



# OCCARES

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*Justice through Prevention & Intervention*

**2025 Vision  
Quarterly Status Report  
April – June 2023**

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## Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars and their main objectives are as follows:

1. **Prevention:** Developing public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health, to prevent individuals from being involved in or returning to the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.
3. **In-Custody:** Developing in-custody programming and providing access to treatments, and services to individuals residing in the County jails to address mental health, substance use, education, job readiness or other basic and support other that link to post-custody services, in addition to trainings to prepare them for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody continue post custody to maintain engagement and lead to self-sufficiency.
5. **Juvenile & Transitional Aged Youth (TAY):** To provide a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), co-chaired by Vice-Chairman Andrew Do and

Supervisor Doug Chaffee. The OCCJCC includes County departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by the Budget & Finance Director and the Director of Performance Management and Policy in the County Executive Office (CEO). During the first three years of implementation, significant progress was made through the use of targeted working groups established for Courts, Reentry, Juvenile & TAY, Strategic Legislation & Funding, and Data & Metrics and a general implementation working group which ensured coordination across departments. With the 2025 Vision in the last three years of implementation, working groups continue to provide the overall guidance and direction for the Vision and task forces are used to focus on the completion of critical projects. Maintenance and further enhancements will then transition to an established oversight group consisting of key stakeholder departments and community-based organizations.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC and included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings are used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021, focusing on the reportable outcomes and performance indicators for each of the five pillars to begin to measure the success of the 2025 Vision which is in progress.

The following Quarterly Report provides a report on the current status of the identified projects and programs being implemented as part of the 2025 Vision. Whereas prior Quarterly Reports focused on Pillars, Goals and Action Items, the current report identifies the projects that are still in progress and includes a more defined timeline to ensure completion by December 2025. The table below lists the projects in progress and provides the estimated completion date. Descriptions and additional details for each project can be found in Appendices D and E.

Although significant progress has been made, efforts were impacted, and projects delayed as a result of the COVID-19 pandemic. However, the County is committed to the 2025 Vision completion date and any revisions or adjustments to the anticipated timelines have been included in the following report.

## Quarterly Status of Projects (As of June 30, 2023)

Project / Program (Adults)	% Completed				Est. Completion Date
	2023	2024	2025	Overall	
<b>Pillar I: Prevention</b>					
Communication & Media Campaign	91%	70%	n/a	84%	June 2024
Data Gathering, Sharing and Analysis	90%	58%	50%	71%	June 2025
Crisis Response related trainings	98%	n/a	n/a	98%	June 2023
Behavioral Health Public Safety Response	n/a	95%	n/a	95%	June 2024
Be Well Facilities & Programs	58%	20%	0%	34%	June 2025
FIRST Point	50%	n/a	n/a	50%	June 2023
<b>Pillar II: Courts</b>					
Pre-Trial Intervention	n/a	63%	n/a	63%	June 2024
Adult Specialty Courts	75%	60%	20%	65%	June 2025
Care Court	65%	n/a	n/a	65%	December 2023
<b>Pillar III: In-Custody</b>					
In-Custody Stabilization Services	100%	74%	n/a	79%	June 2024
Opening of new Musick Jail Facility	50%	60%	n/a	55%	June 2024
In-Custody Reentry Programming	93%	100%	48%	80%	June 2025
<b>Pillar IV: Reentry</b>					
Regional Reentry Community Resource Centers	80%	57%	0%	50%	June 2024
Mobile Reentry Services	20%	0%	n/a	10%	June 2024
Coordinated Reentry Center	30%	n/a	13%	16%	December 2025
Workforce Reentry Center	35%	n/a	0%	18%	December 2025
Coordinated Case Management	80%	n/a	30%	68%	June 2025

Project / Program (Juvenile & TAY)	% Completed				Est. Completion Date
	2023	2024	2025	Overall	
<b>Pillar V: Juvenile &amp; TAY - Prevention</b>					
Communication & Media Campaign	n/a	20%	n/a	20%	June 2024
Data Gathering, Sharing and Analysis	60%	n/a	n/a	60%	June 2023
Juvenile Mental Health & Substance Use Support Services	n/a	48%	n/a	48%	June 2024
Youth Diversion Programs	n/a	13%	30%	10%	June 2025
<b>Pillar V: Juvenile &amp; TAY - Courts</b>					
Expand Juvenile Specialty Courts	n/a	53%	n/a	53%	June 2024
<b>Pillar V: Juvenile &amp; TAY-In-Custody/Detained</b>					
Juvenile Mental Health & SUD Support Services	n/a	60%	n/a	60%	June 2024
Specialized Programming for Detained Juvenile & TAY	n/a	n/a	24%	24%	June 2025
Enhance Juvenile Corrections Campus	n/a	n/a	20%	20%	December 2025
<b>Pillar V: Juvenile &amp; TAY - Reentry</b>					
Specialized Reentry Programs	90%	n/a	15%	48%	June 2025
Supportive Housing	n/a	n/a	28%	28%	December 2025
Transitional TAY Housing	n/a	n/a	10%	10%	December 2025

Each of the above projects are included in the County's five-year strategic financial plan as either a Strategic Priority or Emerging Initiative with many going back to 2016. This has allowed the County to plan and identify the resources needed to ensure successful implementation and ongoing support, as appropriate. The County's Strategic Financial Plans can be found on the County's website at:

<https://cfo.ocgov.com/budget/strategic-financial-plan>

## Appendix A: 2025 Vision Overview

<b>Pillar I: PREVENTION</b>	
<b>Prior to Implementation</b>	
<ul style="list-style-type: none"> <li>• Limited residential MH &amp; SUD treatment</li> <li>• CAT &amp; PERT teams</li> <li>• Mental Health public information campaign</li> <li>• Family health classes &amp; clinics</li> </ul>	<ul style="list-style-type: none"> <li>• Community nursing program</li> <li>• Housing Voucher program</li> <li>• Assistance programs</li> </ul>
<b>Projects &amp; Programs Implemented as of June 30, 2023</b>	
<ul style="list-style-type: none"> <li>• Outreach &amp; engagement team (2017)</li> <li>• Office of Care Coordination (2016)</li> <li>• System of Care Data Integration System (2019)</li> <li>• Be Well Orange campus (2021)</li> <li>• OC Navigator to identify available resources (2022)</li> </ul>	<ul style="list-style-type: none"> <li>• CIT Training (POST certified) for all first responders and dispatchers (2022)</li> <li>• BH Public Safety Response Teams (2020)</li> <li>• Homeless housing programs (2021)</li> <li>• Multi-disciplinary teams dedicated to managing the care program for high-utilizers (2021)</li> </ul>
<b>Projects &amp; Programs in Progress</b>	
<ul style="list-style-type: none"> <li>• Communications &amp; Media Campaign</li> <li>• Data gathering, sharing &amp; analysis</li> <li>• Expand crisis response related trainings</li> </ul>	<ul style="list-style-type: none"> <li>• Expand BH Public Safety Response Teams</li> <li>• Be Well Facilities &amp; Programs</li> <li>• FIRST Point diversion program</li> </ul>

<b>Pillar II: COURTS</b>	
<b>Prior to Implementation</b>	
<ul style="list-style-type: none"> <li>• Specialty Courts (at capacity)</li> </ul>	
<b>Projects &amp; Programs Implemented as of June 30, 2023</b>	
<ul style="list-style-type: none"> <li>• Piloted data tracking program (2021)</li> </ul>	
<b>Projects &amp; Programs in Progress</b>	
<ul style="list-style-type: none"> <li>• Pre-Trial Intervention Program</li> <li>• Care Court</li> </ul>	<ul style="list-style-type: none"> <li>• Expand Specialty Courts</li> </ul>

<b>Pillar III: IN CUSTODY</b>	
<b>Prior to Implementation</b>	
<ul style="list-style-type: none"> <li>• Five LPS beds (males only)</li> </ul>	<ul style="list-style-type: none"> <li>• Limited vocational trainings</li> <li>• All-In Program</li> </ul>
<b>Projects &amp; Programs Implemented as of June 30, 2023</b>	
<ul style="list-style-type: none"> <li>• Pending designation for 15 female LPS beds (2022)</li> <li>• Expanded therapeutic groups (2020)</li> <li>• Implemented MAT treatments (2020)</li> <li>• In-Custody Residential Treatment program (2021)</li> <li>• Obtained State Waiver to provide CalFresh benefits upon release from custody (2021)</li> </ul>	<ul style="list-style-type: none"> <li>• Remodeled the IRC – triage intake (2021)</li> <li>• Established specialized housing units (2021)</li> <li>• Implementing Virtual Training programs (2022)</li> <li>• Provide enrollment assistance to benefit programs (2021)</li> <li>• Jail-to-Community Resources (2019)</li> </ul>
<b>Projects &amp; Programs in Progress</b>	
<ul style="list-style-type: none"> <li>• Complete enhancement of in-custody stabilization services and 30 male LPS beds</li> <li>• Implement enhanced reentry programming</li> </ul>	<ul style="list-style-type: none"> <li>• Populate and implement enhanced programming at the new Musick Jail Facility</li> </ul>

<b>Pillar IV: REENTRY</b>	
<b>Prior to Implementation</b>	
<ul style="list-style-type: none"> <li>• Probation Officers</li> </ul>	<ul style="list-style-type: none"> <li>• Inmate Services</li> </ul>
<b>Projects &amp; Programs Implemented as of June 30, 2023</b>	
<ul style="list-style-type: none"> <li>• Project Kinship (2017)</li> <li>• Increased shelter capacity (2019)</li> <li>• Benefit enrollment assistance (2021)</li> <li>• Increased linkages to post-custody services (2017)</li> </ul>	<ul style="list-style-type: none"> <li>• Discharge Planning (2019)</li> <li>• Assistance to obtain ID (2021)</li> <li>• Increased accessibility for Workforce Solutions services (2021)</li> </ul>
<b>Projects &amp; Programs in Progress</b>	
<ul style="list-style-type: none"> <li>• Regional reentry community resource centers</li> <li>• Mobile reentry Services</li> <li>• Coordinated reentry center</li> </ul>	<ul style="list-style-type: none"> <li>• Workforce reentry center</li> <li>• Comprehensive care coordination program</li> </ul>

<b>Pillar V: JUVENILE &amp; TRANSITIONAL AGE YOUTH (TAY)</b>	
<b>Prior to Implementation</b>	
<ul style="list-style-type: none"> <li>• Public Awareness Campaign</li> <li>• Educational programs</li> <li>• Limited dedicated CSEC beds</li> </ul>	<ul style="list-style-type: none"> <li>• Family Health classes/clinics</li> <li>• CSEC healthcare</li> <li>• Prenatal/parenting/child care classes</li> </ul>
<b>Projects &amp; Programs Implemented as of June 30, 2023</b>	
<ul style="list-style-type: none"> <li>• Be Well Orange (2021)</li> <li>• Adolescent CSU (2021)</li> <li>• Limited adolescent SUD treatment (females only) (2022)</li> <li>• Increased BH resources in the schools (2021)</li> <li>• Dedicated TAY shelter beds (2021)</li> </ul>	<ul style="list-style-type: none"> <li>• Implemented Crossover Youth Court (2021)</li> <li>• Virtual Training (2022)</li> <li>• MAT Treatment (2020)</li> <li>• Established new Multi-Resource Center at the Juvenile Campus (2022)</li> <li>• Established Remediation Services (2022)</li> </ul>
<b>Projects &amp; Programs in Progress</b>	
<ul style="list-style-type: none"> <li>• Targeted communication &amp; media campaign</li> <li>• Data gathering, sharing &amp; analysis Establish mental health and SUD support services</li> <li>• Develop and implement youth diversion programs</li> <li>• Develop and establish specialized reentry programs</li> </ul>	<ul style="list-style-type: none"> <li>• Expand Juvenile Specialty Courts</li> <li>• Develop and implement specialized programming for detained youth/TAY</li> <li>• Enhance the Juvenile Correction Campus</li> <li>• Establish supportive housing</li> <li>• Develop and implement Transitional TAY Housing</li> </ul>



## Appendix B: Common Acronyms

### Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
MHRS	Mental Health & Recovery Services
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

## Appendix C: Working Groups and Task Forces

Implementation of the 2025 Vision has been facilitated through the use of various working groups and task forces. Working groups were established for pillars or specific projects that crossed over several stakeholder departments. Task forces were implemented to focus on one area or project and limited to departments critical for the project. Below is a listing of the current working groups and task forces involved with the 2025 Vision.

