



OCCARES

Justice through Prevention & Intervention

**2025 Vision
Quarterly Status Report
October – December 2021**

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Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars:

1. **Prevention:** Developing public informational campaigns and interventions – particularly related to substance use and mental health – that divert people from involvement in the criminal justice system.
2. **Courts:** Strengthened coordination between county agencies and the courts, including an examination of potential adjustments to existing specialty courts.
3. **In-Custody:** Enhanced mental health and substance use programs, linkages to post-custody services, and training to prepare people for successful reentry.
4. **Reentry:** Developing a comprehensive system to ensure continuity in treatment for mental health and substance use disorders and promote positive outcomes.
5. **Juvenile & Transitional Aged Youth (TAY):** Expanded mental health services, substance use disorder treatments, and stable housing options for juveniles and TAY who have a high risk to enter or reenter the criminal justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), co-chaired by Supervisor Andrew Do and Supervisor Doug Chaffee. The OCCJCC includes county departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by a Director of Performance Management and Policy and the Budget Director in the County Executive Office (CEO). Each OCCJCC

stakeholder identifies senior staff to participate in working groups tasked with executing the 2025 Vision and recommending amendments to the OCCJCC for its consideration. Staff created Courts, Reentry, Juvenile & TAY, Legislation, and Data & Metrics working groups; and a general implementation working group to ensure coordination across departments.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC are included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings are used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021, focusing on the reportable outcomes and performance indicators for each of the five pillars to begin to measure the success of the 2025 Vision which is in progress.

The following report provides a summary of the status of outstanding requests, highlights of this quarter's activities, and issues or proposed changes requiring OCCJCC guidance.

Status of Outstanding Council Requests

The following is a listing of the requests made by OCCJCC that were outstanding or resulting from the last regularly scheduled meeting.

1. Establish a subgroup to provide an analysis of the OCCJCC-approved coordinated reentry plan and use of existing County facilities for implementation of the plan. (May 2020)

Status: No longer applicable. The initial OCCJCC-approved coordinated reentry plan was analyzed, and concerns noted, primarily with the repurposing of existing facilities at Juvenile Hall. Since then, the County has made significant progress working directly with the stakeholder departments to identify additional components, such as resource centers throughout the County, for the coordinated reentry system which has been incorporated into the County's Strategic Financial Plan and budgeting process. All modifications are also reflected in the OC CARES 2025 Vision update; thus, the analysis of the initial plan is no longer be needed.

2. Incorporate data to provide the needed information to make data driven decisions. (April 2021)

Status: In Progress. All identified performance indicators have been grouped by prioritization based on results from the September 2021 offsite and stakeholder input obtained through the various working groups. Meetings have been established beginning in February 2022 where efforts will be focused on identifying and gathering the data to report on the performance indicators and begin building the reports, with an interest in reporting prior year's information, as applicable.

Quarterly Highlights

The Integrated Services Working Group is meeting monthly and reviewing the entire plan to ensure it is accurate with respect to action and completion timeline expectations. The following are highlights from this quarter's report.

Pillar #1: Prevention

- **Completed:** A crisis training program has been developed and implemented in both OCSO and HCA and is available for all first responders and dispatchers. The training provided by OCSO has been POST certified and incorporated into the Academy curriculum. (Goal #1, AI #3b)
- Progress was made in establishing an OC CARES Task Force to bring together key individuals from all stakeholder departments and involved community providers to report on the current status on specific areas in each of the County's Systems of Care and bring any issues to the attention of the group and seek assistance, if needed. (Goal #1, AI #4a)
- Progress continued in OCSO in implementing and providing the Basic and Advanced (I & II) CIT training to OCSO's sworn staff. As of January 1st, 60% of sworn staff have received Basic CIT training, up from 44% in the prior quarter, with approximately 2% completing all CIT training. Additional courses have been scheduled to provide the Advanced CIT training to reach the overall goal of 25% sworn being fully CIT trained. (Goal #4, AI #14a)

Pillar #2: Courts

- Progress was made in centralizing MH diversion cases and expanding the Homeless Outreach Court to all corners of the County. (Goal #2, AI #1c, 2)
- Progress was made with analyzing the need and ability to expand the Adult Specialty Courts, specifically due to the inclusion of all mental health cases at Community Court (CCB). (Goal #2, AI #3-5)
- Progress was made by the Courts in analyzing their process from the point of arrest to disposition and identified a pre-arraignment diversion point to more effectively triage an individual to connect with services and/or treatments to prevent them from further entering or returning to the criminal justice system. (Goal #3, AI #1b, 2-new)

Pillar #3: In-Custody

- **Completed:** The in-custody drug treatment program was implemented. The program is provided by Phoenix House at the Theo Lacy facility and offers multiple substance use recovery groups seven days per week. The program also includes individual counseling, MAT, and discharge planning services. (Goal #1, AI #9)
- Progress was made to expand the All-In Program with additional classes and a men's program at the Central Jail Complex. The program will have 15 participants and program 5 days per week over eight weeks. This was ready to begin in November and delayed due to COVID. (Goal #3, AI #7)

Pillar #4: Reentry

Progress was made expanding the model for the coordinated reentry system to include a regional approach with service centers throughout the County and also provide services to family members or others to support the individual reintegrated back into society. (Goal #2, AI #4)

Pillar #5: Juvenile & TAY

- Progress was made working with stakeholders to identify best practices for the programming, services and specialized housing for the detained youth and TAY population in the juvenile justice system. (Goal #3, AI #4, 5)

Proposed Revisions to the Integrated Services 2025 Vision

The 2025 Vision includes estimated timelines to ensure the overall goal of implementation in 2025 is maintained. The impacts of the COVID pandemic did result in some planned activities being delayed and not completed in FY 2020-21 as planned. All Action Items identified under FY 2020-21 that were not completed were moved to FY 2021-22. The following outlines the changes proposed for the 2025 Vision:

Pillar #1: Prevention

- References to HCA's Behavioral Health Unit were updated to reflect the current title of Mental Health & Recovery (MH&R). This revision was made to the other pillars as well.
- New Goal was added to identify action items and track efforts on establishing the new Be Well South Campus. Progress has been made in identifying the site and working with the community providers. (Goal #6)
- New Goal was added to identify action items and track efforts to implement a public safety mental health diversion program before an individual enters the criminal justice system. Progress has included identifying the gaps to be addressed and parameters for the program as well as collaborating with other stakeholder departments, including local law enforcement agencies. (Goal #7)

Pillar #2: Courts

- Goal #2 was revised from "Explore the Expansion of" to "Expand" Adult Specialty Courts.
- Action Items were added to identify potential space for expansion of the Adult Specialty Courts and to develop the necessary comprehensive plan and timeline. (Goal #2, AI #6 & 7)
- A new Action Item was added for the implementation of a pre-arraignment diversion program to more effectively triage individuals with mental illness or related issues into services or treatment that would benefit them. This replaces the former AI's #1c, 2, and 3. (Goal #3, AI 2-new)

Pillar #3: In-Custody

No revisions were made.

Pillar #4: Reentry

No revisions were made.

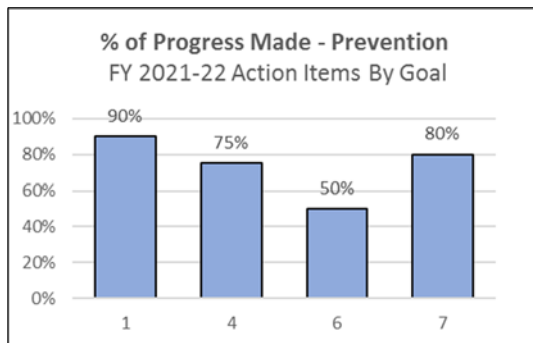
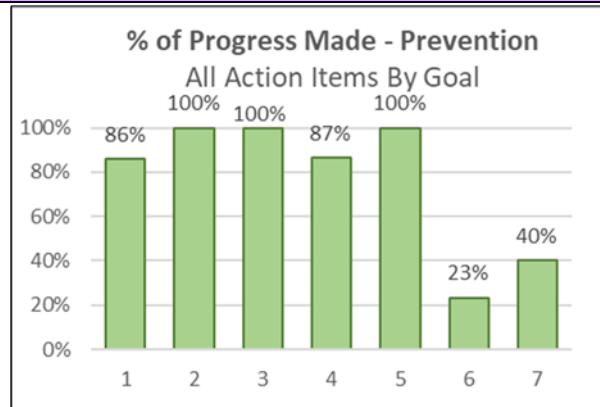
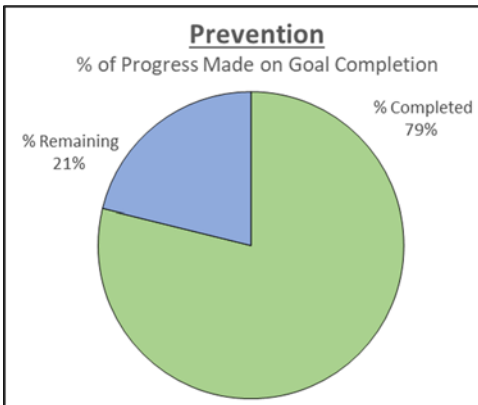
Pillar #5: Juvenile & TAY

- New Action Items were added to implement robust life and social skills programming as well as vocational programming to encourage self-sufficiency and job readiness both while detained and when released. (Goal #3, AI #6, 7; Goal #4, AI #3, 4)

Status of Goals Summary

As of December 2021

PILLAR #1: PREVENTION



Goal 1: Increase Public Awareness of Various Mental Health and Substance Use Topics and Resources

Goal 2: Increase Staffing Resources to Address Increased Demands for Mental Health Services

Goal 3: Behavioral Health Services Campus (North)

Goal 4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address the training, response, and analytics.

