



OCCARES

Justice through Prevention & Intervention

**2025 Vision
Quarterly Status Report
October 2022 – December 2022**

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Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars and their main objectives are as follows:

1. **Prevention:** Developing public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health, to prevent individuals from being involved in or returning to the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.
3. **In-Custody:** Developing in-custody programming and providing access to treatments, and services to individuals residing in the County jails to address mental health, substance use, education, job readiness or other basic and support other that link to post-custody services, in addition to trainings to prepare them for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody continue post custody to maintain engagement and lead to self-sufficiency.
5. **Juvenile & Transitional Aged Youth (TAY):** To provide a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), co-chaired by Supervisor Andrew Do and Chairman

Doug Chaffee. The OCCJCC includes County departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by the Budget & Finance Director and a Director of Performance Management and Policy in the County Executive Office (CEO). During the first three years of implementation, significant progress was made through the use of targeted working groups established for Courts, Reentry, Juvenile & TAY, Strategic Legislation & Funding, and Data & Metrics and a general implementation working group which ensured coordination across departments. As the 2025 Vision enters the last three years of implementation, working groups will continue to provide the overall guidance and direction for the Vision and task forces will be used to focus on the completion of critical projects. Maintenance and further enhancements will then transition to an established oversight group consisting of key stakeholder departments and community-based organizations.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC and included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings are used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021, focusing on the reportable outcomes and performance indicators for each of the five pillars to begin to measure the success of the 2025 Vision which is in progress.

The following Quarterly Report has been revised to report the current status of the identified projects and programs being implemented as part of the 2025 Vision. Whereas prior Quarterly Reports focused on Pillars, Goals and Action Items, the revised report identifies the projects that are still in progress and includes a more defined timeline to ensure completion by December 2025. The table below lists the projects in progress and provides the estimated completion date. Descriptions and additional details for each project can be found in Appendices D and E.

Although significant progress has been made, efforts were impacted, and projects delayed as a result of the COVID-19 pandemic. However, the County is committed to the 2025 Vision completion date and any revisions or adjustments to the anticipated timelines have been included in the following report.

Quarterly Status of Projects (As of December 31, 2022)

Project / Program (Adults)	% Completed				Est. Completion Date
	2023	2024	2025	Overall	
Pillar I: Prevention					
Communication & Media Campaign	64%	58%	n/a	62%	June 2024
Data Gathering, Sharing and Analysis	66%	53%	50%	59%	June 2025
Crisis Response related trainings	90%	n/a	n/a	90%	June 2023
Behavioral Health Public Safety Response	n/a	85%	n/a	85%	June 2024
Be Well Facilities & Programs	35%	0%	0%	18%	June 2025
FIRST Point	50%	n/a	n/a	50%	June 2023
Pillar II: Courts					
Pre-Trial Intervention	n/a	63%	n/a	63%	June 2024
Adult Specialty Courts	44%	50%	0%	39%	June 2025
Care Court	25%	n/a	n/a	25%	December 2023
Pillar III: In-Custody					
In-Custody Stabilization Services	30%	66%	n/a	59%	June 2024
Opening of new Musick Jail Facility	0%	60%	n/a	30%	June 2024
In-Custody Reentry Programming	60%	73%	30%	54%	June 2025
Pillar IV: Reentry					
Regional Reentry Community Resource Centers	80%	42%	0%	41%	June 2024
Mobile Reentry Services	20%	0%	n/a	10%	June 2024
Coordinated Reentry Center	20%	n/a	13%	14%	December 2025
Workforce Reentry Center	30%	n/a	0%	15%	December 2025
Coordinated Case Management	68%	n/a	25%	58%	June 2025

Project / Program (Juvenile & TAY)	% Completed				Est. Completion Date
	2023	2024	2025	Overall	
Pillar V: Juvenile & TAY - Prevention					
Communication & Media Campaign	n/a	5%	n/a	5%	June 2024
Data Gathering, Sharing and Analysis	50%	n/a	n/a	50%	June 2023
Juvenile Mental Health & Substance Use Support Services	n/a	48%	n/a	48%	June 2024
Youth Diversion Programs	n/a	10%	10%	10%	June 2025
Pillar V: Juvenile & TAY - Courts					
Expand Juvenile Specialty Courts	n/a	27%	n/a	27%	June 2024
Pillar V: Juvenile & TAY-In-Custody/Detained					
Juvenile Mental Health & SUD Support Services	n/a	60%	n/a	60%	June 2024
Specialized Programming for Detained Juvenile & TAY	n/a	n/a	24%	24%	June 2025
Enhance Juvenile Corrections Campus	n/a	n/a	20%	20%	December 2025
Pillar V: Juvenile & TAY - Reentry					
Specialized Reentry Programs	85%	n/a	15%	38%	June 2025
Supportive Housing	n/a	n/a	48%	48%	December 2025
Transitional TAY Housing	n/a	n/a	10%	10%	December 2025

Each of the above projects are included in the County's five-year strategic financial plan as either a Strategic Priority or Emerging Initiative with many going back to 2016. This has allowed the County to plan and identify the resources needed to ensure successful implementation and ongoing support, as appropriate. The County's Strategic Financial Plans can be found on the County's website at:

<https://cfo.ocgov.com/budget/strategic-financial-plan>

Appendix A: 2025 Vision Overview

Pillar I: PREVENTION	
Prior to Implementation	
<ul style="list-style-type: none"> • Limited residential MH & SUD treatment • CAT & PERT teams • Mental Health public information campaign • Family health classes & clinics 	<ul style="list-style-type: none"> • Community nursing program • Housing Voucher program • Assistance programs
Projects & Programs Implemented as of December 31, 2022	
<ul style="list-style-type: none"> • Outreach & engagement team (2017) • Office of Care Coordination (2016) • System of Care Data Integration System (2019) • Be Well Orange campus (2021) • OC Navigator to identify available resources (2022) 	<ul style="list-style-type: none"> • CIT Training (POST certified) for all first responders and dispatchers (2022) • BH Public Safety Response Teams (2020) • Homeless housing programs (2021) • Multi-disciplinary teams dedicated to managing the care program for high-utilizers (2021)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Communications & Media Campaign • Data gathering, sharing & analysis • Expand crisis response related trainings 	<ul style="list-style-type: none"> • Expand BH Public Safety Response Teams • Be Well Facilities & Programs • FIRST Point diversion program

Pillar II: COURTS	
Prior to Implementation	
<ul style="list-style-type: none"> • Specialty Courts (at capacity) 	
Projects & Programs Implemented as of December 31, 2022	
<ul style="list-style-type: none"> • Piloted data tracking program (2021) 	
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Pre-Trial Intervention Program • Care Court 	<ul style="list-style-type: none"> • Expand Specialty Courts

Pillar III: IN CUSTODY	
Prior to Implementation	
<ul style="list-style-type: none"> • Five LPS beds (males only) 	<ul style="list-style-type: none"> • Limited vocational trainings • All-In Program
Projects & Programs Implemented as of December 31, 2022	
<ul style="list-style-type: none"> • Pending designation for 15 female LPS beds (2022) • Expanded therapeutic groups (2020) • Implemented MAT treatments (2020) • In-Custody Residential Treatment program (2021) • Obtained State Waiver to provide CalFresh benefits upon release from custody (2021) 	<ul style="list-style-type: none"> • Remodeled the IRC – triage intake (2021) • Established specialized housing units (2021) • Implementing Virtual Training programs (2022) • Provide enrollment assistance to benefit programs (2021) • Jail-to-Community Resources (2019)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Complete enhancement of in-custody stabilization services and 30 male LPS beds • Implement enhanced reentry programming 	<ul style="list-style-type: none"> • Populate and implement enhanced programming at the new Musick Jail Facility

