



# A G E N D A

## REGULAR MEETING COMMISSION TO END HOMELESSNESS

Wednesday, October 19, 2022, 1:00 P.M.

County Conference Center  
Room 104/106

425 West Santa Ana Boulevard, Santa Ana, CA 92701

Meetings are broadcast live at <https://www.youtube.com/channel/UCefbduRATIIUBsne8nn8tJA>

### COMMISSION MEMBERSHIP

Doug Chaffee, Fourth District Supervisor, Chair	Vacant, Business Representative
Don Wagner, Third District Supervisor	Jack Toan, Business Representative
Jim Vanderpool, North Service Planning Area	AJ Patella, Orange County Sheriff's Department
Scott Stiles, Central Service Planning Area	Todd Spitzer, Orange County District Attorney
Debra Rose, South Service Planning Area	George Searcy, Affordable Housing Development
Sue Parks, Philanthropic Representative	Marshall Moncrief, Behavioral Health Representative
Robert Dunn, Chief of Police	Paul Wyatt, At Large Member
Randy Black, Orange County Fire Authority	Milo Peinemann, At Large Member
Richard Afable, Hospital Representative, Vice Chair	Matt Bates, Continuum of Care Board Representative
Nesan Kistan, Faith-Based Community Representative	Tim Houchen, Continuum of Care Board Representative

### Commission Director

Doug Becht, Director of Care Coordination

### Clerk of the Commission

Valerie Sanchez, Chief Deputy Clerk

*This agenda contains a brief general description of each item to be considered. The Commission encourages public participation. If you wish to speak on any item or during public comment, please complete a Speaker Request Form and provide to the Clerk at the dais. Speaker Forms are located next to the entrance doors. Except as otherwise provided by law, no action shall be taken on any item not appearing on the agenda. When addressing the Commission, please state your name (or pseudonym) for the record prior to providing your comments.*

**\*\*In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Clerk of the Board's Office 72 hours prior to the meeting at (714) 834-2206. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided\*\***

All supporting documentation is available for public review online at:  
<https://ceo.ocgov.com/care-coordination/commission-end-homelessness>  
 and with Clerk of the Board of Supervisors located in the County Administration North Building,  
 400 West Civic Center Drive, 6<sup>th</sup> Floor, Santa Ana, California 92701  
 8:00 a.m. - 5:00 p.m., Monday through Friday

# **A G E N D A**

Call to Order

Pledge of Allegiance

Roll Call

## **PRESENTATION**

1. Health Care Agency OC Outreach and Engagement

## **DISCUSSION ITEM**

2. Office of Care Coordination Update
  - a. 2023 Survey
  - b. Homeless Service System Pillars Report

## **ACTION ITEMS**

3. Recommend the following applicants to serve as members on the Commission to End Homelessness to the Board of Supervisors (BOS) for final approval.
  - a. Hospital Representative – Christy Cornwall, Providence – Mission Hospital
  - b. Business Representative – Monique Davis, Habitat for Humanity of OC
  - c. Municipal Fire Representative – Chief Sean deMetropolis, City of Orange Fire Department
  - d. Behavioral Health Representative – Richard Afable, Be Well Orange County
4. Approve Commission to End Homelessness minutes from the August 17, 2022, regular meeting

## **PUBLIC COMMENT**

*At this time members of the public may address the Commission on any matter not on the agenda but within the subject matter jurisdiction of the Commission.*

## **COMMISSION MEMBERS COMMENTS**

## **ADJOURNMENT**

**NEXT REGULAR MEETING:** December 14, 2022, 1:00 P.M.

## Agenda Item #3

Recommend  
Appointments of  
Members to Serve on  
the Commission



APPLICATION FOR COUNTY OF ORANGE BOARD, COMMISSION OR COMMITTEE

(FOR COUNTY USE ONLY)

Return to:

Health Care Agency
Office of Care Coordination
405 W 5th St., Ste. 658
Santa Ana, California 92701

2009 SEP 20 PM 1:00
CLERK OF COUNTY OF ORANGE

RECEIVED

Instructions: Please complete each section below. Be sure to enter the title of the Board, Commission or Committee for which you desire consideration. For information or assistance, please contact the Clerk of the Board of Supervisor's Office at (714) 834-2206. Please print in ink or type.