Goal 5: Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.

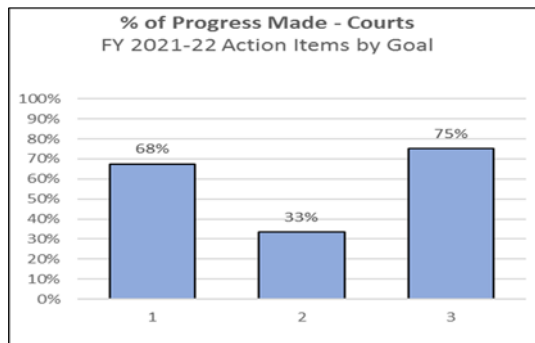
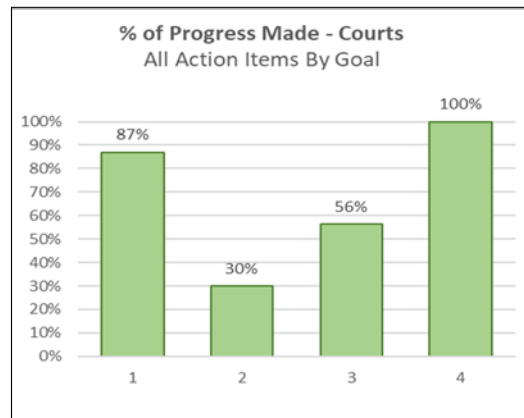
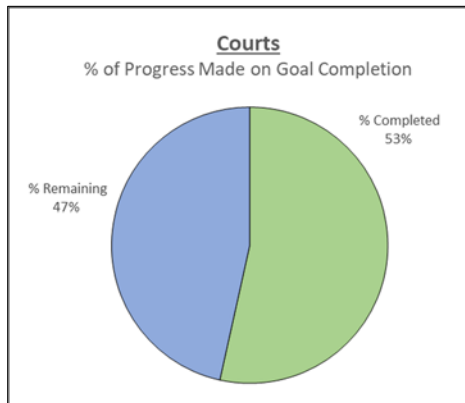
Goal 6: Expand the Behavioral Health Services Campus model to establish the Be Well South campus and potential third campus.

Goal 7: Implement a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Goal	Action Item	FY 2021-22 Action Item Description	%
1	2b	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.	60%
1	3a	Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities.	100%
1	3b	Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.	100%
1	3c	Incorporate the use of the phone number and website into the countywide campaign.	100%
4	11	Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners.	100%
4	12	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	50%

6	1	Identify a site and develop a plan with community partners/providers to build the Be Well South facility.	50%
7	1	Identify the gaps to be addressed and establish the parameters for the diversion program.	100%
7	2	Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.	60%

PILLAR #2: COURTS



Goal 1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness.

Goal 2: Expand of Adult Specialty Courts

Goal 3: Identify, Develop and Implement Diversion Options within the Adult Court System.

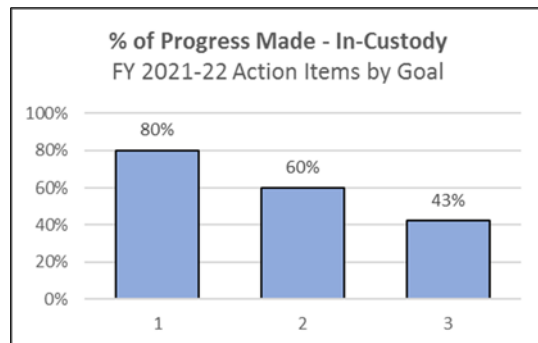
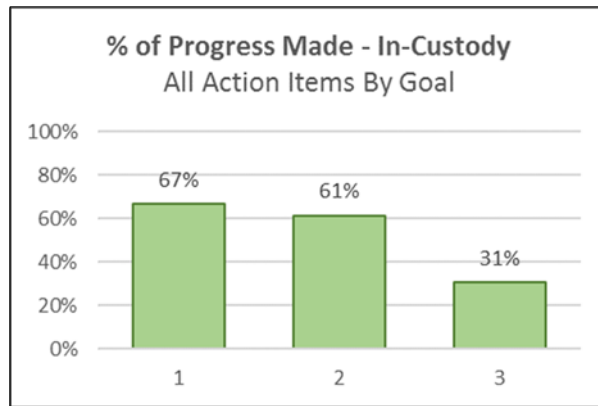
Goal 4: Establish a Standing Collaborative Committee.

Goal	Action Item	FY 2021-22 Action Item Description	%
1	2a*	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts.	60%
1	2b*	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.	75%
2	1b*	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.	25%
2	1c*	Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.	50%
2	2*	Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	50%
2	3	Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.	25%

2	4	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025.	25%
2	5	Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.	25%
3	1b*	Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems.	75%

*indicates Action Item has been carried over from prior fiscal year

PILLAR #3: IN-CUSTODY



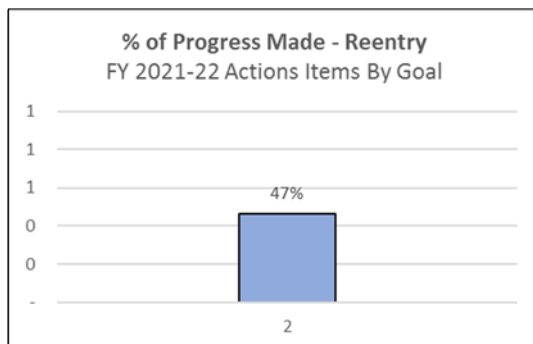
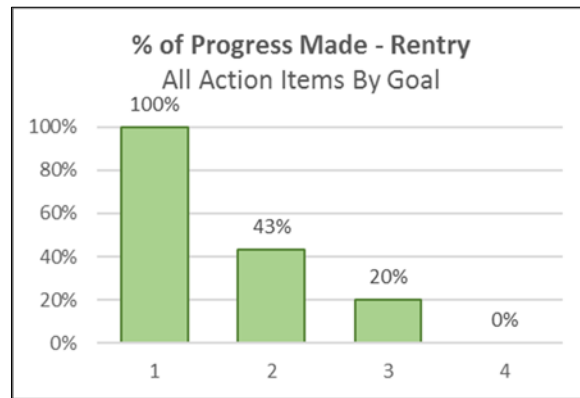
- Goal 1:** Enhance Mental Health and Substance Use Treatment Services In-Custody.
- Goal 2:** Establish Specialized In-Custody Housing.
- Goal 3:** Enhance Inmate Programming Services.

Goal	Action Item	FY 2021-22 Action Item Description	%
1	8*	Create BH Modules and additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder.	80%
1	9*	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days.	100%
1	10 *	Ensure all Deputy Sheriffs assigned to custody operations complete 16 hours of Crisis Intervention Training (CIT)	60%
2	3*	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences.	60%
3	2*	Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers.	30%

3	3*	Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry.	80%
3	4*	Develop a reentry housing strategy with relevant county and community stakeholders.	0%
3	5*	Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody.	60%

**indicates Action Item has been carried over from prior fiscal year*

PILLAR #4: REENTRY

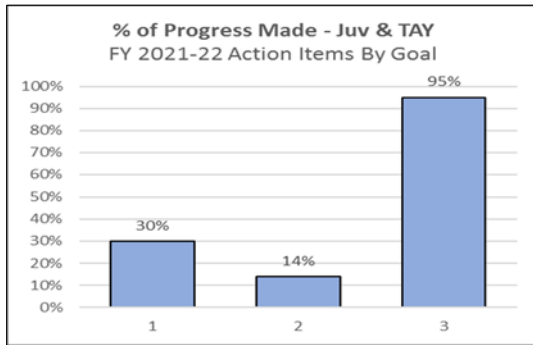
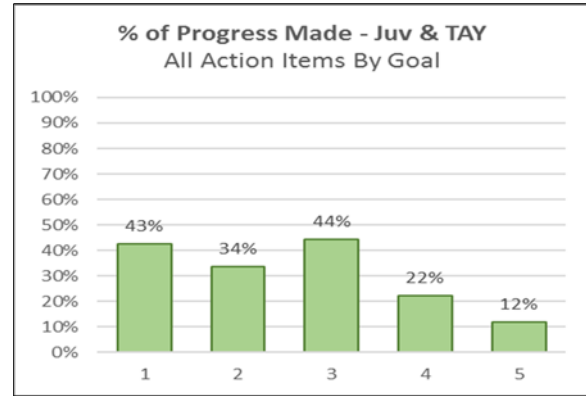
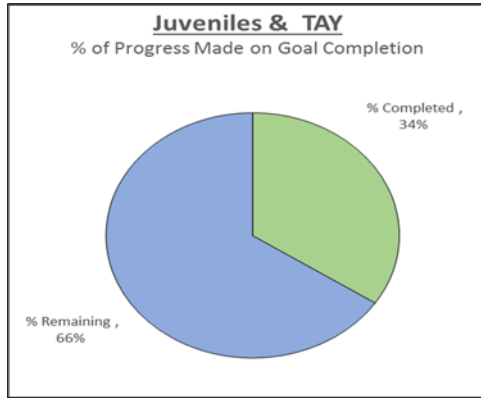


- Goal 1:** Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.
- Goal 2:** Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration.
- Goal 3:** Implement Communication Strategy.
- Goal 4:** Establish Ongoing Oversight.