Pillar IV: REENTRY	
Prior to Implementation	
<ul style="list-style-type: none"> • Probation Officers 	<ul style="list-style-type: none"> • Inmate Services
Projects & Programs Implemented as of December 31, 2022	
<ul style="list-style-type: none"> • Project Kinship (2017) • Increased shelter capacity (2019) • Benefit enrollment assistance (2021) • Increased linkages to post-custody services (2017) 	<ul style="list-style-type: none"> • Discharge Planning (2019) • Assistance to obtain ID (2021) • Increased accessibility for Workforce Solutions services (2021)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Regional reentry community resource centers • Mobile reentry Services • Coordinated reentry center 	<ul style="list-style-type: none"> • Workforce reentry center • Comprehensive care coordination program

Pillar V: JUVENILE & TRANSITIONAL AGE YOUTH (TAY)	
Prior to Implementation	
<ul style="list-style-type: none"> • Public Awareness Campaign • Educational programs • Limited dedicated CSEC beds 	<ul style="list-style-type: none"> • Family Health classes/clinics • CSEC healthcare • Prenatal/parenting/child care classes
Projects & Programs Implemented as of December 31, 2022	
<ul style="list-style-type: none"> • Be Well Orange (2021) • Adolescent CSU (2021) • Limited adolescent SUD treatment (females only) (2022) • Increased BH resources in the schools (2021) • Dedicated TAY shelter beds (2021) 	<ul style="list-style-type: none"> • Implemented Crossover Youth Court (2021) • Virtual Training (2022) • MAT Treatment (2020) • Established new Multi-Resource Center at the Juvenile Campus (2022) • Established Remediation Services (2022)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Targeted communication & media campaign • Data gathering, sharing & analysis Establish mental health and SUD support services • Develop and implement youth diversion programs • Develop and establish specialized reentry programs 	<ul style="list-style-type: none"> • Expand Juvenile Specialty Courts • Develop and implement specialized programming for detained youth/TAY • Enhance the Juvenile Correction Campus • Establish supportive housing • Develop and implement Transitional TAY Housing

Appendix B: Common Acronyms

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
MHRS	Mental Health & Recovery Services
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

Appendix C: Working Groups and Task Forces

Implementation of the 2025 Vision has been facilitated through the use of various working groups and task forces. Working groups were established for pillars or specific projects that crossed over several stakeholder departments. Task forces were implemented to focus on one area or project and limited to departments critical for the project. Below is a listing of the current working groups and task forces involved with the 2025 Vision.

WORKING GROUPS:

OC CARES: Meetings are held on an as-needed basis to address specific topics outside of the OC CARES Task Force described below.

In-Custody: Meetings are held monthly and focus on the status of the in-custody related projects, moving them forward, and addressing any resource needs.

Courts: Meetings are held monthly and focus on the status of Court-related projects, moving them forward, and policy and implementation needs.

Reentry: Meetings are held monthly and are working to develop the scope and types of services and programs needed for the various reentry needs identified.

Care Management: Meetings are scheduled monthly to focus on the development and implementation of a comprehensive care coordination program.

Strategic Legislation & Funding: This working group has been expanded to track legislative actions or help guide policy to better meet the needs of the 2025 Vision including identifying how the County is measuring success and aligned with state and federal initiatives as well as identify new funding opportunities.

Media & Public Information: Meetings are held monthly and focus on the communication and media campaign projects identified to increase public awareness of OC CARES and the services and resources available.

Data & Metrics: Meetings are held monthly and work through the data elements required for the reportable outcomes and performance metrics.

TASK FORCES:

OC CARES: Meetings are held monthly and address all five of the County's Systems of Care to serve as a forum to share information that may impact current or future efforts and ensure any barriers to services are addressed timely and appropriately.

Juvenile & TAY: A task force has been established for each area under the Juvenile and TAY pillar to address 1) Prevention; 2) Courts; 3) In-Custody; and 4) Reentry. Each task force is focused on their area with identified objectives and facilitated by designated staff from the key stakeholder agencies.

Appendix D: Project Details & Status (Adults)

Pillar I: PREVENTION

A. Communication & Media Campaign

Purpose: Increase public awareness of various services including mental health and substance use topics and other supportive services and resources including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the criminal justice system and into treatments and programs.

Status of Project Implementation:

By June 2023									
1	Create an informational campaign with front-facing website, routine information sharing, and outreach opportunities with the community targeting external stakeholders, community and individuals involved in the criminal justice system of the services available.								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 80%;">Current Status: IN PROGRESS</th> <th style="width: 20%;">% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> • A one-page infographic and webpage are being developed for OC CARES. • A brief presentation was provided to the Orange County Chiefs of Police and Sheriff's Association on the OC CARES initiative • An informational letter is being created for distribution to local partners including community-based organizations and local law enforcement. • Plans also include development of a video that may be looped in jails providing information on available reentry services and programs available post-release and how to access them. </td> <td style="text-align: center;">20%</td> </tr> <tr> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">CEO (IV.3.1)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • A one-page infographic and webpage are being developed for OC CARES. • A brief presentation was provided to the Orange County Chiefs of Police and Sheriff's Association on the OC CARES initiative • An informational letter is being created for distribution to local partners including community-based organizations and local law enforcement. • Plans also include development of a video that may be looped in jails providing information on available reentry services and programs available post-release and how to access them. 	20%		Owner		CEO (IV.3.1)
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	Owner								
	CEO (IV.3.1)								
2	Expand the existing mental health and substance use informational campaign targeting county residents, community partners and clients to the signs, resources and services available.								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 80%;">Current Status: IN PROGRESS</th> <th style="width: 20%;">% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> • In March 2021, a countywide public awareness campaign aligned with current state, federal and partner messaging focusing on the educating of the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services. • The campaign was expanded with a specific focus on OC Navigator to include not only the Angels baseball franchise but also the Ducks hockey franchise. • OC Navigator will also be promoted through several outlets, including local Vietnamese and Spanish radio, and various community outreach efforts targeting youth. </td> <td style="text-align: center;">75%</td> </tr> <tr> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">HCA-MHRS (I.1.2b)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • In March 2021, a countywide public awareness campaign aligned with current state, federal and partner messaging focusing on the educating of the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services. • The campaign was expanded with a specific focus on OC Navigator to include not only the Angels baseball franchise but also the Ducks hockey franchise. • OC Navigator will also be promoted through several outlets, including local Vietnamese and Spanish radio, and various community outreach efforts targeting youth. 	75%		Owner		HCA-MHRS (I.1.2b)
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	Owner								
	HCA-MHRS (I.1.2b)								

3	<p>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure general understanding, identified barriers are addressed, address issues proactively, and support countywide efforts.</p>	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> The OC CARES Task Force was established in March 2022 with participants from key stakeholder departments and partners responsible for specific areas in each of the County's Systems of Care. The group meets monthly to provide critical updates and address barriers in providing services. Relevant organizations, committees and/or non-County working groups are being identified to ensure County participation 	<p>% Completed</p> <p>60%</p> <p>Owner</p> <p>CEO (I.1.4a)</p>
4	<p>Develop and implement a process to ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</p>	
	<p>Current Status: COMPLETED (SEP 2022)</p> <ul style="list-style-type: none"> Coalition and Results Group Meetings OC Links: 24/7 Behavioral Health Line A CIT Steering Committee 	<p>% Completed</p> <p>100%</p> <p>Owner</p> <p>HCA-MHRS (I.1.4b)</p>
By June 2024		
5	<p>Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.</p>	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> A meeting with local CBOs and other stakeholder organizations has been scheduled for January 2023. The intent is to ensure collaboration, reduce duplicative efforts, and identify any existing gaps 	<p>% Completed</p> <p>25%</p> <p>Owner</p> <p>CEO (IV.4.1)</p>
6	<p>Collaborate and establish meetings or events with other providers working with formerly incarcerated individuals to coordinate services for clients and prevent them from returning to custody.</p>	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services. Once projects are determined, information will be shared, and input sought with those organizations involved with assisting the same population. The County continues to be involved in collaboration and informational meetings typically held by the community partners and our vision is shared. OCSD continues to be involved in collaboration and informational meetings typically held by the community partners and our vision is shared. 	<p>% Completed</p> <p>90%</p> <p>Owner</p> <p>OCSD- Inmate Services (IV.2.8)</p>

