PREVENTION SYSTEM FLOW CHART



OBJECTIVE: Develop public information campaigns and intervention programs with an emphasis on substance use and mental health that provide diversion options for individuals from involvement in the criminal justice system by:

- Increasing public awareness of mental health and substance use topics and resources
- Increasing staffing resources to address demands for behavioral health services
- Establish behavioral health services capacity
- Establishing a multi-response behavioral health-based law enforcement program
- Implementing a multi-disciplinary team to provide oversight of the care coordination within the Community Correction System of Care

TARGET POPULATIONS:

General Public including individuals who work or reside in Orange County

Individuals and their family members who have behavioral health needs

Law enforcement and behavioral health professionals in Orange County Individuals with behavioral health issues involved with the Community Correction System of Care

Coordinated healthcare providers in Orange County, such as Cal Optima

ACTION ITEMS REPORTABLE OUTCOMES General public aware of the signs of Survey residents to assess general well-being, Decrease in number of individuals mental illness and substance use awareness of support systems or available experiencing a behavioral health crisis programs, and barriers to access taken to emergency rooms or jail Law Enforcement and first responders will be General public aware of services better equipped and Increase in knowledge and use of OC Links available for behavioral health issues Design and coordinate a countywide public trained to respond to to connect individuals with services and how to access them and feel the awareness campaign to educate the public on the behavioral health crisis County is supporting them signs of mental illness and substance use and how to calls Increase in demand for and treatment of access support or services Robust and easily accessible hotline behavioral health services without regard (OC Links) available 24 hours/day, 7 for an individual's ability to pay days/week that provides referrals, Decrease in arrests and Assess and analyze demand for increased mental assistance, and can dispatch a Increase calls to OC Links for behavioral LLE Agencies' reportable health services for law enforcement and the response team, as applicable. health-related calls that would otherwise be use-of-force during a community and Increase staffing resources to address 911 calls. behavioral health crisis CIT Trained dispatch staff linked with OC Links to dispatch BH Response Decrease in 911 calls related to behavioral team. health issues that are not a threat to public Decrease in number of Establish a behavioral health services campus and safety individuals booked into implement programming to address crisis stabilization jail requiring behavioral Law enforcement, fire departments and and a sobering center for adults and juveniles health services other first responders trained on how to Increase in law enforcement referrals to respond to an individual experiencing a behavioral health services resulting in behavioral health crisis diversion Establish a behavioral health-based law enforcement Coordinated System of program to include basic and enhanced CIT Training Care with Cal Optima Decrease in reported drug and alcohol use Preliminary information on the number for deputies and a multi-response approach to address among those connected to services and other behavioral and type of behavioral-health related behavioral-health related calls health providers with referrals for services and calls for law consistent services and enforcement response Decrease in number of use-of force case management incidents involving individuals experiencing services a behavioral health crisis Establish a multi-disciplinary team to provide oversight Increase capacity for coordinated of the care coordination of individuals within the behavioral health assistance for the Increase in reported social and community Community Correction System of Care and the community and law enforcement resulting in shorter response time support County's other Systems of Care

PERFORMANCE INDICATORS				
Number and type of calls received by OC Links (referrals, response team, etc.)	Number of non-public safety 911 calls related to behavioral health issues	7. Number of use-of-force incidents involving individuals experiencing a behavioral health crisis	10. Number and percent of individuals referred for services who report 30 days, 60 days, 3 months, 6 months, 1 year of being sober	
Number and percent of OCSD, local law enforcement, and fire department entities who have received CIT training	Number of law enforcement incidents resulting in a referral for services requiring hospital-level psychiatric care	Number of individuals who report social and community support	11. Number of 911 calls redirected to OC Links or behavioral response unit.	
Wait time for requested coordinated behavioral health assistance for the community and law enforcement	Number of law enforcement linkages to behavioral health services including CSU, sobering station, CAT, and Outreach & Engagement resulting in diversion	Number and percent of individuals referred for services who seek services and continue 1, 3, 6, 12 months	12. Number of requests from city police for PERT response team and time taken to respond.	