Goal	Action Item	FY 2020-21 Action Item Description	%
2	3*	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.	50%
2	4*	Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.	30%
2	5*	Identify and assess potential sites and providers to meet projected needs to implement programs/services.	60%

**indicates Action Item has been carried over from prior fiscal year*

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH



- Goal 1:** Establish and maintain a community-involved outreach and prevention program to address juvenile and TAY mental illness and substance use prevention and intervention.
- Goal 2:** Analyze the need to expand the Juvenile Specialty Courts and implement as appropriate.
- Goal 3:** Analyze and enhance programming available to detained youths to address identified gaps or needs.
- Goal 4:** Establish a coordinated reentry system for the juvenile and TAY population.
- Goal 5:** Establish a Juvenile Campus to meet current and anticipated future needs.

Goal	Action Item	FY 2020-21 Action Item Description	%
1	2a	Expand BH awareness and resources present in schools.	100%
1	2b	Establish adolescent crisis stabilization unit at the Be Well North Campus	100%
1	2c	Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts	0%
1	3a	Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system.	0%
1	3b	Identify and prioritize the gaps in programs or services specific to this population of youth	10%
1	3c	Develop and implement programming to address and provide a family support system	0%
1	3d	Develop and implement programming specific for the youth identified as at risk to enter the juvenile justice or criminal justice systems.	0%

2	3	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.	50%
2	4	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	10%
2	5	Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs.	0%
2	6	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025.	0%
2	7	Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025.	10%
3	2	Implement coordinated remediation services for in-custody youth who are pending competency proceedings.	90%
3	3	Create an inventory of all existing programs provided at all juvenile facilities.	100%

Appendix A: Working Group Status

Director of Performance Management and Policy: Liz Guillen-Merchant

Budget Director: Kim Engelby

INTEGRATING SERVICES WORKING GROUP	
Chaired by:	Kim Engelby, Liz Guillen-Merchant (CEO)
General Members:	
Courts:	Judge Thomas Delaney, Judge Joanne Motoike, Judge Craig Arthur
CSS:	Rachael Vargas
DA:	Jess Rodriguez, Tamika Williams
HCA:	Annette Mugrditchian, Erin Winger, Joanne Lim
OCCR:	Carma Lacy
OCPW:	Tim Corbett
OCSA:	Rich Koenig, AJ Patella
Prob:	Catherine Stiver, Daniel Hernandez
Pub Def:	Jennifer Nicolalde, Mark Brown
SSA:	An Tran, Christine Snapper
BOS:	Chris Wangsaporn, Michaela Schaeffer, Paulette Chaffee, Jessica Guerrero, Alex Rounaghi
Last Meeting:	December 15, 2022 Meetings are scheduled monthly. Next meeting is scheduled for March 16, 2022.
Status:	The Integrating Services Working Group focuses on the entire 2025 Vision and provides monthly updates for the group and facilitates implementation efforts. The group reviewed the proposed priority of the performance indicators with updates and revisions handled via email.
Next Steps:	Provide opportunities to share and gain a better understanding of the various programs and services implemented and planned for OC CARES.
Concerns:	None at this time.

COURTS WORKING GROUP

Chaired by: Judge Delaney (Courts), Kim Engelby (CEO)

General Members:

Courts: Kristal Valencia, Judge Thomas, Delaney, Judge Maria Hernandez

CEO: Lilly Simmering, Liz Guillen-Merchant

CSS: Rachael Vargas

DA: Jess Rodriguez, Tamika Williams

HCA: Jenny Hudson, Annette Mugrditchian,

OCSA: Lisa Von Nordheim, Rich Koenig

Prob: Catherine Stiver

Pub Def: Jennifer Nicolalde, Mark Brown

SSA: Sumit Sapra

BOS: Chris Wangsaporn, Michaela Schaeffer, Paulette Chaffee, Jessica Guerrero, Alex Rounaghi

Last Meeting: January 10, 2022

The format and Chairs of this working group have been revised and a new series of meetings established for the fourth Thursday of every month.

Status: The Courts Working Group is focused on implementation of Pillar 2 Action Items as listed in the County's 2025 Vision addressing the adult population in the criminal justice system. At the August OCCJCC meeting, direction was provided to establish the Juvenile and TAY Pillar (#5) to be inclusive of all efforts pertaining to that population and revising the Working Groups as needed.

Working group reviewed the methodology for establishing the prioritized list of performance indicators and agreed to move forward with the Data Working Group to identify and gather data and metrics.

Next Steps: The new Working Group is scheduled to meet on February 24, 2022, with Lilly Simmering, CEO, and the Courts as chairs.

Concerns: None at this time.

REENTRY WORKING GROUP	
Chaired by: Bryan Prieto (Probation), Kim Engelby, Liz Guillen-Merchant (CEO)	
Subgroups	Adult
<p>Courts: Kristal Valencia</p> <p>CSS: Rachael Vargas</p> <p>DA: Jess Rodriguez, Tamika Williams</p> <p>HCA: Jenny Hudson, Joanne Lim, Erin Winger</p> <p>OCCR: January Johnson, Carma Lacy, Marie Vu</p> <p>OCSA: Joe Balicki, Jason Park, Lisa Von Nordheim</p> <p>Prob: Joycelyn Durk</p> <p>Pub Def: Jennifer Nicolalde, Frank Davis</p> <p>SSA: Gail Araujo, Mike Edmundson</p> <p>BOS: Chris Wangsaporn, Michaela Schaeffer, Paulette Chaffee, Jessica Guerrero, Alex Rounaghi</p>	
Last Meeting:	September 15, 2021 - Updates for the System Flow Chart were provided via email. Meetings are scheduled for the fourth Monday of every month beginning in March 2022.
Status:	Input and updates were provided on the System Flow Charts and used to prioritize the performance indicators.
Next Steps:	Provide input to the Data Working Group, as needed, to assist with the evaluation and gathering of data to report on the performance indicators identified.
Concerns:	None at this time.

JUVENILE & TAY WORKING GROUP

Chaired by: Judge Joanne Motoike (Courts), Bryan Prieto (Probation)

General Members:

CEO Kim Engelby, Liz Guillen-Merchant

Courts: Kelli Beltran, Judge Craig Arthur

DA: Kimberly Doyle

HCA: Dawn Smith, Brett O'Brien, Erin Winger, Joanne Lim

OCCR: Carma Lacy, Renee Ramirez,

OCSA: Rich Koenig, AJ Patella, Darren Braham

Prob: Daniel Hernandez, Christy Ronald,

Pub Def: Laura Jose, Darren Thompson

SSA: An Tran, Christine Snapper, Kim Ragen

BOS: Chris Wangsaporn, Michaela Schaeffer, Paulette Chaffee, Jessica Guerrero, Alex Rounaghi

Last Meeting: October 25, 2021

This Working Group meets every other month. Next meeting is scheduled for February 28, 2022.

Status: The Juvenile & TAY Working Group is focused on implementation of the Action Items for all pillars listed in the County's 2025 Vision as it pertains to the juvenile and TAY populations.

With all the Goals and Action Items incorporated into the revised Juvenile and TAY Pillar, many revisions are being requested to ensure the pillar is comprehensive. Ad Hoc meetings with key members of the Working Group are scheduled as needed. Focus is also on the performance indicators and the beginning of the data collection efforts.

Next Steps: Provide input to the Data Working Group, as needed, to assist with the evaluation and gathering of data to report on the performance indicators identified.

Concerns: None at this time.

LEGISLATION WORKING GROUP

Chaired by:	Peter DeMarco, Liz Guillen-Merchant (CEO)
General Members:	
CEO:	Julie Perkins
CSS:	Rachael Vargas
DA:	Glenn Robison, Kimberly Edds
HCA:	Torhon, Barnes
OCCR:	TBD
OCSD:	Ray Grangoff
Prob:	Christy Ronald
Pub Def:	Mark Brown, Martin Schwarz
SSA:	Alyson Piguee, Kristina Traw
Precision:	Amy Jenkins, Nicole Wordelman
BOS:	Chris Wangsaporn, Michaela Schaeffer, Paulette Chaffee, Jessica Guerrero
Last Meeting:	This Working Group will meet as needed.
Status:	This Working Group is being revised to proactively seek legislative actions to facilitate progress, such as seeking funding earmarks. This group currently meets on ad-hoc basis depending on the need at that time.
Next Steps:	Working with applicable departments to develop the legislative requests for potential earmarks or to prepare for the anticipated funding opportunities identified with the Governor's Proposed Budget.
Concerns:	None at this time.

DATA & METRICS WORKING GROUP

Chaired by:	Greg Boston (OCSD), Kim Engelby, Liz Guillen-Merchant (CEO)
General Members:	
Courts:	Kristal Valencia, Nicole Le, Kelli Beltran
DA:	David De Los Reyes, Katie Parsons, Jess Rodriguez, Tamika Williams
HCA:	Natalie Dempster, Irfan Khan, Erin Winger, Joanne Lim, Sharon Ishikawa, Dawn Smith, April Howard, Alicia LeMire, Dr. Chun Chiang
OCSD:	Crystal Null
Prob:	Marya Foster, Cheryl Sannebeck, Lisa Sato, Christy Ronald
Last Meeting:	August 10, 2021
Status:	Meeting are scheduled monthly, typically the second Thursday.
Next Steps:	The Working Group has been revised with the next meeting scheduled for February 22, 2022.
Concerns:	Work through the performance indicators to identify the data that is available, can be available and those that will need to be obtained.
Concerns:	None at this time.