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023							
1	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020. HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data. HCA received approval to contract with a vendor to market the survey multiple times during the year. First follow up survey is closing and data will be analyzed with the results used to launch a campaign advertising the OC Navigator </td> <td>70%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-MHRS (I.1.2b)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020. HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data. HCA received approval to contract with a vendor to market the survey multiple times during the year. First follow up survey is closing and data will be analyzed with the results used to launch a campaign advertising the OC Navigator 	70%	Owner	HCA-MHRS (I.1.2b)
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	Owner						
	HCA-MHRS (I.1.2b)						
2	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.						
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	Courts (II.2.1b)						
3	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.						
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	Owner						
	Courts (II.1.2b)						

4	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Court currently has an in-house case management system to specifically track Collaborative Court participants. Statistics are shared on a regular basis through Advisory and Steering Committee meetings. The Court coordinated with OCDA, PD, HCA and Probation within the Collaborative Courts to implement the SCRAM Nexus Pilot for WIT in March 2022, which ran through December 2022. An RFP is anticipated to be released in the Spring to seek a solution to meet the tracking needs of the Court and County stakeholders and have it in place in 2023. 	80%
		Owner
		Courts (II.1.2a)
By June 2024		
5	Conduct periodic surveys of county residents, community partners and local law enforcement to measure effectiveness of the communication campaign.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (New)
6	Determine the in-custody infrastructure to help capture data and processes associated with in-custody programs, specifically criminogenic, for identified high utilizers and implement process to obtain and report that data.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Tablets are anticipated to begin to be implemented in April 2023. Required wiring for the Musick facility was not included in the original agreement and is in the process of being added. Correction Cohort for the MDT has begun to serve identified high-utilizers and collecting pertinent data. 	75%
		Owner
		OCSD- Inmate Services (III.3.2)
7	Develop standardized reporting of mental health-related response calls to include the quantity, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> OCSD is tracking all calls with a mental health nexus and added the ability to track mental health referrals and calls for CAT assistance but still lacks the ability to accurately report outcomes and services offered. HCA has been tracking the use of their CAT and PERT teams involved with public safety calls. 	85%
		Owner
		OCSD- BH Bureau (I.4.12)

By June 2025							
8	Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (III.3.6)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. 	50%	Owner	CEO (III.3.6)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. 	50%						
	Owner						
	CEO (III.3.6)						

C. Crisis Response and Related Trainings

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023							
1	Ensure all Deputy Sheriff’s assigned to custody operations complete Crisis Intervention Training (CIT).						
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (DEC 2022)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. All Deputy Sheriff’s in jail assignments have completed or are scheduled to attend CIT training. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>OCSO (III.1.10)</td> </tr> </tbody> </table>	Current Status: COMPLETED (DEC 2022)	% Completed	<ul style="list-style-type: none"> CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. All Deputy Sheriff’s in jail assignments have completed or are scheduled to attend CIT training. 	100%	Owner	OCSO (III.1.10)
Current Status: COMPLETED (DEC 2022)	% Completed						
<ul style="list-style-type: none"> CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. All Deputy Sheriff’s in jail assignments have completed or are scheduled to attend CIT training. 	100%						
	Owner						
	OCSO (III.1.10)						
2	Implement a training program that includes a Basic CIT course and 911 Diversion training specifically for individuals assigned to dispatch positions.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The Basic CIT course for dispatchers was improved to include preliminary diversion training. All OCSO dispatchers are scheduled to complete this training in 2022 with the course also available to other agencies. 80% have completed the course. The Advance Diversion training is being worked out with HCA/OC Links and will be implemented following the rollout of the 988 crisis call number. </td> <td>80%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>OCSO (I.4.14b)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The Basic CIT course for dispatchers was improved to include preliminary diversion training. All OCSO dispatchers are scheduled to complete this training in 2022 with the course also available to other agencies. 80% have completed the course. The Advance Diversion training is being worked out with HCA/OC Links and will be implemented following the rollout of the 988 crisis call number. 	80%	Owner	OCSO (I.4.14b)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> The Basic CIT course for dispatchers was improved to include preliminary diversion training. All OCSO dispatchers are scheduled to complete this training in 2022 with the course also available to other agencies. 80% have completed the course. The Advance Diversion training is being worked out with HCA/OC Links and will be implemented following the rollout of the 988 crisis call number. 	80%						
	Owner						
	OCSO (I.4.14b)						

D. Behavioral Health Public Safety Response Teams

Purpose: To provide a specialized crisis response resource for response calls with a mental health nexus to assist with de-escalation and diversion to treatment and services, when appropriate. The ideal model includes a specialized response team for each region in the County.

Status of Project Implementation:

By June 2024		
1	Expand the BH Public Safety Response Team model to other regions in the County as determined is needed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> OCSD has developed plans to roll out the pilot program from South Patrol to the North County patrol areas of OCSD. Initial expansion of services has been completed with Sheriff's contract cities and unincorporated areas. 	85%
		Owner
		OCSD (1.4.15)

E. Be Well Facilities and Programs

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023		
1	Identify a site and develop a plan with community partners/providers to build the Be Well South facility.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The County has entered into a long-term lease with Mind OC for a second site at the El Toro property in Irvine. Project is being designed and partners identified. 	50%
		Owner
		HCA-MHRS (1.6.1)
2	Work with community partners to develop programming and phased approach for the Be Well Irvine campus.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Preliminary planning for the types of programs to include has been done and is being worked into the designs. Actual programming is still to be determined. 	20%
		Owner
		HCA-MHRS (1.6.2)
By June 2024		
3	Complete construction of Phase 1 of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Demolition to begin in February 2023 for Phase 1. 	0%
		Owner
		HCA-MHRS (1.6.3)
By June 2025		
4	Complete construction of the additional phases of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		HCA-MHRS (1.6.3)

F. FIRST Point Diversion Program

Purpose: To establish a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Status of Project Implementation:

By June 2023									
1	Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.								
	<table border="1"> <tr> <td>Current Status: COMPLETED (SEP 2022)</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> The Pilot Program began a slow rollout in April 2022 and data is being gathered. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.2)</td> </tr> </table>	Current Status: COMPLETED (SEP 2022)	% Completed	<ul style="list-style-type: none"> The Pilot Program began a slow rollout in April 2022 and data is being gathered. 	100%		Owner		OCDA (1.7.2)
Current Status: COMPLETED (SEP 2022)	% Completed								
<ul style="list-style-type: none"> The Pilot Program began a slow rollout in April 2022 and data is being gathered. 	100%								
	Owner								
	OCDA (1.7.2)								
2	Identify services and capacity needs and link to case management. Continue to work with stakeholder departments to utilize existing resources when possible.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management. </td> <td>50%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.3)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management. 	50%		Owner		OCDA (1.7.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management. 	50%								
	Owner								
	OCDA (1.7.3)								
3	Evaluate the results on the pilot program to determine if the program should be expanded or revised to meet the objectives identified.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td>Preliminary information on the pilot is being gathered and further analysis is pending.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.4)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	Preliminary information on the pilot is being gathered and further analysis is pending.	0%		Owner		OCDA (1.7.4)
Current Status: IN PROGRESS	% Completed								
Preliminary information on the pilot is being gathered and further analysis is pending.	0%								
	Owner								
	OCDA (1.7.4)								

Pillar II: COURTS

A. Pre-Trial Intervention Program

Purpose: To establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of trial.

