



**2025 Vision
Quarterly Status Report
January – March 2024**

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Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars and their main objectives are as follows:

1. **Prevention:** Developing public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health, to prevent individuals from being involved in or returning to the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.
3. **In-Custody:** Developing in-custody programming and providing access to treatments, and services to individuals residing in the County jails to address mental health, substance use, education, job readiness or other basic support that link to post-custody services, in addition to trainings to prepare them for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody and continue post custody to maintain engagement and lead to self-sufficiency.
5. **Juvenile & Transitional Aged Youth (TAY):** To provide a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice

Coordinating Council (OCCJCC), co-chaired by Supervisor Andrew Do and Vice-Chairman Doug Chaffee. The OCCJCC includes County departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by the Budget & Finance Director and the Director of Performance Management and Policy in the County Executive Office (CEO). During the first three years of implementation, significant progress was made through the use of targeted working groups established for Courts, Reentry, Juvenile & TAY, Strategic Legislation & Funding, and Data & Metrics and a general implementation working group which ensured coordination across departments. With the 2025 Vision in the last three years of implementation, working groups continue to provide the overall guidance and direction for the Vision and task forces are used to focus on the completion of critical projects. Maintenance and further enhancements will then transition to an established oversight group consisting of key stakeholder departments and community-based organizations.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC and included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings are used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021, focusing on the reportable outcomes and performance indicators for each of the five pillars to begin to measure the success of the 2025 Vision which is in progress.

The following Quarterly Report provides a report on the current status of the identified projects and programs being implemented as part of the 2025 Vision. Whereas prior Quarterly Reports focused on Pillars, Goals and Action Items, the current report identifies the projects that are still in progress and includes a more defined timeline to ensure completion by December 2025. The table below lists the projects in progress and provides the estimated completion date. Descriptions and additional details for each project can be found in Appendices D and E.

Although significant progress has been made, efforts were impacted, and projects delayed as a result of the COVID-19 pandemic. However, the County is committed to the 2025 Vision completion date and any revisions or adjustments to the anticipated timelines have been included in the following report.

Quarterly Status of Projects (As of March 31, 2024)

Project / Program (Adults)	% Completed				Est. Completion Date
Pillar I: Prevention	2023	2024	2025	Overall	
Communication & Media Campaign	94%	100%	n/a	96%	June 2024
Data Gathering, Sharing and Analysis	100%	62%	50%	76%	June 2025
Crisis Response related trainings	100%	n/a	n/a	100%	June 2023
Behavioral Health Public Safety Response	n/a	100%	n/a	100%	June 2024
Be Well Facilities & Programs	100%	35%	10%	61%	June 2025
FIRST Point	100%	n/a	n/a	100%	June 2023
Pillar II: Courts					
Pre-Trial Intervention	n/a	63%	n/a	63%	June 2024
Adult Specialty Courts	90%	90%	50%	84%	June 2025
Care Court	100%	n/a	n/a	100%	December 2023
Pillar III: In-Custody					
In-Custody Stabilization Services	100%	88%	n/a	90%	June 2024
Opening of new Musick Jail Facility	60%	60%	n/a	60%	June 2024
In-Custody Reentry Programming	100%	100%	80%	93%	June 2025
Pillar IV: Reentry					
Regional Reentry Community Resource Centers	100%	100%	20%	84%	June 2024
Mobile Reentry Services	80%	0%	n/a	40%	June 2024
Coordinated Reentry Center	100%	n/a	38%	50%	December 2025
Workforce Reentry Center	80%	n/a	0%	40%	December 2025
Coordinated Case Management	93%	n/a	30%	78%	June 2025

Project / Program (Juvenile & TAY)	% Completed				Est. Completion Date
Pillar V: Juvenile & TAY - Prevention	2023	2024	2025	Overall	
Communication & Media Campaign	n/a	80%	n/a	80%	June 2024
Data Gathering, Sharing and Analysis	75%	n/a	n/a	75%	June 2023
Juvenile Mental Health & Substance Use Support Services	n/a	65%	n/a	65%	June 2024
Youth Diversion Programs	n/a	63%	50%	60%	June 2025
Pillar V: Juvenile & TAY - Courts					
Expand Juvenile Specialty Courts	n/a	57%	n/a	57%	June 2024
Pillar V: Juvenile & TAY-In-Custody/Detained					
Juvenile Mental Health & SUD Support Services	n/a	95%	n/a	95%	June 2024
Specialized Programming for Detained Juvenile & TAY	n/a	n/a	66%	66%	June 2025
Enhance Juvenile Corrections Campus	n/a	n/a	55%	55%	December 2025
Pillar V: Juvenile & TAY - Reentry					
Specialized Reentry Programs	96%	n/a	70%	79%	June 2025
Supportive Housing	n/a	n/a	60%	60%	December 2025
Transitional TAY Housing	n/a	n/a	60%	60%	December 2025

Each of the above projects are included in the County's five-year strategic financial plan as either a Strategic Priority or Emerging Initiative with many going back to 2016. This has allowed the County to plan and identify the resources needed to ensure successful implementation and ongoing support, as appropriate. The County's Strategic Financial Plans can be found on the County's website at:

<https://cfo.ocgov.com/budget/strategic-financial-plan>

Appendix A: 2025 Vision Overview

Pillar I: PREVENTION	
Prior to Implementation	
<ul style="list-style-type: none"> • Limited residential MH & SUD treatment • CAT & PERT teams • Mental Health public information campaign 	<ul style="list-style-type: none"> • Community nursing program • Housing Voucher program • Assistance programs • Family health classes & clinics
Projects & Programs Implemented as of March 31, 2024	
<ul style="list-style-type: none"> • Outreach & Engagement team (2017) • Office of Care Coordination (2016) • System of Care Data Integration System (2019) • Be Well Orange campus (2021) • OC Navigator to identify available resources (2022) • Expand BH Public Safety Response Teams (2023) • FIRST Point diversion program (2023) 	<ul style="list-style-type: none"> • CIT Training (POST certified) for all first responders and dispatchers (2022) • BH Public Safety Response Teams (2020) • Homeless housing programs (2021) • Multi-disciplinary teams dedicated to managing the care program for high utilizers (2021) • Expand crisis response related trainings (2024)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Communications & Media Campaign • Data gathering, sharing & analysis 	<ul style="list-style-type: none"> • Be Well Facilities & Programs

Pillar II: COURTS	
Prior to Implementation	
<ul style="list-style-type: none"> • Specialty Courts (at capacity) 	
Projects & Programs Implemented as of March 31, 2024	
<ul style="list-style-type: none"> • Piloted data tracking program (2021) 	<ul style="list-style-type: none"> • Care Court (2023)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Pre-Trial Intervention Program 	<ul style="list-style-type: none"> • Expand Specialty Courts

Pillar III: IN-CUSTODY	
Prior to Implementation	
<ul style="list-style-type: none"> • Five LPS beds (males only) 	<ul style="list-style-type: none"> • Limited vocational trainings • All-In Program
Projects & Programs Implemented as of March 31, 2024	
<ul style="list-style-type: none"> • Pending designation for 15 female LPS beds (2022) • Expanded therapeutic groups (2020) • Implemented MAT treatments (2020) • In-Custody Residential Treatment program (2021) • Obtained State Waiver to provide CalFresh benefits upon release from custody (2021) 	<ul style="list-style-type: none"> • Remodeled the IRC – triage intake (2021) • Established specialized housing units (2021) • Implementing Virtual Training programs (2022) • Provide enrollment assistance to benefit programs (2021) • Jail-to-Community Resources (2019)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Complete enhancement of in-custody stabilization services and 30 male LPS beds • Implement enhanced reentry programming 	<ul style="list-style-type: none"> • Populate and implement enhanced programming at the new Musick Jail Facility