Appendix B: Contact Listing

CONTACT LISTING			
Name	Title	Phone	Email
County Executive Office			
Engelby, Kimberly	Budget Team Lead	714.834.3530	kimberly.engelby@ocgov.com
DeMarco, Peter	Legislative Affairs Director	714.834.5777	peter.demarco@ocgov.com
Guillen-Merchant, Liz	Director of Performance Management and Policy	714.834.6836	elizabeth.guillen-merchant@ocgov.com
Meeh, Karalyn	Budget Program Manager	714.834.6054	Karalyn.meeh@ocgov.com
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Appendix C: Core Data Indicators

Placeholder for Reporting of Data and Metrics Adult Community Corrections System

Demographics

Provide general information regarding the adult population in the Community Correction System of Care, such as number with mental illness, SUD, Co-Occurring; number of high utilizers, etc.

Capacity of System

Number of calls received for referrals or service; needs for housing/programs; number of days for evaluations to enter programs; delays due to lack of space in directed programs; utilization of reentry centers (when established)

Diversion Options & Programs

Capacity limits and space available for identified diversion programs; number of individuals taken to the Be Well campus (family/LLE); number of individuals released on supervision; number of successful completions/unsuccessful completions.

Linkages to Services & Engagement

Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; enrollments in inmate services programs; number released with/without public assistance benefits & discharge/treatment plans.

Return to Justice System

Number of individuals/program participants with new charges filed within 1/2/3 years or pretrial release or completion of sentence; number convicted on new charges within 1/2/3 years; number with warrant or sanctions imposed during program; number of individuals in custody due to violation (including type).

Community Reintegration

Number of successful completions of court programs (i.e. drug court); number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.

Client Feedback

Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.

Comparative Averages

National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.

Placeholder for Reporting of Data and Metrics Juvenile & TAY Community Corrections System

Demographics

Provide general information regarding the juvenile and TAY population in the Community Correction System of Care. This will be aggregate data due to the challenges with reporting of this age group.

Capacity of System

Number of juveniles/TAY screened and identified with mental illness of SUD; number of days to complete suitability determination for specialty courts eligibility; number of youths placed with families, STRPs, or other living arrangements.

Diversion Options & Programs

Capacity limits and space available for identified diversion programs; number of successful completions/unsuccessful completions.

Linkages to Services & Engagement

Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; number released with/without public assistance benefits & discharge/treatment plans.

Return to Justice System

Number of juveniles/TAY that return to custody within 1/2/3 years of release either for new charges or new convictions

Community Reintegration

Number of successful completions of programs; number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.

Client Feedback

Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.

Comparative Averages

National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.

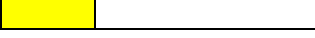

Appendix D: Common Acronyms

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth


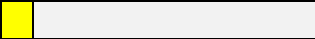

Appendix E: Status Details

PILLAR #1: PREVENTION					
Key:	Completed: ■	In Progress: ■	Challenged: ■		
Goal #1: Increase Public Awareness of Various Mental Health and Substance Use Topics and Resources					
Vision 2025 Target Date: June 30, 2023 (FY 2022-23)					
Lead Agency: Health Care Agency (HCA)					
Action Items:				% Completed	
FY 2019-20					
1a	Create a list of County resources for individuals experiencing a Mental Health crisis.	Completed Oct 2019		100%	
1b	Survey current clients accessing services to determine if the services are meeting their needs.	Completed Mar 2020		100%	
FY 2020-21					
1c	Survey residents and clients to assess general well-being, awareness of support systems or available programs, and to identify barriers to access that may exist. This will serve as baseline data to measure the effectiveness of the public information campaign.	Completed Mar 2021		100%	
2a	Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services.	Completed Mar 2021		100%	
FY 2021-22					
2b	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign. Status: Baseline data were obtained and reported out. HCA has been building out its capacity to manage and analyze large-scale, longitudinal survey data. HCA continues to pursue contracting with a vendor to market the survey multiple times during the year with the goal to re-deploy in early 2022, which is approximately one year after the baseline data were collected.	<div style="display: flex; justify-content: space-around; width: 100px;"> <div style="background-color: yellow; width: 15px; height: 15px;"></div> <div style="background-color: yellow; width: 15px; height: 15px;"></div> <div style="background-color: yellow; width: 15px; height: 15px;"></div> <div style="width: 15px; height: 15px; border: 1px solid black;"></div> </div>		60%	
3a	Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities.	Completed Mar 2021		100%	

3b	<p>Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.</p> <p>Status: Completed. A training program was implemented by the Orange County Sheriff's Department (OCSD) through Santiago Community College which includes relevant crisis training for deputies (in-custody and patrol) and dispatchers. This training has been approved by POST and is available to all Orange County Agencies. Crisis Intervention Training is also being offered throughout Orange County to law enforcement and first responders, including Fire/EMS and those likely to encounter individuals experiencing a behavioral health crisis. HCA has contracted with Western Youth Services to provide the training as well and is collaborating with OCSD to combine resources and enhance the current OCSD program.</p>	Completed Dec 2021	100%
3c	<p>Incorporate the use of the phone number and website into the countywide campaign.</p>	Completed Mar 2021	100%
FY 2022-23			
4a	<p>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts.</p> <p>Status: A task force that will meet monthly is being established. The OC CARES task force will address all aspects of each of the County's systems of care. Participants and reportable areas are being identified with the first meeting to occur in early 2022.</p>		30%
4b	<p>Ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</p> <p>Status: HCA participates in Coalition and Results Group Meetings to improve upon and expand existing crisis services network; provides education regarding the expansion of the Crisis Stabilization Units, including the first adolescent unit in Orange County, and will continue to educate the community regarding how these services can be accessed via County or County contracted programs and the Crisis Assessment Teams; maintains a 24/7 Behavioral Health Line via OCLINKS and will continue to build upon this and inform/educate and advertise regarding this resource. A CIT Steering Committee was established in April 2021 in order to properly educate and involve stakeholders regarding crisis services and make them more accessible for individuals in crisis.</p>		70%

Goal #2: Increase Staffing Resources to Address Increased Demands for Mental Health Services		
Vision 2025 Target Date: June 30, 2020 (FY 2019-20)		
Lead Agency: Health Care Agency with Sheriff-Coroner Department		
Action Items:	% Completed	
FY 2019-20		
1	Analyze current CAT & PERT teams to determine whether they are at an appropriate level to provide timely response to law enforcement and the community.	Completed Oct 2019 100%
2	Reach out to cities/entities not utilizing CAT or PERT teams and determine most appropriate model for utilization of services.	Completed Oct 2019 100%
3	Expand CIT Training for OCSD, LLE's or other first responders who are likely to encounter individuals experiencing a BH crisis.	Completed Mar 2020 100%
Goal #3: Behavioral Health Services Campus (North)		
Vision 2025 Target Date: June 30, 2021 (FY 2020-21)		
Lead Agency: Health Care Agency		
Action Items:	% Completed	
FY 2019-20		
1	Identify a site and develop a plan with community partners/providers to build the facilities and develop the programming.	Completed Mar 2020 100%
FY 2020-21		
2	Complete construction of facility and implement programs developed.	Completed Mar 2021 100%
Goal #4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address training, response, and analytics.		
Vision 2025 Target Date: June 30, 2023 (FY 2022-23)		
Lead Agency: Sheriff-Coroner Department with Health Care Agency		
Action Items:	% Completed	
FY 2020-21		
TRAINING		
1	Designate a Behavioral Health Liaison in OCSD's Operations and In-Custody Divisions to coordinate department efforts with other stakeholder departments and oversee implementation of 2025 Vision within the Sheriff's Department.	Completed Dec 2020 100%
2	Obtain POST certification for Crisis Intervention Training (CIT) and implement into POST training program with a plan to address department's needs.	Completed Dec 2020 100%
RESPONSE		
3	Analyze and expand the roles and responsibilities of the existing Homeless Liaison Officers to utilize to assist and address behavioral health-related response calls and follow up.	Completed Mar 2021 100%

4	Collaborate with the Health Care Agency to designate and implement a dedicated PERT or PERT-like model to facilitate with follow up to behavioral health-related calls and case management of identified high-utilizers.	Completed Mar 2021	100%
5	Implement a pilot program in OCSD that incorporates a multi-resourced approach to address response calls involving mentally ill individuals. This includes CIT-trained OCSD deputies collaborating with HCA's designated response team for care coordination and case management.	Completed Jun 2021	100%
ANALYTICS			
6	Implement a policy to add an identifier to be able to track response calls that are related to mental health issues with the ability to analyze quantity of calls as well as outcomes.	Completed Dec 2020	100%
7	Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outreach grid for countywide use by law enforcement personnel. Determine the platform to use for full implementation.	Completed Dec 2020	100%
8	Develop an application with an outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care.	Completed Jun 2021	100%
9	Develop training for the ESRI application and implement the use within OCSD to assist with providing outreach and engagement services.	Completed Jun 2021	100%
10	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	Completed Jun 2021	100%
FY 2021-22			
RESPONSE			
11	Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners.	Completed Sep 2021	100%
ANALYTICS			
12	<p>Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.</p> <p>Status: OCSD began to track all calls with a mental health nexus at the start of this fiscal year (FY 2021-22). The system that was put in place did not provide the needed data and OCSD quickly sought a new solution which went live on January 1, 2022, with monthly reporting anticipated.</p> <p>HCA has been tracking the use of their CAT and PERT teams involved with public safety calls. In FY 2020-21, HCA had a total of 407 calls from OCSD cities that were conducted by the CAT team. Out of those 407 calls, 57/407 (14%) were conducted during the</p>		50%