Status of Project Implementation:

By June 2024			
1	Identify stakeholder departments, services needed and dedicated space and develop a comprehensive plan to provide diversion prior to arraignment.	Current Status: IN PROGRESS	% Completed
		<ul style="list-style-type: none"> Stakeholder departments have been identified to include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services. Community-based organizations are also identified to provide support for housing, including residential treatments and sober living facilities, employment, educational services, family and children services, pro-bono and other legal services. 	80%
			Owner
			CEO (II.3.2a)
2	Begin a pilot program conducting assessments on eligible participants to determine preliminary capacity needs.	Current Status: IN PROGRESS	% Completed
		<ul style="list-style-type: none"> A pilot project is being developed that will identify potential candidates through the Justice Center arraignment and pretrial process. The Court will begin a pilot with the City of Anaheim in January 2023 in which candidates for diversion are evaluated before arraignment and, if deemed appropriate for diversion, are connected to services and offered diversion at the arraignment. Periodic reviews will be conducted with those participating to track their progress. 	85%
			Owner
			Courts (II.3.2c)
3	Analyze the court process from the point of arrest to disposition to identify and implement options for diversion involving the felony and misdemeanor court systems.	Current Status: IN PROGRESS	% Completed
		<ul style="list-style-type: none"> All MH diversion matters, including progress reviews for those granted MH diversion, were centralized into CCB1. Military Diversion treatment plans and progress reviews have been consolidated with the Veterans Treatment Court. 	80%
			Owner
			Courts (II.3.1b)
4	Establish an MOU between the County and Courts on the use of the Court's Pretrial Release Services to coordinate and monitor individuals transitioning to diversion programs.	Current Status: IN PROGRESS	% Completed
		<ul style="list-style-type: none"> The Court has entered into an MOU with Probation and the County to utilize Pre-Trial Assessment Release and Services (PARS) and State funding pursuant to SB129 so that PARS will assist with early identification, intervention, and services, which will assist with coordinating persons into diversion programs and help with monitoring progress for cases outside of Probation's responsibilities. The Courts are seeking at least one dedicated PTRS staff to assist with the MH Evaluation Team and the monitoring of MH diversion participants. 	80%
			Owner
			Courts (II.3.2b)

5	Coordinate space modifications, services and timing of resources for the pre-trial intervention program implementation.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The planned space is not a viable option and alternative solutions are being explored. Roles and responsibilities of the stakeholders are being assessed to determine the workflow coordination. 	50%
		Owner
		CEO (II.2.6 & II.3.2d)
6	Implement pre-trial intervention program where individuals are assessed and provided treatment/services options for diversion away from the court system.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (II.3.2e)

B. Expand Specialty Courts (Adults)

Purpose: Maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse, or homelessness.

Status of Project Implementation:

By June 2023		
1	Analyze the data and the current programs to determine the demand for a new or expanded Adult Specialty Court.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> An assessment was done on the existing MH Diversion cases resulting in the centralization of MH Diversion cases at CCB1 and an extra day each week on that calendar. Recent statutory changes may result in a rise in cases. Military Diversion cases are being assessed to determine if those motions should be in the collaborative courtroom. Homeless Outreach Court is being restructured to include outreach in all corners of the County to serve more individuals at an earlier stage that will allow for earlier diversion opportunities and less court involvement by participants, which has been identified as a population with a definitive need. The Court continues to monitor, on a monthly basis, all statistics associated with the Specialty Court programs. The Court uses those figures to anticipate future resource needs. 	70%
		Owner
		Courts (II.2.1c)

2	Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.					
	Current Status: IN PROGRESS <ul style="list-style-type: none"> • The Courts continue to work with HCA, CalOptima Health and Court Pre-Trial Release services as part of our efforts to create a “mental health hub” and Homeless Outreach Collaborative Court expansion. • The Courts are developing a single mental health evaluation team to streamline and make mental health evaluations more productive and more efficient before and during the program. 	<table border="1"> <tr> <td data-bbox="1159 268 1427 310">% Completed</td> </tr> <tr> <td data-bbox="1159 310 1427 342" style="text-align: center;">40%</td> </tr> <tr> <td data-bbox="1159 342 1427 373" style="text-align: center;">Owner</td> </tr> <tr> <td data-bbox="1159 373 1427 577" style="text-align: center;">CEO (II.2.5)</td> </tr> </table>	% Completed	40%	Owner	CEO (II.2.5)
% Completed						
40%						
Owner						
CEO (II.2.5)						
3	Develop a comprehensive plan to implement the expansion, clearly identifying the roles and responsibilities of the Courts and County with agreed upon timelines.					
	Current Status: IN PROGRESS <ul style="list-style-type: none"> • The Court has begun discussions with the County regarding potential sites for the new Collaborative Courts building and is conducting assessments of various potential sites to determine the most appropriate site based on the needs of the Court and the County stakeholders 	<table border="1"> <tr> <td data-bbox="1159 676 1427 718">% Completed</td> </tr> <tr> <td data-bbox="1159 718 1427 749" style="text-align: center;">20%</td> </tr> <tr> <td data-bbox="1159 749 1427 781" style="text-align: center;">Owner</td> </tr> <tr> <td data-bbox="1159 781 1427 884" style="text-align: center;">Courts (II.2.7)</td> </tr> </table>	% Completed	20%	Owner	Courts (II.2.7)
% Completed						
20%						
Owner						
Courts (II.2.7)						
4	Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.					
	Current Status: IN PROGRESS <ul style="list-style-type: none"> • The Courts continue to formulate the plan for the expansion and the appropriate justification as the number of MH Diversion and Military Diversion program cases continue to create the need for more court time and space for our existing Specialty Courts programs. • The Court has generated a list of adult specialty case types appropriate for consolidation into one building, cases involving MH/SUD participants, to provide wrap-around services that will increase efficiencies for the Court, County, and participants. 	<table border="1"> <tr> <td data-bbox="1159 953 1427 995">% Completed</td> </tr> <tr> <td data-bbox="1159 995 1427 1026" style="text-align: center;">30%</td> </tr> <tr> <td data-bbox="1159 1026 1427 1058" style="text-align: center;">Owner</td> </tr> <tr> <td data-bbox="1159 1058 1427 1329" style="text-align: center;">Courts (II.2.3)</td> </tr> </table>	% Completed	30%	Owner	Courts (II.2.3)
% Completed						
30%						
Owner						
Courts (II.2.3)						
5	Determine the priority to expand or establish an Adult Specialty Court and capacity needed.					
	Current Status: IN PROGRESS <ul style="list-style-type: none"> • A work group continues to formulate plans for the potential expansion of our Homeless Outreach Court. • Some ideas implemented have increased the number of participants in the program at CCB1. • Additional efforts have focused on increasing participation in Drug Court by creating a program focused on those with misdemeanor drug offenses. This Misdemeanor Drug Court has begun in the Harbor Justice Center. 	<table border="1"> <tr> <td data-bbox="1159 1398 1427 1440">% Completed</td> </tr> <tr> <td data-bbox="1159 1440 1427 1472" style="text-align: center;">60%</td> </tr> <tr> <td data-bbox="1159 1472 1427 1503" style="text-align: center;">Owner</td> </tr> <tr> <td data-bbox="1159 1503 1427 1705" style="text-align: center;">Courts (II.2.2)</td> </tr> </table>	% Completed	60%	Owner	Courts (II.2.2)
% Completed						
60%						
Owner						
Courts (II.2.2)						

By June 2024							
6	Align any planned expansion/new services with any physical relocation or expansion and develop a detailed, phased plan to meet all needs by 2025.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The Court has continued discussions with Judicial Council and County stakeholders regarding funding and available space for construction of a new CCB with additional courtrooms and space available for comprehensive wrap-around services. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Courts (II.2.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The Court has continued discussions with Judicial Council and County stakeholders regarding funding and available space for construction of a new CCB with additional courtrooms and space available for comprehensive wrap-around services. 	50%	Owner	Courts (II.2.4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> The Court has continued discussions with Judicial Council and County stakeholders regarding funding and available space for construction of a new CCB with additional courtrooms and space available for comprehensive wrap-around services. 	50%						
	Owner						
	Courts (II.2.4)						
By June 2025							
7	Implement first phase of expansion of courts or services supported by County and Court.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3">There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Courts (II.2.8)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%	Owner	Courts (II.2.8)
Current Status: IN PROGRESS	% Completed						
There have been no reportable actions taken at this time.	0%						
	Owner						
	Courts (II.2.8)						

C. Care Court

Purpose: Establish a CARE Court, as mandated per SB 1338 enacted in September 2022, to support the individuals, especially those in the criminal justice system, achieve self-sufficiency.