### **WORKING GROUPS:**

**OC CARES:** Meetings are held on an as-needed basis to address specific topics outside of the OC CARES Task Force described below.

**In-Custody:** Meetings are held monthly and focus on the status of the in-custody related projects, moving them forward, and addressing any resource needs.

**Courts:** Meetings are held monthly and focus on the status of Court-related projects, moving them forward, and policy and implementation needs.

**Reentry:** Meetings are held monthly and are working to develop the scope and types of services and programs needed for the various reentry needs identified.

**Care Management:** Meetings are scheduled monthly to focus on the development and implementation of a comprehensive care coordination program.

**Strategic Legislation & Funding:** This working group has been expanded to track legislative actions or help guide policy to better meet the needs of the 2025 Vision including identifying how the County is measuring success and aligned with state and federal initiatives as well as identify new funding opportunities.

**Media & Public Information:** Meetings are held monthly and focus on the communication and media campaign projects identified to increase public awareness of OC CARES and the services and resources available.

**Data & Metrics:** Meetings are held monthly and work through the data elements required for the reportable outcomes and performance metrics.

### **TASK FORCES:**

**OC CARES:** Meetings are held monthly and address all five of the County's Systems of Care to serve as a forum to share information that may impact current or future efforts and ensure any barriers to services are addressed timely and appropriately.

**Juvenile & TAY:** A task force has been established for each area under the Juvenile and TAY pillar to address 1) Prevention; 2) Courts; 3) In-Custody; and 4) Reentry. Each task force is focused on their area with identified objectives and facilitated by designated staff from the key stakeholder agencies.

## Appendix D: Project Details & Status (Adults)

### Pillar I: PREVENTION

#### A. Communication & Media Campaign

Purpose: Increase public awareness of various services including mental health and substance use topics and other supportive services and resources including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the criminal justice system and into treatments and programs.

Status of Project Implementation:

By June 2023							
<b>1</b>	<b>Create an informational campaign with front-facing website, routine information sharing, and outreach opportunities with the community targeting external stakeholders, community and individuals involved in the criminal justice system of the services available.</b>						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• A Public Relations Firm has been contracted to create an informational campaign that will include videos to be looped in the booking loop and targeted jail areas providing information on available reentry services and programs available post-release and how to access them; posters, brochures and pamphlets targeting clients, families/support systems, and community partners; and creation of the OC CARES website and central phone number for clients to easily access services or link to resources.</li> <li>• This item will be completed when campaign has been developed and timelines established.</li> </ul> </td> <td style="text-align: center;"><b>75%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">CEO (IV.3.1)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• A Public Relations Firm has been contracted to create an informational campaign that will include videos to be looped in the booking loop and targeted jail areas providing information on available reentry services and programs available post-release and how to access them; posters, brochures and pamphlets targeting clients, families/support systems, and community partners; and creation of the OC CARES website and central phone number for clients to easily access services or link to resources.</li> <li>• This item will be completed when campaign has been developed and timelines established.</li> </ul>	<b>75%</b>	<b>Owner</b>	CEO (IV.3.1)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• A Public Relations Firm has been contracted to create an informational campaign that will include videos to be looped in the booking loop and targeted jail areas providing information on available reentry services and programs available post-release and how to access them; posters, brochures and pamphlets targeting clients, families/support systems, and community partners; and creation of the OC CARES website and central phone number for clients to easily access services or link to resources.</li> <li>• This item will be completed when campaign has been developed and timelines established.</li> </ul>	<b>75%</b>						
	<b>Owner</b>						
	CEO (IV.3.1)						
<b>2</b>	<b>Expand the existing mental health and substance use informational campaign targeting county residents, community partners and clients to the signs, resources and services available.</b>						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• In March 2021, a countywide public awareness campaign aligned with current state, federal and partner messaging focusing on the educating of the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services.</li> <li>• The campaign was expanded with a specific focus on OC Navigator to include not only the Angels baseball franchise but also the Ducks hockey franchise.</li> <li>• OC Navigator is being actively promoted through several outlets, including various community outreach efforts targeting youth, OC residents and families. Also, community</li> </ul> </td> <td style="text-align: center;"><b>90%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">HCA-MHRS (I.1.2b)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• In March 2021, a countywide public awareness campaign aligned with current state, federal and partner messaging focusing on the educating of the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services.</li> <li>• The campaign was expanded with a specific focus on OC Navigator to include not only the Angels baseball franchise but also the Ducks hockey franchise.</li> <li>• OC Navigator is being actively promoted through several outlets, including various community outreach efforts targeting youth, OC residents and families. Also, community</li> </ul>	<b>90%</b>	<b>Owner</b>	HCA-MHRS (I.1.2b)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• In March 2021, a countywide public awareness campaign aligned with current state, federal and partner messaging focusing on the educating of the public on the signs of mental illness and substance use, how to interact when encountered, and how to access support or services.</li> <li>• The campaign was expanded with a specific focus on OC Navigator to include not only the Angels baseball franchise but also the Ducks hockey franchise.</li> <li>• OC Navigator is being actively promoted through several outlets, including various community outreach efforts targeting youth, OC residents and families. Also, community</li> </ul>	<b>90%</b>						
	<b>Owner</b>						
	HCA-MHRS (I.1.2b)						

	<p>provider staff are being trained on how to use the OC Navigator platform to support their clients.</p> <ul style="list-style-type: none"> <li>• Additional media and radio campaigns are planned for Summer 2023, including those for Vietnamese and Spanish speakers.</li> <li>• Social media and online ads on digital wellness resources available on the OC Navigator began running June 2023.</li> </ul>	
<b>3</b>	<b>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure general understanding, identified barriers are addressed, address issues proactively, and support countywide efforts.</b>	
	<b>Current Status: COMPLETED (MAR 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• The OC CARES Task Force was established in March 2022.</li> <li>• OC CARES Reentry Community Meetings began in January 2022.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		CEO (I.1.4a)
<b>4</b>	<b>Develop and implement a process to ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</b>	
	<b>Current Status: COMPLETED (SEP 2022)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Coalition and Results Group Meetings</li> <li>• OC Links: 24/7 Behavioral Health Line</li> <li>• A CIT Steering Committee</li> </ul>	<b>100%</b>
		<b>Owner</b>
		HCA-MHRS (I.1.4b)
<b>By June 2024</b>		
<b>5</b>	<b>Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Routine meetings with the Task Force and Reentry Community Partners are established and are addressing implementation needs.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		CEO (IV.4.1)
<b>6</b>	<b>Collaborate and establish meetings or events with other providers working with formerly incarcerated individuals to coordinate services for clients and prevent them from returning to custody.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services.</li> <li>• Once projects are determined, information will be shared, and input sought with those organizations involved with assisting the same population.</li> <li>• The County continues to be involved in collaboration and informational meetings typically held by the community partners and our vision is shared.</li> <li>• OCSD continues to be involved in collaboration and informational meetings typically held by the community partners and our vision is shared.</li> </ul>	<b>90%</b>
		<b>Owner</b>
		OCSD- Inmate Services (IV.2.8)

**B. Data Gathering, Sharing, and Analysis**

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

<b>By June 2023</b>							
<b>1</b>	<b>Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020.</li> <li>HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data.</li> <li>HCA received approval to contract with a vendor to market the survey multiple times during the year.</li> <li>First follow up survey is closing and data will be analyzed. Results used to launch a campaign advertising the OC Navigator on social media and online in June 2023.</li> <li>Planning for next round of surveys underway.</li> </ul> </td> <td><b>90%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-MHRS (I.1.2b)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020.</li> <li>HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data.</li> <li>HCA received approval to contract with a vendor to market the survey multiple times during the year.</li> <li>First follow up survey is closing and data will be analyzed. Results used to launch a campaign advertising the OC Navigator on social media and online in June 2023.</li> <li>Planning for next round of surveys underway.</li> </ul>	<b>90%</b>	<b>Owner</b>	HCA-MHRS (I.1.2b)
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	<b>Owner</b>						
	HCA-MHRS (I.1.2b)						
<b>2</b>	<b>Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.</b>						
	<table border="1"> <tr> <td><b>Current Status: NO LONGER APPLICABLE</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>The Courts analyzed this action item and determined the project as no longer applicable.</li> </ul> </td> <td><b>N/A</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (II.2.1b)</td> </tr> </table>	<b>Current Status: NO LONGER APPLICABLE</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>The Courts analyzed this action item and determined the project as no longer applicable.</li> </ul>	<b>N/A</b>	<b>Owner</b>	Courts (II.2.1b)
<b>Current Status: NO LONGER APPLICABLE</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>The Courts analyzed this action item and determined the project as no longer applicable.</li> </ul>	<b>N/A</b>						
	<b>Owner</b>						
	Courts (II.2.1b)						
<b>3</b>	<b>County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>County and Courts maintain their own databases and currently share data as needed.</li> <li>Following an analysis of the existing case/data management system and the results of the SCRAM pilot (see below), the Court is finalizing an RFP to seek a robust solution to meet the tracking needs of the Court and County stakeholders in the Specialty Courts. The Court and Stakeholders are collaborating in the requirement gathering process with the goal of having a system in place by end of 2023.</li> <li>This item will be deemed complete when the RFP is released, which the Court anticipates will happen in the next 2-3 months.</li> </ul> </td> <td><b>90%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (II.1.2b)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>County and Courts maintain their own databases and currently share data as needed.</li> <li>Following an analysis of the existing case/data management system and the results of the SCRAM pilot (see below), the Court is finalizing an RFP to seek a robust solution to meet the tracking needs of the Court and County stakeholders in the Specialty Courts. The Court and Stakeholders are collaborating in the requirement gathering process with the goal of having a system in place by end of 2023.</li> <li>This item will be deemed complete when the RFP is released, which the Court anticipates will happen in the next 2-3 months.</li> </ul>	<b>90%</b>	<b>Owner</b>	Courts (II.1.2b)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
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	<b>Owner</b>						
	Courts (II.1.2b)						