STRATEGIC PRIORITIES				
Strategic Priority Title	Description	SFP Years	Estimated Costs	
Public Awareness of Mental Health and Substance Use	To increase the community's understanding and awareness of mental illness and substance use issues and the availability and accessibility of supportive services through an integrated and comprehensive public information campaign	2019, 2018, 2017, 2016	Implemented: In FY 2020-21, the Health Care Agency, kicked off a public awareness campaign aligned with Mental Health Awareness Month that included COVID-related mental health supports. In addition, a comprehensive survey is being conducted to assess the impacts of the COVID-19 pandemic on the well-being of Orange County residents, the informal supports used to manage stress and emotions, and if they have thought about seeking help and the barriers to access services encountered. (2019 SFP costs: \$350K one-time, \$165K annually)	
Be Well 2 (South)	Addition of second Be Well Campus.	NEW - 2021	\$30M+	
Enhancing OC Links	Need to determine details	Unknown if meets criteria for SP	unknown	
Focus on non-law enforcement trainings and reduce law enforcement responses.	Need to determine details	Unknown if meets criteria for SP	unknown	

COURTS SYSTEM FLOW CHART



OBJECTIVE: Strengthen coordination between county agencies and the courts, including an examination of the court process and potential adjustments to existing specialty courts.

TARGET POPULATIONS:

Adult felony offenders (with various risk and need level) and underlying mental illness or SUD, recommended by Probation, PD, or DA with readiness for program, and meet the program criteria for Specialty Court eligibility

Individuals in felony or misdemeanor court process who have a behavioral health issue and would benefit from court-ordered treatment or services

Individuals with a felony or misdemeanor charge resulting from substance use or mental illness.

ACTION ITEMS REPORTABLE OUTCOMES Increase in numbers and proportion of Develop and implement a tool to track individuals individuals who participate in Specialty and gather relevant data for reporting: Increase in sharing of information Courts or Diversion programs - Ensure common language and data points are and better coordination, especially agreed upon with respect to individuals released - Analyze data from tracking tool to measure success Increase in access to services referred to Decreased rates of by Specialty Courts and Diversion return to jail due to technical violations or Increase in diversion for low-level Increase in enrollments/reactivation of Analyze capacity for Adult Specialty Courts new arrests or new cases and in follow up treatments public assistance for participants - Identify the capacity and resources needed to meet convictions current and anticipated demands of identified offenders for an Adult Specialty Court process Co-location of diversion and support Increase in participants with stable services available between the time of - Determine priority for expansion or establishment of Decreased rates of housing and employment arrest to arraignment. a new Specialty Court. community supervision Increase in number of participants Increase in linkages to services with who obtain HS diplomas, GEDs, "warm hand-offs" to care in community Identify Diversion Options and Cross Pillar Process: college degrees and/or certificates - Analyze the criminal justice system from arrest to Consistent diversion Increase in diversion and service disposition to identify applicable diversion options practices and application connections resulting in less time in pre-Increase in social and community - Develop and implement policies and protocols for with trust in discretion support for participants county and courts to collaboratively make decisions about diverting individuals into diversion options Increase in participants receiving case - Identify, track, report on individuals diverted Decrease in reported drug and management services through diversion alcohol use among participants programs, Specialty Courts and/or **Probation Officers** Establish a Standing Specialty Court Committee: - Schedule regular meetings with key staff from the Decrease in need for hospital-level Increase in compliance with treatment Courts, County stakeholder departments, and invested psychiatric care and/or discharge plans developed for the community partners to continue to evaluate programs participant and address issues timely

