2 (from FY 20-21) | Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025. | 10% |
| 2 | 3 | Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs. | 0% |
| 2 | 4 | Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. | 0% |
| 2 | 5 | Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion. | 0% |
| 3 | 1b (from FY 20-21) | Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems. | 10% |
| 3 | 1c (from FY 20-21) | Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems. | 10% |

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| 3 | 2 (from FY 20-21) | Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable. | 0% |
| 3 | 3 (from FY 20-21) | Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs. | 0% |

PILLAR #3: IN-CUSTODY

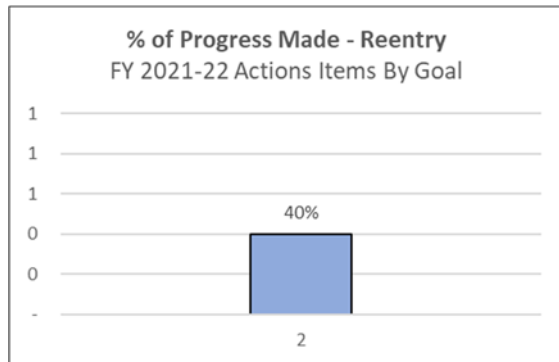
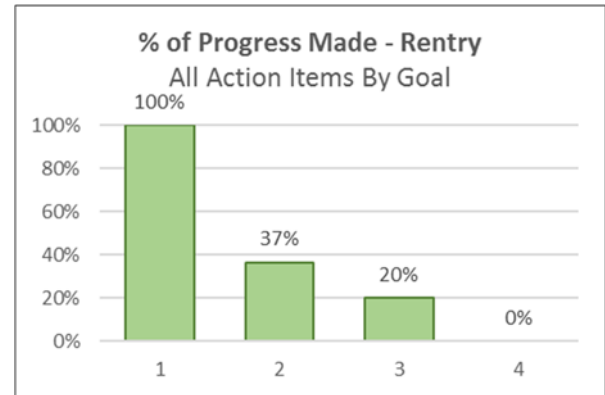
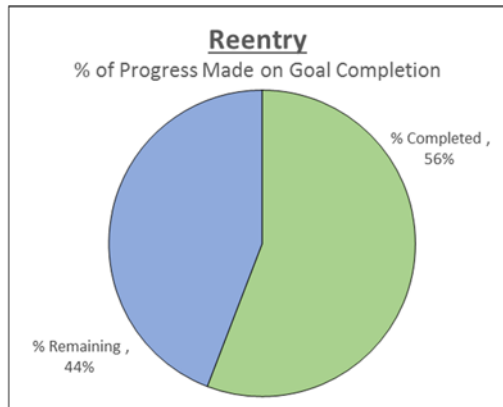


- Goal 1:** Enhance Mental Health and Substance Use Treatment Services In-Custody.
- Goal 2:** Establish Specialized In-Custody Housing.
- Goal 3:** Enhance Inmate Programming Services.

| Goal | Action Item | FY 2021-22 Action Item Description | % |
|------|-----------------------|---|-----|
| 1 | 8 (from FY 20-21) | Create BH Modules and additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder. | 70% |
| 1 | 9 (from FY 20-21) | Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days. | 90% |
| 1 | 10 (from FY 20-21) | Ensure all Deputy Sheriffs assigned to custody operations complete 16 hours of Crisis Intervention Training (CIT) | 30% |
| 2 | 3 (from FY 20-21) | Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences. | 60% |
| 3 | 2 (from FY 20-21) | Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers. | 30% |
| 3 | 3 (from FY 20-21) | Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through | 80% |

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| | | a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry. | |
| 3 | 4 (from FY 20-21) | Develop a reentry housing strategy with relevant county and community stakeholders. | 0% |
| 3 | 5 (from FY 20-21) | Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody. | 60% |

PILLAR #4: REENTRY



Goal 1: Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.

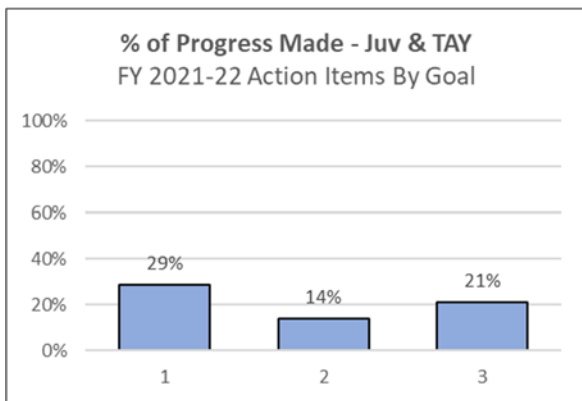
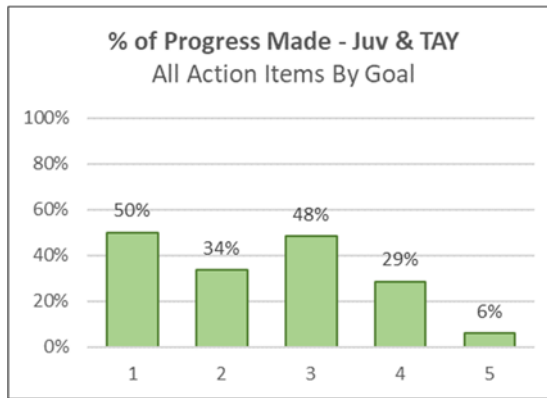
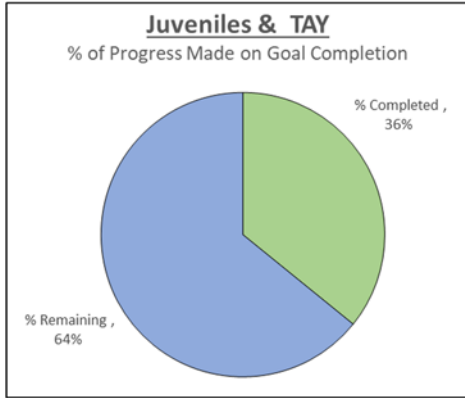
Goal 2: Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration.

Goal 3: Implement Communication Strategy.

Goal 4: Establish Ongoing Oversight.

| Goal | Action Item | FY 2020-21 Action Item Description | % |
|------|----------------------|---|-----|
| 2 | 3 (from FY 20-21) | Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information. | 50% |
| 2 | 4 (from FY 20-21) | Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals. | 10% |
| 2 | 5 (from FY 20-21) | Identify and assess potential sites and providers to meet projected needs to implement programs/services. | 60% |

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH



- Goal 1:** Establish and maintain a community-involved outreach and prevention program to address juvenile and TAY mental illness and substance use prevention and intervention.
- Goal 2:** Analyze the need to expand the Juvenile Specialty Courts and implement as appropriate.
- Goal 3:** Analyze and enhance programming available to detained youths to address identified gaps or needs.
- Goal 4:** Establish a coordinated reentry system for the juvenile and TAY population.
- Goal 5:** Establish a Juvenile Campus to meet current and anticipated future needs.

| Goal | Action Item | FY 2020-21 Action Item Description | % |
|------|-------------|---|------|
| -- | -- | Analyze, assess, and establish needed services and resources to address mental health and substance use issues prior to entering the juvenile delinquency system. | -- |
| 1 | 2a | <ul style="list-style-type: none"> • Expand BH awareness and resources present in schools. | 100% |
| 1 | 2b | <ul style="list-style-type: none"> • Establish adolescent crisis stabilization unit at the Be Well North Campus | 100% |
| 1 | 2c | <ul style="list-style-type: none"> • Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts | 0% |
| -- | -- | Establish a comprehensive prevention and diversion program for juveniles aged Pre-K to 12 (SB 439 population) | -- |
| 1 | 3a | <ul style="list-style-type: none"> • Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. | 0% |

