

Orange County Continuum of Care Board July 28, 2021

System of Care Update

Doug Becht, Director of Operations
Office of Care Coordination

Project Roomkey

- The County of Orange continues to operate temporary isolation shelters for individuals experiencing homelessness who are COVID-19 sick or symptomatic
- Total capacity to serve is 150 individuals
- Referrals into the program are made by the Public Health Services, hospitals, shelters, street outreach teams, and law enforcement

COVID-19 Vaccination Efforts

- Office of Care Coordination is working with Public Health Services and two Federally Qualified Health Centers on vaccination efforts for those experiencing homelessness
 - Families Together of Orange County
 612 W. 1st Street, Tustin, CA 92780
 Monday Friday from 9 am to 4:30 pm
 - Share Our Selves
 1550 Superior Avenue, Costa Mesa, CA 92627
 Monday Friday from 9 am to 4:30 pm

State Budget - Homelessness Funding

- Budget places focus on addressing the housing and homelessness crisis in California
- Approximately \$12 billion in new funding over the next two years
- Four primary sources of homelessness funding
 - Homeless Housing, Assistance and Prevention (HHAP) Program Round 3
 - Homeless Housing, Assistance and Prevention (HHAP) Program Round 4
 - 3. Encampment Resolutions Funding Programs
 - 4. Family Homelessness Challenge Grants and Technical Assistance

State Budget – Homelessness Funding

HHAP Round 3 and 4

- \$1 billion annually in FY21-22 and FY22-23
 - 30% of funds available to Continuums of Care
 - 42% of funds available to Cities with a population of 300,000 or more
 - 28% of funds available to Counties
- Eligible Activities
 - System improvements, including capacity building and workforce development, investing In data systems and strengthening HMIS, improving Point In Time counts, improving coordinated entry system
 - Funding evidenced based solutions that address and prevent homelessness among eligible populations, including street outreach, rapid rehousing, operating subsidies in shelter and/or housing programs, service coordination

State Budget – Homelessness Funding

Family Homelessness Challenge Grants and Technical Assistance

- \$40 million available
 - \$30 million towards two rounds of competitive grants
 - \$8 million towards intensive technical assistance
- One-time grants to address and end family homelessness
- Proposals should promote rapid innovation, expand promising practices and work towards ending family homelessness

Encampment Resolution Funding Program

- \$50 million in competitive grants to support encampment resolution and rehousing efforts for local jurisdictions
- Proposals should demonstrate commitment to cross-systems collaboration and innovative efforts to resolve encampment issues while focusing on protecting the health and wellbeing of those in encampments.

Continuum of Care (CoC) Updates

Zulima Lundy, Continuum of Care Manager

Alternative Shelter Placement Update

- Letter of Agreements for the provision of Alternative
 Shelter Placement is ended June 30, 2021
- Total of 25,380 alternative shelter nights were provided through this program to individuals at high-risk of severe CPOVID-19 illness and unsheltered families since the program was implemented
- Assisted 416 households with alternative shelter
 - 205 individuals experiencing homelessness at high risk for severe COVID-19 illness
 - 211 unsheltered families

Ad Hoc and Working Group Updates

- Longitudinal System Analysis (LSA) Ad Hoc
- Vision Ad Hoc
- HMIS Access Working Group

Outreach Grid and HMIS

- North Orange County Safety Task Force is currently utilizing
 Outreach Grid for its street outreach efforts and is interested in
 exploring a data-sharing mechanism with the Homeless
 Management Information System (HMIS)
- A representative of the North Orange County Safety Task Force will be making a presentation at the upcoming Policy, Procedures and Standards Committee on Tuesday, August 10, 2021.

Racial Equity Analysis Provider Recommendation

Zulima Lundy, CoC Manager

Background

- The CoC Board directed the Office of Care Coordination to identify a consultant to conduct a racial disparities and equity evaluation of CoC systems and processes.
- C4 Innovations offers strategic options for the Orange County CoC to increase the knowledge and capacity around racial equity and transform the homeless response system to promote equitable outcomes.
- The contract will be funded by the state Homeless Housing,
 Assistance and Prevention (HHAP) Round 1 grant funding allocated
 to the Orange County CoC and the Emergency Solutions Grant
 Coronavirus (ESG-CV) Grant

About C4 Innovations

- C4 Innovation has established a racial equity initiative with SPARC which stands for Supporting Partnerships for Anti-Racists Communities.
- SPARC is a collaboration with partners and communities to understand and respond to racial inequities and to jump start implementation of racial equity strategies in homeless services, programs, policies, and systems.
- The C4's Chief Equity and Impact Officer Regina Cannon is a leader at the forefront of work to re-imagine, re-design, and launch new racially equitable homeless response systems through the Office of Special Needs Assistance Programs (SNAPS) at the U.S. Department of Housing and Urban Development (HUD).
- Below is a short list of work that that C4 SPARC has done with other communities:
 - Examine histories of housing discrimination, health inequities, and criminalization of communities of color
 - Establish an understanding of connections between racism and homelessness
 - o Increase skills to initiate productive conversations about race, racism, and equity
 - Examine what is happening in your program or community with a racial equity lens
 - Review data and redesign programs, policies, procedures, and systems to reduce high rates of homelessness for people of color
 - Envision what it means to be an inclusive and equitable organization
 - Develop skills for implementing anti-racism strategies in homeless service agencies