	PERFORMANCE INDICATORS				
Number and percent of individuals enrolled in specific programs and the number and percent that complete the specific programs	Number and percent of individuals who engage in referred services	11. Number and percent of participants with stable housing - at 3, 6, 12 months	16. Number and percent of individuals who report 30 days, 60 days, 3 months, 6 months, 1 year sober from enrollment into program		
2. Number of participants in each Adult Specialty Court	Number and percent of individuals still engaged in referred services after first appointment	12. Number and percent of participants employed - at 3, 6, 12 months	17. Number of times an individual requires hospital-level psychiatric treatment within 6 months, 1 year into program		
Number of participants in each Adult Specialty Court that successfully complete the program	Number and percent of individuals receiving case management services	13. Number and percent of individuals identified without HS diploma who are engaged in program to acquire	18. Number and percent of participants with a new conviction - felony, misdemeanor - within 6 months, 1 year from enrollment in program		
Decrease in average time waiting for services referred to by Specialty Courts and Diversion	Number and percent of individuals with a treatment and/or discharge plan	Number of individuals enrolled in higher learning or certification programs and number that complete	19. Number of individuals returned to custody due to probation violations within 6 months, 1 year		
Number and percent of individuals receiving public assistance	Number and percent of individuals with a treatment and/or discharge plan that self-report compliance	15. Number and percent of individuals identified with lack of social support who report improvement - at 3, 6, 12 months into program	20. Number and percent of individuals that successfully complete term of supervision		
21. Number of high-utilizers that return to the system for misdemeanors	22. Number of individuals diverted at various stages from arrest to disposition	23. Number of diversion programs, utilization, and how many complete program			

STRATEGIC PRIORITIES				
Strategic Priority Title	Description	SFP Years	Estimated Costs	
Data Tracking Tool for the Courts	** Move to Emerging Initiative in 2021** The Courts identified the necessary data elements to support program success and will utilize their case management systems to track detailed participant information. Update: The Courts have implemented a SCRAM Nexus Pilot to track data and individuals moving through the Collaborative Court process to be used by OC Courts and County departments.	2019	N/A Costs for the system and ongoing maintenance will be incurred by the Courts. However, the County impact may include costs to interface with the new system which is currently still being determined.	
Expand Specialty Courts	Expansion of County staff needed to support the expansion of the Adult Specialty Court	2020, 2019, 2018, 2017	Year 1 Costs: \$3.6M - WIT Court (120 participants): Yr1: \$1.3M - AB109 WIT Court (40 participants): Yr1: \$507K - AB109 Drug Court (40 participants): Yr1: \$981K - MH Diversion (40 participants) Yr1: \$423K - Family Treatment (40 participants): Yr1: \$359K	
Co-location of Diversion Programs	Identify and enhance space to establish co-located services and provide referrals and options for individuals who have been arrested and pending arraignment. This would provide an opportunity for the DA, Public Defender, service providers and the Courts to make informed decisions in the best interest of the client.	New 2021	Preliminary estimates are approximately \$8M over 3.5 years.	
Mental Health Diversion Program	Pre-Filing diversion program for individuals with identified MH issues	TBD – may not meet SP criteria	TBD – may not met SP criteria	
Establish Comprehensive Assessment Process in Data Sharing Platform	Integrate agency and program assessments via SOCDIS to facilitate care coordination	TBD	TBD	



IN-CUSTODY SYSTEM FLOW CHART



OBJECTIVE: Enhance in-custody operations to address the mental health and substance use issues encountered and prepare individuals for successful reentry by:

- Enhancing mental health and substance use treatment services in-custody
- Establishing specialized in-custody housing
- Enhancing inmate programming and services

TARGET POPULATIONS:

Individuals in-custody awaiting trial or other court actions and inmates serving their sentences in the County jail system with a focus on those dentified as high utilizers and high risk