<p>hours that a PERT team member was stationed with OCSD and 38 were done by the assigned PERT team member; 73/407 (18%) resulted from calls from OCSD that were outside the hours HCA's PERT teams were stationed with OCSD.</p>			
FY 2022-23			
TRAINING			
13	Implement training program to ensure 100% of OCSD sworn and dispatching staff receive the standard CIT training.	Completed June 2021	100%
14a	<p>Implement training program to ensure a minimum of 25% of sworn and dispatch staff receive advanced CIT training. (Basic CIT 1, Advanced CIT 2, Advanced CIT 3)</p> <p>Status: 60% of sworn staff have been trained in Basic CIT 1 (80% for Field Personnel); 8% of sworn staff have taken Advanced CIT 2 classes; 2% of sworn staff have taken Advanced CIT 3 classes. Overall completion is at 75% with the goal of training 25% of sworn staff in Basic CIT 1, Advanced CIT 2, & Advanced CIT 3.</p>		75%
14b	<p>Implement a training program that includes a Basic CIT course and 911 Diversion training specifically for individuals assigned to dispatch positions.</p> <p>Status: The Basic CIT course is available for dispatchers. The Diversion Training is currently being researched by the Dispatch Working Group of the CIT Steering Committee.</p>		10%
15	<p>Complete the roll out of coordinated program piloted in South Patrol to other areas in OCSD, including contracted partners.</p> <p>Status: OCSD has developed plans to roll out the pilot program from South Patrol to the North County patrol areas of OCSD. OCSD and HCA have coordinated to add more shifts in South County and are planning on starting a North team as soon as additional clinicians can be added to HCA staff. Staffing for full-time team was proposed in the 2021 Strategic Financial Plan.</p>		50%
Goal #5: Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.			
<p>Vision 2025 Target Date: June 30, 2021 (FY 2020-21)</p> <p>Lead Agency: All stakeholder departments</p>			
Action Items:		% Completed	
FY 2020-21			
TRAINING			
1	Establish a Case Management Committee to manage the policies involved, processes and services utilized by all responders and care coordination activities within SOCDIS application and CARE Plus Program.	Completed Jun 2021	100%

Goal #6: Expand the Behavioral Health Services Campus model to establish the Be Well South campus and potential third campus

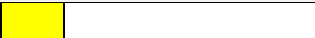
Vision 2025 Target Date: June 30, 2025 (FY 2024-25)
 Lead Agency: Health Care Agency

Action Items: % Completed

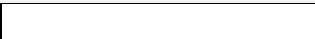
FY 2021-22

1 Identify a site and develop a plan with community partners/providers to build the Be Well South facility.  50%
 Status: The County has entered into a long-term lease with Mind OC for a second site at the El Toro property in Irvine. Project is being designed and partners identified.

FY 2022-23

2 Work with community partners to develop programming for Be Well South.  20%
 Status: Preliminary planning for the types of programs to include has been done and is being worked into the designs. Actual programming is still to be determined.

FY 2024-25


3 Complete construction of facility and implement programs developed – Be Well South.  0%
 Status: No reportable actions taken at this time.


Goal #7: Implement a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Vision 2025 Target Date: June 30, 2024 (FY 2023-24)
 Lead Agency: All stakeholder departments





Action Items: % Completed





FY 2021-22







1 Identify the gaps to be addressed and establish the parameters for the diversion program.  100%
 Status: Completed. Program will focus on individuals with mental illness who encounter law enforcement but may not be arrested and would benefit from case management and treatment services.

2 Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.  60%
 Status: OCDA has secured partnerships with HCA, SSA and several local law enforcement agencies to implement a pilot program. The program framework is in place and data collection and metrics are being discussed.

FY 2022-23		
3	Identify services and capacity needs and link to case management. Continue to work with stakeholder departments to utilize existing resources when possible. Status: No reportable actions taken at this time.	0%
FY 2023-24		
4	Evaluate the results on the pilot program to determine if the program should be expanded or revised to meet the objectives identified. Status: No reportable actions taken at this time.	0%



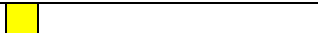
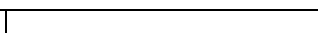
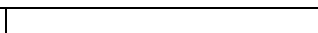
PILLAR #2: COURTS			
Key:	Completed: 	In Progress: 	Challenged: 
Goal #1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness			
Vision 2025 Target Date: June 30, 2023 (FY 2022-23) Lead Agency: County Executive Office & Collaborative Courts			
Action Items:		% Completed	
FY 2019-20			
1a	Establish a Working Group for the Courts portion of Integrated Services.	Completed Oct 2019 100%	
1b	Develop a list of common terms with definitions used throughout the Collaborative Court Process.	Completed Sep 2020 100%	
FY 2020-21			
1c	Develop a current list of requirements for successfully completing a collaborative court program.	Completed Sep 2020 100%	
FY 2021-22			
2a	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts. Status: The Court currently has an in-house case management system to specifically track Collaborative Court participants. We have coordinated with DA, PD, and HCA and Probation within the Collaborative Courts to identify a tool. The SCRAM Nexus Pilot for WIT and HJC DUI Courts is set to begin March 2022.	 60%	

2b	<p>County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.</p> <p>Status: The Court currently has an in-house case management system to specifically track Collaborative Court participants. In addition, a small working group was established to discuss existing data and to determine data needs and success measures. The Court has made some minor adjustments to the Court’s Criminal Case Management System that will allow the analytics team to pull data for dashboards. The Court currently has an open project with the Department of Justice to measure recidivism of program graduates.</p>		75%
Goal #2: Expand Adult Specialty Courts			
Vision 2025 Target Date: June 30, 2025 (FY 2024-25)			
Lead Agency: County Executive Office & Collaborative courts			
Action Items:		% Completed	
FY 2019-20			
1a	Identify each program and service offered at each Adult Specialty Court, the capacity served or available to serve, and any gaps to address.	Completed Mar 2020	100%
FY 2020-21			
No Action Items			
FY 2021-22			
1b	<p>Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.</p> <p>Status: The Court will explore options to identify offenders, including but not limited to at CJ1, and work with OCSD on a process to collect data on offenders who are potential collaborative court candidates.</p>		25%
1c	<p>Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.</p> <p>Status: An assessment was done on the existing MH diversion cases. As a result, the Courts have centralized MH diversion cases at CCB1 and are also expanding Homeless Outreach Court to all corners of the County by April 2022 to serve more of the homeless population in communities throughout the county.</p>		50%
2	<p>Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025.</p> <p>Status: There is a work group formulating plans for the potential expansion of our Homeless Outreach Collaborative Court for what is expected to produce the more efficient and effective handling of the infraction and misdemeanor cases of our homeless population throughout the County.</p>		50%



3	<p>Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs. Status: The Courts are formulating a plan for the expansion and the appropriate justification. The number of MH Diversion cases alone (motions and participants in program) both current and anticipated, has created an immediate need for more space for our existing Specialty Courts programs and the necessary service providers. In addition, the potential inclusion of all mental health cases as part of a plan for a mental health hub at CCB, shows the need is even more immediate and greater and this does not include other plans for future expansion to serve other challenging populations in our County for the more effective and efficient handling of those cases.</p>		25%
4	<p>Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. Status: The Courts are coordinating with all stakeholders in the County on a new courtroom facility in the jail for an earlier (pre-arraignment), more effective triage of persons who can or should be connected with services that may assist them with their needs in general and to minimize recidivism and prevent them from returning to the criminal justice system.</p>		25%
5	<p>Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion. Status: The Courts are working with HCA, CalOptima and Court Pre-Trial Release services as part of our efforts to explore creating a “mental health hub” and Homeless Outreach Collaborative Court expansion for the more efficient and effective coordination of all mental health and homeless cases in one location with coordinated services.</p>		25%
FY 2022-23			
6	<p>Identify additional space needs or modifications to implement expansion of Adult Specialty Courts Status: No reportable action taken at this time.</p>		0%
7	<p>Develop a comprehensive plan to implement the expansion, clearly identifying the roles and responsibilities of the Courts and County with agreed upon timelines. Status: No reportable action taken at this time.</p>		0%
FY 2023-24			
No Action Items			
FY 2024-25			
8	<p>Implement first phase of expansion of courts or services supported by County and Court. Status: No reportable action taken at this time.</p>		0%










Goal #3: Identify, Develop and Implement Diversion Options within the Adult Court System






Vision 2025 Target Date: [June 30, 2021 \(FY 2020-21\)](#)
 Lead Agency: [County Executive Office & Collaborative Courts](#)