<b>4</b>	<b>County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>The Court's in-house case management system specifically tracks Collaborative Court participants. Statistics are shared on a regular basis through Advisory and Steering Committee meetings.</li> <li>The Court coordinated with OCDA, PD, HCA and Probation within the Collaborative Courts to implement the SCRAM Nexus pilot for one of the mental health courts from March 2022 through December 2022, which allowed the Court and County stakeholders to evaluate information needed to track Collaborative Court participants and the best mechanisms for doing so.</li> <li>There is an open project with the Department of Justice to measure recidivism of the Specialty (Collaborative) Court program graduates and recently released the most current data to County stakeholders (OCDA, PD, Probation and HCA).</li> <li>As mentioned above, the Court also has collaborated with County stakeholders in developing the RFP for a new case management and data tracking program, and this item will be deemed complete upon the release of that RFP..</li> </ul>	<b>90%</b>
		<b>Owner</b>
		Courts (II.1.2a)
<b>By June 2024</b>		
<b>5</b>	<b>Conduct periodic surveys of county residents, community partners and local law enforcement to measure effectiveness of the communication campaign.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	There have been no reportable actions taken at this time.	<b>0%</b>
		<b>Owner</b>
		CEO (New)
<b>6</b>	<b>Determine the in-custody infrastructure to help capture data and processes associated with in-custody programs, specifically criminogenic, for identified high utilizers and implement process to obtain and report that data.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>Tablets will be implemented in the jails using a phased approach. Target start dates for tablets at the IRC is July 2023. Tablets will then be phased into the Central Jail complex approximately one month later and will include the Men's Jail and Women's Jail. Theo Lacy will follow and then the Musick jail facility.</li> <li>Correction Cohort for the MDT has begun to serve identified high-utilizers and collecting pertinent data.</li> </ul>	<b>75%</b>
		<b>Owner</b>
		OCSD- Inmate Services (III.3.2)
<b>7</b>	<b>Develop standardized reporting of mental health-related response calls to include the quantity, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.</b>	
	<b>Current Status: COMPLETED (JUN 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>Public safety calls with a mental health nexus are tracked to include call disposition, call length, and total consumed time.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		OCSD-

	<ul style="list-style-type: none"> <li>HCA has been tracking the use of their CAT and PERT teams involved with public safety calls.</li> <li>A reporting process has been established with Dispatch and reports are received on a regular basis.</li> </ul>	BH Bureau (I.4.12)
<b>By June 2025</b>		
<b>8</b>	<b>Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		CEO (III.3.6)

### C. Crisis Response and Related Trainings

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

<b>By June 2023</b>		
<b>1</b>	<b>Ensure all Deputy Sheriff's assigned to custody operations complete Crisis Intervention Training (CIT).</b>	
	<b>Current Status: COMPLETED (DEC 2022)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations.</li> <li>All Deputy Sheriff's in jail assignments have completed or are scheduled to attend CIT training.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		OCSD (III.1.10)
<b>2</b>	<b>Implement a training program that includes a Basic CIT course and 911 Diversion training specifically for individuals assigned to dispatch positions.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>All active duty OCSD staff have completed a 16-hour Dispatcher CIT course.</li> <li>OCSD Call-Takers can complete direct referrals to OC Links when mental health services are requested..</li> <li>The PERT/Dispatch pilot program is ongoing with clinicians assisting call takers in the triage of incoming mental health crisis related calls.</li> <li>Implemented a working "Sequential Intercept Model Mapping" to diagram how calls are diverted to the appropriate crisis response teams.</li> <li>This item will be completed when the flowchart diagram is developed to show how calls will be routed.</li> </ul>	<b>95%</b>
		<b>Owner</b>
		OCSD (I.4.14b)

**D. Behavioral Health Public Safety Response Teams**

Purpose: To provide a specialized crisis response resource for response calls with a mental health nexus to assist with de-escalation and diversion to treatment and services, when appropriate. The ideal model includes a specialized response team for each region in the County.

Status of Project Implementation:

By June 2024		
1	<b>Expand the BH Public Safety Response Team model to other regions in the County as determined is needed.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Three PERT Deputy positions are staffed and HCA has two full-time Clinicians assigned to the team.</li> <li>• Teams are conducting proactive follow-up and responding to crisis calls in all OCSD areas.</li> <li>• Approved Budget for FY 2023-24 includes nine new Deputy Sheriff positions and six vehicles to expand the BH Team to better respond to individuals experiencing a BH crisis.</li> <li>• HCA will provide more clinicians as staffing levels rise.</li> </ul>	<b>95%</b>
		<b>Owner</b>
		OCSD (1.4.15)

**E. Be Well Facilities and Programs**

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023		
1	<b>Identify a site and develop a plan with community partners/providers to build the Be Well South facility.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• The County has entered into a long-term lease with Mind OC for a second site at the El Toro property in Irvine.</li> <li>• Phase 1 planning and design is complete and construction underway; Phase 2 planning and design is in progress; and Phase 3 planning and design is pending.</li> </ul>	<b>85%</b>
		<b>Owner</b>
		HCA-MHRS (1.6.1)
2	<b>Work with community partners to develop programming and phased approach for the Be Well Irvine campus.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Preliminary planning for the types of programs to include has been done and is being worked into the designs.</li> <li>• Actual providers are being determined.</li> </ul>	<b>30%</b>
		<b>Owner</b>
		HCA-MHRS (1.6.2)



By June 2024									
3	<b>Complete construction of Phase 1 of the Be Well Irvine facility and implement programs developed.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>Construction for phase 1 started Feb. 2023. The demolition of the building and soil management anticipated to be completed the end of August 2023 with building construction to begin Sept. 2023 and completed December 2024.</li> </ul> </td> <td>20%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>HCA-MHRS (1.6.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>Construction for phase 1 started Feb. 2023. The demolition of the building and soil management anticipated to be completed the end of August 2023 with building construction to begin Sept. 2023 and completed December 2024.</li> </ul>	20%		<b>Owner</b>		HCA-MHRS (1.6.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> <li>Construction for phase 1 started Feb. 2023. The demolition of the building and soil management anticipated to be completed the end of August 2023 with building construction to begin Sept. 2023 and completed December 2024.</li> </ul>	20%								
	<b>Owner</b>								
	HCA-MHRS (1.6.3)								
By June 2025									
4	<b>Complete construction of the additional phases of the Be Well Irvine facility and implement programs developed.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>HCA-MHRS (1.6.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		<b>Owner</b>		HCA-MHRS (1.6.3)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	<b>Owner</b>								
	HCA-MHRS (1.6.3)								

#### F. FIRST Point Diversion Program

Purpose: To establish a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Status of Project Implementation:

By June 2023									
1	<b>Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (SEP 2022)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>The Pilot Program began a slow rollout in April 2022 and data is being gathered.</li> </ul> </td> <td>100%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>OCDA (1.7.2)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2022)	% Completed	<ul style="list-style-type: none"> <li>The Pilot Program began a slow rollout in April 2022 and data is being gathered.</li> </ul>	100%		<b>Owner</b>		OCDA (1.7.2)
Current Status: COMPLETED (SEP 2022)	% Completed								
<ul style="list-style-type: none"> <li>The Pilot Program began a slow rollout in April 2022 and data is being gathered.</li> </ul>	100%								
	<b>Owner</b>								
	OCDA (1.7.2)								
2	<b>Identify services and capacity needs and link to case management. Continue to work with stakeholder departments to utilize existing resources when possible.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management.</li> </ul> </td> <td>50%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>OCDA (1.7.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management.</li> </ul>	50%		<b>Owner</b>		OCDA (1.7.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> <li>Discussions continue with stakeholder departments regarding utilization of resources in a way that will maximize linkage to services and case management.</li> </ul>	50%								
	<b>Owner</b>								
	OCDA (1.7.3)								
3	<b>Evaluate the results on the pilot program to determine if the program should be expanded or revised to meet the objectives identified.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>Preliminary information on the pilot is being gathered and further analysis is pending.</td> <td>0%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>OCDA (1.7.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	Preliminary information on the pilot is being gathered and further analysis is pending.	0%		<b>Owner</b>		OCDA (1.7.4)
Current Status: IN PROGRESS	% Completed								
Preliminary information on the pilot is being gathered and further analysis is pending.	0%								
	<b>Owner</b>								
	OCDA (1.7.4)								

## Pillar II: COURTS

### A. Pre-Trial Intervention Program

Purpose: To establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of trial.

Status of Project Implementation:

By June 2024		
1	<b>Identify stakeholder departments, services needed and dedicated space and develop a comprehensive plan to provide diversion prior to arraignment.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>Stakeholder departments have been identified as well as anticipated number of staff for space planning purposes. Stakeholders include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services.</li> <li>Community-based organizations are also identified and being included in space planning to provide support for housing, including residential treatments and sober living facilities, employment, educational services, family and children services, pro-bono and other legal services.</li> </ul>	<b>80%</b>
		<b>Owner</b>
	CEO (II.3.2a)	
2	<b>Begin a pilot program conducting assessments on eligible participants to determine preliminary capacity needs.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>A pilot project for the County is being developed that will identify potential candidates through the Justice Center arraignment and pretrial process.</li> <li>The Court is currently conducting a pilot with the City of Anaheim in which candidates for diversion are evaluated at or before arraignment and, if deemed appropriate for diversion, are connected to services and offered diversion at the arraignment. Periodic reviews are being conducted with those participating to track their progress.</li> </ul>	<b>85%</b>
		<b>Owner</b>
	Courts (II.3.2c)	
3	<b>Analyze the court process from the point of arrest to disposition to identify and implement options for diversion involving the felony and misdemeanor court systems.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>All MH diversion matters, including progress reviews for those granted MH diversion, were centralized into CCB1.</li> <li>Military Diversion treatment plans and progress reviews have been consolidated with the Veterans Treatment Court.</li> </ul>	<b>80%</b>
		<b>Owner</b>
	Courts (II.3.1b)	
4	<b>Establish an MOU between the County and Courts on the use of the Court's Pretrial Release Services to coordinate and monitor individuals transitioning to diversion programs.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>The Court has entered into an MOU with Probation and the County to utilize Pre-Trial Assessment Release and Services (PARS) and State funding pursuant to SB129 so that PARS will assist with early identification, intervention, and services, which will assist with coordinating persons</li> </ul>	<b>80%</b>
		<b>Owner</b>
	Courts (II.3.2b)	

	<p>into diversion programs and help with monitoring progress for cases outside of Probation's responsibilities.</p> <ul style="list-style-type: none"> <li>• Probation has dedicated an officer to assist with the MH Evaluation Team and the monitoring of MH diversion participants.</li> </ul>	
<b>5</b>	<b>Coordinate space modifications, services and timing of resources for the pre-trial intervention program implementation.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Alternate spaces have been identified and are being analyzed for the best option to be used.</li> <li>• Roles and responsibilities of the stakeholders are being assessed to determine the workflow coordination.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		CEO (II.2.6 & II.3.2d)
<b>6</b>	<b>Implement pre-trial intervention program where individuals are assessed and provided treatment/services options for diversion away from the court system.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	There have been no reportable actions taken at this time.	<b>0%</b>
		<b>Owner</b>
		CEO (II.3.2e)

**B. Expand Specialty Courts (Adults)**

Purpose: Maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse, or homelessness.