Pillar IV: REENTRY	
Prior to Implementation	
<ul style="list-style-type: none"> • Probation Officers 	<ul style="list-style-type: none"> • Inmate Services
Projects & Programs Implemented as of March 31, 2024	
<ul style="list-style-type: none"> • Project Kinship (2017) • Increased shelter capacity (2019) • Benefit enrollment assistance (2021) • Increased linkages to post-custody services (2017) 	<ul style="list-style-type: none"> • Discharge Planning (2019) • Assistance to obtain ID (2021) • Increased accessibility for Workforce Solutions services (2021)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Regional reentry community resource centers • Mobile reentry Services • Coordinated reentry center 	<ul style="list-style-type: none"> • Workforce reentry center • Comprehensive care coordination program

Pillar V: JUVENILE & TRANSITIONAL AGE YOUTH (TAY)	
Prior to Implementation	
<ul style="list-style-type: none"> • Public Awareness Campaign • Educational programs • Limited dedicated CSEC beds 	<ul style="list-style-type: none"> • Family Health classes/clinics • CSEC healthcare • Prenatal/parenting/childcare classes
Projects & Programs Implemented as of March 31, 2024	
<ul style="list-style-type: none"> • Be Well Orange (2021) • Adolescent CSU (2021) • Limited adolescent SUD treatment (females only) (2022) • Increased BH resources in the schools (2021) • Dedicated TAY shelter beds (2021) 	<ul style="list-style-type: none"> • Implemented Crossover Youth Court (2021) • Virtual Training (2022) • MAT Treatment (2020) • Established new Multi-Resource Center at the Juvenile Campus (2022) • Established Remediation Services (2022)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Targeted communication & media campaign • Data gathering, sharing & analysis • Establish mental health and SUD support services • Develop and implement youth diversion programs • Develop and establish specialized reentry programs 	<ul style="list-style-type: none"> • Expand Juvenile Specialty Courts • Develop and implement specialized programming for detained youth/TAY • Enhance the Juvenile Correction Campus • Establish supportive housing • Develop and implement Transitional TAY Housing

Appendix B: Common Acronyms

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

Appendix C: Working Groups and Task Forces

Implementation of the 2025 Vision has been facilitated through the use of various working groups and task forces. Working groups were established for pillars or specific projects that crossed over several stakeholder departments. Task forces were implemented to focus on one area or project and limited to departments critical for the project. Below is a listing of the current working groups and task forces involved with the 2025 Vision.

WORKING GROUPS:

OC CARES: Meetings are held on an as-needed basis to address specific topics outside of the OC CARES Task Force described below.

In-Custody: Meetings are held monthly and focus on the status of the in-custody related projects, moving them forward, and addressing any resource needs.

Courts: Meetings are held monthly and focus on the status of Court-related projects, moving them forward, and policy and implementation needs.

Reentry: Meetings are held monthly and are working to develop the scope and types of services and programs needed for the various reentry needs identified.

Care Management: Meetings are scheduled monthly to focus on the development and implementation of a comprehensive care coordination program.

Strategic Legislation & Funding: This working group tracks legislative actions and helps guide policy to better meet the needs of the 2025 Vision including identifying how the County is measuring success and aligned with state and federal initiatives as well as identify new funding opportunities.

Media & Public Information: Meetings are held monthly and focus on the communication and media campaign projects identified to increase public awareness of OC CARES and the services and resources available.

Data & Metrics: Meetings are held every two months and work through the data elements required for the reportable outcomes and performance metrics.

TASK FORCES:

OC CARES: Meetings are held as needed and address all five of the County's Systems of Care to serve as a forum to share information that may impact current or future efforts and ensure any barriers to services are addressed timely and appropriately.

Juvenile & TAY: A task force has been established for each area under the Juvenile and TAY pillar to address 1) Prevention; 2) Courts; 3) In-Custody; and 4) Reentry. Each task force is focused on their area with identified objectives and facilitated by designated staff from the key stakeholder agencies.

Appendix D: Project Details & Status (Adults)

Pillar I: PREVENTION

A. Communication & Media Campaign

Purpose: Increase public awareness of various services including mental health and substance use topics and other supportive services and resources including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the criminal justice system and into treatments and programs.

Status of Project Implementation:

By June 2023	
1	Create an informational campaign with front-facing website, routine information sharing, and outreach opportunities with the community targeting external stakeholders, community and individuals involved in the criminal justice system of the services available.
	Current Status: IN PROGRESS
	% Completed
	75%
	Owner
	CEO (IV.3.1)
	<ul style="list-style-type: none"> • A Public Relations Firm has been contracted to create an informational campaign that will include videos to be looped in the booking loop and targeted jail areas providing information on available reentry services and programs available post-release and how to access them; posters, brochures and pamphlets targeting clients, families/support systems, and community partners; and creation of the OC CARES website and central phone number for clients to easily access services or link to resources. • A new website is in progress and anticipated to be launched by the end of the year and will focus community, reentry services, and families/support systems for those involved in the justice systems. • This item will be completed when campaign has been developed and timelines established.
2	Expand the existing mental health and substance use informational campaign targeting county residents, community partners and clients to the signs, resources and services available.
	Current Status: COMPLETED (DEC 2023)
	% Completed
	100%
	Owner
	HCA-BHS (I.1.2b)
	<ul style="list-style-type: none"> • The County has a robust countywide public awareness campaign aligned with current state, federal and partner messaging and are expanded and utilized as needed.

3	<p>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure general understanding, identified barriers are addressed, address issues proactively, and support countywide efforts.</p>	
	<p>Current Status: COMPLETED (MAR 2023)</p> <ul style="list-style-type: none"> The OC CARES Task Force was established in March 2022. OC CARES Reentry Community Meetings began in January 2023. 	<p>% Completed</p> <p>100%</p> <p>Owner</p> <p>CEO (I.1.4a)</p>
4	<p>Develop and implement a process to ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</p>	
	<p>Current Status: COMPLETED (SEP 2022)</p> <ul style="list-style-type: none"> Coalition and Results Group Meetings OC Links: 24/7 Behavioral Health Line A CIT Steering Committee 	<p>% Completed</p> <p>100%</p> <p>Owner</p> <p>HCA-BHS (I.1.4b)</p>
By June 2024		
5	<p>Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.</p>	
	<p>Current Status: COMPLETED (SEP 2023)</p> <ul style="list-style-type: none"> Routine meetings with the Task Force and Reentry Community Partners are established and are addressing implementation needs. Reentry Community Partner Meetings are now a collaboration with Cap Alliance and are ongoing. 	<p>% Completed</p> <p>100%</p> <p>Owner</p> <p>CEO (IV.4.1)</p>
6	<p>Collaborate and establish meetings or events with other providers working with formerly incarcerated individuals to coordinate services for clients and prevent them from returning to custody.</p>	
	<p>Current Status: COMPLETED (SEP 2023)</p> <ul style="list-style-type: none"> Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services and actively meets with providers in the community to obtain additional resources for clients leaving the jail system. 	<p>% Completed</p> <p>100%</p> <p>Owner</p> <p>OCSD- Inmate Services (IV.2.8)</p>