Status of Project Implementation:

By December 2023							
1	Analyze and identify the stakeholders, resources and workflow to establish a CARE Court.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> County Collaborative team have begun meeting to address implementation. An internal working group meets regularly and is developing a flow chart to better understand and document the process. County stakeholders have identified their initial staffing resources needed. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-MHRS (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> County Collaborative team have begun meeting to address implementation. An internal working group meets regularly and is developing a flow chart to better understand and document the process. County stakeholders have identified their initial staffing resources needed. 	50%	Owner	HCA-MHRS (new)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> County Collaborative team have begun meeting to address implementation. An internal working group meets regularly and is developing a flow chart to better understand and document the process. County stakeholders have identified their initial staffing resources needed. 	50%						
	Owner						
	HCA-MHRS (new)						
2	Coordinate with identified stakeholders; implement the referral and acceptance process; and establish the CARE Court model						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3">There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-MHRS (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%	Owner	HCA-MHRS (new)
Current Status: IN PROGRESS	% Completed						
There have been no reportable actions taken at this time.	0%						
	Owner						
	HCA-MHRS (new)						

Pillar III: IN-CUSTODY

A. In-Custody Stabilization Services

Purpose: To develop and sustain a robust mental health and substance use treatment program and services in the custodial setting focused on stabilizing the individual to be able to be placed in regular or specialized housing modules.

Status of Project Implementation:

By June 2023		
1	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages. • The Discharge Planning Group Curriculum has been developed and will be implemented when staffing levels increase. 	30%
		Owner
		HCA-CHS (III.1.14)
By June 2024		
2	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Additional therapeutic groups have been implemented focusing on individuals with mild to moderate mental illness at all facilities. • Individual therapeutic sessions are available to inmates with mild mental health symptoms once every 30 days, or more frequently when an inmate submits a healthcare request slip asking to be seen. • Medication assisted treatment (MAT) for individuals with an opioid use disorder are offered to this population, as are discharge planning and linkage to a wide array of community-based services including mental health, substance use disorder treatment, housing support, etc. • Further expansion limited due to staff vacancies. 	50%
		Owner
		HCA-CHS (III.1.13)
3	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • CHS Jail to Community Reentry Program (JCRP) has partnered with MHRS and established a referral and linkage process to their Open Access clinics. • To improve continuity of care for inmates who receive MAT services and are in process of being released from custody to the community, CHS has implemented a referral and linkage process in collaboration with MHRS and two community partners. • CHS is participating with the Care Plus Program collaborative project focusing on high utilizers. • CHS JCRP is responsible for providing referrals for individuals with mild to moderate mental illness to Project Kinship programs which they follow-up on by conducting in-reach and providing inmates with assistance with linkage. • CHS provides a list of inmates on MAT treatments with no open MH case to Inmate Services who link individuals to SUD treatment and MAT services upon release. 	50%
		Owner
		HCA-CHS (III.1.15)

4	Create MH Modules and additional MH housing for step-down beds for male and female inmates.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Work on Mod K (females) has been completed. • Construction of the men’s MH units is in progress with Mod M anticipated to be completed in mid-2023 and Mod L (LPS) in mid-2024. 	85%
		Owner
		OCSD (III.1.8)
5	Develop and implement a plan to place male and female inmates who have been stabilized from MH programs and substance use disorder into the created MH Modules and step-down beds.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Step-down care is being provided to individuals who are incarcerated. • A step-down unit was also established at the Theo Lacy facility which was not initially planned but continues the overarching plan. 	80%
		Owner
		HCA-CHS (III.1.8)

B. Implement Enhanced Programming at New Musick Jail Facility

Purpose: To ensure enhanced programming for individuals housed at the James A. Musick Jail facility when the new jail facility begins operations.

Status of Project Implementation:

By June 2023		
1	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		HCA-CHS (III.1.12)
By June 2024		
2	Analyze and increase OCSD staffing levels, if needed, at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Initial meetings have taken place with planning for programming and treatment scheduled to Fall 2022. • OCSD has completed their analysis of staffing needed. 	60%
		Owner
		OCSD (III.1.11)

C. In-Custody Reentry Programming

Purpose: To engage and involve individuals while in custody to participate and complete programs and/or trainings to prepare them for reentry back into their community and reduce the likelihood of returning to custody.

Status of Project Implementation:

By June 2023							
1	Develop an educational and vocational program focused on inmates achieving certifications in vocations that can be linked to jobs post-custody.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. Individual will receive an assessment, aptitude test, in-custody programming and direct linkage to employers post release. Some of the educational components were implemented in June 2022. Inmate Services continues to develop a vocational program in custody linking the use of Oculus headsets and Chromebooks to provide various vocational training certificate programs that would continue post release by team members from Orange County Workforce Solutions. The actual certificate programs to be offered are still being discussed. The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and will be expanded to females in February. Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. </td> <td style="text-align: center;">70%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD – Inmate Services (III.3.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. Individual will receive an assessment, aptitude test, in-custody programming and direct linkage to employers post release. Some of the educational components were implemented in June 2022. Inmate Services continues to develop a vocational program in custody linking the use of Oculus headsets and Chromebooks to provide various vocational training certificate programs that would continue post release by team members from Orange County Workforce Solutions. The actual certificate programs to be offered are still being discussed. The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and will be expanded to females in February. Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. 	70%	Owner	OCSD – Inmate Services (III.3.5)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. Individual will receive an assessment, aptitude test, in-custody programming and direct linkage to employers post release. Some of the educational components were implemented in June 2022. Inmate Services continues to develop a vocational program in custody linking the use of Oculus headsets and Chromebooks to provide various vocational training certificate programs that would continue post release by team members from Orange County Workforce Solutions. The actual certificate programs to be offered are still being discussed. The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and will be expanded to females in February. Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. 	70%						
	Owner						
	OCSD – Inmate Services (III.3.5)						
2	Continued expansion of the “All-In” program for males and females based on program success and demand.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Expansion of the program is ready to go when the COVID-19 restrictions are lifted and will include a men and women’s group. An additional “All In” program is also set to begin for men at the Central Jail Complex. It is anticipated that each group will have 15 participants and the program will take place 5 days a week for 8 weeks. A men’s All-In session began in October 2022 and will be completed in January. The All-In program session for females is projected to start in February. </td> <td style="text-align: center;">50%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD – Inmate Services (III.3.7)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Expansion of the program is ready to go when the COVID-19 restrictions are lifted and will include a men and women’s group. An additional “All In” program is also set to begin for men at the Central Jail Complex. It is anticipated that each group will have 15 participants and the program will take place 5 days a week for 8 weeks. A men’s All-In session began in October 2022 and will be completed in January. The All-In program session for females is projected to start in February. 	50%	Owner	OCSD – Inmate Services (III.3.7)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	OCSD – Inmate Services (III.3.7)						
By June 2024							
3	Explore and implement specialized housing where targeted programming and services would benefit individuals held in-custody.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> A programming proposal has been completed for an AB109 unit with AB109 individuals being screened and offered the opportunity to participate in existing educational and vocational programs, with an emphasis on the “All In” program, as well as other specialized programming. </td> <td style="text-align: center;">75%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD (III.2.6)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> A programming proposal has been completed for an AB109 unit with AB109 individuals being screened and offered the opportunity to participate in existing educational and vocational programs, with an emphasis on the “All In” program, as well as other specialized programming. 	75%	Owner	OCSD (III.2.6)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> A programming proposal has been completed for an AB109 unit with AB109 individuals being screened and offered the opportunity to participate in existing educational and vocational programs, with an emphasis on the “All In” program, as well as other specialized programming. 	75%						
	Owner						
	OCSD (III.2.6)						