Status of Project Implementation:

<b>By June 2023</b>		
<b>1</b>	<b>Analyze the data and the current programs to determine the demand for a new or expanded Adult Specialty Court.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• The Court continues to monitor, on a monthly basis, all statistics associated with the Specialty Court programs. The Court uses those figures to anticipate future resource needs.</li> <li>• The Court is tracking and evaluating the trends in the numbers of cases for all the Collaborative Courts (including the recent increases in diversion courts) to project future estimates and assess needed resources. The Court is also trying to factor in recent and proposed legislative changes that may impact these numbers (including pending legislation to add felony cases to Military Diversion).</li> <li>• An assessment was done on the existing Mental Health Diversion cases resulting in the centralization of those cases at CCB1 and an extra day each week on that calendar. Recent statutory changes have resulted in a further increase in these cases and the Court is monitoring the pace of cases to project future needs.</li> </ul>	<b>90%</b>
		<b>Owner</b>
		Courts (II.2.1c)

	<ul style="list-style-type: none"> <li>• Military Diversion cases are being assessed to determine if those motions should all be heard in the Collaborative Courts. Doing so will result in a further increase in the Collaborative Courts caseload.</li> <li>• The Court is analyzing the projected impact of all these potential changes which will increase the number of cases in these courts.</li> <li>• Homeless Outreach Court is being restructured to a “provider-centered” model that will allow for earlier diversion opportunities, an increase in participants, and fewer Court hearings for the participants.</li> <li>• This item will be deemed completed once the statutory and programmatic changes mentioned above are implemented and their effects can be more accurately calculated.</li> </ul>	
<b>2</b>	<b>Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Preliminary estimates were developed and included in the County’s Strategic Financial Plan and are updated annually as new courts are created.</li> <li>• The Courts continue to work with HCA, CalOptima Health and Court Pre-Trial Release services as part of our efforts to create a “mental health hub” and Homeless Outreach Collaborative Court expansion.</li> <li>• The Courts are developing a single mental health evaluation team to streamline and make mental health evaluations more productive and more efficient before and during the program.</li> <li>• This will be considered completed when the statutory and programmatic changes are known and shared by the Courts and the resulting staffing impacts analyzed.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		CEO (II.2.5)
<b>3</b>	<b>Develop a comprehensive plan to implement the expansion, clearly identifying the roles and responsibilities of the Courts and County with agreed upon timelines.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• The Court has begun discussions with the County regarding potential sites for the new Collaborative Courts building and is currently participating in an assessment of a potential site to determine its ability to support the courthouse. The Court is informed and believes that this assessment should be completed by the end of August 2023.</li> <li>• The Court is also evaluating recent (and future potential) legislative changes that will affect the resources needed to support the increase in cases.</li> </ul>	<b>70%</b>
		<b>Owner</b>
		Courts (II.2.7)
<b>4</b>	<b>Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• The Courts continue to formulate the plan for the expansion and the appropriate justification as the number of Mental Health Diversion and Military Diversion cases continue to</li> </ul>	<b>75%</b>
		<b>Owner</b>
		Courts

<p>create the need for more court time and space for our existing Specialty Court programs.</p> <ul style="list-style-type: none"> <li>• The Court has generated a list of adult specialty case types (both criminal and civil cases involving mental health and substance use issues) appropriate for consolidation into one building, in order to provide wrap-around services that will increase efficiencies for the Court, County, and participants.</li> <li>• The Court also anticipates this new courthouse handling early triage/assessment of criminal cases at the point of arraignment to identify those defendants who may be appropriate candidates for the Specialty Courts.</li> <li>• The Court has been working with the Judicial Council, an architectural firm, and a consulting firm to allocate space in the anticipated courthouse for the court operations and all County stakeholder operations necessary to support these various calendars.</li> <li>• This item will be completed once the Court has the information discussed in II.B.1 and once the assessment and initial design of the new courthouse is finalized.</li> </ul>	(II.2.3)				
<b>5 Determine the priority to expand or establish an Adult Specialty Court and capacity needed.</b>					
<p><b>Current Status: IN PROGRESS</b></p> <ul style="list-style-type: none"> <li>• A work group continues to implement plans to modify the Homeless Outreach Court to a provider-centered model. The Court will monitor how this change impacts the need for resources.</li> <li>• Additional efforts have focused on increasing participation in Drug Court by creating a program tailored to those with misdemeanor drug offenses. This Misdemeanor Drug Court has begun in the Harbor Justice Center. The Court is monitoring the success of that program to inform decisions on expanding it to other justice centers and to anticipate any increase in needed capacity.</li> <li>• The Court continues to analyze the increase in cases associated with recent and proposed legislative changes in Mental Health Diversion and Military Diversion. It will take some additional time for the courts to realize the full effect of those changes.</li> </ul>	<table border="1"> <thead> <tr> <th data-bbox="1161 919 1429 955">% Completed</th> </tr> </thead> <tbody> <tr> <td data-bbox="1161 955 1429 991"><b>90%</b></td> </tr> <tr> <td data-bbox="1161 991 1429 1026"><b>Owner</b></td> </tr> <tr> <td data-bbox="1161 1026 1429 1493">Courts (II.2.2)</td> </tr> </tbody> </table>	% Completed	<b>90%</b>	<b>Owner</b>	Courts (II.2.2)
% Completed					
<b>90%</b>					
<b>Owner</b>					
Courts (II.2.2)					

By June 2024							
6	<b>Align any planned expansion/new services with any physical relocation or expansion and develop a detailed, phased plan to meet all needs by 2025.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>The Court is involved in continued discussions with Judicial Council and County stakeholders regarding construction of a new Collaborative Court Building with additional courtrooms and space for stakeholders and comprehensive wrap-around services.</li> <li>As mentioned above, the Court has been providing detailed information and feedback for the site assessment, which will include detailed allocations of the physical space in the proposed courthouse.</li> </ul> </td> <td>60%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (II.2.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>The Court is involved in continued discussions with Judicial Council and County stakeholders regarding construction of a new Collaborative Court Building with additional courtrooms and space for stakeholders and comprehensive wrap-around services.</li> <li>As mentioned above, the Court has been providing detailed information and feedback for the site assessment, which will include detailed allocations of the physical space in the proposed courthouse.</li> </ul>	60%	<b>Owner</b>	Courts (II.2.4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> <li>The Court is involved in continued discussions with Judicial Council and County stakeholders regarding construction of a new Collaborative Court Building with additional courtrooms and space for stakeholders and comprehensive wrap-around services.</li> <li>As mentioned above, the Court has been providing detailed information and feedback for the site assessment, which will include detailed allocations of the physical space in the proposed courthouse.</li> </ul>	60%						
	<b>Owner</b>						
	Courts (II.2.4)						
By June 2025							
7	<b>Implement first phase of expansion of courts or services supported by County and Court.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>The Court and County stakeholders have already accommodated the expansion of the Mental Health Diversion calendar, which will likely continue to expand, along with Military Diversion.</li> <li>The Court is currently participating in the Collaborative Courthouse site assessment, which includes a detailed allocation of the space needed to accommodate the expansion and consolidation of the various Specialty Courts.</li> </ul> </td> <td>20%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (II.2.8)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>The Court and County stakeholders have already accommodated the expansion of the Mental Health Diversion calendar, which will likely continue to expand, along with Military Diversion.</li> <li>The Court is currently participating in the Collaborative Courthouse site assessment, which includes a detailed allocation of the space needed to accommodate the expansion and consolidation of the various Specialty Courts.</li> </ul>	20%	<b>Owner</b>	Courts (II.2.8)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> <li>The Court and County stakeholders have already accommodated the expansion of the Mental Health Diversion calendar, which will likely continue to expand, along with Military Diversion.</li> <li>The Court is currently participating in the Collaborative Courthouse site assessment, which includes a detailed allocation of the space needed to accommodate the expansion and consolidation of the various Specialty Courts.</li> </ul>	20%						
	<b>Owner</b>						
	Courts (II.2.8)						

### C. Care Court

Purpose: Establish a CARE Court, as mandated per SB 1338 enacted in September 2022, to support the individuals, especially those in the criminal justice system, achieve self-sufficiency.

Status of Project Implementation:

By December 2023							
1	<b>Analyze and identify the stakeholders, resources and workflow to establish a CARE Court.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>County Collaborative team continues to meet to plan for implementation.</li> <li>The Court flow chart outlining the process has been completed.</li> </ul> </td> <td>80%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-MHRS (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>County Collaborative team continues to meet to plan for implementation.</li> <li>The Court flow chart outlining the process has been completed.</li> </ul>	80%	<b>Owner</b>	HCA-MHRS (new)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> <li>County Collaborative team continues to meet to plan for implementation.</li> <li>The Court flow chart outlining the process has been completed.</li> </ul>	80%						
	<b>Owner</b>						
	HCA-MHRS (new)						

<b>2</b>	<b>Coordinate with identified stakeholders; implement the referral and acceptance process; and establish the CARE Court model</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Trainings to the community are being developed and planned.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		HCA-MHRS (new)

### Pillar III: IN-CUSTODY

#### A. In-Custody Stabilization Services

Purpose: To develop and sustain a robust mental health and substance use treatment program and services in the custodial setting focused on stabilizing the individual to be able to be placed in regular or specialized housing modules.

Status of Project Implementation:

<b>By June 2023</b>		
<b>1</b>	<b>Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.</b>	
	<b>Current Status: COMPLETED (MAR 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages.</li> <li>• The Discharge Planning Group Curriculum has been developed and will be implemented when staffing levels increase.</li> <li>• CHS has completed evaluation of current programming and identified new programming in collaboration with CBO.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		HCA-CHS (III.1.14)
<b>By June 2024</b>		
<b>2</b>	<b>Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Additional therapeutic groups have been implemented focusing on individuals with mild to moderate mental illness at all facilities.</li> <li>• Individual therapeutic sessions are available to inmates with mild mental health symptoms once every 30 days, or more frequently when an inmate submits a healthcare request slip asking to be seen.</li> <li>• Medication assisted treatment (MAT) for individuals with an opioid use disorder are offered to this population, as are discharge planning and linkage to a wide array of community-based services including mental health, substance use disorder treatment, housing support, etc.</li> <li>• Further expansion limited due to staff vacancies.</li> </ul>	<b>50%</b>
		<b>Owner</b>
		HCA-CHS (III.1.13)

<b>3</b>	<b>Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• CHS Jail to Community Reentry Program (JCRP) has partnered with MHRs and established a referral and linkage process to their Open Access clinics.</li> <li>• To improve continuity of care for inmates who receive MAT services and are in process of being released from custody to the community, CHS has implemented a referral and linkage process in collaboration with MHRs and two community partners.</li> <li>• CHS is participating with the Care Plus Program collaborative project focusing on high utilizers.</li> <li>• CHS JCRP is responsible for providing referrals for individuals with mild to moderate mental illness to Project Kinship programs which they follow-up on by conducting in-reach and providing inmates with assistance with linkage.</li> <li>• CHS provides a list of inmates on MAT treatments with no open MH case to Inmate Services who link individuals to SUD treatment and MAT services upon release.</li> </ul>	<b>80%</b>
		<b>Owner</b>
		HCA-CHS (III.1.15)
<b>4</b>	<b>Create MH Modules and additional MH housing for step-down beds for male and female inmates.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Work on Mod K (females) and Mod M (men) has been completed.</li> <li>• Construction of the men's MH units is in progress with Mod L anticipated to be completed in mid- -2024.</li> </ul>	<b>85%</b>
		<b>Owner</b>
		OCS (III.1.8)
<b>5</b>	<b>Develop and implement a plan to place male and female inmates who have been stabilized from MH programs and substance use disorder into the created MH Modules and step-down beds.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Step-down care is being provided to individuals who are incarcerated.</li> <li>• A step-down unit was also established at the Theo Lacy facility which was not initially planned but continues the overarching plan.</li> </ul>	<b>80%</b>
		<b>Owner</b>
		HCA-CHS (III.1.8)

## **B. Implement Enhanced Programming at New Musick Jail Facility**

Purpose: To ensure enhanced programming for individuals housed at the James A. Musick Jail facility when the new jail facility begins operations.