NAME OF BOARD, COMMISSION, OR COMMITTEE TO WHICH YOU ARE APPLYING FOR MEMBERSHIP (SEE LIST AT HTTP://WWW.OCGOV.COM/GOV/COB/BCC/CONTACT):

Orange County Commission to End Homelessness

SUPERVISORIAL DISTRICT IN WHICH YOU RESIDE: [ ] First [ ] Second [ ] Third [ ] Fourth [X] Fifth

APPLICANT NAME AND RESIDENCE ADDRESS:

Christy

Cornwall

First Name

Middle Name

Last Name

[Redacted address line]

Street Address

City

State

Zip Code

[Redacted address line]

Home Phone Number

Cell Phone Number

[Redacted phone numbers]

Email Address

CURRENT EMPLOYER: Providence - Mission Hospital

OCCUPATION/JOB TITLE: Director, Community Health Investment

BUSINESS ADDRESS: [Redacted]

BUSINESS PHONE NUMBER: [Redacted]

RESUME: Please attach a current resume to this application that includes your work history and any additional information that would be helpful in evaluating your application. Applications received without a resume attached will not be considered.

ARE YOU A CITIZEN OF THE UNITED STATES: [X] YES [ ] NO

IF NO, NAME OF COUNTRY OF CITIZENSHIP: \_\_\_\_\_

ARE YOU A REGISTERED VOTER? [X] YES [ ] NO

IF YES, NAME COUNTY YOU ARE REGISTERED IN: \_\_\_\_\_

LIST ALL CURRENT PROFESSIONAL OR COMMUNITY ORGANIZATIONS AND SOCIETIES OF WHICH YOU ARE A MEMBER.

<u>ORGANIZATION/SOCIETY</u>	<u>FROM (MO./YR.)</u>	<u>TO (MO./YR.)</u>
<u>Friendship Shelter Board Member</u>	<u>2020</u>	<u>current</u>
<u>Equity in OC Task Force</u>	<u>2021</u>	<u>current</u>
<u>Laguna Beach Community Clinic Board Member</u>	<u>2022</u>	<u>current</u>
<u>South Orange County Equity Collaborative Member</u>	<u>2020</u>	<u>current</u>

WITHIN THE LAST FIVE YEARS, HAVE YOU BEEN AFFILIATED WITH ANY BUSINESS OR NONPROFIT AGENCY(IES)?  YES  NO

DO YOU OWN REAL OR PERSONAL PROPERTY OR HAVE FINANCIAL HOLDING WHICH MIGHT PRESENT A POTENTIAL CONFLICT OF INTEREST?  YES  NO

HAVE YOU BEEN CONVICTED OF A FELONY OR MISDEMEANOR CRIME SINCE YOUR 18TH BIRTHDAY? YOU ARE NOT REQUIRED TO DISCLOSE ANY OF THE FOLLOWING: ARRESTS OR DETENTIONS THAT DID NOT RESULT IN A CONVICTION; CONVICTIONS THAT HAVE BEEN JUDICIALLY DISMISSED, EXPUNGED OR ORDERED SEALED; INFORMATION CONCERNING REFERRAL TO AND PARTICIPATION IN ANY PRETRIAL OR POSTTRIAL DIVERSION PROGRAM; AND CERTAIN DRUG RELATED CONVICTIONS THAT ARE OLDER THAN TWO YEARS, AS LISTED IN CALIFORNIA LABOR CODE § 432.8 (INCLUDING VIOLATIONS OF CALIFORNIA HEALTH AND SAFETY CODE SECTIONS 11357(B) AND (C), 11360(C) 11364, 11365 AND 11550 – AS THEY RELATE TO MARIJUANA)?

YES  NO

IF YES, PLEASE EXPLAIN AND ATTACH ADDITIONAL SHEETS, IF NECESSARY.

PLEASE BRIEFLY EXPLAIN WHY YOU WISH TO SERVE ON THIS BOARD, COMMITTEE, OR COMMISSION. ATTACH ADDITIONAL SHEETS, IF NECESSARY.

See Attachment

DATE: 9-16-2022

APPLICANTS SIGNATURE: 

**CLERK OF THE BOARD OF SUPERVISORS USE ONLY – DO NOT WRITE BELOW THIS LINE**

Date Received: <u>9-20-22</u>	Received by: <u>Jamie Ross</u> Deputy Clerk of the Board of Supervisors
Date referred: <u>9-20-22</u>	
To: <input type="checkbox"/> BOS District 1	<input type="checkbox"/> BOS District 2
<input type="checkbox"/> All BOS	<input type="checkbox"/> BOS District 3
<input checked="" type="checkbox"/> BCC Contact Person Name <u>Natalie Dempster</u>	<input checked="" type="checkbox"/> BOS District 4
	<input type="checkbox"/> BOS District 5

Why I am interested in serving on the Commission to End Homelessness:

As a public health professional in Orange County for the last 20 years, I have worked on a variety of health-related issues related to public health and homelessness. In the last decade, I have seen the effects of high housing costs, homelessness, and mental health challenges in our emergency department and the two family resource centers which I provide oversight. My role also involves collaboration and coordination with local non-profits and human services organizations to assess and address community needs.