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| 1 | 3b | <ul style="list-style-type: none"> Identify and prioritize the gaps in programs or services specific to this population of youth | 0% |
| 1 | 3c | <ul style="list-style-type: none"> Develop and implement programming to address and provide a family support system | 0% |
| 1 | 3d | <ul style="list-style-type: none"> Develop and implement programming specific for the youth identified as at risk to enter the juvenile justice or criminal justice systems. | 0% |
| 2 | 3 | Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons. | 50% |
| 2 | 4 | Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025. | 10% |
| 2 | 5 | Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs. | 0% |
| 2 | 6 | Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. | 0% |
| 2 | 7 | Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025. | 10% |
| 3 | 2 | Implement coordinated remediation services for in-custody youth who are pending competency proceedings. | 90% |
| 3 | 3 | Create an inventory of all existing programs provided at all juvenile facilities. | 100% |

Appendix A: Working Group Status

Director of Performance Management and Policy: Liz Guillen-Merchant

Budget Director: Kim Engelby

| INTEGRATING SERVICES WORKING GROUP | |
|------------------------------------|--|
| Chaired by: | Kim Engelby, Liz Guillen-Merchant (CEO) |
| General Members: | <p>Courts: Judge Thomas Delaney, Judge Joanne Motoike, Judge Craig Arthur</p> <p>CSS: Rachael Vargas</p> <p>DA: Jess Rodriguez, Tamika Williams</p> <p>HCA: Annette Mugrditchian, Erin Winger</p> <p>OCCR: Carma Lacy</p> <p>OCPW: Tim Corbett</p> <p>OCSA: Rich Koenig, Nate Wilson</p> <p>Prob: Bryan Prieto</p> <p>Pub Def: Frank Bittar, Mark Brown</p> <p>SSA: An Tran, Christine Snapper</p> <p>BOS: Veronica Carpenter, Nick Pham, Paulette Chaffee, Jessica Guerrero</p> |
| Last Meeting: | August 18, 2021 Meetings scheduled monthly. Next meeting is scheduled for October 20, 2021. |
| Status: | <p>The Integrating Services Working Group focuses on the entire 2025 Vision and provides monthly updates for the group and facilitates implementation efforts.</p> <p>The group reviewed the expectations for FY 2021-22 and provided a brief summary of what to expect for the OCCJCC Offsite in September.</p> |
| Next Steps: | Review the feedback obtained on the System Flow Charts, reportable outcomes, and performance indicators. |
| Concerns: | None at this time. |

COURTS WORKING GROUP

Chaired by: Judge Delaney (Courts), Kim Engelby (CEO)

General Members:

Courts: , Kristal Valencia, Judge Thomas, Delaney,

CSS: Rachael Vargas

DA: Jess Rodriguez, Tamika Williams

HCA: Jenny Hudson, Annette Mugrditchian,

OCSA: Lisa Von Nordheim, Rich Koenig

Prob: Bryan Prieto, Catherine Stiver

Pub Def: Frank Bittar, Mark Brown

SSA: Sumit Sapra

BOS: Veronica Carpenter, Nick Pham, Paulette Chaffee, Jessica Guerrero

Last Meeting: September 13, 2021

Meetings scheduled for every other month. Next meeting is scheduled for November 8, 2021.

Status: The Courts Working Group is focused on implementation of Pillar 2 Action Items as listed in the County's 2025 Vision addressing the adult population in the criminal justice system. At the August OCCJCC meeting, direction was provided to establish the Juvenile and TAY Pillar (#5) to be inclusive of all efforts pertaining to that population and revising the Working Groups as needed.

Reviewed and discussed the Courts System Flow Chart, reportable outcomes, performance indicators and potential strategic priorities.

Next Steps: Review the feedback obtained on the System Flow Charts, reportable outcomes, and performance indicators.

Concerns: None at this time.

REENTRY WORKING GROUP

Chaired by: Bryan Prieto (Probation), Kim Engelby, Liz Guillen-Merchant (CEO)

Subgroups

Adult

Courts: Kristal Valencia
CSS: Rachael Vargas
DA: Jess Rodriguez, Tamika Williams
HCA: Jenny Hudson, Joanne Lim, Erin Winger
OCCR: January Johnson, Carma Lacy, Marie Vu
OCSD: Joe Balicki, Jason Park, Lisa Von Nordheim
Prob: Joycelyn Durk
Pub Def: Frank Bittar, Frank Davis
SSA: Gail Araujo, Mike Edmundson
BOS: Veronica Carpenter, Nick Pham, Paulette Chaffee, Jessica Guerrero

Last Meeting: September 15, 2021
Meetings are scheduled as needed.

Status: At the August OCCJCC meeting, direction was provided to establish the Juvenile and TAY Pillar (#5) to be inclusive of all efforts pertaining to that population and revising the Working Groups as needed.

OC Public Works has engaged an Architect and Engineering firm to analyze the facilities included in the reentry proposal and work with the stakeholders to identify service and program needs.

Next Steps: Review the feedback obtained on the System Flow Charts, reportable outcomes, and performance indicators.

Concerns: None at this time.

JUVENILE & TAY WORKING GROUP

| | |
|-------------------------|---|
| Chaired by: | Judge Joanne Motoike (Courts), Bryan Prieto (Probation) |
| General Members: | |
| CEO | Kim Engelby, Liz Guillen-Merchant |
| Courts: | Kelli Beltran, Judge Craig Arthur |
| DA: | Kimberly Doyle |
| HCA: | Dawn Smith, Brett O'Brien, Erin Winger, Joanne Lim |
| OCCR: | Carma Lacy, Renee Ramirez, |
| OCSA: | Rich Koenig, Nate Wilson, Darren Braham |
| Prob: | Daniel Hernandez, Christy Ronald, |
| Pub Def: | Laura Jose, Darren Thompson |
| SSA: | An Tran, Christine Snapper, Kim Ragen |
| BOS: | Veronica Carpenter, Nick Pham, Paulette Chaffee, Jessica Guerrero |
| Last Meeting: | September 13, 2021 This Working Group meets every other month. Next meeting is scheduled for October 25, 2021. |
| Status: | <p>.The Juvenile & TAY Working Group is focused on implementation of the Action Items for all pillars listed in the County's 2025 Vision as it pertains to the juvenile and TAY populations.</p> <p>At the August OCCJCC meeting, direction was provided to establish the Juvenile and TAY Pillar (#5) to be inclusive of all efforts pertaining to that population and revising the Working Groups as needed. The Goals and Action Items included in the other four pillars were analyzed and incorporated into the revised Juvenile and TAY Pillar. The System Flow Chart was also modified to address this change.</p> |
| Next Steps: | Review the feedback obtained on the System Flow Charts, reportable outcomes, and performance indicators. |
| Concerns: | None at this time. |

LEGISLATION WORKING GROUP

Chaired by: Peter DeMarco, Liz Guillen-Merchant (CEO)

General Members:

CEO: Julie Perkins

CSS: Rachael Vargas

DA: Glenn Robison, Kimberly Edds

HCA: Torhon, Barnes

OCCR: Mary Beth Anderson

OCSD: Ray Grangoff

Prob: Jennifer Palmquist

Pub Def: Mark Brown, Martin Schwarz

SSA: Alyson Piguee, Kristina Traw

Precision: Amy Jenkins, Nicole Wordelman

BOS: Veronica Carpenter, Nick Pham, Paulette Chaffee, Jessica Guerrero

Last Meeting: May 13, 2021

Meeting: Next Meeting scheduled for November 11, 2021

Status: This Working Group meets every other month. The focus has been on policies and legislation that may have an impact on the County efforts with OC Cares initiatives. A more proactive approach is planned to begin with FY 2021-22 to seek or create opportunities to move the initiatives forward, such as seeking earmarked funding, coordinating grant requests, etc.