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023							
1	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.						
	<table border="1"> <tr> <td>Current Status: COMPLETED (DEC 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020. HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data and is able to market the survey multiple times during the year. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (I.1.2b)</td> </tr> </table>	Current Status: COMPLETED (DEC 2023)	% Completed	<ul style="list-style-type: none"> Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020. HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data and is able to market the survey multiple times during the year. 	100%	Owner	HCA-BHS (I.1.2b)
Current Status: COMPLETED (DEC 2023)	% Completed						
<ul style="list-style-type: none"> Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020. HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data and is able to market the survey multiple times during the year. 	100%						
	Owner						
	HCA-BHS (I.1.2b)						
2	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.						
	<table border="1"> <tr> <td>Current Status: NO LONGER APPLICABLE</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The Courts analyzed this action item and determined the project as no longer applicable. </td> <td>N/A</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Courts (II.2.1b)</td> </tr> </table>	Current Status: NO LONGER APPLICABLE	% Completed	<ul style="list-style-type: none"> The Courts analyzed this action item and determined the project as no longer applicable. 	N/A	Owner	Courts (II.2.1b)
Current Status: NO LONGER APPLICABLE	% Completed						
<ul style="list-style-type: none"> The Courts analyzed this action item and determined the project as no longer applicable. 	N/A						
	Owner						
	Courts (II.2.1b)						
3	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.						
	<table border="1"> <tr> <td>Current Status: COMPLETED (JUL 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> County and Courts maintain their own databases and currently share data as needed. Following an analysis of the existing case/data management system and the results of the SCRAM pilot the Court finalized an RFP to seek a robust solution to meet the tracking needs of the Court and County stakeholders in the Specialty Courts with the goal to have a system in place by the Spring of 2024. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Courts (II.1.2b)</td> </tr> </table>	Current Status: COMPLETED (JUL 2023)	% Completed	<ul style="list-style-type: none"> County and Courts maintain their own databases and currently share data as needed. Following an analysis of the existing case/data management system and the results of the SCRAM pilot the Court finalized an RFP to seek a robust solution to meet the tracking needs of the Court and County stakeholders in the Specialty Courts with the goal to have a system in place by the Spring of 2024. 	100%	Owner	Courts (II.1.2b)
Current Status: COMPLETED (JUL 2023)	% Completed						
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	Owner						
	Courts (II.1.2b)						
4	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts.						
	<table border="1"> <tr> <td>Current Status: COMPLETED (JUL 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The Court coordinated with OCDA, PD, HCA and Probation within the Collaborative Courts to implement the SCRAM Nexus pilot for one of the mental health courts from March 2022 through December 2022, which allowed the Court and County stakeholders to evaluate information needed to track Collaborative Court participants and the best mechanisms for doing so. Information was included in the development of the RFP for a new case management and data tracking program, anticipated to be implemented in the Spring of 2025. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Courts (II.1.2a)</td> </tr> </table>	Current Status: COMPLETED (JUL 2023)	% Completed	<ul style="list-style-type: none"> The Court coordinated with OCDA, PD, HCA and Probation within the Collaborative Courts to implement the SCRAM Nexus pilot for one of the mental health courts from March 2022 through December 2022, which allowed the Court and County stakeholders to evaluate information needed to track Collaborative Court participants and the best mechanisms for doing so. Information was included in the development of the RFP for a new case management and data tracking program, anticipated to be implemented in the Spring of 2025. 	100%	Owner	Courts (II.1.2a)
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	Owner						
	Courts (II.1.2a)						

By June 2024									
5	Conduct periodic surveys of county residents, community partners and local law enforcement to measure effectiveness of the communication campaign.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (New)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		CEO (New)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	Owner								
	CEO (New)								
6	Determine the in-custody infrastructure to help capture data and processes associated with in-custody programs, specifically criminogenic, for identified high utilizers and implement process to obtain and report that data.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> Tablets was implemented in the jails using a phased approach. Start date for tablets at the IRC was July 2023. Tablets was then phased into the Central Jail complex approximately one month later and included the Men's Jail and Women's Jail. Theo Lacy will follow and then the Musick jail facility. Correction Cohort for the MDT has begun to serve identified high-utilizers and collecting pertinent data. Inmate Services hired a Research Analyst in September 2023 who will take the lead in evaluating data and determining recidivism reports for those identified as high utilizers etc. </td> <td>85%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCSD- Inmate Services (III.3.2)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Tablets was implemented in the jails using a phased approach. Start date for tablets at the IRC was July 2023. Tablets was then phased into the Central Jail complex approximately one month later and included the Men's Jail and Women's Jail. Theo Lacy will follow and then the Musick jail facility. Correction Cohort for the MDT has begun to serve identified high-utilizers and collecting pertinent data. Inmate Services hired a Research Analyst in September 2023 who will take the lead in evaluating data and determining recidivism reports for those identified as high utilizers etc. 	85%		Owner		OCSD- Inmate Services (III.3.2)
Current Status: IN PROGRESS	% Completed								
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	Owner								
	OCSD- Inmate Services (III.3.2)								
7	Develop standardized reporting of mental health-related response calls to include the quantity, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.								
	<table border="1"> <tr> <td>Current Status: COMPLETED (JUN 2023)</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> Public safety calls with a mental health nexus are tracked to include call disposition, call length, and total consumed time. HCA has been tracking the use of their CAT and PERT teams involved with public safety calls. A reporting process has been established with Dispatch and reports are received on a regular basis. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCSD- BH Bureau (I.4.12)</td> </tr> </table>	Current Status: COMPLETED (JUN 2023)	% Completed	<ul style="list-style-type: none"> Public safety calls with a mental health nexus are tracked to include call disposition, call length, and total consumed time. HCA has been tracking the use of their CAT and PERT teams involved with public safety calls. A reporting process has been established with Dispatch and reports are received on a regular basis. 	100%		Owner		OCSD- BH Bureau (I.4.12)
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	Owner								
	OCSD- BH Bureau (I.4.12)								
By June 2025									
8	Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.								
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td> <ul style="list-style-type: none"> The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. </td> <td>50%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (III.3.6)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The Community Correction cohort is in the process of being added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. The implementation of tablets to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. 	50%		Owner		CEO (III.3.6)
Current Status: IN PROGRESS	% Completed								
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	Owner								
	CEO (III.3.6)								

C. Crisis Response and Related Trainings

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023									
1	Ensure all Deputy Sheriff’s assigned to custody operations complete Crisis Intervention Training (CIT).								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (DEC 2022)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. All Deputy Sheriff’s in jail assignments have completed or are scheduled to attend CIT training. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCSD (III.1.10)</td> </tr> </tbody> </table>	Current Status: COMPLETED (DEC 2022)	% Completed	<ul style="list-style-type: none"> CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. All Deputy Sheriff’s in jail assignments have completed or are scheduled to attend CIT training. 	100%		Owner		OCSD (III.1.10)
Current Status: COMPLETED (DEC 2022)	% Completed								
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	Owner								
	OCSD (III.1.10)								
2	Implement a training program that includes a Basic CIT course and 911 Diversion training specifically for individuals assigned to dispatch positions.								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (MAR 2024)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> All active duty OCSD staff have completed a 16-hour Dispatcher CIT course. OCSD Call-Takers can complete direct referrals to OC Links when mental health services are requested. Implemented a working “Sequential Intercept Model Mapping” to diagram how calls are diverted to the appropriate crisis response teams. An Emergency Communications Bureau (ECB) dispatch diversion policy has been completed. This project went live with call diversion on March 4, 2024. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCSD (I.4.14b)</td> </tr> </tbody> </table>	Current Status: COMPLETED (MAR 2024)	% Completed	<ul style="list-style-type: none"> All active duty OCSD staff have completed a 16-hour Dispatcher CIT course. OCSD Call-Takers can complete direct referrals to OC Links when mental health services are requested. Implemented a working “Sequential Intercept Model Mapping” to diagram how calls are diverted to the appropriate crisis response teams. An Emergency Communications Bureau (ECB) dispatch diversion policy has been completed. This project went live with call diversion on March 4, 2024. 	100%		Owner		OCSD (I.4.14b)
Current Status: COMPLETED (MAR 2024)	% Completed								
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	Owner								
	OCSD (I.4.14b)								

D. Behavioral Health Public Safety Response Teams

Purpose: To provide a specialized crisis response resource for response calls with a mental health nexus to assist with de-escalation and diversion to treatment and services, when appropriate. The ideal model includes a specialized response team for each region in the County.