I am interested in joining the Commission to End Homelessness because I believe that I bring a unique perspective as someone who works within a hospital system but also collaborates closely with community non-profits and city officials. I see where there are bottlenecks and breakdowns in our current structures and am eager to bring that perspective to the Commission and be part of a solution to provide an effective response to homelessness within Orange County. I believe upstream efforts focusing on policy, affordable housing development and strategic collaborative approaches are key in making long-lasting changes in Orange County.

Respectfully Submitted by Christy Cornwall



APPLICATION FOR COUNTY OF ORANGE  
BOARD, COMMISSION OR COMMITTEE

(FOR COUNTY USE ONLY)

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Health Care Agency  
Office of Care Coordination  
405 W 5th St., Ste. 658  
Santa Ana, California 92701

**Instructions:** Please complete each section below. Be sure to enter the title of the Board, Commission or Committee for which you desire consideration. For information or assistance, please contact the Clerk of the Board of Supervisor's Office at (714) 834-2206. Please print in ink or type.

**NAME OF BOARD, COMMISSION, OR COMMITTEE TO WHICH YOU ARE APPLYING FOR MEMBERSHIP (SEE LIST AT [HTTP://WWW.OCGOV.COM/GOV/COB/BCC/CONTACT](http://www.ocgov.com/gov/cob/bcc/contact)):**

Orange County Commission to End Homelessness

**SUPERVISORIAL DISTRICT IN WHICH YOU RESIDE:**  First  Second  Third  Fourth  Fifth

**APPLICANT NAME AND RESIDENCE ADDRESS:**

\_\_\_\_\_  
First Name Middle Name Last Name

\_\_\_\_\_  
Street Address City State Zip Code

\_\_\_\_\_  
Home Phone Number Cell Phone Number

\_\_\_\_\_  
Email Address

**CURRENT EMPLOYER:** \_\_\_\_\_

**OCCUPATION/JOB TITLE:** \_\_\_\_\_

**BUSINESS ADDRESS:** \_\_\_\_\_

**BUSINESS PHONE NUMBER:** \_\_\_\_\_

**RESUMÉ:** Please attach a current resumé to this application that includes your work history and any additional information that would be helpful in evaluating your application. Applications received without a resumé attached will not be considered.

**ARE YOU A CITIZEN OF THE UNITED STATES:**  YES  NO

**IF NO, NAME OF COUNTRY OF CITIZENSHIP:** \_\_\_\_\_

**ARE YOU A REGISTERED VOTER?**  YES  NO

**IF YES, NAME COUNTY YOU ARE REGISTERED IN:** \_\_\_\_\_

**LIST ALL CURRENT PROFESSIONAL OR COMMUNITY ORGANIZATIONS AND SOCIETIES OF WHICH YOU ARE A MEMBER.**

<u>ORGANIZATION/SOCIETY</u>	<u>FROM (MO./YR.)</u>	<u>TO (MO./YR.)</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____

**WITHIN THE LAST FIVE YEARS, HAVE YOU BEEN AFFILIATED WITH ANY BUSINESS OR NONPROFIT AGENCY(IES)?**  YES  NO

**DO YOU OWN REAL OR PERSONAL PROPERTY OR HAVE FINANCIAL HOLDING WHICH MIGHT PRESENT A POTENTIAL CONFLICT OF INTEREST?**  YES  NO

**HAVE YOU BEEN CONVICTED OF A FELONY OR MISDEMEANOR CRIME SINCE YOUR 18TH BIRTHDAY? YOU ARE NOT REQUIRED TO DISCLOSE ANY OF THE FOLLOWING: ARRESTS OR DETENTIONS THAT DID NOT RESULT IN A CONVICTION; CONVICTIONS THAT HAVE BEEN JUDICIALLY DISMISSED, EXPUNGED OR ORDERED SEALED; INFORMATION CONCERNING REFERRAL TO AND PARTICIPATION IN ANY PRETRIAL OR POSTTRIAL DIVERSION PROGRAM; AND CERTAIN DRUG RELATED CONVICTIONS THAT ARE OLDER THAN TWO YEARS, AS LISTED IN CALIFORNIA LABOR CODE § 432.8 (INCLUDING VIOLATIONS OF CALIFORNIA HEALTH AND SAFETY CODE SECTIONS 11357(B) AND (C), 11360(C) 11364, 11365 AND 11550 – AS THEY RELATE TO MARIJUANA)?**

YES  NO

**IF YES, PLEASE EXPLAIN AND ATTACH ADDITIONAL SHEETS, IF NECESSARY.**

\_\_\_\_\_  
\_\_\_\_\_

**PLEASE BRIEFLY EXPLAIN WHY YOU WISH TO SERVE ON THIS BOARD, COMMITTEE, OR COMMISSION. ATTACH ADDITIONAL SHEETS, IF NECESSARY.**