Inmates identified as meeting the established criteria for specialized housing

Individuals in custody with stays of less than 30 days

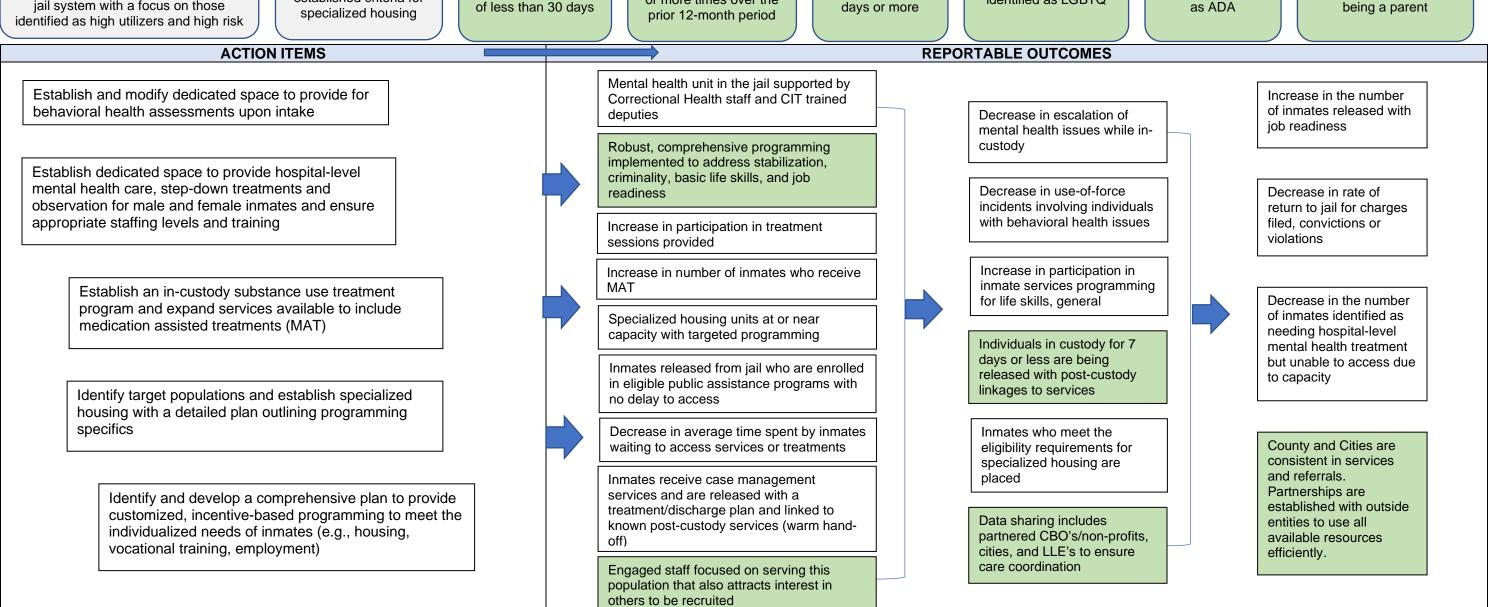
Individuals who have returned to custody 4 or more times over the prior 12-month period

Female inmates with stays of 30 days or more

Individuals in custody identified as LGBTQ

Individuals in custody identified as ADA

Individuals in custody who are identified as being a parent



	PERFORMANCE INDICATORS			
Number of OCSD deputies assigned to Custody Operations that have received CIT training	Number and percent of inmates who meet criteria for specialized housing that are placed	Number and percent of inmates who receive case management services and provided with a treatment/discharge plan upon release	Number and percent of inmates enrolled in GED, high school education programs that graduate	
Average wait time from identifying needed BH services to time received	6. Number of inmates who receive MAT	10. Number and percent of inmates that attend 50%, 75% of their prescribed treatment sessions	Number and percent of inmates enrolled in college or technical programs that graduate	
Decrease in acuity of inmates identified with mental illness while in-custody	7. Number and percent of inmates who return to jail (felony, misdemeanor) that received services while previously in-custody	Number and percent of inmates that revert back to needing hospital-level treatment for mental illness	15. Number of individuals in custody participating in programming due to incentives vs participating on their own	
Number of BH treatment sessions available for inmates based on staffing models	8. Number and percent of inmates that are released with public assistance benefits	Number and percent of inmates enrolled in job readiness programs that graduate	Number of individuals receiving services/meeting with others due to the use of mobile devices that would otherwise not be available	
17. Number of individuals participating in programming via tablet. Number completing program with use of table vs those not using a tablet	18. Number of individuals connecting with their family virtually (tablets) vs in person	19. Number of individuals requiring family support services to help maintain positive family connections	20. Rate of turnover of staff and number of qualified candidates to fill vacancies or availability of qualified outsourced services	