Action Items:	% Completed
FY 2020-21	
1a Identify all programs that would be considered "diversion" applicable for the court system (i.e., Specialty Courts, AB1810, or PC1000)	 Completed Jun 2021 100%
FY 2021-22	
1b Analyze the court process from the point of arrest to disposition to identify options for diversion involving the felony and misdemeanor court systems. Status: All MH diversion matters, including progress reviews for those granted MH diversion were centralized into CCB1. In addition, the Courts are coordinating with all stakeholders in the County on a new courtroom facility in the jails for an earlier (pre-arraignment), more effective triage of persons who can or should be connected with services that may assist them with their needs in general and to minimize recidivism and prevent them from returning to the criminal justice system. This early triage system will help with both diversion opportunities as well as Specialty Court opportunities, depending on the nature and severity of the crime and level of care needs of the individual. Although Specialty Courts are post-plea courts by definition, not diversion courts, there is a work group formulating plans to include mental health diversion motions and cases in the Specialty Courts for what is expected to produce a more efficient and effective handling of these matters and a corresponding expansion of our existing Mental Health Collaborative Court programs.	 75%
1c Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems. Status: We are currently having discussions with HCA to determine resource and staffing needs for the centralization of MH diversion at CCB1.	 10%
2 Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable. Status: No reportable actions taken at this time.	 0%
3 Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs. Status: No reportable actions taken at this time.	 0%





FY 2022-23			
2	Establish a pre-arraignment diversion program for individuals experiencing mental illness or related issues that would benefit from a treatment diversion option.		
a.	Identify stakeholder departments, services needed and dedicated space and develop a comprehensive plan to provide diversion prior to arraignment. Status: There is a coordinated effort to create a new courtroom facility at the Central Jail, stakeholder departments have been identified, each of whom would be necessary for the earlier, more effective triage of persons who can or should be connected with services to assist them with their needs in general and to minimize recidivism and prevent them from returning to the criminal justice system: OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services, as well as community-based organizations.		50%
b.	Establish a partnership with the Court's Pretrial Release Services and stakeholders involved in the pre-arraignment diversion program to ensure equity and successful coordination. Status: The Court is formulating a plan to utilize Pre-Trial Release Services (PTRS) and State funding, so that PTRS may not only help coordinate persons transitioning to diversion programs, but help monitor their progress for those cases outside of Probation's responsibilities.		50%
c.	Begin a pilot program conducting assessments on eligible participants to determine preliminary capacity needs. Status: The Courts have started a pilot program at CJ1 in coordination with the attorneys to identify persons in need of mental health services or homeless resources and send them to CCB1 for consideration or evaluation for diversion and or CC program, as appropriate. Additional pilot programs may be necessary to determine the most efficient and effective means of coordinating early triage for services needed for different populations.		70%
d.	Coordinate services and timing of resources for the pre-arraignment diversion program implementation. Status: The County and Courts are collaborating to pilot a new courtroom at the Central Jail focusing on the early triage of individuals in need of services and or programs. Services and space are still being planned. The Courts are coordinating with law enforcement agencies to identify opportunities for early triage outside of CJ1 for these same purposes.		25%




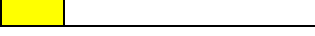

FY 2023-24		
e. Implement pre-arraignment diversion program where individuals are assessed and provided treatment/services options for diversion away from the court system. Status: The County and Courts continue to discuss and develop plans to implement the diversion program. Space for the pilot program has been identified.		25%
Goal #4: Establish a Standing Collaborative Committee		
Vision 2025 Target Date: June 30, 2021 (FY 2020-21) Lead Agency: County Executive Office & Collaborative Courts		
Action Items:	% Completed	
FY 2020-21		
1 Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely.	 Completed Sep 2020	100%

PILLAR #3: IN-CUSTODY			
Key:	Completed: 	In Progress: 	Challenged: 
Goal #1: Enhance Mental Health and Substance Use Treatment Services In-Custody			
Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Sheriff-Coroner Department with Health Care Agency			
Action Items:	% Completed		
FY 2020-21			
1 Remodel County Jail facilities to provide dedicated space for private intake to ensure HIPAA compliance.	 Completed Mar 2021	100%	
2 Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming.	 Completed Dec 2020	100%	
3 Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care.	 Completed Sep 2020	100%	
4 Increase CHS staff to provide the appropriate staffing levels at the new LPS and mental health units at the IRC and allow for increased number of therapeutic groups available.	 Completed Jun 2021	100%	
5 Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies.	 Completed Sep 2020	100%	
6 Provide staff training on Medication Assisted Treatment (MAT) for inmates diagnosed with opiate use disorder.	 Completed Mar 2020	100%	

7	Increase Crisis Intervention Training (CIT) for OCSD custody command staff.	Completed Sep 2020	100%
FY 2021-22			
8	Create MH Modules and additional MH housing for step-down beds for male and female inmates stabilized from MH programs and substance use disorder. Status: Progress was delayed due to operational needs for space to mitigate COVID social distancing and delayed shipments of construction materials. Work is currently focused on Mod K (females) which is anticipated to be completed Summer 2022. Step-down care is being provided. In addition, a step-down unit was also established at the Theo Lacy facility which was not initially planned but continues the overarching plan.		80%
9	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days. Status: Completed. The in-custody substance use disorder (SUD) treatment module opened in August 2021, and is located at Theo Lacy facility. The program is provided by Phoenix House, a contracted provider, and offers multiple substance use recovery groups seven days per week. The program also offers individual counseling, medication assisted treatment (MAT) for opioid use disorders, and discharge planning, including linkage to residential and outpatient substance use recovery programs in the community.	Completed Dec 2021	100%
10	Ensure all Deputy Sheriff's assigned to custody operations complete Crisis Intervention Training (CIT). Status: Approximately 395 Deputy Sheriff's in jail assignments have completed or are scheduled to attend CIT training.		60%
FY 2022-23			
11	Analyze and increase OCSD staffing levels, if needed, at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules. Status: No reportable actions taken at this time.		0%
12	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders. Status: No reportable actions taken at this time.		0%
13	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing. Status: Additional therapeutic groups have been implemented focusing on individuals with mild to moderate mental illness at all facilities including Thinking for a Change (T4C), Anger Management, Moral Reconciliation Therapy, and Relapse Prevention groups. Groups are currently provided in limited capacity due to COVID restrictions. Individual therapeutic sessions are available to inmates with mild mental health symptoms once every 30 days, or		50%

	more frequently when an inmate submits a healthcare request slip asking to be seen. Medication assisted treatment (MAT) for individuals with an opioid use disorder are offered to this population, as are discharge planning and linkage to a wide array of community-based services including mental health, substance use disorder treatment, housing support, etc. Discharge planning services are provided by staff from the Correctional Health Services (CHS) Jail to Community Reentry Program (JCRP).		
14	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness. Status: The Discharge Planning Group curriculum has been created, however, due to an extreme shortage of staff members within the Jail to Community Reentry Program (JCRP) and due to a COVID-related reduction in group size and frequency, this newly developed group has not yet been offered to inmates at the Central Jail Complex or at Theo Lacy Jail.	<div style="width: 20%; height: 15px; background-color: yellow;"></div>	20%
FY 2023-24			
No Action Items			
FY 2024-25			
15	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate. Status: Inmate Services has coordinated with CHS mental health to regularly obtain a list of inmates who are receiving MAT, but who do not have an open mental health case. Inmate services staff members offer to link these individuals to substance use disorder treatment and MAT in the community upon their release from custody.	<div style="width: 10%; height: 15px; background-color: yellow;"></div>	10%
Goal #2: Establish Specialized In-Custody Housing			
Vision 2025 Target Date: June 30, 2023 (FY 2022-23) Lead Agency: Sheriff-Coroner Department			
Action Items:		% Completed	
FY 2019-20			
1	Complete a detailed plan outlining programming specific to a Veterans Module starting with 32 veterans. Assess performance to determine further expansion.	<div style="width: 100%; height: 15px; background-color: green;"></div>	100%
FY 2020-21			
2	Explore the creation of a housing module specific for the emerging youth population.	<div style="width: 100%; height: 15px; background-color: green;"></div>	100%
FY 2021-22			
3	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences. Status: Inmate Services has created an internal report that identifies all AB109 individuals in custody along with their PROXY score, which determines level of risk to reoffend, security classification	<div style="width: 60%; height: 15px; background-color: yellow;"></div>	60%

	code, housing location and sentence ending date. Correctional Programs is now determining best location to house these individuals for programming. A programming proposal has been completed and discussions have begun with Theo Lacy Command Staff on potential locations for the program.		
FY 2022-23			
4a	Build the Veterans Module to provide specialized incentive housing for the Veterans population.	Completed Mar 2020	100%
4b	Establish specialized housing for female inmates, such as veterans. Status: OCS D is continuing to explore the use of dedicated space but efforts have been slowed due to COVID.		10%
5	Build and populate the additional specific housing modules and track the data necessary to show success of the concept and program. Status: The Emerging Youth program officially started in August 2021. The program curriculum is being facilitated by Inmate Services staff and various community-based agencies, which include Rancho Santiago Community College, Planned Parenthood, Working Wardrobes and Orange County Department of Education. The program will include discharge plans and all data is being collected and analyzed by UCI, including follow up after release. Since the programming started in August, four (4) of the participants have been released from custody. At this time none of the four (4) released have returned to jail. UCI Irvine continues to track the participants post release.		60%
6	Evaluate the AB109 Module to determine the reduction in staff and inmate-to-inmate assaults to determine success of the program. Status: No reportable actions taken at this time.		0%
Goal #3: Enhance Inmate Programming Services			
Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Sheriff-Coroner Department			
Action Items:		% Completed	
FY 2020-21			
1	Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks.	Completed Oct 2019	100%
FY 2021-22			
2	Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers. Status: The RFP was issued to obtain tablets to facilitate inmate programming and services. This is still pending and anticipated to be completed by the end of summer and will link with the County's SOCDIS project, which went live with phase 2 on June 30, 2021. Delays were attributable to the COVID pandemic.		30%