Next Steps: Meetings will resume beginning in November and continue every other month with close attention paid to the budget and legislative cycles and impacting legislation.

Concerns: None at this time.

DATA & METRICS WORKING GROUP

Chaired by: Greg Boston (OCSD), Kim Engelby, Liz Guillen-Merchant (CEO)

General Members:

Courts: Kristal Valencia, Nicole Le, Kelli Beltran

DA: David De Los Reyes, Katie Parsons, Jess Rodriguez, Tamika Williams

HCA: Natalie Dempster, Irfan Khan, Erin Winger, Joanne Lim, Sharon Ishikawa, Dawn Smith, April Howard, Alicia LeMire, Dr. Chun Chiang

OCSD: Crystal Null

Prob: Marya Foster, Cheryl Sannebeck, Lisa Sato

Last Meeting: August 10, 2021

Meeting: Next Meeting is to be determined.

Status: The Working Group completed their reviews of the System Flow Charts in early August in preparation for the OCCJCC Offsite planned for September 2021. Meetings will resume once feedback is obtained from the offsite.

Next Steps: Review the feedback obtained on the System Flow Charts, reportable outcomes, and performance indicators.

Concerns: None at this time.

Appendix B: Contact Listing

| CONTACT LISTING | | | |
|--------------------------------|---|--------------|--------------------------------------|
| Name | Title | Phone | Email |
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| Engelby, Kimberly | Budget Team Lead | 714.834.3530 | kimberly.engelby@ocgov.com |
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| Williams, Tamika | Sr. Deputy District Attorney | 714.315.6124 | tamika.williams@da.ocgov.com |
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CONTACT LISTING

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| Lacy, Carma | Director of Workforce Development | 714.480.6420 | carma.lacy@occr.ocgov.com |
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| Guerrero, Jessica | Supervisor Chaffee's Office | 714.834.3440 | jessica.guerrero@ocgov.com |

Appendix C: Core Data Indicators

Placeholder for Reporting of Data and Metrics Adult Community Corrections System

Demographics

Provide general information regarding the adult population in the Community Correction System of Care, such as number with mental illness, SUD, Co-Occurring; number of high utilizers, etc.

Capacity of System

Number of calls received for referrals or service; needs for housing/programs; number of days for evaluations to enter programs; delays due to lack of space in directed programs; utilization of reentry centers (when established)

Diversion Options & Programs

Capacity limits and space available for identified diversion programs; number of individuals taken to the Be Well campus (family/LLE); number of individuals released on supervision; number of successful completions/unsuccessful completions.

Linkages to Services & Engagement

Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; enrollments in inmate services programs; number released with/without public assistance benefits & discharge/treatment plans.

Return to Justice System

Number of individuals/program participants with new charges filed within 1/2/3 years or pretrial release or completion of sentence; number convicted on new charges within 1/2/3 years; number with warrant or sanctions imposed during program; number of individuals in custody due to violation (including type).

Community Reintegration

Number of successful completions of court programs (i.e. drug court); number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.

Client Feedback

Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.

Comparative Averages

National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.

Placeholder for Reporting of Data and Metrics Juvenile & TAY Community Corrections System

Demographics

Provide general information regarding the juvenile and TAY population in the Community Correction System of Care. This will be aggregate data due to the challenges with reporting of this age group.

Capacity of System

Number of juveniles/TAY screened and identified with mental illness of SUD; number of days to complete suitability determination for specialty courts eligibility; number of youths placed with families, STRPs, or other living arrangements.

Diversion Options & Programs

Capacity limits and space available for identified diversion programs; number of successful completions/unsuccessful completions.

Linkages to Services & Engagement

Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; number released with/without public assistance benefits & discharge/treatment plans.

Return to Justice System

Number of juveniles/TAY that return to custody within 1/2/3 years of release either for new charges or new convictions

Community Reintegration

Number of successful completions of programs; number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.

Client Feedback

Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.

Comparative Averages

National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.



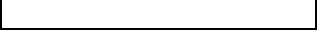

Appendix D: Common Acronyms

Listing of Common Acronyms Used

| | |
|-------|--|
| BH | Behavioral Health |
| CAT | Crisis Assessment Team |
| CBO | Community Based Organization |
| CCB1 | Community Court |
| CEO | County Executive Office |
| CHS | Correctional Health Services |
| CIT | Crisis Intervention Training |
| CJ1 | Court at Intake Release Center |
| CSEC | Commercially Sexually Exploited Children |
| DA | District Attorney |
| HCA | Health Care Agency |
| IRC | Intake Release Center |
| LLE | Local Law Enforcement |
| LPS | Lanterman-Peris Short |
| MAT | Medication Assisted Treatment |
| OCCR | Orange County Community Resources |
| OCSD | Orange County Sheriff-Coroner Department |
| PERT | Psychiatric Emergency Response Team |
| PD | Public Defender |
| PJ | Presiding Judge |
| PO | Probation Officer |
| PSH | Permanent Supportive Housing |
| SFP | Strategic Financial Plan |
| SPMI | Severely and Persistently Mentally Ill |
| SMI | Severely Mentally Ill |
| SSA | Social Services Agency |
| STRTP | Short Term Residential Treatment Program |
| SUD | Substance Use Disorder |
| TAY | Transitional Age Youth |


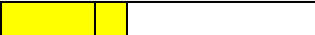


Appendix E: Status Details










| PILLAR #1: PREVENTION | | | |
|---|--|---|---|
| Key: | Completed: ■ | In Progress: ■ | Challenged: ■ |
| Goal #1: Increase Public Awareness of Various Mental Health and Substance Use Topics and Resources | | | |
| Vision 2025 Target Date: June 30, 2023 (FY 2022-23) | | | |
| Lead Agency: Health Care Agency (HCA) | | | |
| Action Items: | % Completed | | |
| FY 2019-20 | | | |
| 1a | Create a list of County resources for individuals experiencing a BH crisis. | Completed Oct 2019 | 100% |
| 1b | Survey current clients accessing services to determine if the services are meeting their needs. | Completed Mar 2020 | 100% |
| FY 2020-21 | | | |
| 1c | Survey residents and clients to assess general well-being, awareness of support systems or available programs, and to identify barriers to access that may exist. This will serve as baseline data to measure the effectiveness of the public information campaign. | Completed Mar 2021 | 100% |
| 2a | Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services. | Completed Mar 2021 | 100% |
| FY 2021-22 | | | |
| 2b | Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign. Status: Baseline data were obtained and reported out. HCA has been building out its capacity to manage and analyze large-scale, longitudinal survey data. HCA will begin working an ASR process to contract with a vendor to market the survey multiple times during the year, with the goal to re-deploy by December 2021, which is one year after the baseline data were collected. | ■ ■ ■ | 40% |
| 3a | Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities. | Completed Mar 2021 | 100% |