Status of Project Implementation:

By June 2023							
1	<b>Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Planning meetings are continuing with OCSD to develop programming plans for inmates with MH, SUD, or co-occurring disorders.</li> <li>• Finalization of plans are being coordinated with the delayed opening of the Musick facility.</li> </ul> </td> <td><b>50%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-CHS (III.1.12)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Planning meetings are continuing with OCSD to develop programming plans for inmates with MH, SUD, or co-occurring disorders.</li> <li>• Finalization of plans are being coordinated with the delayed opening of the Musick facility.</li> </ul>	<b>50%</b>	<b>Owner</b>	HCA-CHS (III.1.12)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Planning meetings are continuing with OCSD to develop programming plans for inmates with MH, SUD, or co-occurring disorders.</li> <li>• Finalization of plans are being coordinated with the delayed opening of the Musick facility.</li> </ul>	<b>50%</b>						
	<b>Owner</b>						
	HCA-CHS (III.1.12)						
By June 2024							
2	<b>Analyze and increase OCSD staffing levels, if needed, at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Initial meetings have taken place with planning for programming and treatment scheduled to Fall 2022.</li> <li>• OCSD has completed their analysis of staffing needed.</li> </ul> </td> <td><b>60%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>OCSD (III.1.11)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Initial meetings have taken place with planning for programming and treatment scheduled to Fall 2022.</li> <li>• OCSD has completed their analysis of staffing needed.</li> </ul>	<b>60%</b>	<b>Owner</b>	OCSD (III.1.11)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Initial meetings have taken place with planning for programming and treatment scheduled to Fall 2022.</li> <li>• OCSD has completed their analysis of staffing needed.</li> </ul>	<b>60%</b>						
	<b>Owner</b>						
	OCSD (III.1.11)						

**C. In-Custody Reentry Programming**

Purpose: To engage and involve individuals while in custody to participate and complete programs and/or trainings to prepare them for reentry back into their community and reduce the likelihood of returning to custody.

Status of Project Implementation:

By June 2023							
1	<b>Develop an educational and vocational program focused on inmates achieving certifications in vocations that can be linked to jobs post-custody.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for.</li> <li>• The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women's Jail.</li> <li>• Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals.</li> <li>• Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho's Fall semester programming which starts August 21<sup>st</sup>.</li> <li>• This item will be completed when the certificate programs are in place which is anticipated by the end of September 2023.</li> </ul> </td> <td><b>85%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>OCSD – Inmate Services (III.3.5)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for.</li> <li>• The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women's Jail.</li> <li>• Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals.</li> <li>• Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho's Fall semester programming which starts August 21<sup>st</sup>.</li> <li>• This item will be completed when the certificate programs are in place which is anticipated by the end of September 2023.</li> </ul>	<b>85%</b>	<b>Owner</b>	OCSD – Inmate Services (III.3.5)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for.</li> <li>• The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women's Jail.</li> <li>• Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals.</li> <li>• Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho's Fall semester programming which starts August 21<sup>st</sup>.</li> <li>• This item will be completed when the certificate programs are in place which is anticipated by the end of September 2023.</li> </ul>	<b>85%</b>						
	<b>Owner</b>						
	OCSD – Inmate Services (III.3.5)						

<b>2</b>	<b>Continued expansion of the “All-In” program for males and females based on program success and demand.</b>	
	<b>Current Status: COMPLETED (MAR 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>The All-In program has been expanded and is now being offered to males at Theo Lacy and females at the Women’s Jail</li> <li>Each group will have an anticipated 15 participants and the program will take place 5 days a week for 8 weeks.</li> <li>The men’s All-In session that began in October 2022 was completed in January.</li> <li>The female’s All-In program started in February with the first graduation projected to occur in April.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		OCSD – Inmate Services (III.3.7)
<b>By June 2024</b>		
<b>3</b>	<b>Explore and implement specialized housing where targeted programming and services would benefit individuals held in-custody.</b>	
	<b>Current Status: COMPLETED (JUN 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>OCSD determined that all individuals identified as AB 109 currently participate in existing programs offered and no specialized housing is needed for this population.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		OCSD (III.2.6)
<b>4</b>	<b>Establish specialized programming for female inmates, as applicable.</b>	
	<b>Current Status: COMPLETED (MAR 2023)</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>All specialized programming available for the male population is also made available to the female population but delivery is modified due to the lower female populations applicable.</li> </ul>	<b>100%</b>
		<b>Owner</b>
		OCSD (III.2.4)
<b>By June 2025</b>		
<b>5</b>	<b>Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>Inmate Services has worked with Santiago Community College to incorporate new vocational certificate-based programs which will be implemented for the Fall 2023 semester.</li> <li>Inmate Services is also working with other existing community-based organizations to start new vocational programs in the jails and meeting with local employers in the community to establish a pool of employers willing to work with justice involved individuals.</li> </ul>	<b>60%</b>
		<b>Owner</b>
		OCSD – Inmate Services (III.3.10)
<b>6</b>	<b>Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>Study was completed on the All-In program and the template will be used to evaluate other programs in the jails.</li> <li>Inmate Services is in the process of hiring a new Research Analyst who will assist in completing studies on other targeted jail programs.</li> </ul>	<b>35%</b>
		<b>Owner</b>
		OCSD – Inmate Services (III.3.12)

**Pillar IV: REENTRY**

**A. Regional Reentry Community Resource Centers**

Purpose: To make reentry support and services more accessible to individuals involved in the criminal justice system and their families by establishing reentry resource centers in each service plan area. Services provided would include:

- Basic services to assist with benefit enrollment and obtain ID's
- Referrals to services and programs for treatments, job readiness, basic/life skills, and other programs, as needed or specific to that service plan area.

Status of Project Implementation:

<b>By June 2023</b>							
<b>1</b>	<b>Create or obtain a resource that includes a current and maintained repository or listing of available services or programs where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.</b>						
	<table border="1"> <thead> <tr> <th><b>Current Status: IN PROGRESS</b></th> <th><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered.</li> <li>• This is currently being piloted in OCSD Inmate Services.</li> <li>• This will be completed when utilized in the planned Regional Reentry Center anticipated in Fall 2023</li> </ul> </td> <td><b>80%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>CEO (IV.2.9)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered.</li> <li>• This is currently being piloted in OCSD Inmate Services.</li> <li>• This will be completed when utilized in the planned Regional Reentry Center anticipated in Fall 2023</li> </ul>	<b>80%</b>	<b>Owner</b>	CEO (IV.2.9)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Existing County partners have been or are in the process of being added to the Unite Us platform to ensure referrals are tracked and allow for performance metrics to be gathered.</li> <li>• This is currently being piloted in OCSD Inmate Services.</li> <li>• This will be completed when utilized in the planned Regional Reentry Center anticipated in Fall 2023</li> </ul>	<b>80%</b>						
	<b>Owner</b>						
	CEO (IV.2.9)						
<b>By June 2024</b>							
<b>2</b>	<b>Identify and implement pilot Reentry Community Resource Centers to meet projected reentry needs of the targeted population.</b>						
	<table border="1"> <thead> <tr> <th><b>Current Status: IN PROGRESS</b></th> <th><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• An existing County facility in South County will provide the location for the Reentry Community Resource Center with targeted completed period of September 2023.</li> <li>• Community Reentry Partnership Meetings have taken place with formal and informal system partners to discuss existing reentry services, potential gaps of services provided, and mapping of services between the various stakeholders. Meetings have been established to take place on the third Thursday of every month to discuss topics impacting the needs of the targeted population.</li> </ul> </td> <td><b>70%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Probation (IV.2.5)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• An existing County facility in South County will provide the location for the Reentry Community Resource Center with targeted completed period of September 2023.</li> <li>• Community Reentry Partnership Meetings have taken place with formal and informal system partners to discuss existing reentry services, potential gaps of services provided, and mapping of services between the various stakeholders. Meetings have been established to take place on the third Thursday of every month to discuss topics impacting the needs of the targeted population.</li> </ul>	<b>70%</b>	<b>Owner</b>	Probation (IV.2.5)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• An existing County facility in South County will provide the location for the Reentry Community Resource Center with targeted completed period of September 2023.</li> <li>• Community Reentry Partnership Meetings have taken place with formal and informal system partners to discuss existing reentry services, potential gaps of services provided, and mapping of services between the various stakeholders. Meetings have been established to take place on the third Thursday of every month to discuss topics impacting the needs of the targeted population.</li> </ul>	<b>70%</b>						
	<b>Owner</b>						
	Probation (IV.2.5)						
<b>3</b>	<b>Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.</b>						
	<table border="1"> <thead> <tr> <th><b>Current Status: IN PROGRESS</b></th> <th><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• The County established a Master Agreement for Reentry Services that is anticipated to be utilized for the management of this facility.</li> </ul> </td> <td><b>50%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>CEO (IV.2.5)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• The County established a Master Agreement for Reentry Services that is anticipated to be utilized for the management of this facility.</li> </ul>	<b>50%</b>	<b>Owner</b>	CEO (IV.2.5)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• The County established a Master Agreement for Reentry Services that is anticipated to be utilized for the management of this facility.</li> </ul>	<b>50%</b>						
	<b>Owner</b>						
	CEO (IV.2.5)						

4	<b>Establish transportation services for individuals released from County Jail to the Reentry Community Resource Center and linked programs, as applicable.</b>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
		<ul style="list-style-type: none"> <li>The County Procurement Office is coordinating the procurement process to meet the many transportation needs of the various stakeholder departments.</li> <li>Transportation was included in the Master Agreement for Reentry Services awarded in February 2023.</li> </ul>	<b>50%</b>
			<b>Owner</b>
			CEO (IV.2.5)
<b>By June 2025</b>			
5	<b>Analyze the pilot for the Reentry Community Resource Center to determine future plans for expansion into the other service plan areas and develop a detailed phased implementation plan.</b>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
		There have been no reportable actions taken at this time.	<b>0%</b>
			<b>Owner</b>
			CEO (IV.2.5)

## B. Mobile Reentry Services

Purpose: To increase compliance and access to services and programs for individuals involved in the criminal justice system and their families. Mobile units would be deployed to targeted areas and are planned to allow for required check-ins with probation officers as well as provide assistance, resources, and referrals.

Status of Project Implementation:

<b>By June 2023</b>			
1	<b>Develop and implement a pilot program that provides mobile reentry support and services to individuals in the community that are justice involved. Services may include virtual check-ins with probation officers, assistance with enrollments in benefit programs, referrals to services, and addressing their basic needs.</b>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
		<ul style="list-style-type: none"> <li>Probation received a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers.</li> <li>This will in addition to the two Sprinter vans planned to pilot Mobile Reentry Services.</li> <li>Current delays are due to availability and Probation and CEO procurement teams are looking to purchase the vehicles as soon as available ones are located.</li> </ul>	<b>20%</b>
			<b>Owner</b>
			Probation (new)
<b>By June 2024</b>			
2	<b>Analyze the pilot for the Mobile Reentry Services to determine future plans for expansion of additional units and develop a detailed phased implementation plan.</b>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
		There have been no reportable actions taken at this time.	<b>0%</b>
			<b>Owner</b>
			Probation (new)

**C. Coordinated Reentry Center**

Purpose: To establish a centrally located reentry facility accessible to all individuals released from County jails or state prison on County supervision. The Reentry Center will include:

- Assessments upon arrival to identify the needs of the individual pertaining to health, education, treatments, job readiness, and/or basic needs and support
- Individualized plan for treatment or services to address the needs identified
- Linkages to referred programs or treatments with transportation provided
- Short-term transitional housing pending placement into a program or other stable housing.