3	<p>Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry.</p> <p>Status: Inmate Service is currently providing case management to all inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. Because of staffing levels, only individuals who score a 5 or 6 on the PROXY are receiving the individual case management. As part of this program, Inmate Services team has set a goal to meet with the individuals being case managed at least once every two weeks with every participant receiving an individual discharge plan. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system.</p>		80%
4	<p>Develop a reentry housing strategy with relevant county and community stakeholders.</p> <p>Status: No reportable actions taken at this time.</p>		0%
5	<p>Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody.</p> <p>Status: Inmate services is in the recruitment process and has also been working with Orange County Workforce Solutions (formerly One Stop Centers) to develop a vocational program that would link the use of Oculus headsets and Chromebooks to provide various vocational training certificate programs. The training would take place in custody with Inmate Services staff supervising the classes. Immediate post release services would be provided by team members from Orange County Workforce Solutions. The goal of the program is for the participants to become certified in a specific trade while in custody with placement into employment immediately upon release. The actual certificate programs to be offered are still being discussed.</p>		60%
FY 2022-23			
6	<p>Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.</p> <p>Status: The implementation of tablets is being pursued to provide the educational and vocational programs that will track and then provide pertinent data and incorporated with Phase 2 of SOCIDS.</p>		20%
7	<p>Continued expansion of the "All-In" program for males and females based on program success and demand.</p> <p>Status: Due to COVID restrictions in the jails the "All In" program has been delayed in expanding. This program was set to restart November 1 at Theo Lacy but was delayed due to COVID</p>		40%

	<p>restrictions. The program is ready to go when the restrictions are lifted and will have a men and women’s group. An additional “All In” program is also set to begin for men at the Central Jail Complex. It is anticipated that each group will have 15 participants and the program will take place 5 days a week for 8 weeks.</p>		
8	<p>Implement case management program for high utilizers and other identified targeted groups.</p> <p>Status: Inmate Service is currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. Because of staffing levels, only individuals who score a 5 or 6 on the PROXY are receiving the individual case management. As part of this program, Inmate Services team has set a goal to meet with the individuals being case managed at least once every two weeks with every participant receiving an individual discharge plan. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system.</p>		40%
9	<p>Implement and maintain the reentry housing strategy with the understanding that it may evolve with the countywide housing strategy.</p> <p>Status: No reportable actions taken at this time.</p>		0%
10	<p>Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.</p> <p>Status: No reportable actions taken at this time.</p>		0%
FY 2023-24			
No Action Items			
FY 2024-25			
11	<p>Revisit and improve the reentry housing strategy based on needs and County housing strategy.</p> <p>Status: No reportable actions taken at this time.</p>		0%
12	<p>Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.</p> <p>Status: No reportable actions taken at this time.</p>		0%

PILLAR #4: REENTRY

Key: Completed:  In Progress:  Challenged: 




Goal #1: Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.

Vision 2025 Target Date: June 30, 2020 (FY 2019-20)

Lead Agency: County Executive Office & Probation

Action Items: **% Completed**

FY 2019-20

1	Inventory services/programs currently available within the County and through community providers for each different subset of individuals released from County Jail.	 Completed Dec 2019	100%
2	Identify services/programs needed post-custody but not available or not accessible.	 Completed Mar 2020	100%
3	Identify current in-custody programs and map resources identified post-custody to ensure continuity of treatments/programs.	 Completed Mar 2020	100%



Goal #2: Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration

Vision 2025 Target Date: June 30, 2022 (FY 2021-22)




Lead Agency: County Executive Office & Probation



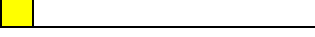

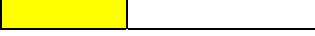

Action Items: **% Completed**

FY 2020-21

1	Establish a subgroup of stakeholders to provide input on the services and processes to put in place and direction needed to be taken.	 Completed Sep 2020	100%
2	Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry.	 Completed Mar 2021	100%

FY 2021-22

3	<p>Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.</p> <p>Status: An inventory of identified assessments has been completed and consolidated to identify repetitive data collected. The implementation of SOCDIS incorporated a client care plan and outcomes report to monitor progress and ensuring individuals are getting where they need to be, and their case manager understands their needs.</p>	  	50%
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4	<p>Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.</p> <p>Status: Additional options, such as a regional resource center and expansion of the Day Reporting Centers are being explored to meet the demand as the plans for a centralized location are still being developed. Overall, a broad category of services has been identified and is pending an analysis of the proposed site to determine feasibility.</p>		30%
5	<p>Identify and assess potential sites and providers to meet projected needs to implement programs/services.</p> <p>Status: The proposed plan to repurpose existing County facilities is still being worked through and is dependent on capital projects being planned at the Juvenile Corrections facilities. The use of the resource services models is also being explored to address immediate needs until this facility is established.</p>		60%
FY 2022-23			
6	<p>Establish transportation services for individuals released from County Jail to services, day reporting centers, or other linked services.</p> <p>Status: The need for transportation services was identified early on in the project development process. Since then, some contracts exist to provide this service and some case management provides linkages to these services. An inventory and coordination of existing services and options is needed to re-evaluate this Action Item.</p>		10%
7	<p>Establish necessary agreements to rehabilitate or procure the needed facilities and/or services.</p> <p>Status: No reportable actions taken at this time.</p>		0%
8	<p>Collaborate with other providers of reentry services to coordinate services for clients.</p> <p>Status: Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services. Some of the agency collaborations include Probation, Public Defender, Working Wardrobes, Orange County Department of Education, Rancho Santiago Community College, Tierney Center, Department of Veteran Affairs, OC Community Action Partners Alliance and a number of Residential Recovery providers.</p>		40%
9	<p>Create a current and maintained repository or uniformly shared resource where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.</p> <p>Status: No reportable actions taken at this time.</p>		0%

Goal #3: Implement Communication Strategy		
Vision 2025 Target Date: June 30, 2022 (FY 2021-22)		
Lead Agency: County Executive Office & Probation		
Action Items:	% Completed	
FY 2020-21		
No Action Items		
FY 2021-22		
No Action Items		
FY 2022-23		
1	Create an informational campaign targeting individuals involved in the criminal justice system of the reentry services available. Status: No reportable actions taken at this time.	0%
2	Identify and coordinate the use of the various navigators and peer mentors currently utilized in the system to ensure consistency in services, information, and reduce redundancy in services. Status: Navigators are being utilized as part of the discharge planning process and by the County's contracted reentry provider for individuals released with mild to moderate mental illness. Contracted services are being expanded to include individuals with any health issues.	40%
Goal #4: Establish Ongoing Oversight		
Vision 2025 Target Date: June 30, 2022 (FY 2021-22)		
Lead Agency: County Executive Office & Probation		
Action Items:	% Completed	
FY 2020-21		
No Action Items		
FY 2021-22		
No Action Items		
FY 2022-23		
No Action Items		
FY 2023-24		
1	Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate. Status: No reportable actions taken at this time.	0%

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: Completed: ■ In Progress: ■ Challenged: ■

PREVENTION

Goal #1: Establish and maintain a community-involved outreach and prevention program to address juvenile and TAY mental illness and substance use prevention and intervention.

Vision 2025 Target Date: June 30, 2025 (FY 2024-25)

Lead Agency: Health Care Agency & Probation Department

Action Items:	% Completed
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FY 2019-20

No Action Items



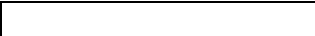

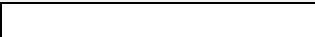


FY 2020-21

1	Identify and create an inventory of available County resources and referral services for this population and provide information to the public in an easy-to-access format.				
a.	Create a list of County resources for individuals experiencing a BH crisis.	Completed Oct 2019			100%
b.	Ensure County public awareness & informational strategies are effective through surveys including items specific for the juvenile and TAY populations.	Completed Mar 2021			100%
c.	Explore the use of parent-partners to help de-stigmatize mental illness and provide support for parents with children experiencing mental illness.	Completed Oct 2019			100%