| | | | |
|-------------------|--|--|------|
| 3b | <p>Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.</p> <p>Status: A training program has been implemented by the Orange County Sheriff's Department (OCSD) through Santiago Community College which includes relevant crisis training for deputies (in-custody and patrol) and dispatchers. This training has been approved by POST and is available to all Orange County Agencies. Crisis Intervention Training is also being offered throughout Orange County to law enforcement and first responders, including Fire/EMS and those likely to encounter individuals experiencing a behavioral health crisis. HCA utilizes a contractor to provide the training.</p> |  | 50% |
| 3c | <p>Incorporate the use of the phone number and website into the countywide campaign.</p> |  | 100% |
| FY 2022-23 | | | |
| 4a | <p>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts.</p> <p>Status: No reportable action taken at this time.</p> |  | 0% |
| 4b | <p>Ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</p> <p>Status: HCA participates in Coalition and Results Groups Meetings to improve upon and expand existing crisis services network; provides education regarding the expansion of the Crisis Stabilization Units, including the first adolescent unit in Orange County, and will continue to educate the community regarding how these services can be accessed via County or County contracted programs and the Crisis Assessment Teams; maintains a 24/7 Behavioral Health Line via OCLINKS and will continue to build upon this and inform/educate and advertise regarding this resource. A CIT Steering Committee was established in April 2021 in order to properly educate and involve stakeholders regarding crisis services and make them more accessible for individuals in crisis.</p> |  | 50% |

| Goal #2: Increase Staffing Resources to Address Increased Demands for Mental Health Services | | |
|---|--|-------------------------|
| Vision 2025 Target Date: June 30, 2020 (FY 2019-20) | | |
| Lead Agency: Health Care Agency with Sheriff-Coroner Department | | |
| Action Items: | % Completed | |
| FY 2019-20 | | |
| 1 | Analyze current CAT & PERT teams to determine whether they are at an appropriate level to provide timely response to law enforcement and the community. | Completed Oct 2019 100% |
| 2 | Reach out to cities/entities not utilizing CAT or PERT teams and determine most appropriate model for utilization of services. | Completed Oct 2019 100% |
| 3 | Expand CIT Training for OCSD, LLE's or other first responders who are likely to encounter individuals experiencing a BH crisis. | Completed Mar 2020 100% |
| Goal #3: Behavioral Health Services Campus | | |
| Vision 2025 Target Date: June 30, 2021 (FY 2020-21) | | |
| Lead Agency: Health Care Agency | | |
| Action Items: | % Completed | |
| FY 2019-20 | | |
| 1 | Identify a site and develop a plan with community partners/providers to build the facilities and develop the programming. | Completed Mar 2020 100% |
| FY 2020-21 | | |
| 2 | Complete construction of facility and implement programs developed. | Completed Mar 2021 100% |
| Goal #4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address training, response, and analytics. | | |
| Vision 2025 Target Date: June 30, 2023 (FY 2022-23) | | |
| Lead Agency: Sheriff-Coroner Department with Health Care Agency | | |
| Action Items: | % Completed | |
| FY 2020-21 | | |
| TRAINING | | |
| 1 | Designate a Behavioral Health Liaison in OCSD's Operations and In-Custody Divisions to coordinate department efforts with other stakeholder departments and oversee implementation of 2025 Vision within the Sheriff's Department. | Completed Dec 2020 100% |
| 2 | Obtain POST certification for Crisis Intervention Training (CIT) and implement into POST training program with a plan to address department's needs. | Completed Dec 2020 100% |
| RESPONSE | | |
| 3 | Analyze and expand the roles and responsibilities of the existing Homeless Liaison Officers to utilize to assist and address behavioral health-related response calls and follow up. | Completed Mar 2021 100% |

| | | | |
|-------------------|---|--------------------|------|
| 4 | Collaborate with the Health Care Agency to designate and implement a dedicated PERT or PERT-like model to facilitate with follow up to behavioral health-related calls and case management of identified high-utilizers. | Completed Mar 2021 | 100% |
| 5 | Implement a pilot program in OCSD that incorporates a multi-resourced approach to address response calls involving mentally ill individuals. This includes CIT-trained OCSD deputies collaborating with HCA's designated response team for care coordination and case management. | Completed Jun 2021 | 100% |
| ANALYTICS | | | |
| 6 | Implement a policy to add an identifier to be able to track response calls that are related to mental health issues with the ability to analyze quantity of calls as well as outcomes. | Completed Dec 2020 | 100% |
| 7 | Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outreach grid for countywide use by law enforcement personnel. Determine the platform to use for full implementation. | Completed Dec 2020 | 100% |
| 8 | Develop an application with an outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care. | Completed Jun 2021 | 100% |
| 9 | Develop training for the ESRI application and implement the use within OCSD to assist with providing outreach and engagement services. | Completed Jun 2021 | 100% |
| 10 | Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments. | Completed Jun 2021 | 100% |
| FY 2021-22 | | | |
| RESPONSE | | | |
| 11 | Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners. Status: Completed. The pilot program is prepared to roll out to other areas of the department but delayed due to the lack of available mental health clinicians. Current target is to expand this regional model to the North County cities under OCSD domain as soon as additional PERT staffed are trained and designated to take on these duties. | Completed Sep 2021 | 100% |
| ANALYTICS | | | |
| 12 | Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments. Status: OCSD has begun to track all calls with a mental health nexus. These calls are then analyzed to determine response times, use of force statics, consumed time, and the proportion of calls for | | 50% |




| | | | |
|--|---|--|------|
| <p>service that are related to mental health. An internal report is being generated monthly. Analytics still need to be expanded to quantify services provided and coordination with other integrated departments.</p> | | | |
| FY 2022-23 | | | |
| TRAINING | | | |
| 13 | Implement training program to ensure 100% of OCSD sworn and dispatching staff receive the standard CIT training. |  Completed June 2021 | 100% |
| 14 | <p>Implement training program to ensure a minimum of 25% of sworn and dispatch staff receive enhanced CIT training. (Ph1 – 16 hours, Ph2 – 8 hours, Ph3 – 16 hours)</p> <p>Status: 44% of sworn staff have been trained in CIT 1; CIT 2 classes have recently been launched with 6% of sworn staff trained; CIT 3 classes will be rolled out in January 2022 to fulfill the goal of training 25% of sworn staff in enhanced CIT (CIT 1, 2, & 3). The launch of CIT 3 was delayed ensuring enough individuals had completed the prerequisites for CIT 3 (CIT 1 & 2) to fill classes.</p> |  | 40% |
| RESPONSE | | | |
| 15 | <p>Complete the roll out of coordinated program piloted in South Patrol to other areas in OCSD, including contracted partners.</p> <p>Status: OCSD has developed plans to roll out the pilot program from South Patrol to the North County patrol areas of OCSD once mental health resources are identified.</p> |  | 20% |
| <p>Goal #5: Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.</p> | | | |
| <p>Vision 2025 Target Date: June 30, 2021 (FY 2020-21)</p> <p>Lead Agency: All stakeholder departments</p> | | | |
| Action Items: | | % Completed | |
| FY 2020-21 | | | |
| TRAINING | | | |
| 1 | Establish a Case Management Committee to manage the policies involved, processes and services utilized by all responders and care coordination activities within SOCDIS application and CARE Plus Program. |  Completed Jun 2021 | 100% |