Status of Project Implementation:

By June 2024									
1	Expand the BH Public Safety Response Team model to other regions in the County as determined is needed.								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (JUL 2023)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> Teams of Clinicians and Deputies are conducting proactive follow-up and responding to crisis calls in all OCSD areas. BH team has expanded to include the additional nine new Deputy Sheriff positions and six vehicles to better respond to individuals experiencing a BH crisis. HCA will provide more clinicians as staffing levels rise. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCSD (I.4.15)</td> </tr> </tbody> </table>	Current Status: COMPLETED (JUL 2023)	% Completed	<ul style="list-style-type: none"> Teams of Clinicians and Deputies are conducting proactive follow-up and responding to crisis calls in all OCSD areas. BH team has expanded to include the additional nine new Deputy Sheriff positions and six vehicles to better respond to individuals experiencing a BH crisis. HCA will provide more clinicians as staffing levels rise. 	100%		Owner		OCSD (I.4.15)
Current Status: COMPLETED (JUL 2023)	% Completed								
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	Owner								
	OCSD (I.4.15)								

E. Be Well Facilities and Programs

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023		
1	Identify a site and develop a plan with community partners/providers to build the Be Well Irvine facility.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> The County has entered into a long-term lease with Mind OC for a second site at the El Toro property in Irvine. Phase 1 planning and design is complete and construction underway; Phase 2 planning and design is in progress; and Phase 3 planning and design is pending. 	100%
		Owner
		HCA-BHS (1.6.1)
2	Work with community partners to develop programming and phased approach for the Be Well Irvine campus.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> Preliminary planning for the types of programs to include has been done and is being worked into the designs. Actual providers are being determined. 	100%
		Owner
		HCA-BHS (1.6.2)
By June 2024		
3	Complete construction of Phase 1 of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Construction for phase 1 started Feb. 2023. The demolition of the building and soil management was completed the end of August 2023 and building construction began in Sept. 2023. Construction continues to be in progress. Completion is anticipated in 2025. 	35%
		Owner
		HCA-BHS (1.6.3)
By June 2025		
4	Complete construction of the additional phases of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Preliminary plans were submitted to OCPW for needed reviews to allow for approval for site work to begin. 	10%
		Owner
		HCA-BHS (1.6.3)

F. FIRST Point Diversion Program

Purpose: To establish a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Status of Project Implementation:

By June 2023									
1	Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (SEP 2022)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> The Pilot Program began in April 2022 and data is being gathered. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.2)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2022)	% Completed	<ul style="list-style-type: none"> The Pilot Program began in April 2022 and data is being gathered. 	100%		Owner		OCDA (1.7.2)
Current Status: COMPLETED (SEP 2022)	% Completed								
<ul style="list-style-type: none"> The Pilot Program began in April 2022 and data is being gathered. 	100%								
	Owner								
	OCDA (1.7.2)								
2	Identify services and capacity needs and link to case management. Continue to work with stakeholder departments to utilize existing resources when possible.								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (SEP 2023)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> Discussions across stakeholder departments identified no new services or programs required. Stakeholder departments collaborate to provide resources and linkage to services and case management. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.3)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2023)	% Completed	<ul style="list-style-type: none"> Discussions across stakeholder departments identified no new services or programs required. Stakeholder departments collaborate to provide resources and linkage to services and case management. 	100%		Owner		OCDA (1.7.3)
Current Status: COMPLETED (SEP 2023)	% Completed								
<ul style="list-style-type: none"> Discussions across stakeholder departments identified no new services or programs required. Stakeholder departments collaborate to provide resources and linkage to services and case management. 	100%								
	Owner								
	OCDA (1.7.3)								
3	Evaluate the results on the pilot program to determine if the program should be expanded or revised to meet the objectives identified.								
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (SEP 2023)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> Expansion will be revisited once the Pre-Trial Intervention project has been implemented to create efficiencies and reduce duplication with staffing or linkages. </td> <td>100%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>OCDA (1.7.4)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2023)	% Completed	<ul style="list-style-type: none"> Expansion will be revisited once the Pre-Trial Intervention project has been implemented to create efficiencies and reduce duplication with staffing or linkages. 	100%		Owner		OCDA (1.7.4)
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	Owner								
	OCDA (1.7.4)								

Pillar II: COURTS

A. Pre-Trial Intervention Program

Purpose: To establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of trial.

Status of Project Implementation:

By June 2024									
1	Identify stakeholder departments, services needed and dedicated space and develop a comprehensive plan to provide diversion prior to arraignment.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td> <ul style="list-style-type: none"> Stakeholder departments have been identified as well as anticipated number of staff for space planning purposes. Stakeholders include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services. Community-based organizations are also identified and being included in space planning to provide support for housing, including residential treatments and sober living </td> <td>80%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (II.3.2a)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Stakeholder departments have been identified as well as anticipated number of staff for space planning purposes. Stakeholders include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services. Community-based organizations are also identified and being included in space planning to provide support for housing, including residential treatments and sober living 	80%		Owner		CEO (II.3.2a)
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> Stakeholder departments have been identified as well as anticipated number of staff for space planning purposes. Stakeholders include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services. Community-based organizations are also identified and being included in space planning to provide support for housing, including residential treatments and sober living 	80%								
	Owner								
	CEO (II.3.2a)								

	<p>facilities, employment, educational services, family and children services, pro-bono and other legal services.</p> <ul style="list-style-type: none"> The County and stakeholder departments have identified applicable space and awaiting approval. Once approved, preliminary meetings will begin to ensure scope and budget are agreed upon. 	
2	Begin a pilot program conducting assessments on eligible participants to determine preliminary capacity needs.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A pilot project for the County will be developed that will identify potential program candidates through the Justice Center arraignment and pretrial process. The Court is working closely with the county and other stakeholders to identify program logistical needs. The Court has implemented this process with the City of Anaheim (ACCESS) in which candidates for diversion are evaluated at or before arraignment and, if deemed appropriate for diversion, are connected to services and offered diversion at the arraignment. Periodic reviews are being conducted with those participating to track their progress. 	70%
		Owner
		Courts (II.3.2c)
3	Analyze the court process from the point of arrest to disposition to identify and implement options for diversion involving the felony and misdemeanor court systems.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> All MH diversion matters, including progress reviews for those granted MH diversion, were centralized into CCB1. Military Diversion treatment plans and progress reviews have been consolidated with the Veterans Treatment Court. 	80%
		Owner
		Courts (II.3.1b)
4	Establish an MOU between the County and Courts on the use of the Court's Pretrial Release Services to coordinate and monitor individuals transitioning to diversion programs.	
	Current Status: COMPLETED (JUL 2023)	% Completed
	<ul style="list-style-type: none"> On July 1, 2022, the Court entered into an MOU with Probation and the County to utilize Pre-Trial Assessment Release and Services (PARS) and State funding pursuant to SB129 so that PARS will assist with early identification, intervention, and services, which will assist with coordinating persons into diversion programs and help with monitoring progress for cases outside of Probation's responsibilities. The SB129 Pretrial Release Program MOU was recently revised and renewed for an additional year on July 1, 2023. Probation has dedicated an officer to assist with the MH Evaluation Team and the monitoring of MH diversion participants. 	100%
		Owner
		Courts (II.3.2b)

5	Coordinate space modifications, services and timing of resources for the pre-trial intervention program implementation.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Alternate spaces continue to be identified and analyzed for the best option to be used. • The roles and responsibilities of the stakeholders have been generally assessed and will be incorporated into the space modification plans. 	50%
		Owner
		CEO (II.2.6 & II.3.2d)
6	Implement pre-trial intervention program where individuals are assessed and provided treatment/services options for diversion away from the court system.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (II.3.2e)

B. Expand Specialty Courts (Adults)

Purpose: Maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse, or homelessness.