FY 2021-22





2	Analyze, assess, and establish needed services and resources to address mental health and substance use issues prior to entering the juvenile delinquency system.				
a.	Expand BH awareness and resources present in schools.	Completed Jun 2021			100%
b.	Establish adolescent crisis stabilization unit at the Be Well North Campus	Completed Mar 2021			100%
c.	Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts <i>Status: No reportable actions taken at this time.</i>	<div style="border: 1px solid black; width: 100px; height: 15px;"></div>			0%
3	Establish a comprehensive prevention and diversion program for juveniles aged Pre-K to 12 (SB 439 population)				
a.	Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. <i>Status: No reportable actions taken at this time.</i>	<div style="border: 1px solid black; width: 100px; height: 15px;"></div>			0%

	b. Identify and prioritize the gaps in programs or services specific to this population of youth Status: Steps have been identified to create an inventory of programs and services, including those offered by law enforcement entities and then work collaboratively to establish a uniform and consistent plan for this population.	<div style="width: 10%; height: 10px; background-color: yellow;"></div>	10%
	c. Develop and implement programming to address and provide a family support system Status: No reportable actions taken at this time.	<div style="width: 0%; height: 10px; background-color: yellow;"></div>	0%
	d. Develop and implement programming specific for the youth identified as at risk to enter the juvenile justice or criminal justice systems. Status: No reportable actions taken at this time.	<div style="width: 0%; height: 10px; background-color: yellow;"></div>	0%
FY 2022-23			
4	Identify and establish consistency among the programs and services provided by law enforcement agencies targeting the youth and TAY populations to prevent them from entering the juvenile justice system. Status: No reportable actions taken at this time.	<div style="width: 0%; height: 10px; background-color: yellow;"></div>	0%
FY 2023-24			
5	Collaborate with Be Well stakeholders to ensure youth programming is addressed and implemented with Be Well South and other planned facilities, as appropriate. Status: No reportable actions taken at this time.	<div style="width: 0%; height: 10px; background-color: yellow;"></div>	0%
COURTS:			
Goal #2: Analyze the need to expand the Juvenile Specialty Courts and implement as appropriate.			
Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: County Executive Office & OC Courts			
Action Items:		% Completed	
FY 2019-20			
No Action Items			
FY 2020-21			
1	Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address.	<div style="width: 100%; height: 10px; background-color: green;"></div> Completed Mar 2020	100%
2	Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court	<div style="width: 100%; height: 10px; background-color: green;"></div> Completed Jun 2021	100%
FY 2021-22			
3	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons. Status: Efforts are to focus on analyzing the juvenile and applicable TAY populations to determine approximate capacity needed if the	<div style="width: 50%; height: 10px; background-color: yellow;"></div>	50%

	program were to include all eligible offenders and analyze the data to see if there is a need for a new program or service.		
4	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025. Status: A priority was identified for the creation of the dual status. Population is being assessed for the other priority of a Family Treatment Court.		10%
5	Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs. Status: No reportable actions taken at this time.		0%
6	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. Status: No reportable actions taken at this time.		0%
7	Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025. Status: The planning for the new Family Treatment Court may include staffing from SSA, HCA, and Probation.		10%
FY 2022-23			
No Action Items			
FY 2023-24			
No Action Items			
FY 2024-25			
8	Implement first phase of expansion of courts or services supported by County and Court. Status: No reportable actions taken at this time.		0%
IN-CUSTODY:			
Goal #3: Analyze and enhance programming available to detained youths to address identified gaps or needs.			
Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Health Care Agency & Probation Department			
Action Items:		% Completed	
FY 2019-20			
No Action Items			
FY 2020-21			
1	Explore remediation services for in-custody youth who are pending competency proceedings.		100%
FY 2021-22			
2	Implement coordinated remediation services for in-custody youth who are pending competency proceedings. Status: Probation has worked with the juvenile court and a provider has been identified. Current efforts are focused on establishing the needed contract and identifying individuals to be included.		90%

3	Create an inventory of all existing programs provided at all juvenile facilities.	Completed Sep 2021	100%
FY 2022-23			
4	Work with stakeholders to identify best practices and evidence-based interventions and analyze for feasibility or applicability to population. Status: With the implementation of Juvenile Realignment, Probation is analyzing its programming and services and looking to implement programs specific for the new population that will also benefit all residents in the juvenile facilities.	<div style="width: 50%; height: 15px; background-color: yellow;"></div>	50%
5	Establish housing suitable for populations and their specific needs. (SB 823) Status: Probation is working within the Implementation Plan submitted by the SB 823 Subcommittee to determine how to best use their facilities to accommodate the new population.	<div style="width: 30%; height: 15px; background-color: yellow;"></div>	30%
FY 2023-24			
6	Establish robust programming to address the needs of the youth and TAY populations focusing on life and social skills, self-sufficiency, and other relevant reentry-type programming that links seamlessly with services available upon release. Status: No reportable actions taken at this time.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>	0%
7	Establish vocational based programming to address job readiness for youth and TAY populations that link to similar reentry programming to encourage engagement and completion of the programs. Status: The construction of the Multi-Purpose facility at Juvenile Hall is almost completed and includes several areas to be used for job readiness including prep kitchen and automotive services. A virtual training program is currently being piloted outside of the the Hall but may be incorporated if deemed successful.	<div style="width: 30%; height: 15px; background-color: yellow;"></div>	30%
FY 2024-25			
8	Ensure programs are effective and that staffing levels are adequate to achieve maximum impact. Make adjustments as necessary. Status: No reportable actions taken at this time.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>	0%
Reentry:			
Goal #4: Establish a coordinated reentry system for the juvenile and TAY population			
Vision 2025 Target Date: June 30, 2024 (FY 2023-24)			
Lead Agency: Health Care Agency & Probation Department			
Action Items:		% Completed	
FY 2019-20			
No Action Items			
FY 2020-21			
No Action Items			

FY 2021-22		
No Action Items		
FY 2022-23		
1	Address the need for housing upon release from juvenile facility	
a.	<p>Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC. Status: Inventories of available housing options that include SUD residential treatment and shelters are maintained by HCA. In addition, HCA worked with Covenant House California to develop an emergency shelter specifically for the TAY population that will serve as a 25-30 bed emergency housing shelter and provide shelter to approximately 150 TAY experiencing homelessness annually. OCCR provides housing vouchers and coordinates with HCA to maintain an inventory of permanent supportive housing. Individuals aged 18 or older have access to all resources available to the adult populations.</p>	90%
b.	<p>Develop and implement a housing strategy specific for these populations. Status: No reportable actions taken at this time.</p>	0%
c.	<p>Identify and develop a strategy to increase the number of homes in Orange County for placement of youth with mental illness, SUD, or CSEC, which are hard to place. Status: No reportable actions taken at this time.</p>	0%
d.	<p>Assess the number of SUD residential treatment beds for this population and, if needed, determine how to increase the number of beds. Status: HCA has actively worked to increase the number of beds for youth aged 12 through 17 and is open to looking at coordinating with STRTPs and working with the other partners under this action item to examine the population's needs since it straddles both juveniles and adults. HCA has not undertaken a formal assessment of the need because there were no beds in Orange County for those under age 18.</p>	20%
e.	<p>Identify and obtain, within 10%, of the number of SUD residential treatment beds in Orange County for this population to significantly reduce or eliminate associated waitlists. Status: HCA has been providing adolescent residential Drug Medi-Cal services via Letters of Agreement with a provider in Riverside County. A new contract was established, effective January 2022, for adolescent residential treatment beds in the County for females aged 12 to 18. If this contract is successful, the provider is interested in opening another facility for adolescent males. This new facility also includes Withdrawal Management and MAT services.</p>	10%

2	Analyze the needed services/programs identified for youths in the community, specifically upon release, and address capacity issues and gaps identified.		
a.	Explore the dedication of a team of peer mentors that works with the juveniles from in-custody to post-custody across juvenile custody facilities. Status: HCA analyzed and confirmed the use of Peer Partners as the best suited model to follow the youth through the system of care to ensure linkages to needed services. Additional Peer Partner staff are needed to ensure sufficient availability for the population. A total of 6 has been the identified need and currently, there are four and this allows coverage for only those with the highest levels of needs.		80%
b.	Create an implementation plan outlining the number of positions needed and addresses the expansion in phases, justification for the expansion, and impacts as a result of the staff expansion. Status: No reportable actions taken at this time.		0%
FY 2023-24			
3	Establish programming that compliments or continues programs and services offered to youth and TAY population while detained and ensure warm hand offs to post-release services, which should focus on life and social skills, self-sufficiency, and other relevant reentry-type programming Status: No reportable actions taken at this time.		0%
4	Establish a post-release vocational and job readiness program the youth and TAY populations that compliment or continue programs and services received while detained and ensure warm hand offs to providers. Status: A virtual training program was established near Juvenile Hall as a pilot program. If deemed successful, it may be recreated within the juvenile facility as well.		0%
Goal #5: Establish a Juvenile Campus to meet current and anticipated future needs.			
Vision 2025 Target Date: June 30, 2025 (FY 2024-54)			
Lead Agency: Probation Department			
Action Items:		% Completed	
FY 2019-20			
No Action Items			
FY 2020-21			
No Action Items			
FY 2021-22			
No Action Items			

FY 2022-23			
1	Analyze existing juvenile facilities for needed modifications to meet needs/programming identified. Status: OCPW engaged an A&E firm who conducted an assessment of the existing buildings at the current Juvenile Hall campus and worked with identified stakeholders on the desired programming to incorporate into the new campus plans. The new Youth Transition Center is still in the planning phases.	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	60%
2	Create a timeline for funding and facility work to implement plan and tie to operational plans for the facilities. Status: No reportable actions taken at this time.	<input type="checkbox"/>	0%
FY 2023-24			
3	Begin to phase in construction to address the most immediate needs and minimize disruption in programming. Status: No reportable actions taken at this time.	<input type="checkbox"/>	0%
FY 2024-25			
4	Establish new programming identified and performance indicators to measure effectiveness. Status: No reportable actions taken at this time.	<input type="checkbox"/>	0%
5	Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them. Status: No reportable actions taken at this time.	<input type="checkbox"/>	0%