4	Establish specialized programming for female inmates, as applicable.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • OCSD is continuing to explore the use of dedicated space, but efforts have been slowed due to COVID-19 • Substance use counseling services will be offered to female inmates Spring 2023. • Female TAY inmates will be offered specialized programming that is projected to allow participation of up to 25 eligible candidates in early 2023. • A review of the inmate population revealed one female inmate eligible for the veterans' program and is currently receiving HUMV programming. 	70%
		Owner
		OCSD (III.2.4)
By June 2025		
5	Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Inmate Services is currently working with Santiago Community College to incorporate new vocational certificate-based programs for the Fall 2023 semester. • Inmate Services is also working with other existing community-based organizations to start new vocational programs in the jails and meeting with local employers in the community to establish a pool of employers willing to work with justice involved individuals. 	30%
		Owner
		OCSD – Inmate Services (III.3.10)
6	Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Study was completed on the All-In program and the template will be used to evaluate other programs in the jails. 	30%
		Owner
		OCSD – Inmate Services (III.3.12)

Pillar IV: REENTRY

A. Regional Reentry Community Resource Centers

Purpose: To make reentry support and services more accessible to individuals involved in the criminal justice system and their families by establishing reentry resource centers in each service plan area. Services provided would include:

- Basic services to assist with benefit enrollment and obtain ID's
- Referrals to services and programs for treatments, job readiness, basic/life skills, and other programs, as needed or specific to that service plan area.

Status of Project Implementation:

By June 2023							
1	Create or obtain a resource that includes a current and maintained repository or listing of available services or programs where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.						
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered. • This is currently being piloted in OCSD Inmate Services. </td> <td style="text-align: center;">80%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">CEO (IV.2.9)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered. • This is currently being piloted in OCSD Inmate Services. 	80%	Owner	CEO (IV.2.9)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered. • This is currently being piloted in OCSD Inmate Services. 	80%						
	Owner						
	CEO (IV.2.9)						
By June 2024							
2	Identify and implement a pilot Reentry Community Resource Centers to meet projected reentry needs of the targeted population.						
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • An existing County facility has been identified as the location for the Reentry Community Resource Center with minimal modifications anticipated. • OCPW continues to be engaged with the A&E firm and a contractor is anticipated to be in place to meet the targeted completed period of late Spring 2023. • The Reentry Community Resource Center will provide assessments of justice involved individuals to determine what their basic and overall needs are and assist with navigation to other available resources throughout the County. • A community meeting is scheduled with formal and informal system partners in late January 2023 to discuss existing reentry services, potential gaps of services provided, and mapping of services between the various stakeholders. </td> <td style="text-align: center;">60%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">Probation (IV.2.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • An existing County facility has been identified as the location for the Reentry Community Resource Center with minimal modifications anticipated. • OCPW continues to be engaged with the A&E firm and a contractor is anticipated to be in place to meet the targeted completed period of late Spring 2023. • The Reentry Community Resource Center will provide assessments of justice involved individuals to determine what their basic and overall needs are and assist with navigation to other available resources throughout the County. • A community meeting is scheduled with formal and informal system partners in late January 2023 to discuss existing reentry services, potential gaps of services provided, and mapping of services between the various stakeholders. 	60%	Owner	Probation (IV.2.5)
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	Owner						
	Probation (IV.2.5)						
3	Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.						
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • The operational and staffing plans for the facility are in progress and will be utilized to establish the necessary agreements or MOUs. </td> <td style="text-align: center;">25%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">CEO (IV.2.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • The operational and staffing plans for the facility are in progress and will be utilized to establish the necessary agreements or MOUs. 	25%	Owner	CEO (IV.2.5)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • The operational and staffing plans for the facility are in progress and will be utilized to establish the necessary agreements or MOUs. 	25%						
	Owner						
	CEO (IV.2.5)						
4	Establish transportation services for individuals released from County Jail to the Reentry Community Resource Center and linked programs, as applicable.						
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • The County Procurement Office is coordinating the procurement process to meet the many transportation needs of the various stakeholder departments. </td> <td style="text-align: center;">40%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">CEO (IV.2.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • The County Procurement Office is coordinating the procurement process to meet the many transportation needs of the various stakeholder departments. 	40%	Owner	CEO (IV.2.5)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • The County Procurement Office is coordinating the procurement process to meet the many transportation needs of the various stakeholder departments. 	40%						
	Owner						
	CEO (IV.2.5)						

By June 2025									
5	Analyze the pilot for the Reentry Community Resource Center to determine future plans for expansion into the other service plan areas and develop a detailed phased implementation plan.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (IV.2.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		CEO (IV.2.5)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	Owner								
	CEO (IV.2.5)								

B. Mobile Reentry Services

Purpose: To increase compliance and access to services and programs for individuals involved in the criminal justice system and their families. Mobile units would be deployed to targeted areas and are planned to allow for required check-ins with probation officers as well as provide assistance, resources, and referrals.

Status of Project Implementation:

By June 2023									
1	Develop and implement a pilot program that provides mobile reentry support and services to individuals in the community that are justice involved. Services may include virtual check-ins with probation officers, assistance with enrollments in benefit programs, referrals to services, and addressing their basic needs.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> Probation received approval from the Board to apply for a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers. The Mid-Year Budget Report approved the purchase of two Sprinter vans to pilot Mobile Reentry Services to increase community engagement, support services and collaboration with system partners. </td> <td>20%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>Probation (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Probation received approval from the Board to apply for a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers. The Mid-Year Budget Report approved the purchase of two Sprinter vans to pilot Mobile Reentry Services to increase community engagement, support services and collaboration with system partners. 	20%		Owner		Probation (new)
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	Owner								
	Probation (new)								
By June 2024									
2	Analyze the pilot for the Mobile Reentry Services to determine future plans for expansion of additional units and develop a detailed phased implementation plan.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>Probation (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		Probation (new)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	Owner								
	Probation (new)								

C. Coordinated Reentry Center

Purpose: To establish a centrally located reentry facility accessible by all individuals released from County jails or state prison on County supervision. The Reentry Center will include:

- Assessments upon arrival to identify the needs of the individual pertaining to health, education, treatments, job readiness, and/or basic needs and support
- Individualized plan for treatment or services to address the needs identified

- Linkages to referred programs or treatments with transportation provided
- Short-term transitional housing pending placement into a program or other stable housing.

Status of Project Implementation:

By June 2023							
1	Determine the modifications needed at the identified location for the Reentry Center and develop a comprehensive phased plan to minimize disruption to the programs and services currently being provided at the location.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • OCPW has been engaged and is working with an A&E firm to assess and determine the modifications required to convert the existing Youth Guidance Center to the Adult Reentry Center. • Timeline will allow for continued use of the youth facility and allow for phased modifications to be completed at the approximate time of the new Youth Transition Center being completed. </td> <td>20%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (IV.2.5)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • OCPW has been engaged and is working with an A&E firm to assess and determine the modifications required to convert the existing Youth Guidance Center to the Adult Reentry Center. • Timeline will allow for continued use of the youth facility and allow for phased modifications to be completed at the approximate time of the new Youth Transition Center being completed. 	20%	Owner	CEO (IV.2.5)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	CEO (IV.2.5)						
By December 2025							
2	Analyze the County’s Housing Strategy, identify gaps and needs specific to the justice involved population and establish short-term transitional housing to cover the period until more stable housing is available.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (III.3.4 & 9 & 11)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs. 	50%	Owner	CEO (III.3.4 & 9 & 11)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs. 	50%						
	Owner						
	CEO (III.3.4 & 9 & 11)						
3	Develop the phased plan for implementation of programs and services to be provided at the Reentry Center based on internal and other stakeholder input.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3">There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (IV.2.4)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%	Owner	CEO (IV.2.4)
Current Status: IN PROGRESS	% Completed						
There have been no reportable actions taken at this time.	0%						
	Owner						
	CEO (IV.2.4)						
4	Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.						
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Current Status: IN PROGRESS	% Completed						
There have been no reportable actions taken at this time.	0%						
	Owner						
	CEO (IV.2.7)						
5	Establish or expand existing transportation services for individuals released from County Jail to the Coordinated Reentry Center and/or other linked services.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3">There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (IV.2.6)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%	Owner	CEO (IV.2.6)
Current Status: IN PROGRESS	% Completed						
There have been no reportable actions taken at this time.	0%						
	Owner						
	CEO (IV.2.6)						

D. Workforce Reentry Center

Purpose: To provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.