\_\_\_\_\_  
\_\_\_\_\_

**DATE:** \_\_\_\_\_ **APPLICANTS SIGNATURE:** \_\_\_\_\_

**CLERK OF THE BOARD OF SUPERVISORS USE ONLY – DO NOT WRITE BELOW THIS LINE**

Date Received: \_\_\_\_\_ Received by: \_\_\_\_\_  
Deputy Clerk of the Board of Supervisors

Date referred: \_\_\_\_\_

To:  BOS District 1  BOS District 2  BOS District 3  BOS District 4  BOS District 5  
 All BOS  BCC Contact Person Name \_\_\_\_\_





## Now Open for the Commission to End Homelessness

The Commission to End Homelessness works in collaboration with the County government, city government, business sector, philanthropic organizations, community organizations, faith-based organizations, health care, public safety, and other interested stakeholders to promote an effective response to homelessness within Orange County. Commission members work on regional policy and implementation strategies, affordable housing development, data and gaps analysis, best practice research, social policy, and systemic change.

The Orange County Office of Care Coordination is accepting applications from Orange County residents for **four seats** on the Commission:

1. One person who is a business representative;
2. One person who is a municipal fire department representative;
3. One person who is a hospital representative;
4. One person who is a behavioral health representative.

**To apply, please complete an application during September 1 – September 22, 2022**, on the County of Orange Executive Office's website at

<https://ceo.ocgov.com/care-coordination/commission-end-homelessness>

or mail a completed **application** and **resume** to:

Health Care Agency, Attn: Office of Care Coordination  
405 W. 5<sup>th</sup> St., Ste. 658  
Santa Ana, CA 92701

Please note all applications are public records. Selected applicants will serve a two-year term. Commission to End Homelessness meetings are typically held on the third Wednesday of every other month at 1 p.m. at County Administration South (CAS) Building, Conference Center, 425 West Santa Ana Blvd. Room 104/106, Santa Ana, CA 92701-4599

For additional information, please contact the Office of Care Coordination at (714) 834-5000 or via email at [carecoordination@ochca.com](mailto:carecoordination@ochca.com).



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BOARD, COMMISSION OR COMMITTEE

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Orange County Commission to End Homelessness

**SUPERVISORIAL DISTRICT IN WHICH YOU RESIDE:**  First  Second  Third  Fourth  Fifth

**APPLICANT NAME AND RESIDENCE ADDRESS:**

SEAN

PAUL

DEMETROPOULIS

First Name

Middle Name

Last Name

Street Address

City

State

Zip Code

Home Phone Number

Cell Phone Number

Email Address

**CURRENT EMPLOYER:** CITY OF ORANGE FIRE DEPARTMENT

**OCCUPATION/JOB TITLE:** FIRE CHIEF

**BUSINESS ADDRESS:**

**BUSINESS PHONE NUMBER:**

**RESUMÉ:** Please attach a current resumé to this application that includes your work history and any additional information that would be helpful in evaluating your application. Applications received without a resumé attached will not be considered.

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**IF NO, NAME OF COUNTRY OF CITIZENSHIP:**

**ARE YOU A REGISTERED VOTER?**  YES  NO

**IF YES, NAME COUNTY YOU ARE REGISTERED IN:** LA

LIST ALL CURRENT PROFESSIONAL OR COMMUNITY ORGANIZATIONS AND SOCIETIES OF WHICH YOU ARE A MEMBER.

<u>ORGANIZATION/SOCIETY</u>	<u>FROM (MO./YR.)</u>	<u>TO (MO./YR.)</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____

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YES  NO

IF YES, PLEASE EXPLAIN AND ATTACH ADDITIONAL SHEETS, IF NECESSARY.

PLEASE BRIEFLY EXPLAIN WHY YOU WISH TO SERVE ON THIS BOARD, COMMITTEE, OR COMMISSION. ATTACH ADDITIONAL SHEETS, IF NECESSARY.

DATE: 09/21/22

APPLICANTS SIGNATURE: 

**CLERK OF THE BOARD OF SUPERVISORS USE ONLY – DO NOT WRITE BELOW THIS LINE**

Date Received: _____	Received by: _____ Deputy Clerk of the Board of Supervisors
Date referred: _____	
To: <input type="checkbox"/> BOS District 1	<input type="checkbox"/> BOS District 2
<input type="checkbox"/> All BOS	<input type="checkbox"/> BCC Contact Person Name _____
<input type="checkbox"/> BOS District 3	<input type="checkbox"/> BOS District 4
<input type="checkbox"/> BOS District 5	



APPLICATION FOR COUNTY OF ORANGE  
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(SEE LIST AT [HTTP://WWW.OCGOV.COM/GOV/COB/BCC/CONTACT](http://www.ocgov.com/gov/cob/bcc/contact)):**

Orange County Commission to End Homelessness

**SUPERVISORIAL DISTRICT IN WHICH YOU RESIDE:**  First  Second  Third  Fourth  Fifth

**APPLICANT NAME AND RESIDENCE ADDRESS:**

RICHARD

First Name

AFABLE

Middle Name

Last Name

[Redacted Address Line]