Status of Project Implementation:

By June 2023		
1	Analyze the data and the current programs to determine the demand for a new or expanded Adult Specialty Court.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • The Court continues to monitor, on a monthly basis, all statistics associated with the Adult Specialty Court programs. The Court uses those figures to determine the adequacy of current resources and to anticipate future resource needs. • The Court is tracking and evaluating the trends in the numbers of cases for all the Collaborative Courts (including the recent increases in diversion courts) to project future estimates and assess needed resources. The Court is also factoring in recent and proposed legislative changes that are impacting these numbers and may have additional impact in the future (including pending legislation to add felony cases to Military Diversion). • Recent statutory changes continue to fuel in an increase in Mental Health Diversion cases, and the Court continues to monitor the pace of those cases to project future needs. To meet the immediate needs, the Court is adding another half-day per week to the Mental Health Diversion calendar in CCB1 (bringing it to two full days per week) and has recently assigned a portion of the Mental Health Diversion calendar (including contested motions) to a newly appointed 	100%
		Owner
		Courts (II.2.1c)

	<p>judge in the Central Justice Center due to the lack of capacity in CCB1. The Court believes the continued increase in Mental Health Diversion cases will likely necessitate additional courtroom time and resources, which the Court is able to absorb for the foreseeable future.</p> <ul style="list-style-type: none"> • The stakeholders in these courts (including the DA, PD, HCA, and the VA) have stepped forward by assigning additional people to these courts as the capacity has expanded, and the Court believes they will continue to do so in the future. • Homeless Outreach Court (HOC) is being restructured to a “provider-centered” model that will allow for earlier diversion opportunities, an increase in participants, and fewer Court hearings for the participants. Twelve service providers have been approved for the new model. The Public Defender’s Office is currently working with San Diego to develop a service provider app that will be accessible to participants. The Court and the Stakeholders are also exploring the ability to automate referrals to the HOC program. As this new model is implemented, it should reduce the number of hearings required in HOC, but this is not expected to have a material impact on the overall Court and Stakeholder resources devoted to the Adult Specialty Courts. 	
2	Identify County resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> • Preliminary estimates were developed and included in the County’s Strategic Financial Plan and are updated annually as new courts are created. • The Courts continue to work with HCA, CalOptima Health and Court Pre-Trial Release services as part of our efforts to create a “mental health hub” and Homeless Outreach Collaborative Court expansion. • The Courts are developing a single mental health evaluation team to streamline and make mental health evaluations more productive and more efficient before and during the program. • This will be considered completed when the statutory and programmatic changes are known and shared by the Courts and the resulting staffing impacts analyzed. 	<p>% Completed</p> <p>50%</p> <p>Owner</p> <p>CEO (II.2.5)</p>

3	Develop a comprehensive plan to implement the expansion, clearly identifying the roles and responsibilities of the Courts and County with agreed upon timelines.						
	<table border="1"> <tr> <td data-bbox="329 279 1157 310">Current Status: COMPLETED (MAR 2024)</td> <td data-bbox="1166 279 1419 310">% Completed</td> </tr> <tr> <td data-bbox="329 310 1157 951" rowspan="3"> <ul style="list-style-type: none"> The Court has begun discussions with the County regarding a potential site for the new Collaborative Courts building and is currently participating in an assessment of that site to determine its ability to support the courthouse. As mentioned in II.B.4 below, the site assessment is in its final phase and, when complete, will include building designs that include sufficient space for the Court and all stakeholders to adequately serve the Adult Specialty Court populations. The Court has provided all needed input for that assessment and is awaiting the final report, which is expected any time now. As discussed in II.B.1 above, the Court is also continually monitoring the number of active and potential participants in the Adult Specialty Courts and is addressing those needs through expanded Court resources and regular discussions with all Stakeholders regarding additional personnel and resources. At this time, the Court does not anticipate needing to start any new Adult Specialty Court programs. </td> <td data-bbox="1166 310 1419 342">100%</td> </tr> <tr> <td data-bbox="1166 342 1419 373">Owner</td> </tr> <tr> <td data-bbox="1166 373 1419 951">Courts (II.2.7)</td> </tr> </table>	Current Status: COMPLETED (MAR 2024)	% Completed	<ul style="list-style-type: none"> The Court has begun discussions with the County regarding a potential site for the new Collaborative Courts building and is currently participating in an assessment of that site to determine its ability to support the courthouse. As mentioned in II.B.4 below, the site assessment is in its final phase and, when complete, will include building designs that include sufficient space for the Court and all stakeholders to adequately serve the Adult Specialty Court populations. The Court has provided all needed input for that assessment and is awaiting the final report, which is expected any time now. As discussed in II.B.1 above, the Court is also continually monitoring the number of active and potential participants in the Adult Specialty Courts and is addressing those needs through expanded Court resources and regular discussions with all Stakeholders regarding additional personnel and resources. At this time, the Court does not anticipate needing to start any new Adult Specialty Court programs. 	100%	Owner	Courts (II.2.7)
Current Status: COMPLETED (MAR 2024)	% Completed						
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	Owner						
	Courts (II.2.7)						
4	Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.						
	<table border="1"> <tr> <td data-bbox="329 1035 1157 1066">Current Status: COMPLETED (MAR 2024)</td> <td data-bbox="1166 1035 1419 1066">% Completed</td> </tr> <tr> <td data-bbox="329 1066 1157 1890" rowspan="3"> <ul style="list-style-type: none"> The Courts continue to formulate the plan for the expansion and the appropriate justification as the number of Mental Health Diversion and Military Diversion cases continue to create the need for more court time and space for our existing Specialty Court programs. The Court has generated a list of adult specialty case types (both criminal and civil cases involving mental health and substance use issues) appropriate for consolidation into one building, in order to provide wrap-around services that will increase efficiencies for the Court, County, and participants. The Court also anticipates this new courthouse handling early triage/assessment of criminal cases at the point of arraignment to identify those defendants who may be appropriate candidates for the Specialty Courts. The Court has been working with the Judicial Council, an architectural firm, and a consulting firm to allocate space in the anticipated courthouse for the court operations and all County stakeholder operations necessary to support these various calendars. The team is nearing the completion of the site assessment, which will include building designs that allocate space for all the Court and stakeholder operations. The Court has completed its analysis of the space needed to accommodate all these court programs and has provided that input to the Judicial Council. We are awaiting the final </td> <td data-bbox="1166 1066 1419 1098">100%</td> </tr> <tr> <td data-bbox="1166 1098 1419 1129">Owner</td> </tr> <tr> <td data-bbox="1166 1129 1419 1890">Courts (II.2.3)</td> </tr> </table>	Current Status: COMPLETED (MAR 2024)	% Completed	<ul style="list-style-type: none"> The Courts continue to formulate the plan for the expansion and the appropriate justification as the number of Mental Health Diversion and Military Diversion cases continue to create the need for more court time and space for our existing Specialty Court programs. The Court has generated a list of adult specialty case types (both criminal and civil cases involving mental health and substance use issues) appropriate for consolidation into one building, in order to provide wrap-around services that will increase efficiencies for the Court, County, and participants. The Court also anticipates this new courthouse handling early triage/assessment of criminal cases at the point of arraignment to identify those defendants who may be appropriate candidates for the Specialty Courts. The Court has been working with the Judicial Council, an architectural firm, and a consulting firm to allocate space in the anticipated courthouse for the court operations and all County stakeholder operations necessary to support these various calendars. The team is nearing the completion of the site assessment, which will include building designs that allocate space for all the Court and stakeholder operations. The Court has completed its analysis of the space needed to accommodate all these court programs and has provided that input to the Judicial Council. We are awaiting the final 	100%	Owner	Courts (II.2.3)
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	Owner						
	Courts (II.2.3)						

	site assessment report, which will incorporate the Court's input.	
5	Determine the priority to expand or establish an Adult Specialty Court and capacity needed.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> A working group continues to implement plans to modify the Homeless Outreach Court to a provider-centered model. The Court will monitor how this change impacts the need for resources. Additional efforts have focused on increasing participation in Drug Court by creating a program tailored to those with misdemeanor drug offenses. This Misdemeanor Drug Court has begun in the Harbor Justice Center. The Court is monitoring the success of that program to inform decisions on expanding it to other justice centers and to anticipate any increase in needed capacity. The Court has evaluated and will continue to assess the impact of recent legislation on the number of participants in the Adult Specialty Courts, including the Mental Health Diversion and Military Diversion programs. The Court has already expanded capacity for Mental Health Diversion by including additional courtrooms, judicial officers and court dates/time. The Court has worked with stakeholders, including the Health Care Agency, to accommodate those expansions and will continue to monitor the need for additional expansion. 	100%
		Owner
		Courts (II.2.2)
By June 2024		
6	Align any planned expansion/new services with any physical relocation or expansion and develop a detailed, phased plan to meet all needs by 2025.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> As discussed in II.B.4 above, the Court is involved in continued discussions with the Judicial Council and a broader design team regarding construction of a new Collaborative Court Building with additional courtrooms and space for stakeholders and comprehensive wrap-around services. The Court has had previous discussions with County stakeholders regarding the space needs in the new building and will continue those discussions as needed during the design process. The Court has provided detailed information and its final feedback to the Judicial Council and is awaiting the final Feasibility Study report, which will include detailed allocations of space allocations for the Court and stakeholder operations relating to the Adult Specialty Courts. 	90%
		Owner
		Courts (II.2.4)
By June 2025		
7	Implement first phase of expansion of courts or services supported by County and Court.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Court and County stakeholders have already accommodated the expansion of the Mental Health 	50%
		Owner
		Courts

<p>Diversion calendar, which will likely continue to expand, along with Military Diversion.</p> <ul style="list-style-type: none"> The Court has provided detailed information and its final feedback to the Judicial Council and is awaiting the final Feasibility Study report, which will include detailed allocations of space allocations for the Court and stakeholder operations relating to the Adult Specialty Courts. 	(II.2.8)
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C. CARE Court

Purpose: Establish a CARE Court, as mandated per SB 1338 enacted in September 2022, to support the individuals, especially those in the criminal justice system, achieve self-sufficiency.