Status of Project Implementation:

By June 2023									
1	Identify the workforce training model and create the development plan for the identified County property at the former Animal Care Site. Establish needed agreements for the development of the site.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> An RFQ is being finalized to seek and identify potential P3 partners to develop the site and the business opportunities proposed. </td> <td>30%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (new)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> An RFQ is being finalized to seek and identify potential P3 partners to develop the site and the business opportunities proposed. 	30%		Owner		CEO (new)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> An RFQ is being finalized to seek and identify potential P3 partners to develop the site and the business opportunities proposed. 	30%								
	Owner								
	CEO (new)								
By December 2025									
2	Establish the first phase of the Workforce Reentry Center providing hands-on job experience with a front-facing retail or service-based business. Participants would be individuals who are justice-involved, with a priority on those who received the preliminary training while in-custody.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (new)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		CEO (new)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	Owner								
	CEO (new)								

E. Develop and Implement a Comprehensive Care Coordination Program

Purpose: To provide the needed coordination of care for justice-involved individuals who need assistance in adhering to their treatment or discharge plan or who need assistance in navigating needed services or programs.

Status of Project Implementation:

By June 2023									
1	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> The primary assessments have been obtained and summarized and pending analysis to determine the modifications required for SOCIDS The universal consent form has been implemented. </td> <td>50%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (IV.2.3)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The primary assessments have been obtained and summarized and pending analysis to determine the modifications required for SOCIDS The universal consent form has been implemented. 	50%		Owner		CEO (IV.2.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> The primary assessments have been obtained and summarized and pending analysis to determine the modifications required for SOCIDS The universal consent form has been implemented. 	50%								
	Owner								
	CEO (IV.2.3)								

2	Implement the Care Coordination Program in-custody for high utilizers and other identified targeted groups.	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> • Inmate Services are currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. • All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system. • Meetings with OCSD Inmate Services and the MDT team have begun with discussions on obtaining consent and providing case management for a portion of high utilizers in the jails. • Next steps include developing a case management model, tracking post release, and incorporating other county and community agencies to assist these high utilizers post release. • Five high-utilizers were identified through this process and provided resource options for release. 	<p>% Completed</p> <p>65%</p> <p>Owner</p> <p>OCSD – Inmate Services (III.3.3 & 8)</p>
3	Implement the Care Coordination Program for individuals who are not incarcerated but identified as high utilizers and other identified targeted groups.	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> • The Care Coordination plan has been developed and has been implemented based on the capacity available. • All departments and current partners are working together in line with the Care Coordination Plan with Cal Optima's role being incorporated. • The focus is currently on those identified as high-utilizers and in-custody. As resources become available, efforts will expand to include those not currently in the jails. 	<p>% Completed</p> <p>90%</p> <p>Owner</p> <p>CEO (new)</p>
By June 2025		
4	Expand the Care Coordination Program to include high-needs individuals as referred by other stakeholder departments or partners.	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> • Criteria has been developed for the referral process. 	<p>% Completed</p> <p>25%</p> <p>Owner</p> <p>CEO (new)</p>

Appendix E: Project Details & Status (Juvenile & TAY)

Pillar V: JUVENILE & TAY - Prevention

A. Communication & Media Campaign

Purpose: Increase public awareness of various mental health and SUD services and other supportive services and resources specific for children, juveniles, and TAY populations including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the juvenile justice system and into treatments and programs.

Status of Project Implementation:

By June 2024									
1	Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them.								
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;">Current Status: IN PROGRESS</td> <td style="text-align: center;">% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> • Monthly task force meetings are being held that include the Orange County Department of Education with the focus on defining the points of engagement. </td> <td style="text-align: center;">5%</td> </tr> <tr> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">Probation (V.5.5)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Monthly task force meetings are being held that include the Orange County Department of Education with the focus on defining the points of engagement. 	5%		Owner		Probation (V.5.5)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> • Monthly task force meetings are being held that include the Orange County Department of Education with the focus on defining the points of engagement. 	5%								
	Owner								
	Probation (V.5.5)								

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023									
1	Develop a process to track, aggregate and analyze data from the County and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.								
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;">Current Status: IN PROGRESS</td> <td style="text-align: center;">% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> • Courts have identified and are tracking enrollment numbers to approximate capacity needs. • A Courts Data Taskforce has been established to determine data and technology availability and needs. • A Data Collection Committee is working to identify and address data collection issues, including procedures and multi-disciplinary understanding of who is collecting the data. </td> <td style="text-align: center;">50%</td> </tr> <tr> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">Courts (V.2.3)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Courts have identified and are tracking enrollment numbers to approximate capacity needs. • A Courts Data Taskforce has been established to determine data and technology availability and needs. • A Data Collection Committee is working to identify and address data collection issues, including procedures and multi-disciplinary understanding of who is collecting the data. 	50%		Owner		Courts (V.2.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> • Courts have identified and are tracking enrollment numbers to approximate capacity needs. • A Courts Data Taskforce has been established to determine data and technology availability and needs. • A Data Collection Committee is working to identify and address data collection issues, including procedures and multi-disciplinary understanding of who is collecting the data. 	50%								
	Owner								
	Courts (V.2.3)								

C. Juvenile Mental Health & Substance Use Support Services

Purpose: To provide sufficient treatment services for the youth, juvenile and TAY population, both residential and outpatient, to address mental illness and substance use to prevent involvement in the juvenile justice system.

Status of Project Implementation:

By June 2024		
1	Identify and obtain sufficient male and female SUD residential treatment beds in Orange County to ensure timely and appropriate placements into services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A contract is in place for adolescent SUD residential beds for females aged 12-18 that will be expanded to males Adolescent residential substance use services are being spotlighted through an RFA process to add to these services. Current needs are met using a program in San Diego County or through intensive outpatient treatment. 	70%
		Owner
		HCA-MHRS (V.4.1d)
2	Obtain dedicated placement beds for youth identified as CSEC to provide supportive mental health, health, and/or SUD treatment services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A CSEC Placement Subgroup has been formed and meets monthly regarding placement of these youths. CAST is able to facilitate medical exams for victims of CSEC. Outreach efforts continue with law enforcement to bring CSEC victims to CAST. 	25%
		Owner
		SSA (V.4.1c)

D. Youth Diversion Programs

Purpose: To provide programs where the youth, juveniles or TAY populations can receive the needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.