Street Address

City

State

Zip Code

[Redacted Home Phone Number]

Home Phone Number

[Redacted Cell Phone Number]

Cell Phone Number

[Redacted Email Address]

Email Address

**CURRENT EMPLOYER:** (SELF) AFABLE CONSULTING

**OCCUPATION/JOB TITLE:** PRESIDENT / OWNER

**BUSINESS ADDRESS:** [Redacted]

**BUSINESS PHONE NUMBER:** [Redacted]

**RESUMÉ:** Please attach a current resum  to this application that includes your work history and any additional information that would be helpful in evaluating your application. Applications received without a resum  attached will not be considered.

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**ARE YOU A REGISTERED VOTER?**  YES  NO

**IF YES, NAME COUNTY YOU ARE REGISTERED IN:** ORANGE COUNTY

LIST ALL CURRENT PROFESSIONAL OR COMMUNITY ORGANIZATIONS AND SOCIETIES OF WHICH YOU ARE A MEMBER.

ORGANIZATION/SOCIETY	FROM (MO./YR.)	TO (MO./YR.)
AMERICAN COLLEGE OF PHYSICIANS	1981	PRESENT
AMERICAN MEDICAL ASSOCIATION	1981	PRESENT
BEWELL ORANGE COUNTY (PRESIDENT)	2019	PRESENT

WITHIN THE LAST FIVE YEARS, HAVE YOU BEEN AFFILIATED WITH ANY BUSINESS OR NONPROFIT AGENCY(IES)?  YES  NO

DO YOU OWN REAL OR PERSONAL PROPERTY OR HAVE FINANCIAL HOLDING WHICH MIGHT PRESENT A POTENTIAL CONFLICT OF INTEREST?  YES  NO

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PLEASE BRIEFLY EXPLAIN WHY YOU WISH TO SERVE ON THIS BOARD, COMMITTEE, OR COMMISSION. ATTACH ADDITIONAL SHEETS, IF NECESSARY.

I AM COMMITTED TO HOMELESSNESS and MENTAL HEALTH IMPROVEMENT. I WISH TO CONTINUE ON OCCEH.

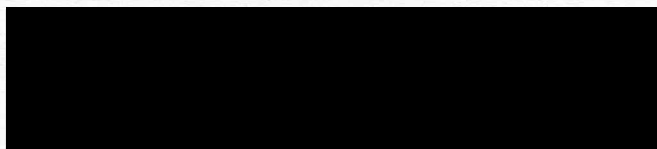
DATE: 9-7-2022

APPLICANTS SIGNATURE: Richard A. Fable MD.

**CLERK OF THE BOARD OF SUPERVISORS USE ONLY – DO NOT WRITE BELOW THIS LINE**

Date Received: \_\_\_\_\_ Received by: \_\_\_\_\_  
Deputy Clerk of the Board of Supervisors  
Date referred: \_\_\_\_\_  
To:  BOS District 1  BOS District 2  BOS District 3  BOS District 4  BOS District 5  
 All BOS  BCC Contact Person Name \_\_\_\_\_

# Richard Afable MD, MPH, FACP



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## Professional Experience

*President & Board Chair, 2017 - present*

BeWell Orange County / MindOC, Orange County CA.

[www.bewellOC.org](http://www.bewellOC.org)

Founder and governance chair of this progressive, non-profit community organization focused on mental and behavioral health for 3.2M residents in Orange County, CA. The vision of BeWell OC is to lead the nation in optimal mental health and wellness for all residents. BeWellOC is a public-private partnership that is transforming how mental illness and substance use disorders are managed in the community.

Accomplishments to date:

- Creation of a 501(c)3 corporation to provide support and funding
- Over 200 public and private community organizations participating
- Raised over \$50M from governmental and private sources to finance initial program development
- First of 3 comprehensive Crisis and Wellness centers broke ground in City of Orange, June 2019. Completion December 2020. Second site in south Orange County in active development.
- Navigation system, Crisis and Wellness Centers, and mental health provider network all in active development.