STRATEGIC PRIORITIES				
Strategic Priority Title	Description	SFP Years	Estimated Costs	
Enhancing In-Custody Behavioral Health Treatment	Addresses the remaining staffing needs to provide early identification of individuals with mental health needs to	2020, 2019, 2018	Implemented: This priority was fully implemented with	
	appropriately provide care and treatment to this		the FY 2021-22 Budget with the addition of the final 37 positions for HCA. Annualized cost for 170.5 FTE's is	
	increasing population in the jails		\$43M	
Enhance Inmate Programming Services	Establishes comprehensive programming for inmates	2020, 2019	- One-time cost \$1.2M	
	that addresses criminogenic and behavioral issues		- Annual costs \$600K	
	through a network of support services aimed at reducing		- No NCC identified	
	the risk to recidivate and increasing the chance of post-			
	release employment and ability to secure housing			
Jail Management System	Replace existing 25-year old system which tracks	This project has been included in the budgeting process	In FY 2016-17, \$5M was budgeted,	
	individuals entering and exiting jail facilities. Current	since FY 2016-17. Sufficient funding may already be	FY 2017-18 to 2019-20, \$2.7M spent.	
	system is outdated with limited functionality. New	available.	Amount carried over and available \$2.3M	
	system will continue the tracking process and allow for			
Mobile Engagement Units in Jail	data to be captured The use of Mobile Units inside the jails will facilitate	TBD – May not meet criteria for SP	TBD – May not meet criteria for SP	
Mobile Engagement Offits in Jail	communication with individuals in custody who do not	TBB - May not meet chiena for SF	TDD - May not meet chiena for SF	
	want to leave their cell with services, legal advisors,			
	court hearings and others			
Virtual Programming In-Custody	Implement a robust in custody programming that	TBD – May not meet criteria for SP	TBD – May not meet criteria for SP	
	addresses criminality, stabilization, life skills, and job			
	readiness virtually with the use of restricted-use tablets			
Enhance Pre-Filing Assessment Area	Enhance space to allow for early assessment in jail for	TBD – May not meet criteria for SP	TBD – May not meet criteria for SP	
	PTSU. Space would be used to divert individuals into		Should include space modifications and needed staffing	
	the appropriate programs and services instead of			
	keeping them in jail			

REENTRY SYSTEM FLOW CHART



OBJECTIVE: Develop a comprehensive reentry system that involves coordination among County and community partners to ensure services meet the identified needs for those reintegrating into the community and that there is a seamless and warm hand-off transition from in-custody to post-custody with no disruption in treatments, services and/or programming.

TARGET POPULATIONS:

Adults who have been assessed by OCSD or Probation to be at high risk of returning to custody

Adults being released from custody who are considered to be high utilizers of the County's Systems of Care Adults being released from custody who have mental health and/or substance use issues