Status of Project Implementation:

By June 2023									
<b>1</b>	<b>Determine the modifications needed at the identified location for the Reentry Center and develop a comprehensive phased plan to minimize disruption to the programs and services currently being provided at the location.</b>								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 30%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• OCPW has engaged an A&amp;E firm which is working on their assessment and proposed modifications required to convert the existing Youth Guidance Center to the Adult Reentry Center.</li> <li>• Timeline will allow for continued use of the youth facility and allow for phased modifications to be completed at the approximate time of the new Youth Transition Center being completed.</li> <li>• Contracted A&amp;E firm completed a comprehensive tour of the area for phase 1 of the modifications that will involve intake and two housing units as well as critical ADA compliance projects.</li> </ul> </td> <td style="text-align: center;"><b>30%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">CEO (IV.2.5)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• OCPW has engaged an A&amp;E firm which is working on their assessment and proposed modifications required to convert the existing Youth Guidance Center to the Adult Reentry Center.</li> <li>• Timeline will allow for continued use of the youth facility and allow for phased modifications to be completed at the approximate time of the new Youth Transition Center being completed.</li> <li>• Contracted A&amp;E firm completed a comprehensive tour of the area for phase 1 of the modifications that will involve intake and two housing units as well as critical ADA compliance projects.</li> </ul>	<b>30%</b>	<b>Owner</b>	CEO (IV.2.5)		
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	<b>Owner</b>								
	CEO (IV.2.5)								
By December 2025									
<b>2</b>	<b>Analyze the County’s Housing Strategy, identify gaps and needs specific to the justice involved population and establish short-term transitional housing to cover the period until more stable housing is available.</b>								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 30%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs.</li> </ul> </td> <td style="text-align: center;"><b>50%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">CEO (III.3.4 &amp; 9 &amp; 11)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs.</li> </ul>	<b>50%</b>	<b>Owner</b>	CEO (III.3.4 & 9 & 11)		
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
<ul style="list-style-type: none"> <li>• The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs.</li> </ul>	<b>50%</b>								
	<b>Owner</b>								
	CEO (III.3.4 & 9 & 11)								
<b>3</b>	<b>Develop the phased plan for implementation of programs and services to be provided at the Reentry Center based on internal and other stakeholder input.</b>								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 70%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 30%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td style="text-align: center;"><b>0%</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td></td> <td style="text-align: center;">CEO (IV.2.4)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	There have been no reportable actions taken at this time.	<b>0%</b>		<b>Owner</b>		CEO (IV.2.4)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
There have been no reportable actions taken at this time.	<b>0%</b>								
	<b>Owner</b>								
	CEO (IV.2.4)								

4	Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	There have been no reportable actions taken at this time.	<b>0%</b>
		<b>Owner</b>
		CEO (IV.2.7)
5	Establish or expand existing transportation services for individuals released from County Jail to the Coordinated Reentry Center and/or other linked services.	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	There have been no reportable actions taken at this time.	<b>0%</b>
		<b>Owner</b>
		CEO (IV.2.6)

#### D. Workforce Reentry Center

Purpose: To provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.

Status of Project Implementation:

<b>By June 2023</b>		
1	Identify the workforce training model and create the development plan for the identified County property at the former Animal Care Site. Establish needed agreements for the development of the site.	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>The RFQ has been submitted to seek and identify potential P3 partners to develop the site and the business opportunities proposed. The RFQ was extended to July 13 at the request of potential respondents.</li> <li>This will be completed once the panel review is completed and agreements are in place.</li> </ul>	<b>35%</b>
		<b>Owner</b>
		CEO (new)
<b>By December 2025</b>		
2	Establish the first phase of the Workforce Reentry Center providing hands-on job experience with a front-facing retail or service-based business. Participants would be individuals who are justice-involved, with a priority on those who received the preliminary training while in-custody.	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	There have been no reportable actions taken at this time.	<b>0%</b>
		<b>Owner</b>
		CEO (new)

**E. Develop and Implement a Comprehensive Care Coordination Program**

Purpose: To provide the needed coordination of care for justice-involved individuals who need assistance in adhering to their treatment or discharge plan or who need assistance in navigating needed services or programs.

Status of Project Implementation:

By June 2023									
<b>1</b>	<b>Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.</b>								
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>• The primary assessments have been obtained and summarized and pending analysis to determine the modifications required for SOCIDS</li> <li>• The universal consent form has been implemented.</li> <li>• Meetings have taken place with Police Chiefs and the Sheriff's Department to develop and implement a law enforcement survey that would support increased care coordination for justice involved individuals.</li> <li>• Upon the execution of the survey, additional mechanisms for information sharing will developed.</li> </ul> </td> <td style="text-align: center;"><b>65%</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td></td> <td style="text-align: center;">CEO (IV.2.3)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• The primary assessments have been obtained and summarized and pending analysis to determine the modifications required for SOCIDS</li> <li>• The universal consent form has been implemented.</li> <li>• Meetings have taken place with Police Chiefs and the Sheriff's Department to develop and implement a law enforcement survey that would support increased care coordination for justice involved individuals.</li> <li>• Upon the execution of the survey, additional mechanisms for information sharing will developed.</li> </ul>	<b>65%</b>		<b>Owner</b>		CEO (IV.2.3)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
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	<b>Owner</b>								
	CEO (IV.2.3)								
<b>2</b>	<b>Implement the Care Coordination Program in-custody for high utilizers and other identified targeted groups.</b>								
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>• Inmate Services are currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence.</li> <li>• All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system.</li> <li>• MDT meetings have taken place to identify the high utilizer population. The Office of Care Coordination is working to identify the best group to provide case management for this population. Once the case management team is identified this item will reach 100%.</li> </ul> </td> <td style="text-align: center;"><b>85%</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td></td> <td style="text-align: center;">OCSD – Inmate Services (III.3.3 &amp; 8)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Inmate Services are currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence.</li> <li>• All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system.</li> <li>• MDT meetings have taken place to identify the high utilizer population. The Office of Care Coordination is working to identify the best group to provide case management for this population. Once the case management team is identified this item will reach 100%.</li> </ul>	<b>85%</b>		<b>Owner</b>		OCSD – Inmate Services (III.3.3 & 8)
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	<b>Owner</b>								
	OCSD – Inmate Services (III.3.3 & 8)								
<b>3</b>	<b>Implement the Care Coordination Program for individuals who are not incarcerated but identified as high utilizers and other identified targeted groups.</b>								
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>• The Care Coordination plan has been developed and has been implemented based on the capacity available.</li> <li>• All departments and current partners are working together with the Care Coordination Plan to support the coordination of CalAim and other supportive services being provided and how best to utilize Cal Optima Health's role.</li> <li>• The focus is currently on individuals identified as high-utilizers and in-custody who will experience homelessness</li> </ul> </td> <td style="text-align: center;"><b>90%</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td></td> <td style="text-align: center;">CEO (new)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• The Care Coordination plan has been developed and has been implemented based on the capacity available.</li> <li>• All departments and current partners are working together with the Care Coordination Plan to support the coordination of CalAim and other supportive services being provided and how best to utilize Cal Optima Health's role.</li> <li>• The focus is currently on individuals identified as high-utilizers and in-custody who will experience homelessness</li> </ul>	<b>90%</b>		<b>Owner</b>		CEO (new)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
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	<b>Owner</b>								
	CEO (new)								

	after release. As resources become available, efforts will expand to include those not currently in the jails.	
<b>By June 2025</b>		
<b>4</b>	<b>Expand the Care Coordination Program to include high-needs individuals as referred by other stakeholder departments or partners.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• Criteria has been developed for the referral process. Priority will be for high-needs individuals who consent to participate in the Care Plus Program and will participate in the care plan.</li> <li>• Anticipate expansion to referred individuals by the end of the calendar year.</li> </ul>	<b>30%</b>
		<b>Owner</b>
		CEO (new)



## Appendix E: Project Details & Status (Juvenile & TAY)

### Pillar V: JUVENILE & TAY - Prevention

#### A. Communication & Media Campaign

Purpose: Increase public awareness of various mental health and SUD services and other supportive services and resources specific for children, juveniles, and TAY populations including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the juvenile justice system and into treatments and programs.

Status of Project Implementation:

By June 2024							
<b>1</b>	<b>Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them.</b>						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 20%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Monthly task force meetings are being held that include representatives from Probation, SSA, HCA, Sheriffs, OCDE with the focus on defining the points of engagement.</li> <li>• The task force is reviewing resources to be included in OC Navigator Resource Guide(s) to be readily available across the identified points of engagement for these youth.</li> </ul> </td> <td style="text-align: center;"><b>20%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">Probation (V.5.5)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Monthly task force meetings are being held that include representatives from Probation, SSA, HCA, Sheriffs, OCDE with the focus on defining the points of engagement.</li> <li>• The task force is reviewing resources to be included in OC Navigator Resource Guide(s) to be readily available across the identified points of engagement for these youth.</li> </ul>	<b>20%</b>	<b>Owner</b>	Probation (V.5.5)
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	<b>Owner</b>						
	Probation (V.5.5)						

#### B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023							
<b>1</b>	<b>Develop a process to track, aggregate and analyze data from the County and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.</b>						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 20%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Courts have identified and are tracking enrollment numbers to approximate capacity needs.</li> <li>• A Courts Data Taskforce has been established to determine data and technology availability and needs.</li> <li>• A Data Collection Committee is working to identify and address data collection issues, including procedures and</li> </ul> </td> <td style="text-align: center;"><b>60%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">Courts (V.2.3)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Courts have identified and are tracking enrollment numbers to approximate capacity needs.</li> <li>• A Courts Data Taskforce has been established to determine data and technology availability and needs.</li> <li>• A Data Collection Committee is working to identify and address data collection issues, including procedures and</li> </ul>	<b>60%</b>	<b>Owner</b>	Courts (V.2.3)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Courts have identified and are tracking enrollment numbers to approximate capacity needs.</li> <li>• A Courts Data Taskforce has been established to determine data and technology availability and needs.</li> <li>• A Data Collection Committee is working to identify and address data collection issues, including procedures and</li> </ul>	<b>60%</b>						
	<b>Owner</b>						
	Courts (V.2.3)						

	<p>multi-disciplinary understanding of who is collecting the data.</p> <ul style="list-style-type: none"> <li>• Court Administration is set to send out an RFP by the end of August 2023. Once a vendor is chosen, the new system is anticipated to roll out by the beginning of 2024.</li> <li>• Data Collection committee must reach consensus on validated data source and ability to share with county partners to finalize action item</li> </ul>	
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**C. Juvenile Mental Health & Substance Use Support Services**

Purpose: To provide sufficient treatment services for the youth, juvenile and TAY population, both residential and outpatient, to address mental illness and substance use to prevent involvement in the juvenile justice system.