Racial Equity Analysis Framework

 Multi-phase process to understand, engage, and support Orange County CoC to assess its homeless response system with a focus on achieving more racially equitable outcomes

Phase 1: Assessment and Learning

 Focus on assessing the currents status of equity objectives and available data and establish initial engagements and expectations with key stakeholders

Phase 2: Action Planning and Continued Learning

 Otilizes qualitative and quantitative data to prioritize areas of focus and develop a Racial Equity Roadmap with clear objectives and strategies to advance more equitable outcomes

Phase 3: Implementation Support and Sustainability

 Provides sustainability training and coaching to key stakeholders so that they can anticipate and address challenges, build capacity for racial equity objectives and plan for continuous quality improvement

Recommendation Action

 Approve C4 Innovations as the recommended consultant to conduct a Racial Equity Analysis of the Orange County Continuum of Care.

North Service Planning Area Request for Proposals (RFP) Recommendation

Zulima Lundy, CoC Manager

Background

- On March 24, 2021, the CoC Board approved Project C COVID-19 Response Homeless Service Vendor recommendation for the North, Central and South Service Planning Area.
- The recommended proposal for Project C COVID-19
 Response Homeless Service for the North Service Planning
 Area did not end up moving forward in contracting or implementation.
- Approval will allow the release of the COVID-19 Homelessness Response Request For Proposal for the North Service Planning Area and make available up to \$500,000 in HHAP Round 1 funding allocated to the Orange County CoC.

Recommendation Actions

 Approve the release of the COVID-19 Homelessness Response Request For Proposals for the North Service Planning Area.

FY2021 CoC Notice of Funding Opportunity (NOFO) Update

Zulima Lundy, CoC Manager

Update on the FY2021 CoC NOFO Process

- The annual CoC NOFO Competition has not been released by HUD but is anticipated to be released soon
- The Office of Care Coordination will be releasing the Agency Administrative Review and Letter of Intent shortly after the release of the CoC NOFO on BidSync.
- The CoC NOFO Ad Hoc met on July 6 and July 20, 2021, to evaluate project performance, funding priorities, establish policies for reallocation and program priority list
- The CoC NOFO Ad Hoc and the Office of Care Coordination will be meeting with the CoC Funded Executive Directors to review the CoC NOFO Ad Hoc's recommendations and gather feedback before presenting the recommendations to the CoC Board

CoC Board Nominating Committee

Zulima Lundy, CoC Manager

Background

- On May 26, 2021, the CoC Board approved the establishing of a Nominating Committee to review the CoC Board membership and election process.
- The Nominating Committee is responsible for recruiting candidates, confirming candidate's willingness to serve and reviewing the qualifications of candidates in collaboration with the Collaborative Applicant.
- Approval of the recommended action will also support the Orange County CoC in updating its process to be reflective of feedback and lessons learned from the 2020 process, as well as expanding and/or refining membership.

Recommendation Action

 Appoint Patti Long, Elizabeth Andrade, David Gillanders, LaVal Brewer and Barry Ross to the CoC Board Nominating Committee as recommended by the CoC Board Chair, Tim Shaw.

Homeless Coordinating and Financing Council (HCFC) COVID-19 Emergency Homelessness Funding Recommendation

Zulima Lundy, CoC Manager

Background

- In April 2020, the Homeless Coordinating and Financing Council (HCFC) made available COVID-19 Emergency Homelessness funding. The CoC received a total allocation of \$1,336,888.52
- The Office of Care Coordination, as the CoC Administrative Entity, was able to maximize other funding sources with shorter expenditure timeframes by covering the costs of the Alternative Shelter Placement Program. This has resulted in a cost-savings of approximately \$700,000 in COVID-19 Emergency Homelessness Funding.
- The recent delays in the approval of the State of California's budget have impacted the ongoing operations of the Housing and Disability Advocacy Program (HDAP) in Orange County.
- Approval will allow the current HDAP service providers to continue providing services to currently enrolled participants without disrupting the case management and support being provided towards securing long-term benefits and permanent housing

Recommendation Action

 Approve the utilization of Homeless Coordinating and Financing Council (HCFC) COVID-19 Emergency Homelessness Funding to provide short-term funding support for the Housing and Disability Advocacy Program.

Emergency Housing Voucher Update

Zulima Lundy, CoC Manager

Update on Memorandum of Understanding (MOU) with Public Housing Authorities

- MOU with OC Housing Authority executed July 16, 2021
- MOU with Garden Grove Housing Authority executed July 21,
 2021
- MOU with Anaheim Housing Authority executed July 27, 2021
- MOU with Santa Ana Housing Authority is being routed for signatures

Orange County Housing Authority's Emergency Housing Voucher Supportive Services

- Housing support assistance
- Housing stabilization services
- Landlord engagement and rental unit identification

Individuals

- Mercy House
- People
 Assisting the
 Homeless
 (PATH)

Families

Family Solutions Collaborative

Domestic Violence

Human Options

Landlord Engagement

Orange County United Way's Welcome Home OC

CoC Board Committee Updates

CoC Board Committee Updates

- Policies, Procedures and Standards Committee
- Coordinated Entry System Committee
- Lived Experience Advisory Committee