Adults who are being released from prison to Orange County

Older individuals being released from County jail or State prison

ACTION ITEMS REPORTABLE OUTCOMES Increased number of individuals involved in the Streamlined and efficient intake and assessment criminal justice system that seek reentry services process that can be appropriately shared with Identify existing and new services/programs to best (probation and non-probationary) other providers for enhanced care coordination meet the needs of individuals being released from custody to continue to stabilize the individual and Number of individuals assessed for readiness for the Increase in number of individuals involved in the facilitate reintegration into the community programs, i.e. barriers addressed criminal justice system who obtain stable housing and employment Established partnerships Percent of individuals who receive a whole-person and coordination assessment upon initial visit and follow up Increased number of individuals involved in the between the County and Develop and implement a realistic timeline to phase-in assessments periodically criminal justice system who remain engaged at 1. other providers of reentry services. Prioritize reentry services that meet 3, 6 months and/or successfully complete their reentry-type services Individuals transitioning to post-custody programs via the needs of individuals who are considered to be at individualized program "warm hand-offs" to community care upon release with high risk for returning to custody or high utilizers of no lapse in the continuity of services justice systems Increase in number of individuals involved in the criminal justice system receiving mental health Increase in successful Increase in the number of individuals involved in the treatments after referral criminal justice system who enroll/reactivate public completion of assistance benefits probationary and Develop and implement a comprehensive Decrease in reported drug and alcohol use community supervision communication strategy to inform individuals being Decrease in average waiting times for individuals among individuals participating in reentry services released or those involved in the criminal justice involved in the criminal justice system with referrals to system of the services and programs available first appointment or intake with treatment Increase in number of individuals involved in the services/programs criminal justice system who obtain GED or HS Decreased rates of diploma and/or enroll in higher education return to jail due to new Number of individuals linked with family mentor Establish a stakeholder group to provide ongoing bookings, conviction or program (new) or identified with family support post-Increase in number of individuals involved in the technical violations oversight of the coordinated reentry services and custody criminal justice system who enroll in technical programs training or job certification program and Transportation for individuals released from jail or prison to a reentry center with co-located and Increase in the number of individuals involved in coordinated services/programs the criminal justice system who obtain and maintain employment at 1, 3, 6, 12 months after Individuals participating in reentry services complying with discharge/treatment plan and receiving case Increase in social and community support for management services individuals involved in the criminal justice system Increase in the number of MH screenings of individuals on supervision

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	PERFORMANCE INDICATORS			
Number of individuals on wait lists for reentry services	Number and percent of individuals on probation who successfully complete their term of supervision	 Number and percent of individual released from jail, prison who received transportation services to the reentry center 	Number and percent of reentry participants reporting social and community support	
Average wait time from referral to reentry service to enrollment/appointment	Number and percent of reentry participants who are enrolled in the public assistance programs	12. Number and percent of reentry participants who have a current treatment/discharge/reentry plan	17. Number and percent of reentry participants who are enrolled and seek mental health services compliant with their discharge/treatment/reentry plan	
3. Number and percent of reentry participants with stable housing at 3, 6, 12 months	Number and percent of reentry participants with proper documentation to seek benefits and employment	Number and percent of individuals enrolled and participating in reentry services programs and successfully complete	18. Number and percent of reentry participants who report 30 days, 60 days, 3 months, 6 months, 1 year sober from enrollment in reentry services	
Number and percent of individuals involved in the community corrections system of care that are receiving reentry services	Number and percent of reentry participants who are actively being case managed and compliant with their treatment/discharge/reentry plan	14. Number and percent of reentry participants who obtain and maintain employment at 1, 3, 6, 12 months	19. Number of individuals receiving services for the aging population (older adult population)	
5. Number and percent of reentry participants who return to jail (felony, misdemeanor) with a booking, new conviction, and/or probation violation	Number and percent of individuals referred to reentry services that are linked with warm hand-off and continuity of treatment/services	15. Number and percent of reentry participants who enroll and complete education programs for GED, HS diploma, higher education (degrees) and job training/certification	20. Number of individuals that return to the Reentry Center to programs after they have already completed them.	