Status of Project Implementation:

By December 2023							
1	Analyze and identify the stakeholders, resources and workflow to establish a CARE Court.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS (SEP 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> County Collaborative team met prior to implementation. The Court flow chart outlining the process has been completed. Program has begun. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (new)</td> </tr> </table>	Current Status: IN PROGRESS (SEP 2023)	% Completed	<ul style="list-style-type: none"> County Collaborative team met prior to implementation. The Court flow chart outlining the process has been completed. Program has begun. 	100%	Owner	HCA-BHS (new)
Current Status: IN PROGRESS (SEP 2023)	% Completed						
<ul style="list-style-type: none"> County Collaborative team met prior to implementation. The Court flow chart outlining the process has been completed. Program has begun. 	100%						
	Owner						
	HCA-BHS (new)						
2	Coordinate with identified stakeholders; implement the referral and acceptance process; and establish the CARE Court model						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS (SEP 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Trainings to the community were developed, planned, and completed. Workflow is finalized. CARE Court programming and outreach team have been developed. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (new)</td> </tr> </table>	Current Status: IN PROGRESS (SEP 2023)	% Completed	<ul style="list-style-type: none"> Trainings to the community were developed, planned, and completed. Workflow is finalized. CARE Court programming and outreach team have been developed. 	100%	Owner	HCA-BHS (new)
Current Status: IN PROGRESS (SEP 2023)	% Completed						
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	Owner						
	HCA-BHS (new)						

Pillar III: IN-CUSTODY

A. In-Custody Stabilization Services

Purpose: To develop and sustain a robust mental health and substance use treatment program and services in the custodial setting focused on stabilizing the individual to be able to be placed in regular or specialized housing modules.

Status of Project Implementation:

By June 2023							
1	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.						
	<table border="1"> <tr> <td>Current Status: COMPLETED (MAR 2023)</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages. </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-CHS (III.1.14)</td> </tr> </table>	Current Status: COMPLETED (MAR 2023)	% Completed	<ul style="list-style-type: none"> CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages. 	100%	Owner	HCA-CHS (III.1.14)
Current Status: COMPLETED (MAR 2023)	% Completed						
<ul style="list-style-type: none"> CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages. 	100%						
	Owner						
	HCA-CHS (III.1.14)						

	<ul style="list-style-type: none"> The Discharge Planning Group Curriculum has been developed and will be implemented when staffing levels increase. CHS has completed evaluation of current programming and identified new programming in collaboration with CBO. 	
By June 2024		
2	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Additional therapeutic groups have been implemented focusing on individuals with mild to moderate mental illness at all facilities. Individual therapeutic sessions are available to inmates with mild mental health symptoms once every 30 days, or more frequently when an inmate submits a healthcare request slip asking to be seen. Medication assisted treatment (MAT) for individuals with an opioid use disorder are offered to this population, as are discharge planning and linkage to a wide array of community-based services including mental health, substance use disorder treatment, housing support, etc. Added a MAT Registered Nurse to the MAT team to oversee discharge planning. Further expansion limited due to staff vacancies. 	75%
		Owner
		HCA-CHS (III.1.13)
3	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> CHS Jail to Community Reentry Program (JCRP) has partnered with BHS and established a referral and linkage process to their Open Access clinics. To improve continuity of care for inmates who receive MAT services and are in process of being released from custody to the community, CHS has implemented a referral and linkage process in collaboration with BHS and two community partners. CHS is participating with the Care Plus Program collaborative project focusing on high utilizers. CHS JCRP is responsible for providing referrals for individuals with mild to moderate mental illness to Project Kinship programs which they follow-up on by conducting in-reach and providing inmates with assistance with linkage. CHS provides a list of inmates on MAT treatments with no open MH case to Inmate Services who link individuals to SUD treatment and MAT services upon release. Collaborating with MAT Connect to provide direct services at release to link individuals to MAT services in the community. 	90%
		Owner
		HCA-CHS (III.1.15)

4	Create MH Modules and additional MH housing for step-down beds for male and female inmates.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Work on Mod K (females) and Mod M (men) has been completed. • Construction of the men's MH units is in progress with Mod L anticipated to be completed in mid-2024. 	85%
		Owner
		OCSO (III.1.8)
5	Develop and implement a plan to place male and female inmates who have been stabilized from MH programs and substance use disorder into the created MH Modules and step-down beds.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> • Step-down care is being provided to individuals who are incarcerated. • A step-down unit was also established at the Theo Lacy facility which was not initially planned but continues the overarching plan. 	100%
		Owner
		HCA-CHS (III.1.8)

B. Implement Enhanced Programming at New Musick Jail Facility

Purpose: To ensure enhanced programming for individuals housed at the James A. Musick Jail facility when the new jail facility begins operations.

Status of Project Implementation:

By June 2023		
1	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Planning meetings are continuing with OCSO and BHS to work through tentative program plan for inmates with MH, SUD, or co-occurring disorders. • Finalization of plans are being coordinated with the delayed opening of the Musick facility. 	60%
		Owner
		HCA-CHS (III.1.12)
By June 2024		
2	Analyze and increase OCSO staffing levels, if needed, at the newly constructed Musick facility to provide security for MH and SUD programs.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Initial planning meetings for programming and treatment took place in Fall 2022. • Meetings continue to take place between Correctional Programs, Correctional Health Services and Security Staff. • The teams have decided to use a phased approach when implementing the programs at Musick. • Programs are being enhanced because of the facility layout and direct supervision being provided by security staff allowing for more individuals to access programs and counseling services. • Project will be complete once the Musick facility reopens. 	60%
		Owner
		OCSO (III.1.11)

C. In-Custody Reentry Programming

Purpose: To engage and involve individuals while in custody to participate and complete programs and/or trainings to prepare them for reentry back into their community and reduce the likelihood of returning to custody.

Status of Project Implementation:

By June 2023							
1	Develop an educational and vocational program focused on inmates achieving certifications in vocations that can be linked to jobs post-custody.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: COMPLETED (SEP 2023)</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women’s Jail. Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho’s Fall semester programming which starts August 21st. The Entrepreneurial certificate program was implemented in September 2023 and the Custodial Certificate program is starting in October 2023. </td> <td style="text-align: center;">100%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD – Inmate Services (III.3.5)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2023)	% Completed	<ul style="list-style-type: none"> Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women’s Jail. Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho’s Fall semester programming which starts August 21st. The Entrepreneurial certificate program was implemented in September 2023 and the Custodial Certificate program is starting in October 2023. 	100%	Owner	OCSD – Inmate Services (III.3.5)
Current Status: COMPLETED (SEP 2023)	% Completed						
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	Owner						
	OCSD – Inmate Services (III.3.5)						
2	Continued expansion of the “All-In” program for males and females based on program success and demand.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: COMPLETED (MAR 2023)</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The All-In program has been expanded and is now being offered to males at Theo Lacy and females at the Women’s Jail Each group will have an anticipated 15 participants and the program will take place 5 days a week for 8 weeks. The men’s All-In session that began in October 2022 was completed in January. The female’s All-In program started in February with the first graduation projected to occur in April. </td> <td style="text-align: center;">100%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD – Inmate Services (III.3.7)</td> </tr> </tbody> </table>	Current Status: COMPLETED (MAR 2023)	% Completed	<ul style="list-style-type: none"> The All-In program has been expanded and is now being offered to males at Theo Lacy and females at the Women’s Jail Each group will have an anticipated 15 participants and the program will take place 5 days a week for 8 weeks. The men’s All-In session that began in October 2022 was completed in January. The female’s All-In program started in February with the first graduation projected to occur in April. 	100%	Owner	OCSD – Inmate Services (III.3.7)
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	Owner						
	OCSD – Inmate Services (III.3.7)						
By June 2024							
3	Explore and implement specialized housing where targeted programming and services would benefit individuals held in-custody.						
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Current Status: COMPLETED (JUN 2023)</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> OCSD determined that all individuals identified as AB 109 currently participate in existing programs offered and no specialized housing is needed for this population. </td> <td style="text-align: center;">100%</td> </tr> <tr> <td style="text-align: center;">Owner</td> </tr> <tr> <td style="text-align: center;">OCSD (III.2.6)</td> </tr> </tbody> </table>	Current Status: COMPLETED (JUN 2023)	% Completed	<ul style="list-style-type: none"> OCSD determined that all individuals identified as AB 109 currently participate in existing programs offered and no specialized housing is needed for this population. 	100%	Owner	OCSD (III.2.6)
Current Status: COMPLETED (JUN 2023)	% Completed						
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	Owner						
	OCSD (III.2.6)						

4	Establish specialized programming for female inmates, as applicable.	
	Current Status: COMPLETED (MAR 2023)	% Completed
	<ul style="list-style-type: none"> All specialized programming available for the male population is also made available to the female population but delivery is modified due to the lower female populations applicable. 	100%
		Owner
		OCSD (III.2.4)
By June 2025		
5	Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> Inmate Services has worked with Santiago Community College to incorporate new vocational certificate-based programs which was implemented in the Fall 2023 semester. Inmate Services is also working with other existing community-based organizations to add new vocational programs in the jails and meeting with local employers in the community to establish a pool of employers willing to work with justice involved individuals. 	100%
		Owner
		OCSD – Inmate Services (III.3.10)
6	Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Study was completed on the All-In program and the template will be used to evaluate other programs in the jails. Inmate Services is in the process of purchasing correctional transition strategy software which will assist in evaluating educational and vocational programs. 	60%
		Owner
		OCSD – Inmate Services (III.3.12)

Pillar IV: REENTRY

A. Regional Reentry Community Resource Centers

Purpose: To make reentry support and services more accessible to individuals involved in the criminal justice system and their families by establishing reentry resource centers in each service plan area. Services provided would include:

- Basic services to assist with benefit enrollment and obtain ID's
- Referrals to services and programs for treatments, job readiness, basic/life skills, and other programs, as needed or specific to that service plan area.

Status of Project Implementation:

By June 2023	
1	Create or obtain a resource that includes a current and maintained repository or listing of available services or programs where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.

	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> The County currently has contracted for 75 licenses with the Unite Us platform, and existing County partners are in the process of being added to the platform to ensure referrals are tracked and allow for performance metrics to be gathered, including at the Verdugo Reentry Facility. This was piloted in OCSJ Inmate Services and assessed to support entering into a contract. OC Navigator also includes resources specific for individuals reintegrating back into the community. 	100%
		Owner
		CEO (IV.2.9)
By June 2024		
2	Identify and implement pilot Reentry Community Resource Centers to meet projected reentry needs of the targeted population.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> An existing County facility in South County was repurposed to provide the location for the Reentry Community Resource Center which began a limited pilot on 3/25/2024. 	100%
		Owner
		Probation (IV.2.5)
3	Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> The County established a Master Agreement for Reentry Services with Project Kinship for the management of this facility. A subordinate agreement has been implemented as of February 2024. 	100%
		Owner
		CEO (IV.2.5)
4	Establish transportation services for individuals released from County Jail to the Reentry Community Resource Center and linked programs, as applicable.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> Project Kinship is contracted to provide transportation from county jails to their main site and/or the Verdugo Regional Reentry Center. 	100%
		Owner
		CEO (IV.2.5)
By June 2025		
5	Analyze the pilot for the Reentry Community Resource Center to determine future plans for expansion into the other service plan areas and develop a detailed phased implementation plan.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A second site has been identified to primarily serve those in the juvenile justice system and adults focusing on workforce reentry. Preliminary floor plans have been developed and are being worked through OCPW's processes. 	20%
		Owner
		CEO (IV.2.5)

B. Mobile Reentry Services

Purpose: To increase compliance and access to services and programs for individuals involved in the criminal justice system and their families. Mobile units would be deployed to targeted areas and are planned to allow for required check-ins with probation officers as well as provide assistance, resources, and referrals.

Status of Project Implementation:

By June 2023									
1	Develop and implement a pilot program that provides mobile reentry support and services to individuals in the community that are justice involved. Services may include virtual check-ins with probation officers, assistance with enrollments in benefit programs, referrals to services, and addressing their basic needs.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • Probation received a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers. • Two Mobile Probation RVs have been purchased and are in the design phase for retrofitting. One vehicle has an expected delivery date of November 2024 and the second to be delivered by mid-2025. • This will in addition to the two Sprinter vans planned to pilot Mobile Reentry Services which have also been purchased and are in the process of being retrofitted to deliver services in the community. They will also be graphically wrapped with OC Cares and collaborative agency art and logos. • </td> <td>80%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Probation received a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers. • Two Mobile Probation RVs have been purchased and are in the design phase for retrofitting. One vehicle has an expected delivery date of November 2024 and the second to be delivered by mid-2025. • This will in addition to the two Sprinter vans planned to pilot Mobile Reentry Services which have also been purchased and are in the process of being retrofitted to deliver services in the community. They will also be graphically wrapped with OC Cares and collaborative agency art and logos. • 	80%	Owner	Probation (new)		
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	Owner								
	Probation (new)								
By June 2024									
2	Analyze the pilot for the Mobile Reentry Services to determine future plans for expansion of additional units and develop a detailed phased implementation plan.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>Probation (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		Probation (new)
Current Status: IN PROGRESS	% Completed								
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	Owner								
	Probation (new)								

C. Coordinated Reentry Center

Purpose: To establish a centrally located reentry facility accessible to all individuals released from County jails or state prison on County supervision. The Reentry Center will include:

- Assessments upon arrival to identify the needs of the individual pertaining to health, education, treatments, job readiness, and/or basic needs and support
- Individualized plan for treatment or services to address the needs identified
- Linkages to referred programs or treatments with transportation provided
- Short-term transitional housing pending placement into a program or other stable housing.

Status of Project Implementation:

By June 2023	
1	Determine the modifications needed at the identified location for the Reentry Center and develop a comprehensive phased plan to minimize disruption to the programs and services currently being provided at the location.

	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> • OCPW engaged an A&E who completed an assessment of the administrative area and three housing units and developed detailed plans to convert the existing Youth Guidance Center to the Adult Reentry Center. • A preliminary timeline has been established that will allow for continued use of the youth facility with phased modifications to be completed at the approximate time of the new Youth Transition Center being completed. 	100%
		Owner
		CEO (IV.2.5)
By December 2025		
2	Analyze the County’s Housing Strategy, identify gaps and needs specific to the justice involved population and establish short-term transitional housing to cover the period until more stable housing is available.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • The County’s Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs. • Short-term transitional housing has been incorporated into the design of the first phase of the Reentry Center modifications for both male and female populations. 	60%
		Owner
		CEO (III.3.4 & 9 & 11)
3	Develop the phased plan for implementation of programs and services to be provided at the Reentry Center based on internal and other stakeholder input.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (IV.2.4)
4	Establish necessary agreements associated with the management of the Coordinated Reentry Center or for the services to be provided at the facility.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (IV.2.7)
5	Establish or expand existing transportation services for individuals released from County Jail to the Coordinated Reentry Center and/or other linked services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • A transportation resource has been identified (Project Kinship) and a contract has been implemented to transport from county jails to existing reentry sites and will need to be expanded once the CRC is opened. 	90%
		Owner
		CEO (IV.2.6)

D. Workforce Reentry Center

Purpose: To provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.