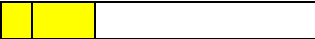
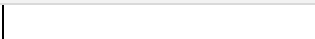
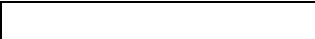
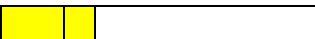

| PILLAR #2: COURTS | | | |
|--|---|---|--|
| Key: | Completed:  | In Progress:  | Challenged:  |
| Goal #1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness | | | |
| Vision 2025 Target Date: June 30, 2023 (FY 2022-23) | | | |
| Lead Agency: County Executive Office & Collaborative Courts | | | |
| Action Items: | | | % Completed |
| FY 2019-20 | | | |
| 1a | Establish a Working Group for the Courts portion of Integrated Services. |  | 100% |
| 1b | Develop a list of common terms with definitions used throughout the Collaborative Court Process. |  | 100% |
| FY 2020-21 | | | |
| 1c | Develop a current list of requirements for successfully completing a collaborative court program. |  | 100% |
| FY 2021-22 | | | |
| 2a | County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts. Status: The Court currently has an in-house case management system to specifically track Collaborative Court participants. We have coordinated with DA, PD, and HCA and Probation within the Collaborative Courts to identify a tool. The SCRAM Nexus Pilot for WIT and HJC DUI Courts is set to begin September 2021. |  | 50% |
| 2b | County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address. Status: The Court currently has an in-house case management system to specifically track Collaborative Court participants. In addition, we implemented a small working group starting with the WIT Court team to discuss existing data and to determine data needs and success measures. |  | 75% |
| Goal #2: Explore Expansion of Adult Specialty Courts | | | |
| Vision 2025 Target Date: June 30, 2025 (FY 2024-25) | | | |
| Lead Agency: County Executive Office & Collaborative courts | | | |
| Action Items: | | | % Completed |
| FY 2019-20 | | | |
| 1a | Identify each program and service offered at each Adult Specialty Court, the capacity served or available to serve, and any gaps to address. |  | 100% |
| FY 2020-21 | | | |
| No Action Items | | | |

| FY 2021-22 | | | |
|-----------------|--|---|-----|
| 1b | Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons. Status: The Court will explore options to identify offenders, including but not limited to at CJ1, and work with OCSD on a process to collect data on offenders who are potential collaborative court candidates. | <div style="width: 25%; height: 15px; background-color: yellow;"></div> | 25% |
| 1c | Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court. Status: An assessment was done on the existing MH diversion cases and are working on a proposal to centralize MH diversion cases as CCB1. We are also assessing opportunities to expand Homeless Outreach Court to serve more of the homeless population in communities throughout the county. | <div style="width: 30%; height: 15px; background-color: yellow;"></div> | 30% |
| 2 | Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025. Status: There is a work group formulating plans for the potential expansion of our Homeless Outreach Collaborative Court for what is expected to produce the more efficient and effective handling of the infraction and misdemeanor cases of our homeless population throughout the County. | <div style="width: 10%; height: 15px; background-color: yellow;"></div> | 10% |
| 3 | Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs. Status: No reportable action taken at this time. | <div style="width: 0%; height: 15px; background-color: yellow;"></div> | 0% |
| 4 | Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. Status: No reportable action taken at this time. | <div style="width: 0%; height: 15px; background-color: yellow;"></div> | 0% |
| 5 | Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion. Status: No reportable action taken at this time. | <div style="width: 0%; height: 15px; background-color: yellow;"></div> | 0% |
| FY 2022-23 | | | |
| No Action Items | | | |
| FY 2023-24 | | | |
| No Action Items | | | |
| FY 2024-25 | | | |
| 6 | Implement first phase of expansion of courts or services supported by County and Court. Status: No reportable action taken at this time. | <div style="width: 0%; height: 15px; background-color: yellow;"></div> | 0% |

| Goal #3: Identify, Develop and Implement Diversion Options within the Adult Court System | | |
|--|--|--|
| Vision 2025 Target Date: June 30, 2021 (FY 2020-21) Lead Agency: County Executive Office & Collaborative Courts | | |
| Action Items: | % Completed | |
| FY 2020-21 | | |
| 1a | Identify all programs that would be considered "diversion" applicable for the court system (i.e., Specialty Courts, AB1810, or PC1000) Status: Completed. The OCDA provided a listing of all programs utilized for pre-trial diversion and the statistical information on number referred and outcomes, as available. Information will be used to determine gaps/demands not met to further enhance options provided. | <div style="background-color: green; color: white; padding: 2px;">Completed Jun 2021</div> 100% |
| FY 2021-22 | | |
| 1b | Analyze the court process from the point of arrest to disposition to identify options for diversion involving the felony and misdemeanor court systems. Status: Although Collaborative Courts are post-plea courts by definition, not diversion courts, there is a work group formulating plans to include mental health diversion motions and cases in our Collaborate Courts for what is expected to produce a more efficient and effective handling of these matters and a corresponding expansion of our existing Mental Health Collaborative Court programs. | <div style="background-color: yellow; width: 10%; height: 15px; border: 1px solid black;"></div> 10% |
| 1c | Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems. Status: We are currently having discussions with HCA to determine resource and staffing needs for the centralization of MH diversion at CCB1. | <div style="background-color: yellow; width: 10%; height: 15px; border: 1px solid black;"></div> 10% |
| 2 | Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable. Status: No reportable actions taken at this time. | <div style="width: 10%; height: 15px; border: 1px solid black;"></div> 0% |
| 3 | Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs. Status: No reportable actions taken at this time. | <div style="width: 10%; height: 15px; border: 1px solid black;"></div> 0% |

| Goal #4: Establish a Standing Collaborative Committee | | |
|---|--|-------------------------|
| Vision 2025 Target Date: June 30, 2021 (FY 2020-21) | | |
| Lead Agency: County Executive Office & Collaborative Courts | | |
| Action Items: | % Completed | |
| FY 2020-21 | | |
| 1 | Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely. | Completed Sep 2020 100% |

| PILLAR #3: IN-CUSTODY | | | |
|---|---|---|--|
| Key: | Completed:  | In Progress:  | Challenged:  |
| Goal #1: Enhance Mental Health and Substance Use Treatment Services In-Custody | | | |
| Vision 2025 Target Date: June 30, 2025 (FY 2024-25) | | | |
| Lead Agency: Sheriff-Coroner Department with Health Care Agency | | | |
| Action Items: | % Completed | | |
| FY 2020-21 | | | |
| 1 | Remodel County Jail facilities to provide dedicated space for private intake to ensure HIPAA compliance. | Completed Mar 2021 100% | |
| 2 | Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming. | Completed Dec 2020 100% | |
| 3 | Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care. | Completed Sep 2020 100% | |
| 4 | Increase CHS staff to provide the appropriate staffing levels at the new LPS and mental health units at the IRC and allow for increased number of therapeutic groups available. | Completed Jun 2021 100% | |
| 5 | Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies. | Completed Sep 2020 100% | |
| 6 | Provide staff training on Medication Assisted Treatment (MAT) for inmates diagnosed with opiate use disorder. | Completed Mar 2020 100% | |
| 7 | Increase Crisis Intervention Training (CIT) for OCSD custody command staff. | Completed Sep 2020 100% | |