Status of Project Implementation:

By June 2024		
<b>1</b>	<b>Identify and obtain sufficient male and female SUD residential treatment beds in Orange County to ensure timely and appropriate placements into services.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• A contract is in place for adolescent SUD residential beds for females aged 15-18.</li> <li>• RFA for adolescent residential beds for males closed on 3/28/23 with Program to review any applications received.</li> <li>• Current needs are met using a program in San Diego County or through intensive outpatient treatment.</li> </ul>	<b>70%</b>
		<b>Owner</b>
		HCA-MHRS (V.4.1d)
<b>2</b>	<b>Obtain dedicated placement beds for youth identified as CSEC to provide supportive mental health, health, and/or SUD treatment services.</b>	
	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>
	<ul style="list-style-type: none"> <li>• A CSEC Placement Subgroup has been formed and meets monthly regarding placement of these youths.</li> <li>• CAST is able to facilitate medical exams for victims of CSEC.</li> <li>• Outreach efforts continue with law enforcement to bring CSEC victims to CAST.</li> </ul>	<b>25%</b>
		<b>Owner</b>
		SSA (V.4.1c)

## D. Youth Diversion Programs

Purpose: To provide programs where the youth, juveniles or TAY populations can receive the needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.

Status of Project Implementation:

By June 2024									
1	<b>Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. Develop and implement programming to address.</b>								
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>The task force has been established and identified several risk assessments to begin to determine factors associated with high-risk behaviors.</li> <li>A Needs and Gaps Analysis will be completed to determine resource and programming needs.</li> </ul> </td> <td><b>10%</b></td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>Probation (V.1.3a)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>The task force has been established and identified several risk assessments to begin to determine factors associated with high-risk behaviors.</li> <li>A Needs and Gaps Analysis will be completed to determine resource and programming needs.</li> </ul>	<b>10%</b>		<b>Owner</b>		Probation (V.1.3a)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
<ul style="list-style-type: none"> <li>The task force has been established and identified several risk assessments to begin to determine factors associated with high-risk behaviors.</li> <li>A Needs and Gaps Analysis will be completed to determine resource and programming needs.</li> </ul>	<b>10%</b>								
	<b>Owner</b>								
	Probation (V.1.3a)								
2	<b>Develop and implement programming to address and provide support a family support system.</b>								
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>A Gaps and Needs Analysis will be completed.</li> <li>A need was identified for an application or mobile site that would be necessary to complete an assessment and make referrals on a mobile platform and allow for information to be captured for the purpose of data analysis.</li> <li>Task force met in June 2023 with the OC Navigator team which presented a design prototype of a potential risk assessment tool in the OC Navigator.</li> <li>Identified programming needs will incorporate the family voice to ensure the children under the age of 12 years are addressed.</li> </ul> </td> <td><b>20%</b></td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>Probation (V.1.3c)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>A Gaps and Needs Analysis will be completed.</li> <li>A need was identified for an application or mobile site that would be necessary to complete an assessment and make referrals on a mobile platform and allow for information to be captured for the purpose of data analysis.</li> <li>Task force met in June 2023 with the OC Navigator team which presented a design prototype of a potential risk assessment tool in the OC Navigator.</li> <li>Identified programming needs will incorporate the family voice to ensure the children under the age of 12 years are addressed.</li> </ul>	<b>20%</b>		<b>Owner</b>		Probation (V.1.3c)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
<ul style="list-style-type: none"> <li>A Gaps and Needs Analysis will be completed.</li> <li>A need was identified for an application or mobile site that would be necessary to complete an assessment and make referrals on a mobile platform and allow for information to be captured for the purpose of data analysis.</li> <li>Task force met in June 2023 with the OC Navigator team which presented a design prototype of a potential risk assessment tool in the OC Navigator.</li> <li>Identified programming needs will incorporate the family voice to ensure the children under the age of 12 years are addressed.</li> </ul>	<b>20%</b>								
	<b>Owner</b>								
	Probation (V.1.3c)								
3	<b>Obtain and assess the programs and services provided by local law enforcement agencies targeting the youth, juvenile and TAY populations in an effort to prevent them from entering the juvenile justice system. Identify gaps or duplication and address as appropriate.</b>								
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td> <ul style="list-style-type: none"> <li>A task force is reviewing available resources to be included in Resource Guide(s) as an initial step in determining what is available, what may be expanded and what is still needed.</li> <li>The task force will also develop and initiate a consistent delivery model for agreed upon service model.</li> </ul> </td> <td><b>10%</b></td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>Probation (V.1.4)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>A task force is reviewing available resources to be included in Resource Guide(s) as an initial step in determining what is available, what may be expanded and what is still needed.</li> <li>The task force will also develop and initiate a consistent delivery model for agreed upon service model.</li> </ul>	<b>10%</b>		<b>Owner</b>		Probation (V.1.4)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
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	<b>Owner</b>								
	Probation (V.1.4)								

By June 2025							
4	<b>Collaborate with Be Well stakeholders to ensure youth programming is addressed and implemented with the Be Well Irvine Campus and other planned facilities, as appropriate.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>HCA met with Mind OC to review the Be Well Irvine Campus Master Plan in May 2023, which is planned to include the following adolescent services: crisis stabilization unit (CSU), outpatient treatment, residential SUD treatment beds with integrated withdrawal management, and family/youth support services.</li> </ul> </td> <td>30%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-MHRS (V.1.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>HCA met with Mind OC to review the Be Well Irvine Campus Master Plan in May 2023, which is planned to include the following adolescent services: crisis stabilization unit (CSU), outpatient treatment, residential SUD treatment beds with integrated withdrawal management, and family/youth support services.</li> </ul>	30%	<b>Owner</b>	HCA-MHRS (V.1.5)
Current Status: IN PROGRESS	% Completed						
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	<b>Owner</b>						
	HCA-MHRS (V.1.5)						

**Pillar V: JUVENILE & TAY - Courts**

**A. Expand Juvenile Specialty Courts**

Purpose: Maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the specific issues associated with the juvenile and TAY population.

Status of Project Implementation:

By June 2024							
1	<b>Determine the priority to expand or establish a Juvenile Specialty Court and identify the population served and the capacity needed.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system.</li> <li>The need for a Family Treatment Court has been identified to initially begin addressing the needs of substance exposed infants and their families.</li> </ul> </td> <td>80%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (V.2.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system.</li> <li>The need for a Family Treatment Court has been identified to initially begin addressing the needs of substance exposed infants and their families.</li> </ul>	80%	<b>Owner</b>	Courts (V.2.4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> <li>In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system.</li> <li>The need for a Family Treatment Court has been identified to initially begin addressing the needs of substance exposed infants and their families.</li> </ul>	80%						
	<b>Owner</b>						
	Courts (V.2.4)						
2	<b>Identify resources needed including overall space needs to accommodate expansion of Juvenile Specialty Courts and related support services.</b>						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>Analysis was completed identifying need for more space resulting in several Juvenile Collaborative Courts being moved to the largest courtroom in the juvenile courthouse.</li> <li>Court continues to assess the need for spacing issues inside the courthouse for outside community providers who provide services to collaborative court participants.</li> <li>Space needs and configuration of availability space is under review as the court is restructuring the dependency counsel contracts and this may have an impact on available space. Counsel contract restructuring is due to be effective July 1, 2024.</li> </ul> </td> <td>50%</td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (V.2.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>Analysis was completed identifying need for more space resulting in several Juvenile Collaborative Courts being moved to the largest courtroom in the juvenile courthouse.</li> <li>Court continues to assess the need for spacing issues inside the courthouse for outside community providers who provide services to collaborative court participants.</li> <li>Space needs and configuration of availability space is under review as the court is restructuring the dependency counsel contracts and this may have an impact on available space. Counsel contract restructuring is due to be effective July 1, 2024.</li> </ul>	50%	<b>Owner</b>	Courts (V.2.5)
Current Status: IN PROGRESS	% Completed						
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	<b>Owner</b>						
	Courts (V.2.5)						

<b>3</b>	<b>Develop a detailed phased plan aligning the staffing and resource needs with the implementation of the identified Juvenile Specialty Courts.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>Detailed plans for the expansion of the Family Treatment Court are in progress and anticipated to include resources from SSA, HCA, and Probation.</li> <li>Juvenile Presiding Judge has met with representatives from SSA to see if they have the capacity to staff the Family Treatment Court.</li> <li>Juvenile Presiding Judge is in the process of convening a steering committee made up of various stakeholders for the implementation and launching of the Family Treatment Court.</li> </ul> </td> <td><b>30%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Courts (V.2.7)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>Detailed plans for the expansion of the Family Treatment Court are in progress and anticipated to include resources from SSA, HCA, and Probation.</li> <li>Juvenile Presiding Judge has met with representatives from SSA to see if they have the capacity to staff the Family Treatment Court.</li> <li>Juvenile Presiding Judge is in the process of convening a steering committee made up of various stakeholders for the implementation and launching of the Family Treatment Court.</li> </ul>	<b>30%</b>	<b>Owner</b>	Courts (V.2.7)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>Detailed plans for the expansion of the Family Treatment Court are in progress and anticipated to include resources from SSA, HCA, and Probation.</li> <li>Juvenile Presiding Judge has met with representatives from SSA to see if they have the capacity to staff the Family Treatment Court.</li> <li>Juvenile Presiding Judge is in the process of convening a steering committee made up of various stakeholders for the implementation and launching of the Family Treatment Court.</li> </ul>	<b>30%</b>						
	<b>Owner</b>						
	Courts (V.2.7)						

**Pillar V: JUVENILE & TAY - In-Custody / Detained**

**A. Juvenile Mental Health & Substance Use Support Services**

Purpose: To establish a residential or intensive mental health and substance use treatment program for individuals detained at the Juvenile Correction Campus.

Status of Project Implementation:

<b>By June 2024</b>							
<b>1</b>	<b>Establish an agreement or provide sufficient county resources to implement specialized programming centered on mental health and/or substance use throughout all of the juvenile facilities.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>Analysis has been completed on the staffing resources required to implement programs and treatments.</li> <li>Positions have been requested through the FY 2023-24 Budget Augmentation Request process.</li> </ul> </td> <td><b>20%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-MHRS (new)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>Analysis has been completed on the staffing resources required to implement programs and treatments.</li> <li>Positions have been requested through the FY 2023-24 Budget Augmentation Request process.</li> </ul>	<b>20%</b>	<b>Owner</b>	HCA-MHRS (new)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>Analysis has been completed on the staffing resources required to implement programs and treatments.</li> <li>Positions have been requested through the FY 2023-24 Budget Augmentation Request process.</li> </ul>	<b>20%</b>						
	<b>Owner</b>						
	HCA-MHRS (new)						
<b>2</b>	<b>Implement MAT treatments throughout all of the juvenile facilities.</b>						
	<table border="1"> <tr> <td><b>Current Status: COMPLETED (SEP 2022)</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>CHS has implement MAT treatments in all juvenile facilities</li> </ul> </td> <td><b>100%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>HCA-CHS (new)</td> </tr> </table>	<b>Current Status: COMPLETED (SEP 2022)</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>CHS has implement MAT treatments in all juvenile facilities</li> </ul>	<b>100%</b>	<b>Owner</b>	HCA-CHS (new)
<b>Current Status: COMPLETED (SEP 2022)</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>CHS has implement MAT treatments in all juvenile facilities</li> </ul>	<b>100%</b>						
	<b>Owner</b>						
	HCA-CHS (new)						

**B. Specialized Programming for Detained Juvenile/TAY**

Purpose: To provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.