STRATEGIC PRIORITIES				
Strategic Priority Title	Description	SFP Years	Estimated Costs	
Coordinated Reentry System	Establishes a comprehensive reentry system accessible by all individuals released from county jails or state prison that includes transportation and linkages to support services or programs with "warm hand-offs" at each point in the reintegration process	2020, 2019, 2018, 2017, 2016	 One-time facility renovation costs: estimated \$17M Annualized service costs: estimated \$7M 	

JUVENILE & TAY SYSTEM FLOW CHART



OBJECTIVE: Provide for the specific mental health and/or substance use treatment needs of the youth and TAY in the juvenile justice system covering initial law enforcement contact to post-custody and establish stable housing options for those who have a high risk to enter or reenter the criminal justice system.

TARGET POPULATIONS:

Youth within the juvenile-justice system with a behavioral health issue and/or who are identified as CSEC (Commercially Sexually Exploited Children)/Reoffending CSEC

Youth in the juvenile justice system that are identified as "high utilizers" in the community corrections system of care Youth being released from a juvenile facility who have mental health and/or substance abuse issues

Schools, caregivers, and families that have children with mental illness including those who are under the supervision of Probation

Youth aged Pre-K-12 years, subject to SB439, requiring alternatives to prosecution

Dual Status Youth; Youth aging out of the Foster system or Youth/TAY experiencing homelessness

Youth/TAY diagnosed with a developmental disorder

Youth/TAY that are parents

Children)/Reoffending CSEC abuse issues **ACTION ITEMS** REPORTABLE OUTCOMES Increase in available housing options for youth with BH Establish and maintain a community-involved Decrease number of youth (Pre-K-12, issues, are CSEC, and those that accept family outreach and prevention program to address juvenile juvenile/TAY) who are involved or move members and TAY mental illness and substance use prevention through the juvenile justice system and intervention Increase in housing options for youth who are Increase in the number of youth who reintegrating back into their communities enroll/reactivate public assistance benefits Analyze the need to expand the Juvenile Specialty Courts and implement as appropriate Coordinated case management pre-post release from Increase the type and number of services correctional facility that includes "warm hand-offs" to provided to and for prevention of youth treatment/services providers while maintaining population from entering system, including Decreased rate of continuity of care provided Assess the number of substance use residential family support system return to iuvenile treatment beds in Orange County for the youths within facility due to a new Increase in numbers of youths in competency booking, adjudication, the juvenile justice system and identify and attract Remediation program available for youth proceedings who complete sessions for remediation or technical violation homes for placement in order to increase number of requiring competency proceedings services available beds Additional programs for the youth for Increase in youth enrolled in residential and nonpretrial/pre-adjudication diversions Analyze and implement remediation services for youth residential mental health and/or substance abuse who are pending competency proceedings Increased rate in treatment programs Increased number of youths who meet juvenile/TAY who eligibility requirements and participate in successfully complete Decrease in reported drug and alcohol use the juvenile specialty courts supervision Inventory available housing options and determine the Increase in number of youths who obtain GED, HS demand for TAY with BH issues or who are CSEC Increase the number and type of diploma or pursue higher education and implement a housing strategy specific for these providers serving under-12 populations, populations i.e school districts. Increase in number of youths who pursue technical or job training or certification programs Decrease the number and average wait Integrate identified databases into the County's times for youths to receive System of Care Data Integration System (SOCDIS) treatment/services identified Increase in number of youths who obtain and maintain and identify a multi-disciplinary team to oversee care employment coordination of high utilizers Decrease the number of subsequent incidents of victimization, running away, Increase in the number of youth who report an increase warrants for CSEC in social and/or community support Establish a Juvenile Campus to meet current and anticipated future needs Youths released from juvenile facility with Increase in number of parents, caregivers, family an implemented treatment or discharge members, and other supportive individuals involved with plan youth populations