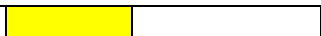
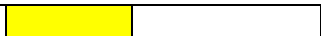

| FY 2021-22 | | | |
|-----------------|---|---|-----|
| 8 | <p>Create BH Modules and additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder.</p> <p>Status: Progress was slightly delayed due to operational needs of space to mitigate COVID social distancing. Work is currently focused on Mod K (females) which is anticipated to be completed Fall 2021. Step down care is being provided.</p> |  | 70% |
| 9 | <p>Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days.</p> <p>Status: The in-custody drug treatment program was approved by the Board in May 2020 for implementation in July 2020. Due to COVID, this was delayed as the space is needed to meet critical operational needs. The provider is meeting with individuals for case management. The dedicated module is anticipated to be implemented by Fall 2021.</p> |  | 90% |
| 10 | <p>Ensure all Deputy Sheriff's assigned to custody operations complete 16 hours of Crisis Intervention Training (CIT).</p> <p>Status: Approximately 120 Deputy Sheriff's in jail assignments have completed or are scheduled to attend CIT training.</p> |  | 30% |
| FY 2022-23 | | | |
| 11 | <p>Analyze and increase OCSO staffing levels at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.</p> <p>Status: No reportable actions taken at this time.</p> |  | 0% |
| 12 | <p>Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.</p> <p>Status: No reportable actions taken at this time.</p> |  | 0% |
| 13 | <p>Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.</p> <p>Status: Additional therapeutic groups have been implemented focusing on individuals with moderate to severe mental illness at all facilities including Thinking for a Change (T4C), Anger Management, Moral Reconciliation Therapy, and Relapse Prevention groups. Groups are currently provided in limited capacity due to COVID restrictions.</p> |  | 35% |
| 14 | <p>Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.</p> <p>Status: HCA CHS is working on a plan to begin to offer a module discharge planning group designed to foster success in the community post release.</p> |  | 0% |
| FY 2023-24 | | | |
| No Action Items | | | |

| FY 2024-25 | | | |
|--|---|---|------|
| 15 | Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate. Status: No reportable actions taken at this time. | <div style="width: 100%; height: 15px; background-color: #cccccc;"></div> | 0% |
| Goal #2: Establish Specialized In-Custody Housing | | | |
| Vision 2025 Target Date: June 30, 2023 (FY 2022-23) Lead Agency: Sheriff-Coroner Department | | | |
| Action Items: | | % Completed | |
| FY 2019-20 | | | |
| 1 | Complete a detailed plan outlining programming specific to a Veterans Module starting with 32 veterans. Assess performance to determine further expansion. | <div style="width: 100%; height: 15px; background-color: #008000;"></div> | 100% |
| FY 2020-21 | | | |
| 2 | Explore the creation of a housing module specific for the emerging youth population. | <div style="width: 100%; height: 15px; background-color: #008000;"></div> | 100% |
| FY 2021-22 | | | |
| 3 | Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences. Status: Inmate Services has created an internal report that identifies all AB109 individuals in custody along with their PROXY score, which determines level of risk to reoffend, security classification code, housing location and sentence ending date. Correctional Programs is now determining best location to house these individuals for programming. A programming proposal has been completed and discussions have begun with Theo Lacy Command Staff on potential locations for the program. | <div style="width: 60%; height: 15px; background-color: #ffff00;"></div> | 60% |
| FY 2022-23 | | | |
| 4a | Build the Veterans Module to provide specialized incentive housing for the Veterans population. | <div style="width: 100%; height: 15px; background-color: #008000;"></div> | 100% |
| 4b | Establish specialized housing for female inmates, such as veterans. Status: OCSD is continuing to explore the use of dedicated space but efforts have been slowed due to COVID. | <div style="width: 10%; height: 15px; background-color: #ffff00;"></div> | 10% |
| 5 | Build and populate the additional specific housing modules and track the data necessary to show success of the concept and program. Status: The Emerging Youth program officially started on August 23. The program curriculum is being facilitated by Inmate Services staff and various community-based agencies, which include Rancho Santiago Community College, Planned Parenthood, Working Wardrobes and Orange County Department of Education. Correctional Programs and Orangewood will complete discharge plans. All data is being collected and analyzed by UCI. | <div style="width: 60%; height: 15px; background-color: #ffff00;"></div> | 60% |








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| 6 | Evaluate the AB109 Module to determine the reduction in staff and inmate-to-inmate assaults to determine success of the program. Status: No reportable actions taken at this time. | | 0% |
| Goal #3: Enhance Inmate Programming Services | | | |
| Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Sheriff-Coroner Department | | | |
| Action Items: | | % Completed | |
| FY 2020-21 | | | |
| 1 | Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks. | Completed Oct 2019 | 100% |
| FY 2021-22 | | | |
| 2 | Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers. Status: The RFP was issued to obtain tablets to facilitate inmate programming and services. This is still pending and anticipated to be completed by the end of summer and will link with the County's SOCDIS project, which went live with phase 2 on June 30, 2021. Delays were attributable to the COVID pandemic. | | 30% |
| 3 | Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry. Status: Inmate Service is currently providing case management to all inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. Because of staffing levels, only individuals who score a 5 or 6 on the PROXY are receiving the individual case management. As part of this program, Inmate Services team has set a goal to meet with the individuals being case managed at least once every two weeks with every participant receiving an individual discharge plan. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system. | | 80% |
| 4 | Develop a reentry housing strategy with relevant county and community stakeholders. Status: No reportable actions taken at this time. | | 0% |
| 5 | Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody. Status: Inmate services is in the recruitment process and has also been working with Orange County Workforce Solutions (formerly One Stop Centers) to develop a vocational program that would link the use of Oculus headsets and Chromebooks to provide various vocational training certificate programs. The training would take | | 60% |






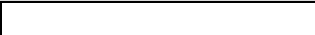
place in custody with Inmate Services staff supervising the classes. Immediate post release services would be provided by team members from Orange County Workforce Solutions. The goal of the program is for the participants to become certified in a specific trade while in custody with placement into employment immediately upon release. The actual certificate programs to be offered are still being discussed.

FY 2022-23

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| 6 | <p>Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.</p> <p>Status: The implementation of tablets is being pursued to provide the educational and vocational programs that will track and then provide pertinent data and incorporated with Phase 2 of SOCIDS.</p> |  | 20% |
| 7 | <p>Continued expansion of the "All-In" program for males and females based on program success and demand.</p> <p>Status: Due to COVID restrictions in the jails the "All In" program has been delayed in expanding. However, Inmate Services has set November 1 as the restart date for the program at Theo Lacy, which will have a men and women's group. An additional "All In" program will begin on November 1st for men at the Central Jail Complex. It is anticipated that each group will have 15 participants and the program will take place 5 days a week for 8 weeks.</p> |  | 40% |
| 8 | <p>Implement case management program for high utilizers and other identified targeted groups.</p> <p>Status: Inmate Service is currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. Because of staffing levels, only individuals who score a 5 or 6 on the PROXY are receiving the individual case management. As part of this program, Inmate Services team has set a goal to meet with the individuals being case managed at least once every two weeks with every participant receiving an individual discharge plan. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system.</p> |  | 40% |
| 9 | <p>Implement and maintain the reentry housing strategy with the understanding that it may evolve with the countywide housing strategy.</p> <p>Status: No reportable actions taken at this time.</p> |  | 0% |

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|-------------------|--|--|----|
| 10 | Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants. Status: No reportable actions taken at this time. | | 0% |
| FY 2023-24 | | | |
| No Action Items | | | |
| FY 2024-25 | | | |
| 11 | Revisit and improve the reentry housing strategy based on needs and County housing strategy. Status: No reportable actions taken at this time. | | 0% |
| 12 | Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences. Status: No reportable actions taken at this time. | | 0% |