Status of Project Implementation:

<b>By June 2025</b>							
<b>1</b>	<b>Establish specialized housing to meet the unique needs of juveniles and TAY population that were realigned to the County per the Juvenile Justice Realignment enacted per SB 823.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established.</li> <li>• The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects.</li> <li>• Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release.</li> </ul> </td> <td><b>30%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Probation (V.3.5)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established.</li> <li>• The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects.</li> <li>• Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release.</li> </ul>	<b>30%</b>	<b>Owner</b>	Probation (V.3.5)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit be established.</li> <li>• The new housing unit is being incorporated into the plans being developed for the current Juvenile Campus projects.</li> <li>• Probation continues to finalize the MOU with Project Kinship to improve linkage for housing and other community related services upon release.</li> </ul>	<b>30%</b>						
	<b>Owner</b>						
	Probation (V.3.5)						
<b>2</b>	<b>Develop and implement a robust education track covering high school graduation or equivalency with options leading to an Associate or Bachelor degree.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained.</li> </ul> </td> <td><b>30%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Probation (V.3.6)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained.</li> </ul>	<b>30%</b>	<b>Owner</b>	Probation (V.3.6)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor degrees while detained.</li> </ul>	<b>30%</b>						
	<b>Owner</b>						
	Probation (V.3.6)						
<b>3</b>	<b>Develop and implement a basic life and social skills training program to provide detained youth with the necessary tools to support reintegration back into their community.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills.</li> </ul> </td> <td><b>5%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Probation (V.3.6)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills.</li> </ul>	<b>5%</b>	<b>Owner</b>	Probation (V.3.6)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• Probation is close to an RFP being posted for overarching programming related to TAY and SB823 population, while working on an MOU with Project Kinship for services related to life and social skills.</li> </ul>	<b>5%</b>						
	<b>Owner</b>						
	Probation (V.3.6)						
<b>4</b>	<b>Develop and implement a comprehensive vocational program to address job readiness for juvenile and TAY populations at the Juvenile Corrections Campus and provide linkages to similar reentry programs to encourage engagement and completion.</b>						
	<table border="1"> <tr> <td><b>Current Status: IN PROGRESS</b></td> <td><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services.</li> <li>• An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program.</li> </ul> </td> <td><b>30%</b></td> </tr> <tr> <td><b>Owner</b></td> </tr> <tr> <td>Probation (V.3.7)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services.</li> <li>• An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program.</li> </ul>	<b>30%</b>	<b>Owner</b>	Probation (V.3.7)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services.</li> <li>• An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program.</li> </ul>	<b>30%</b>						
	<b>Owner</b>						
	Probation (V.3.7)						

**C. Enhance Juvenile Correction Campus**

Purpose: To establish a modern Juvenile Correction Campus and replace older obsolete facilities with facilities based on evidence-based and best practices that allow for more flexibility as the population continues to evolve.

Status of Project Implementation:

By December 2025									
1	<b>Enhance and modernize the existing Juvenile Hall Campus to a Juvenile Corrections Campus and employ best practices to meet the current and anticipated future needs of the population.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm and completed the preliminary space and programming assessments.</li> <li>Project is targeted to be completed in late 2025.</li> </ul> </td> <td>20%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>Probation (V.5.1-4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm and completed the preliminary space and programming assessments.</li> <li>Project is targeted to be completed in late 2025.</li> </ul>	20%		<b>Owner</b>		Probation (V.5.1-4)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm and completed the preliminary space and programming assessments.</li> <li>Project is targeted to be completed in late 2025.</li> </ul>	20%								
	<b>Owner</b>								
	Probation (V.5.1-4)								

**Pillar V: JUVENILE & TAY - Reentry**

**A. Specialized Reentry Programs**

Purpose: To establish specialized services and programs unique for the juvenile and TAY populations in the juvenile justice system to promote successful outcomes and reduce recidivism.

Status of Project Implementation:

By June 2023									
1	<b>Implement the use of peer mentors to work with the juvenile and TAY population while in-custody across to post-custody to provide support and ensure linkages to needed services.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services.</li> <li>Peer mentors are in place with additional ones planned to meet capacity and coverage needs.</li> <li>Additional mentors to meet capacity and coverage needs are included in the FY 2023-24 Annual Budget approved by the Board. Recruitments will begin in August.</li> </ul> </td> <td>90%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>HCA-MHRS (V.4.2a)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services.</li> <li>Peer mentors are in place with additional ones planned to meet capacity and coverage needs.</li> <li>Additional mentors to meet capacity and coverage needs are included in the FY 2023-24 Annual Budget approved by the Board. Recruitments will begin in August.</li> </ul>	90%		<b>Owner</b>		HCA-MHRS (V.4.2a)
Current Status: IN PROGRESS	% Completed								
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	<b>Owner</b>								
	HCA-MHRS (V.4.2a)								
By June 2025									
2	<b>Implement or expand post-custody treatments and services that are the same or similar to the programs or treatments received while detained and provide seamless transition to encourage engagement and completion of the program.</b>								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services.</li> </ul> </td> <td>10%</td> </tr> <tr> <td></td> <td><b>Owner</b></td> </tr> <tr> <td></td> <td>Probation (V.4.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services.</li> </ul>	10%		<b>Owner</b>		Probation (V.4.3)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> <li>OCPW has engaged an A&amp;E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services.</li> </ul>	10%								
	<b>Owner</b>								
	Probation (V.4.3)								

<b>3</b>	<b>Implement or expand post-custody vocational and job readiness programs that compliment or continue the programs received while detained and provide seamless transition to encourage engagement and completion of the program.</b>						
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• A virtual training program was established near the Juvenile Campus as a pilot program.</li> <li>• Plans have been developed to expand the virtual training program for the detained juvenile and TAY population.</li> <li>• Project Kinship is reviewing the Scope of Work for Reentry, and Credible Messenger/ System Navigator and will respond to the services they can provide under the current Regional Cooperative Agreement.</li> </ul> </td> <td style="text-align: center;"><b>20%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">Probation (V.4.4)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• A virtual training program was established near the Juvenile Campus as a pilot program.</li> <li>• Plans have been developed to expand the virtual training program for the detained juvenile and TAY population.</li> <li>• Project Kinship is reviewing the Scope of Work for Reentry, and Credible Messenger/ System Navigator and will respond to the services they can provide under the current Regional Cooperative Agreement.</li> </ul>	<b>20%</b>	<b>Owner</b>	Probation (V.4.4)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• A virtual training program was established near the Juvenile Campus as a pilot program.</li> <li>• Plans have been developed to expand the virtual training program for the detained juvenile and TAY population.</li> <li>• Project Kinship is reviewing the Scope of Work for Reentry, and Credible Messenger/ System Navigator and will respond to the services they can provide under the current Regional Cooperative Agreement.</li> </ul>	<b>20%</b>						
	<b>Owner</b>						
	Probation (V.4.4)						

**B. Supportive Housing**

Purpose: To ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as SUD treatment or homelessness.

Status of Project Implementation:

<b>By December 2025</b>							
<b>1</b>	<b>Identify the available supportive housing options and capacity including but not limited to SUD sober living programs, shelters, emergency shelters, step-down services and develop and implement a plan to ensure the capacity meets the current and projected demand.</b>						
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> <li>• HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity.</li> <li>• Dedicated emergency shelter beds for up to 30 TAY individuals were established.</li> <li>• List of available housing options are being organized to be posted on OC Navigator.</li> </ul> </td> <td style="text-align: center;"><b>55%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">HCA-MHRS (V.4.1a)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity.</li> <li>• Dedicated emergency shelter beds for up to 30 TAY individuals were established.</li> <li>• List of available housing options are being organized to be posted on OC Navigator.</li> </ul>	<b>55%</b>	<b>Owner</b>	HCA-MHRS (V.4.1a)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
<ul style="list-style-type: none"> <li>• HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity.</li> <li>• Dedicated emergency shelter beds for up to 30 TAY individuals were established.</li> <li>• List of available housing options are being organized to be posted on OC Navigator.</li> </ul>	<b>55%</b>						
	<b>Owner</b>						
	HCA-MHRS (V.4.1a)						
<b>2</b>	<b>Establish specialized housing and supportive services for youth, juveniles and TAY identified as CSEC who are in the process of recovery to support their success in reintegrating back into the community.</b>						
	<table border="1" style="width: 100%;"> <tr> <td style="width: 70%;"><b>Current Status: IN PROGRESS</b></td> <td style="text-align: center;"><b>% Completed</b></td> </tr> <tr> <td rowspan="3">There have been no reportable actions taken at this time.</td> <td style="text-align: center;"><b>0%</b></td> </tr> <tr> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td style="text-align: center;">SSA (V.4.1b)</td> </tr> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	There have been no reportable actions taken at this time.	<b>0%</b>	<b>Owner</b>	SSA (V.4.1b)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>						
There have been no reportable actions taken at this time.	<b>0%</b>						
	<b>Owner</b>						
	SSA (V.4.1b)						



**C. Transitional TAY Housing**

Purpose: To establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

Status of Project Implementation:

<b>By December 2025</b>									
<b>1</b>	<b>Establish post-custody transitional housing specific for the TAY population who would otherwise be homeless and provide supportive services to assist with reentry into the community and link to more stable housing.</b>								
	<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 80%;"><b>Current Status: IN PROGRESS</b></th> <th style="width: 20%;"><b>% Completed</b></th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> <li>• OCPW has engaged an A&amp;E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus.</li> <li>• Upon notice of funding opportunity, plan to apply for the Youth Homelessness Demonstration Plan to address the need that exists with youth experiencing homelessness.</li> <li>• The COC has applied for the Youth Homelessness Demonstration Plan grant for the county, so if the county is awarded funding, plans will be made to determine the best way to make the funds available to county agencies.</li> </ul> </td> <td style="text-align: center;"><b>10%</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><b>Owner</b></td> </tr> <tr> <td></td> <td style="text-align: center;">Probation (V.4.1a)</td> </tr> </tbody> </table>	<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>	<ul style="list-style-type: none"> <li>• OCPW has engaged an A&amp;E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus.</li> <li>• Upon notice of funding opportunity, plan to apply for the Youth Homelessness Demonstration Plan to address the need that exists with youth experiencing homelessness.</li> <li>• The COC has applied for the Youth Homelessness Demonstration Plan grant for the county, so if the county is awarded funding, plans will be made to determine the best way to make the funds available to county agencies.</li> </ul>	<b>10%</b>		<b>Owner</b>		Probation (V.4.1a)
<b>Current Status: IN PROGRESS</b>	<b>% Completed</b>								
<ul style="list-style-type: none"> <li>• OCPW has engaged an A&amp;E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus.</li> <li>• Upon notice of funding opportunity, plan to apply for the Youth Homelessness Demonstration Plan to address the need that exists with youth experiencing homelessness.</li> <li>• The COC has applied for the Youth Homelessness Demonstration Plan grant for the county, so if the county is awarded funding, plans will be made to determine the best way to make the funds available to county agencies.</li> </ul>	<b>10%</b>								
	<b>Owner</b>								
	Probation (V.4.1a)								