	PERFORMANC	E INDICATORS	
Number and percent of youth in juvenile justice system that are considered multi-system involved and number/percent adhering to reentry plan	7. Number and percent of youth with stable housing at 3, 6, 12 months	Number and percent of youth referred to reentry services that are linked with warm hand-off and continuity of treatment/services	19. Number and percent of youth enrolled in GED, high school education programs that graduate
2. Number of youths on wait lists for treatment/service	Number of youth enrolled in pretrial/pre-adjudication programs and percent that complete	14. Number and percent of youth who have a current treatment/discharge/reentry plan	20. Number and percent of youth enrolled in college or technical programs that graduate
3. Average wait time from referral to treatment/service	Number of youths that meet eligibility requirements for juvenile specialty courts	15. Number and percent of youth enrolled and participating in reentry services programs and successfully complete	21. Number and percent of youth reporting social and community support
Number of BH treatment sessions available for youth detained based on staffing models	Number and percent of youth who successfully complete probationary sentence	16. Number and percent of youth who reenter the juvenile justice system with a new booking, conviction, or technical violation	22. Number and percent of youth who are enrolled and continue mental health services compliant with their discharge/treatment/reentry plan
Number and percent of youth in competency hearings that complete remediation sessions	Number and percent of youth who qualify for assistance programs that are enrolled	17. Number and percent of youth that revert back to needing hospital-level treatment for mental illness	23. Number and percent of youth who report 30 days, 60 days, 3 months, 6 months, 1 year sober from enrollment in treatment services
6. Number and percent of TAY with BH issues or youth identified as CSEC that are housed at 1, 3, 6,12 months	12. Number and percent of youth who are actively being case managed and compliant with their treatment/discharge/reentry plan	Number and percent of youth enrolled in job readiness programs that graduate	24. Number of youth under 12 years of age that are being served (profile of what/why)
25. Type and quantity of services provided to and prevention efforts for under-12 population	26. Number of providers for services for under-12 population	27. County Point-in-Time Homeless Count – filtered for Youth/TAY	28. Type and quantity of services provided to and for prevention for youth/TAY
29. Number of youth/TAY who need housing services	30.Type and number of services provided to and for prevention of youth/TAY that are parents	31. Number of providers offering services to parents, caregivers, family members, supportive individuals involved with youth/TAY	32.Number of youth/TAY served at Be Well Campus – including profile and services provided

STRATEGIC PRIORITIES				
Strategic Priority Title	Description	SFP Years	Estimated Costs	
Expand Specialty Courts	Expansion of County staff needed to support the expansion of the Juvenile Specialty Court	2020, 2019, 2018, 2017	Juvenile-related resources and costs are to be determined	
Mental Health and Substance Use Disorder Support Services for Juveniles	Mental health services and substance use treatments to support juveniles and transitional age youth as they move through the juvenile justice system	2020 – Emerging Initiative	n/a	
Establish a Juvenile Justice Campus	Analyze and create a comprehensive juvenile justice campus that utilizes existing space to provide camp programing, education services, health and mental health services, and housing for committed youth and transitional aged youth, including those realigned from the Department of Juvenile Justice	2020 – Emerging Initiative	n/a	
Housing for Transitional Age Youth	Establish transitional and permanent supporting housing and placement services for youths involved in the juvenile justice system to ensure adequate treatment for substance abuse, mental health issues or those involved in the Commercial Sexual Exploit of Children population	2020 – Emerging Initiative	n/a	
Data Sharing for Care Coordination of High Utilizing Juvenile and Transitional Age Youth Offenders (New Term will be Multi-System Involved)	Establish a data sharing platform and business process for effective coordination of care for youth and TAY that are multi-system involved with the County's Juvenile Justice System to target curative resources to minimize harm to the individual or others	2020 – Emerging Initiative	n/a	
Juvenile Programming for SB439 Youth	Programming and services for youth under 12 years	TBD - Not fully defined. May be Emerging	TBD	
Be Well 2 Campus	Co-located BH services with focus on serving youth/TAY	Also identified under Prevention	TBD	