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| PILLAR #4: REENTRY | | | |
| Key: | Completed:  | In Progress:  | Challenged:  |
| Goal #1: Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System. | | | |
| Vision 2025 Target Date: June 30, 2020 (FY 2019-20) | | | |
| Lead Agency: County Executive Office & Probation | | | |
| Action Items: | % Completed | | |
| FY 2019-20 | | | |
| 1 | Inventory services/programs currently available within the County and through community providers for each different subset of individuals released from County Jail. |  Completed Dec 2019 | 100% |
| 2 | Identify services/programs needed post-custody but not available or not accessible. |  Completed Mar 2020 | 100% |
| 3 | Identify current in-custody programs and map resources identified post-custody to ensure continuity of treatments/programs. |  Completed Mar 2020 | 100% |
| Goal #2: Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration | | | |
| Vision 2025 Target Date: June 30, 2022 (FY 2021-22) | | | |
| Lead Agency: County Executive Office & Probation | | | |
| Action Items: | % Completed | | |
| FY 2020-21 | | | |
| 1 | Establish a subgroup of stakeholders to provide input on the services and processes to put in place and direction needed to be taken. |  Completed Sep 2020 | 100% |

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|-------------------|--|---|--------------------|------|
| 2 | Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry. |  | Completed Mar 2021 | 100% |
| FY 2021-22 | | | | |
| 3 | Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information. Status: An inventory of identified assessments has been completed and consolidated to identify repetitive data collected. The implementation of SOCDIS incorporated a client care plan and outcomes report to monitor progress and ensuring individuals are getting where they need to be, and their case manager understands their needs. |  | | 50% |
| 4 | Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals. Status: A proposed plan to repurpose existing County facilities, which identified anticipated services that will be provided, was presented to the OCCJCC in May 2020. A subgroup was formed to provide the needed analysis which is still in progress. |  | | 10% |
| 5 | Identify and assess potential sites and providers to meet projected needs to implement programs/services. Status: A proposed plan to repurpose existing County facilities was presented to the OCCJCC in May 2020 and a subgroup was established to provide a detailed plan, including a timeline, and cost analysis. Current efforts focused on an analysis of the existing facilities on the Juvenile Hall Campus to better meet current and future needs. |  | | 60% |
| FY 2022-23 | | | | |
| 6 | Establish transportation services for individuals released from County Jail to services, day reporting centers, or other linked services. Status: A proposed plan to repurpose existing County facilities which identified anticipated services, including transportation, that will be provided was presented to the OCCJCC in May 2020. A subgroup was formed to provide the needed analysis which is still in progress. |  | | 10% |
| 7 | Establish necessary agreements to rehabilitate or procure the needed facilities and/or services. Status: No reportable actions taken at this time. |  | | 0% |

| | | | |
|---|---|---|-----|
| 8 | Collaborate with other providers of reentry services to coordinate services for clients. Status: Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services. Some of the agency collaborations include Probation, Public Defender, Working Wardrobes, Orange County Department of Education, Rancho Santiago Community College, Tierney Center, Department of Veteran Affairs, OC Community Action Partners Alliance and a number of Residential Recovery providers. | <div style="width: 100px; height: 15px; background-color: yellow;"></div> | 40% |
| 9 | Create a current and maintained repository or uniformly shared resource where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community. Status: No reportable actions taken at this time. | <div style="width: 100px; height: 15px;"></div> | 0% |
| Goal #3: Implement Communication Strategy | | | |
| Vision 2025 Target Date: June 30, 2022 (FY 2021-22) Lead Agency: County Executive Office & Probation | | | |
| Action Items: | | % Completed | |
| FY 2020-21 | | | |
| No Action Items | | | |
| FY 2021-22 | | | |
| No Action Items | | | |
| FY 2022-23 | | | |
| 1 | Create an informational campaign targeting individuals involved in the criminal justice system of the reentry services available. Status: No reportable actions taken at this time. | <div style="width: 100px; height: 15px;"></div> | 0% |
| 2 | Identify and coordinate the use of the various navigators and peer mentors currently utilized in the system to ensure consistency in services, information, and reduce redundancy in services. Status: Navigators are being utilized as part of the discharge planning process and by the County's contracted reentry provider for individuals released with mild to moderate mental illness. Contracted services are being expanded to include individuals with any health issues. | <div style="width: 100px; height: 15px; background-color: yellow;"></div> | 40% |
| Goal #4: Establish Ongoing Oversight | | | |
| Vision 2025 Target Date: June 30, 2022 (FY 2021-22) Lead Agency: County Executive Office & Probation | | | |
| Action Items: | | % Completed | |
| FY 2020-21 | | | |
| No Action Items | | | |
| FY 2021-22 | | | |
| No Action Items | | | |

| | | |
|-------------------|--|----|
| FY 2022-23 | | |
| No Action Items | | |
| FY 2023-24 | | |
| 1 | Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate. Status: No reportable actions taken at this time. | 0% |

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

e

Goal #1: Establish and maintain a community-involved outreach and prevention program to address juvenile and TAY mental illness and substance use prevention and intervention.

Vision 2025 Target Date: [June 30, 2025 \(FY 2024-25\)](#)
Lead Agency: [Health Care Agency & Probation Department](#)

Action Items: **% Completed**

FY 2019-20

No Action Items



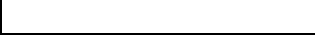





FY 2020-21

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| 1 | Identify and create an inventory of available County resources and referral services for this population and provide information to the public in an easy-to-access format. | | |
| | <ul style="list-style-type: none"> Create a list of County resources for individuals experiencing a BH crisis. | Completed Oct 2019 | 100% |
| | <ul style="list-style-type: none"> Ensure County public awareness & informational strategies are effective through surveys including items specific for the juvenile and TAY populations. | Completed Mar 2021 | 100% |
| | <ul style="list-style-type: none"> Explore the use of parent-partners to help de-stigmatize mental illness and provide support for parents with children experiencing mental illness. | Completed Oct 2019 | 100% |


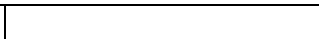
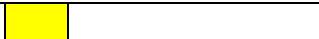
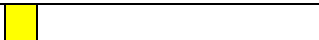

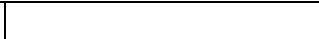
FY 2021-22

| | | | |
|---|---|--------------------|------|
| 2 | Analyze, assess, and establish needed services and resources to address mental health and substance use issues prior to entering the juvenile delinquency system. | | |
| | <ul style="list-style-type: none"> Expand BH awareness and resources present in schools. | Completed Jun 2021 | 100% |
| | <ul style="list-style-type: none"> Establish adolescent crisis stabilization unit at the Be Well North Campus | Completed Mar 2021 | 100% |

| | | | |
|--|--|--------------------|------|
| | <ul style="list-style-type: none"> Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts <p>Status: No reportable actions taken at this time.</p> | | 0% |
| 3 | Establish a comprehensive prevention and diversion program for juveniles aged Pre-K to 12 (SB 439 population) | | |
| | <ul style="list-style-type: none"> Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. <p>Status: No reportable actions taken at this time.</p> | | 0% |
| | <ul style="list-style-type: none"> Identify and prioritize the gaps in programs or services specific to this population of youth <p>Status: No reportable actions taken at this time.</p> | | 0% |
| | <ul style="list-style-type: none"> Develop and implement programming to address and provide a family support system <p>Status: No reportable actions taken at this time.</p> | | 0% |
| | <ul style="list-style-type: none"> Develop and implement programming specific for the youth identified as at risk to enter the juvenile justice or criminal justice systems. <p>Status: No reportable actions taken at this time.</p> | | 0% |
| COURTS: | | | |
| Goal #2: Analyze the need to expand the Juvenile Specialty Courts and implement as appropriate. | | | |
| Vision 2025 Target Date: June 30, 2025 (FY 2024-25) | | | |
| Lead Agency: County Executive Office & OC Courts | | | |
| Action Items: | | % Completed | |
| FY 2019-20 | | | |
| No Action Items | | | |
| FY 2020-21 | | | |
| 1 | Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address. | Completed Mar 2020 | 100% |
| 2 | Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court | Completed Jun 2021 | 100% |
| FY 2021-22 | | | |
| 3 | Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons. | | 50% |
| | Status: Efforts are to focus on analyzing the juvenile and applicable TAY populations to determine approximate capacity needed if the program were to include all eligible offenders and analyze the data to see if there is a need for a new program or service. | | |