*President & Chief Executive Officer, 2013 - 2017 (retired)*

St. Joseph Hoag Health, Orange County, CA,

*St. Joseph Hoag Health (SJHH) is an integrated health system in Orange County, CA and one of the most recognized providers of medical and health services in Southern California. SJHH was*

*created in 2013 through the affiliation of St Joseph Health System and Hoag Memorial Hospital Presbyterian. Two million patient encounters in 2016-2017 with \$3.5B in annual revenue. Over \$180M in annual, direct community benefit. 5 hospitals on 8 campuses, 12,500 caregivers, 800 “employed” physicians, 1200 affiliated physicians, 200+ ambulatory sites, and 200,000 lives under shared risk or full capitation. Recognized for quality and excellence by numerous local, state and national rating agencies.*

- Serve as the mission, strategic and operation leader for the not-for-profit, faith-based health system. Reports to a 7-member board of trustees. Leader of a 12-person executive team that has responsibility for quality of care, operational efficiency, operating financial performance, and mission integrity.
- Along with Deborah Proctor, retired CEO of St. Joseph Health, designed and created the legal affiliation and strategic design of the new health system in 2013.
- Appointed the first President & CEO in 2013.
- Leads enterprise integration and organizational design.
- Hired, promoted or retained 5 hospital CEOs and the entire regional executive team.
- Advanced quality of care, physician alignment, and population health as the strategic priorities in first 3 years of service.
- Responsible for and maintained financial performance consistent with AA rating St Joseph Health System and Hoag.
- Led philanthropic development of the hospitals and regional service lines.
- Brings SJHH into the local, state and federal government advocacy agenda.
- Created a public-partnership for Mental and Behavioral Health in the greater Orange County community (BeWell Orange County)

***Executive Vice President, Regional Chief Executive Orange County / High Desert***

**Providence St Joseph Health, Renton WA, 2016 – 2017 (retired)**

*Providence St Joseph Health (PSJH) is the 3<sup>rd</sup> largest, not-for-profit health system in the United States, providing care and service to over 13 million people in 8 western states with over \$21B of annual revenue and over \$1B of community benefit. PSJH was created in 2016 through the merger of Providence Health & Services, Renton WA and St Joseph Health System, Irvine CA. PSJH is one of the leading Catholic health systems in the US and has made a major commitment to mental and behavioral health nationwide by creating the Well Being Trust through a \$100M grant in 2107.*

- Serve as the regional chief executive of one of 8 regions in PSJH. Responsibilities are the 6 hospitals, affiliated medical groups and care of the at-risk population in Orange County and High Desert communities of Southern CA. In Orange County, the PSJH region is known and branded as St Joseph Hoag Health. An additional hospital, St Mary Medical Center is in San Bernardino County (aka high desert) and rounds out the regional scope of service. Direct reports are hospital CEOs and regional executive team. Oversees 15,000 caregivers that make up the OC/HD region. Direct report to President of Operations for the health system.
- Member of the PSJH Executive Council (EC), the 13-member executive team that make up the senior leadership of the health system led by the CEO, Rod Hochman MD. Only regional chief executive on the EC. One of 4 physicians on the EC.
- Member of the Regional Executive Council (REC), comprised of the 8 regional Chief Executives and the System President of Operations. REC leads the field operations of the health system.
- Actively participated in the negotiation and creation of the Providence – St Joseph merger.
- As a member of EC, active participation and staffing of the 15-member PSJH Board of Trustees.
- As a member of EC, active participate and staffing of the 12-member Co-Sponsor Council.

***President & Chief Executive Officer, 2005 - 2013***

**Hoag Memorial Hospital Presbyterian, Newport Beach CA**

*Hoag is an independent, faith-based, not-for-profit hospital system providing care for coastal Orange County CA since 1952. Hoag has 3 campuses, comprised of over 550 beds and the busiest private ER in California. Hoag was recently named the 3<sup>rd</sup> ranked hospital in the Los Angeles area by US News and World Report, following UCLA and Cedars-Sinai. Hoag has annual revenue of \$1.1B and almost \$100M of yearly community benefit.*

- Recruited as President & CEO in 2005. Designed and recruited a new senior executive team.
- Totally reconstructed an entitlement Board of Directors into an “attribute-Based” Board with term limits.



- Led an expansion that created 2 new hospitals, including a nationally recognized orthopedic specialty hospital, the Hoag Orthopedic Institute.  
([www.orthopedichospital.com](http://www.orthopedichospital.com))
- Increased annual revenue from \$400M to \$850M in 7 years. Fund balance increased by over \$100M each year (sans the 2008 recession).
- Nationally recognized performance in quality and patient experience. Innumerable awards and recognition.
- Created 7 Clinical Institutes. Each led by a clinical endowed chair with major academic and philanthropic support. Hoag Orthopedic Institute has the highest total joint volume in the western United States and the lowest infection and complication rates in California.
- Led construction of new, distributed outpatient health centers; added over 500K sq ft of new ambulatory care space.
- Re-designed philanthropy, created a successful development organization, increased production from \$20M per year to \$50M per year.