Status of Project Implementation:

By June 2024		
1	Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. Develop and implement programming to address.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The task force has been established and identified several risk assessments to begin to determine factors associated with high-risk behaviors. A Needs and Gaps Analysis will be completed to determine resource and programming needs. 	10%
		Owner
		Probation (V.1.3a)

2	Develop and implement programming to address and provide support a family support system.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • A Gaps and Needs Analysis will be completed. • A working subcommittee will be identified to determine resources required and implement programming needs. • Identified programming needs will incorporate the family voice to ensure the children under the age of 12 years are addressed. 	10%
		Owner
		Probation (V.1.3c)
3	Obtain and assess the programs and services provided by local law enforcement agencies targeting the youth, juvenile and TAY populations in an effort to prevent them from entering the juvenile justice system. Identify gaps or duplication and address as appropriate.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • A task force has been established and is scheduled to meet on a regular basis to determine and collect existing prevention programs and services for youth and TAY populations, as well as coordinate with law enforcement to decide and implement a consistent prevention program. • The task force will also develop and initiate a consistent delivery model for agreed upon service model 	10%
		Owner
		Probation (V.1.4)
By June 2025		
4	Collaborate with Be Well stakeholders to ensure youth programming is addressed and implemented with the Be Well Irvine Campus and other planned facilities, as appropriate.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • HCA is working with all Be Well partners to develop the planned juvenile services at the Be Well Irvine Campus. 	10%
		Owner
		HCA-MHRS (V.1.5)

Pillar V: JUVENILE & TAY - Courts

A. Expand Juvenile Specialty Courts

Purpose: Maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the specific issues associated with the juvenile and TAY population.

Status of Project Implementation:

By June 2024		
1	Determine the priority to expand or establish a Juvenile Specialty Court and identify the population served and the capacity needed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system. • Demand and populations are currently being analyzed to establish a Family Treatment Court. 	50%
		Owner
		Courts (V.2.4)

2	Identify resources needed including overall space needs to accommodate expansion of Juvenile Specialty Courts and related support services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Analysis was completed identifying need for more space resulting in several Juvenile Collaborative Courts being moved to the largest courtroom in the juvenile courthouse. 	20%
		Owner
		Courts (V.2.5)
3	Develop a detailed phased plan aligning the staffing and resource needs with the implementation of the identified Juvenile Specialty Courts.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Detailed plans for the expansion of the Family Treatment Court are in progress and anticipated to include resources from SSA, HCA, and Probation. 	10%
		Owner
		Courts (V.2.7)

Pillar V: JUVENILE & TAY - In-Custody / Detained

A. Juvenile Mental Health & Substance Use Support Services

Purpose: To establish a residential or intensive mental health and substance use treatment program for individuals detained at the Juvenile Correction Campus.

Status of Project Implementation:

By June 2024		
1	Establish an agreement or provide sufficient county resources to implement specialized programming centered on mental health and/or substance use throughout all of the juvenile facilities.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Analysis has been completed on the staffing resources required to implement programs and treatments. 	20%
		Owner
		HCA-MHRS (new)
2	Implement MAT treatments throughout all of the juvenile facilities.	
	Current Status: COMPLETED (SEP 2022)	% Completed
	<ul style="list-style-type: none"> CHS has implement MAT treatments in all juvenile facilities 	100%
		Owner
		HCA-CHS (new)

B. Specialized Programming for Detained Juvenile/TAY

Purpose: To provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.

Status of Project Implementation:

By June 2025							
1	Establish specialized housing to meet the unique needs of juveniles and TAY population that were realigned to the County per the Juvenile Justice Realignment enacted per SB 823.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established. • The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects. • Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release. </td> <td>30%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.3.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established. • The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects. • Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release. 	30%	Owner	Probation (V.3.5)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established. • The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects. • Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release. 	30%						
	Owner						
	Probation (V.3.5)						
2	Develop and implement a robust education track covering high school graduation or equivalency with options leading to an Associate or Bachelor degree.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained. </td> <td>30%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.3.6)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained. 	30%	Owner	Probation (V.3.6)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained. 	30%						
	Owner						
	Probation (V.3.6)						
3	Develop and implement a basic life and social skills training program to provide detained youth with the necessary tools to support reintegration back into their community.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills. </td> <td>5%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.3.6)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills. 	5%	Owner	Probation (V.3.6)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills. 	5%						
	Owner						
	Probation (V.3.6)						
4	Develop and implement a comprehensive vocational program to address job readiness for juvenile and TAY populations at the Juvenile Corrections Campus and provide linkages to similar reentry programs to encourage engagement and completion.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services. • An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program. </td> <td>30%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.3.7)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services. • An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program. 	30%	Owner	Probation (V.3.7)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services. • An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program. 	30%						
	Owner						
	Probation (V.3.7)						

C. Enhance Juvenile Correction Campus

Purpose: To establish a modern Juvenile Correction Campus and replace older obsolete facilities with facilities based on evidence-based and best practices that allows for more flexibility as the population continues to evolve.

Status of Project Implementation:

By December 2025							
1	Enhance and modernize the existing Juvenile Hall Campus to a Juvenile Corrections Campus and employ best practices to meet the current and anticipated future needs of the population.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. Project is targeted to be completed in late 2025. </td> <td>20%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.5.1-4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. Project is targeted to be completed in late 2025. 	20%	Owner	Probation (V.5.1-4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. Project is targeted to be completed in late 2025. 	20%						
	Owner						
	Probation (V.5.1-4)						

Pillar V: JUVENILE & TAY - Reentry

A. Specialized Reentry Programs

Purpose: To establish specialized services and programs unique for the juvenile and TAY populations in the juvenile justice system to promote successful outcomes and reduce recidivism.

Status of Project Implementation:

By June 2023							
1	Implement the use of peer mentors to work with the juvenile and TAY population while in-custody across to post-custody to provide support and ensure linkages to needed services.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. Peer mentors are in place with additional ones planned to meet capacity and coverage needs. Additional mentors have been requested to meet capacity and coverage needs. </td> <td>85%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-MHRS (V.4.2a)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. Peer mentors are in place with additional ones planned to meet capacity and coverage needs. Additional mentors have been requested to meet capacity and coverage needs. 	85%	Owner	HCA-MHRS (V.4.2a)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. Peer mentors are in place with additional ones planned to meet capacity and coverage needs. Additional mentors have been requested to meet capacity and coverage needs. 	85%						
	Owner						
	HCA-MHRS (V.4.2a)						
By June 2025							
2	Implement or expand post-custody treatments and services that are the same or similar to the programs or treatments received while detained and provide seamless transition to encourage engagement and completion of the program.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> OCPW has engaged an A&E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services. </td> <td>10%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.4.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> OCPW has engaged an A&E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services. 	10%	Owner	Probation (V.4.3)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> OCPW has engaged an A&E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services. 	10%						
	Owner						
	Probation (V.4.3)						
3	Implement or expand post-custody vocational and job readiness programs that compliment or continue the programs received while detained and provide seamless transition to encourage engagement and completion of the program.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> A virtual training program was established near the Juvenile Campus as a pilot program. Plans have been developed to expand the virtual training program for the detained juvenile and TAY population. </td> <td>20%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.4.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> A virtual training program was established near the Juvenile Campus as a pilot program. Plans have been developed to expand the virtual training program for the detained juvenile and TAY population. 	20%	Owner	Probation (V.4.4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> A virtual training program was established near the Juvenile Campus as a pilot program. Plans have been developed to expand the virtual training program for the detained juvenile and TAY population. 	20%						
	Owner						
	Probation (V.4.4)						

B. Supportive Housing

Purpose: To ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as SUD treatment or homelessness.

Status of Project Implementation:

By December 2025		
1	Identify the available supportive housing options and capacity including but not limited to SUD sober living programs, shelters, emergency shelters, step-down services and develop and implement a plan to ensure the capacity meets the current and projected demand.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity. Dedicated emergency shelter beds for up to 30 TAY individuals were established. List of available housing options are being organized to be posted on OC Navigator 	55%
		Owner
		HCA-MHRS (V.4.1a)
2	Establish specialized housing and supportive services for youth, juveniles and TAY identified as CSEC who are in the process of recovery to support their success in reintegrating back into the community.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		SSA (V.4.1b)

C. Transitional TAY Housing

Purpose: To establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

Status of Project Implementation:

By December 2025		
1	Establish post-custody transitional housing specific for the TAY population who would otherwise be homeless and provide supportive services to assist with reentry into the community and link to more stable housing.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> OCPW has engaged an A&E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus. 	10%
		Owner
		Probation (V.4.1a)