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| 4 | Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025. Status: A priority was identified for the creation of the dual status. Population is being assessed for the other priority of a Family Treatment Court. |  | 10% |
| 5 | Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs. Status: No reportable actions taken at this time. |  | 0% |
| 6 | Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. Status: No reportable actions taken at this time. |  | 0% |
| 7 | Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025. Status: The planning for the new Family Treatment Court may include staffing from SSA, HCA, and Probation. |  | 10% |
| FY 2022-23 | | | |
| No Action Items | | | |
| FY 2023-24 | | | |
| No Action Items | | | |
| FY 2024-25 | | | |
| 8 | Implement first phase of expansion of courts or services supported by County and Court. Status: No reportable actions taken at this time. |  | 0% |
| IN-CUSTODY: | | | |
| Goal #3: Analyze and enhance programming available to detained youths to address identified gaps or needs. | | | |
| Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Health Care Agency & Probation Department | | | |
| Action Items: | | | % Completed |
| FY 2019-20 | | | |
| No Action Items | | | |
| FY 2020-21 | | | |
| 1 | Explore remediation services for in-custody youth who are pending competency proceedings. |  | 100% |
| FY 2021-22 | | | |
| 2 | Implement coordinated remediation services for in-custody youth who are pending competency proceedings. Status: Probation has worked with the juvenile court and a provider has been identified. Current efforts are focused on establishing the needed contract and identifying individuals to be included. |  | 90% |
| 3 | Create an inventory of all existing programs provided at all juvenile facilities. |  | 100% |

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| <p>Status: Completed. An inventory was created and shared with the design team analyzing the juvenile facilities to ensure services are provided above current standards and able to grow or adapt to future needs.</p> | | |
| FY 2022-23 | | |
| 4 | <p>Work with stakeholders to identify best practices and evidence-based interventions and analyze for feasibility or applicability to population.</p> <p>Status: No reportable actions taken at this time.</p> | 0% |
| 5 | <p>Establish housing suitable for populations and their specific needs. (SB823)</p> <p>Status: No reportable actions taken at this time.</p> | 0% |
| FY 2023-24 | | |
| No Action Items | | |
| FY 2024-25 | | |
| 6 | <p>Ensure programs are effective and that staffing levels are adequate to achieve maximum impact. Make adjustments as necessary.</p> <p>Status: No reportable actions taken at this time.</p> | 0% |
| Reentry: | | |
| Goal #4: Establish a coordinated reentry system for the juvenile and TAY population | | |
| <p>Vision 2025 Target Date: June 30, 2024 (FY 2023-24)</p> <p>Lead Agency: Health Care Agency & Probation Department</p> | | |
| Action Items: | | % Completed |
| FY 2019-20 | | |
| No Action Items | | |
| FY 2020-21 | | |
| No Action Items | | |
| FY 2021-22 | | |
| No Action Items | | |
| FY 2022-23 | | |
| 1 | <p>Address the need for housing upon release from juvenile facility</p> <ul style="list-style-type: none"> Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC. <p>Status: Inventories of available housing options that include SUD residential treatment and shelters are maintained by HCA. In addition, HCA worked with Covenant House California to develop an emergency shelter specifically for the TAY population that will serve as a 25-30 bed emergency housing shelter and provide shelter to approximately 150 TAY experiencing homelessness annually. OCCR provides housing vouchers and coordinates with HCA to maintain an inventory of permanent supportive housing. Individuals aged 18 or older have access to all resources available to the adult populations.</p> | 90% |

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| <ul style="list-style-type: none"> Develop and implement a housing strategy specific for these populations. Status: No reportable actions taken at this time. |  | 0% |
| <ul style="list-style-type: none"> Identify and develop a strategy to increase the number of homes in Orange County for placement of youth with mental illness, SUD, or CSEC, which are hard to place. Status: No reportable actions taken at this time. |  | 0% |
| <ul style="list-style-type: none"> Assess the number of SUD residential treatment beds for this population and, if needed, determine how to increase the number of beds. Status: HCA is open to looking at coordinating with STRTPs and is looking to work with the other partners under this action item to examine the population's needs since it straddles both juveniles and adults. |  | 20% |
| <ul style="list-style-type: none"> Identify and obtain, within 10%, of the number of SUD residential treatment beds in Orange County for this population to significantly reduce or eliminate associated waitlists. Status: HCA is providing adolescent residential Drug Medi-Cal services via Letters of Agreement with a provider in Riverside County given the limited number of facilities available in the local area for this service and only one provider willing to enter Letters of Agreement at this time. HCA has posted an RFP for additional adolescent residential beds and anticipates that a provider will be selected in the near future. Currently there is a waitlist of approximately three youth requiring these services. |  | 10% |
| 2 Analyze the needed services/programs identified for youths in the community, specifically upon release, and address capacity issues and gaps identified. | | |
| <ul style="list-style-type: none"> Explore the dedication of a team of peer mentors that works with the juveniles from in-custody to post-custody across juvenile custody facilities. Status: HCA analyzed and confirmed the use of Peer Partners as the best suited model to follow the youth through the system of care to ensure linkages to needed services. Additional Peer Partner staff are needed to ensure sufficient availability for the population. A total of 6 has been the identified need and currently, there are four and this allows coverage for only those with the highest levels of needs. |  | 80% |
| <ul style="list-style-type: none"> Create an implementation plan outlining the number of positions needed and addresses the expansion in phases, justification for the expansion, and impacts as a result of the staff expansion. Status: No reportable actions taken at this time. |  | 0% |
| FY 2023-24 | | |
| No Action Items | | |

| Goal #5: Establish a Juvenile Campus to meet current and anticipated future needs. | | |
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| Vision 2025 Target Date: June 30, 2025 (FY 2024-54) | | |
| Lead Agency: Probation Department | | |
| Action Items: | | % Completed |
| FY 2019-20 | | |
| No Action Items | | |
| FY 2020-21 | | |
| No Action Items | | |
| FY 2021-22 | | |
| No Action Items | | |
| FY 2022-23 | | |
| 1 | Analyze existing juvenile facilities for needed modifications to meet needs/programming identified. Status: OCPW has engaged an A&E firm to conduct an assessment of the existing buildings at the current Juvenile Hall campus and is working with the stakeholders to identify the needed programming to incorporate into the new campus plans. | 30% |
| 2 | Create a timeline for funding and facility work to implement plan and tie to operational plans for the facilities. Status: No reportable actions taken at this time. | 0% |
| FY 2023-24 | | |
| 3 | Begin to phase in construction to address the most immediate needs and minimize disruption in programming. Status: No reportable actions taken at this time. | 0% |
| FY 2024-25 | | |
| 4 | Establish new programming identified and performance indicators to measure effectiveness. Status: No reportable actions taken at this time. | 0% |
| 5 | Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them. Status: No reportable actions taken at this time. | 0% |