***Executive Vice President & Chief Medical Officer, 1998 - 2005***

**Catholic Health East, Newtown Square PA,**

*Catholic Health East (CHE) was created in 1998 as the merger of 5 east coast Catholic healthcare health systems: Sisters of Providence, Mercy (3) and Franciscans. CHE provided care and services to communities in 9 states on the eastern seaboard, from Maine to Florida. 33 hospitals and 45+ skilled nursing and long term care facilities. CHE was the largest provider of home health services in the US other than the Veterans Administration. CHE merged with Trinity in 2013 and was renamed Trinity Health in 2014. The combined entity is the 2<sup>nd</sup> largest Catholic health system in the United States.*

- Chosen as CHE's first Chief Medical officer in 1999. Member of Senior Leadership Team (SMT).
- Responsible for all elements of quality, safety and clinical performance improvement for the entire health system.
- Staff to the Quality Committee of the CHE Board.
- Direct responsibility for Information Technology in 2002-2005. CIO was a direct report.
- Participated in medical mission trip to CHE-affiliated site in Guatemala (2002).

**Senior Vice President, Physician Services, 1995 - 1998**

**Mercy Health (Catholic Healthcare Partners), Cincinnati OH**

*Mercy Health, previously known as Catholic Healthcare Partners, is the largest nonprofit healthcare system in Ohio. With 23 hospitals it is the 4<sup>th</sup> largest employer in the state. Mercy Health is sponsored by the Sisters of Mercy of Cincinnati.*

- Chosen to serve as first SVP of Physician Services during a time of massive physician employment and consolidation. Responsible for almost 1200 physicians and over 200 practices in direct employment contracts. Created and directed productivity contracts and compensation agreements.
- Created an practice management MSO in collaboration with the Dean Clinic of Madison WI.
- Created a formation experience for newly employed physicians as an introduction to Catholic healthcare.

### **Other Professional Experiences**

Adjunct Professor, University of California Irvine Merage School of Business, 2005 - present

Clinical Faculty member, Wake Forest University Physicians 1991-1995

Clinical Faculty member, Northwestern University School of Medicine 1986-1991

Private practice of Internal Medicine and Geriatrics, Chicago IL 1981-1991

### **Board Service**

Trustee and Executive Committee, California Hospital Association 2012- 2019 (Chair 2018)

Trustee and Executive Committee, Hospital Association of Southern California 2008 – 2017 (Chair 2016)

Trustee, Chapman University, Orange CA (2016- present)

AcelRx Pharmaceuticals, Redwood City CA. (2014 – present)

President and Board Chair, Mind OC, Orange County CA (2018 – present )

## **Education**

Loyola University, Chicago IL

B.S., Biology, June 1975

Loyola-Stritch School of Medicine, Maywood IL

Doctor of Medicine, June 1978

University of Illinois School of Public Health, Chicago IL

Masters of Public Health, June 1991

Villanova University, Villanova PA

Certificate in Business Administration, 2002

## **Awards**

Fellow, American College of Physicians (FACP) - 1985

Modern Healthcare – 50 Most Influential Physician Executives - 2011

Modern Healthcare – 100 Most Influential People – 2011

Orange County Business Journal “OC 50” list of influence 2012 – 2017

**References and Publications available upon request**

# Agenda Item #4

Minutes of the  
August 17, 2022  
Regular Meeting



## SUMMARY ACTION MINUTES

### REGULAR MEETING COMMISSION TO END HOMELESSNESS

Wednesday, August 17, 2022 1:00 P.M.

**County Conference Center**  
Room 104/106  
425 West Santa Ana Boulevard, Santa Ana, CA 92701

Doug Chaffee, Fourth District Supervisor, Chair	Vacant, Business Representative
Don Wagner, Third District Supervisor	Jack Toan, Business Representative
James Vanderpool, North Service Planning Area	AJ Patella, Orange County Sheriff's Department
Scott Stiles, Central Service Planning Area	George Searcy, Affordable Housing Industry
Debra Rose, South Service Planning Area	Marshall Moncrief, Behavioral Health Representative
Sue Parks, Philanthropic Representative	Paul Wyatt, At Large Member
Robert Dunn, Chief of Police	Milo Peinemann, At Large Member
Randy Black, Orange County Fire Authority	Todd Spitzer, District Attorney
Richard Afable, Hospital Representative, Vice Chair	Matt Bates, Continuum of Care Board Representative
Nesan Kistan, Faith-based Community Representative	Tim Houchen, Continuum of Care Board Representative

ATTENDANCE: Commissioners Afable, Chaffee, Kistan, Patella, Peinemann, Rose, Searcy, Spitzer, Stiles, Toan, Vanderpool, Wagner and Wyatt

ABSENT: Commissioners Bates, Black, Dunn, Houchen, Moncrief, and Parks

PRESENT: EXECUTIVE DIRECTOR Doug Becht, Director of Care Coordination  
CLERK OF THE COMMISSION Valerie Sanchez, Chief Deputy Clerk

Call to Order

**COMMISSION CHAIR CHAFFEE CALLED THE MEETING TO ORDER AT 1:02 P.M.**

Pledge of Allegiance

**COMMISSIONER KISTAN LED THE PLEDGE OF ALLEGIANCE**

Roll Call

**THE CLERK CALLED THE ROLL AND CONFIRMED QUORUM WAS PRESENT**

# SUMMARY ACTION MINUTES

## DISCUSSION ITEMS

1. Office of Care Coordination Update
  - a. Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness Notice of Funding Opportunity (CoC Special NOFO)
  - b. Grand Jury Report
  - c. 2022 Point in Time Count Debrief

**RECEIVED AND FILED PRESENTATION GIVEN BY DOUG BECHT COVERING THE SPECIAL NOTICE OF FUNDING OPPORTUNITY, THE GRAND JURY REPORT AND THE 2022 POINT IN TIME METRICS**

## ACTION ITEMS

2. Approve creation of Ad Hoc Committee for 2023 Survey
  - a. Overview
  - b. Create an Ad Hoc to assist and advise on the 2023 Survey

**12 15 1 2 3 4 5 6 7 8 9 10 11 13 14 16 17 18**  
**X X X X**

**APPROVED AS RECOMMENDED**

3. Approve recommendation to submit Homeless Service System Pillars Document to the Board of Supervisors
  - a. Overview
  - b. Recommend the Homeless Service System Pillars Document to the Board of Supervisors for Policy Consideration and Adoption

**3 11 1 2 4 5 6 7 8 9 10 13 14 16 17 18**  
**X X X X**

**APPROVED AS RECOMMENDED**

4. Approve launch of recruitment process and utilize the existing Membership Ad Hoc Committee to evaluate and make recommendations for appointments and/or reappointments to the Commission to be submitted to the Board of Supervisors for final approval. The expired membership seats that will be included in the recruitment are:
  - a. Business Representative
  - b. Municipal Fire Department Representative
  - c. Hospital Representative
  - d. Behavioral Health Representative
  - e. Continuum of Care Board Representative

**16 17 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 18**  
**X X X X**

**APPROVED AS RECOMMENDED**

## SUMMARY ACTION MINUTES

5. Approve Commission to End Homelessness minutes from the June 15, 2022, regular meeting

12 15 1 2 3 4 5 6 7 8 9 10 11 13 14 16 17 18

X X X A X

A

**APPROVED AS RECOMMENDED**

### **PRESENTATIONS**

6. CalOptima Homeless Health Initiatives  
RECEIVED AND FILED PRESENTATION GIVEN BY CAL-OPTIMA HEALTH'S CEO  
MICHAEL HUNN, KATIE BALDERAS, DIRECTOR OF POPULATION HEALTH  
MANAGEMENT; AND KELLY BRUNO-NELSON, EXECUTIVE DIRECTOR, MEDI-CAL &  
CAL AIM; ON CAL-OPTIMA HEALTH'S ROLE IN ADDRESSING THE HEALTH NEEDS OF  
THE HOMELESS AND AT-RISK OF HOMELESSNESS POPULATIONS IN ORANGE  
COUNTY

### **PUBLIC COMMENTS**

Fr. Dennis Kriz – Oral Re: Vulnerable homeless populations include children and seniors; recommends hotel vouchers to families with children and to seniors; identify where those who live in cars can safely park to sleep

### **COMMISSIONER COMMENTS**

James Vanderpool – Oral Re: Cities having difficulty accessing SB2 funds for Buena Park and Placentia shelters

**ADJOURNED:** 2:55 P.M.

**NEXT MEETING:** October 18 , 2022, 1:00 P.M.

## SUMMARY ACTION MINUTES

\*\*\* VOTE KEY \*\*\*

*(1st number = Moved by; 2nd number = Seconded by)*

- |    |                            |                         |
|----|----------------------------|-------------------------|
| 1  | Doug Chaffee, Chair        |                         |
| 2  | Vacant (Business Rep)      |                         |
| 3  | Richard Afable, Vice Chair | A = Abstained           |
| 4  | Randy Black                | X = Excused             |
| 5  | Robert Dunn                | V = Vacant              |
| 6  | Marshall Moncrief          | N = No                  |
| 7  | Nesan Kistan               | C.O. = Commission Order |
| 8  | Sue Parks                  |                         |
| 9  | Milo Peinemann             |                         |
| 10 | AJ Patella                 |                         |
| 11 | George Searcy              |                         |
| 12 | Paul Wyatt                 |                         |
| 13 | Todd Spitzer               |                         |
| 14 | Scott Stiles               |                         |
| 15 | Jack Toan                  |                         |
| 16 | James Vanderpool           |                         |
| 17 | Don Wagner                 |                         |
| 18 | Debra Rose                 |                         |

*Signature on File*  
*SUPERVISOR DOUG CHAFFEE*  
*Chair*

*Signature on File*  
*Valerie Sanchez, Chief Deputy Clerk*  
*Clerk of the Commission*