Status of Project Implementation:

By June 2023									
1	Identify the workforce training model and create the development plan for the identified County property at the former Animal Care Site. Establish needed agreements for the development of the site.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The RFQ issued identified the organization to design, build and manage the Workforce Reentry Center. Regular meetings are established with the organization and stakeholders to determine the facility and program requirements. </td> <td>80%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The RFQ issued identified the organization to design, build and manage the Workforce Reentry Center. Regular meetings are established with the organization and stakeholders to determine the facility and program requirements. 	80%	Owner	CEO (new)		
Current Status: IN PROGRESS	% Completed								
<ul style="list-style-type: none"> The RFQ issued identified the organization to design, build and manage the Workforce Reentry Center. Regular meetings are established with the organization and stakeholders to determine the facility and program requirements. 	80%								
	Owner								
	CEO (new)								
By December 2025									
2	Establish the first phase of the Workforce Reentry Center providing hands-on job experience with a front-facing retail or service-based business. Participants would be individuals who are justice-involved, with a priority on those who received the preliminary training while in-custody.								
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>There have been no reportable actions taken at this time.</td> <td>0%</td> </tr> <tr> <td></td> <td>Owner</td> </tr> <tr> <td></td> <td>CEO (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	There have been no reportable actions taken at this time.	0%		Owner		CEO (new)
Current Status: IN PROGRESS	% Completed								
There have been no reportable actions taken at this time.	0%								
	Owner								
	CEO (new)								

E. Develop and Implement a Comprehensive Care Coordination Program

Purpose: To provide the needed coordination of care for justice-involved individuals who need assistance in adhering to their treatment or discharge plan or who need assistance in navigating needed services or programs.

Status of Project Implementation:

By June 2023							
1	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The primary assessments have been obtained and summarized and used to determine the modifications required for SOCDIS. The universal consent form has been updated to also capture consent for substance use per 42 CFR part 2 guidance and incorporates a new contracted provider, Project Kinship. Meetings have taken place with Police Chiefs and the Sheriff's Department to discuss potential for integration. The law enforcement survey identified most viable data that can be integrated into SOCDIS and information that will be helpful during program implementation and operations. The Office of Care Coordination and OC Information & Technology are working on contract amendments with IBM </td> <td>90%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>CEO (IV.2.3)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The primary assessments have been obtained and summarized and used to determine the modifications required for SOCDIS. The universal consent form has been updated to also capture consent for substance use per 42 CFR part 2 guidance and incorporates a new contracted provider, Project Kinship. Meetings have taken place with Police Chiefs and the Sheriff's Department to discuss potential for integration. The law enforcement survey identified most viable data that can be integrated into SOCDIS and information that will be helpful during program implementation and operations. The Office of Care Coordination and OC Information & Technology are working on contract amendments with IBM 	90%	Owner	CEO (IV.2.3)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	CEO (IV.2.3)						

	<p>for various technology upgrades and integration necessary for Corrections Cohort in SOCDIS.</p> <ul style="list-style-type: none"> The universal consent form needs to be computerized, so it can be integrated into SOCDIS and completed on mobile devices. Expected integration will be by 6/30/24. 	
2	Implement the Care Coordination Program in-custody for high utilizers and other identified targeted groups.	
	Current Status: COMPLETED (SEP 2023)	% Completed
	<ul style="list-style-type: none"> Inmate Services are currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system. MDT meetings have taken place to identify the high utilizer population. Inmate Services has completed their portion for in-custody high utilizers. The Office of Care Coordination will identify the team to complete the case management for these clients. 	100%
		Owner
		OCSD – Inmate Services (III.3.3 & 8)
3	Implement the Care Coordination Program for individuals who are not incarcerated but identified as high utilizers and other identified targeted groups.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Care Coordination plan has been developed and has been implemented based on the capacity available. All departments and current partners are working together to create the Care Coordination Plan to support the coordination of CalAIM and other supportive services being provided and how best to utilize CalOptima Health's role. The focus is currently on individuals identified as high-utilizers and in-custody who will experience homelessness after release. As resources become available, efforts will expand to include those not currently in the jails, but also individuals engaging in services through Project Kinship and the Verdugo facility. 	90%
		Owner
		CEO (new)
By June 2025		
4	Expand the Care Coordination Program to include high-needs individuals as referred by other stakeholder departments or partners.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Criteria has been developed for the referral process. Priority will be for high-needs individuals who consent to participate in the Care Plus Program and will participate in the care plan. Anticipate expansion to referred individuals by the end of the fiscal year. 	30%
		Owner
		CEO (new)

Appendix E: Project Details & Status (Juvenile & TAY)

Pillar V: JUVENILE & TAY - Prevention

A. Communication & Media Campaign

Purpose: Increase public awareness of various mental health and SUD services and other supportive services and resources specific for children, juveniles, and TAY populations including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the juvenile justice system and into treatments and programs.

Status of Project Implementation:

By June 2024									
1	Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them.								
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr style="background-color: #d9e1f2;"> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;"> <ul style="list-style-type: none"> • The task force completed a draft of the OC Navigator Resource Guide for diversion resources. • Resource guide will be reviewed by peer community members in April 2024 to suggest any changes that will make the guide more user friendly. • Resource guide to be finalized by 4/30/24 and guide will be translated into threshold languages in May 2024. • Resource guide to be completed and published by 6/30/24. • In May 2024, taskforce will begin planning media strategy to publicize guide to the community. </td> <td style="text-align: center; vertical-align: top;">80%</td> </tr> <tr style="background-color: #d9e1f2;"> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">Probation (V.5.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • The task force completed a draft of the OC Navigator Resource Guide for diversion resources. • Resource guide will be reviewed by peer community members in April 2024 to suggest any changes that will make the guide more user friendly. • Resource guide to be finalized by 4/30/24 and guide will be translated into threshold languages in May 2024. • Resource guide to be completed and published by 6/30/24. • In May 2024, taskforce will begin planning media strategy to publicize guide to the community. 	80%		Owner		Probation (V.5.5)
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	Owner								
	Probation (V.5.5)								

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023									
1	Develop a process to track, aggregate and analyze data from the County and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.								
	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr style="background-color: #d9e1f2;"> <th style="width: 70%;">Current Status: IN PROGRESS</th> <th style="width: 30%;">% Completed</th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;"> <ul style="list-style-type: none"> • Juvenile Court and Procurement has completed the case management and data system demos. </td> <td style="text-align: center; vertical-align: top;">75%</td> </tr> <tr style="background-color: #d9e1f2;"> <td></td> <td style="text-align: center;">Owner</td> </tr> <tr> <td></td> <td style="text-align: center;">Courts</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • Juvenile Court and Procurement has completed the case management and data system demos. 	75%		Owner		Courts
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<ul style="list-style-type: none"> • Juvenile Court and Procurement has completed the case management and data system demos. 	75%								
	Owner								
	Courts								

<ul style="list-style-type: none"> Juvenile Court is about to go into the Proof of Concept phase which will help determine the best product to ultimately select from. Although this will give Juvenile Court an opportunity to test some functionality of the potential product, it will not include the full scope. Juvenile Court is still working with its manual data for the time being. 	(V.2.3)
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C. Juvenile Mental Health & Substance Use Support Services

Purpose: To provide sufficient treatment services for the youth, juvenile and TAY population, both residential and outpatient, to address mental illness and substance use to prevent involvement in the juvenile justice system.

Status of Project Implementation:

By June 2024					
1	Identify and obtain sufficient male and female SUD residential treatment beds in Orange County to ensure timely and appropriate placements into services.				
	<table border="1"> <tr> <td data-bbox="321 842 1161 877">Current Status: IN PROGRESS</td> <td data-bbox="1161 842 1430 877">% Completed</td> </tr> <tr> <td data-bbox="321 877 1161 1186"> <ul style="list-style-type: none"> Sanctuary Recovery Center modified their Community Care License (CCL) license and is now able to provide adolescent residential SUD treatment to females 12-18 years of age. HCA plans to go to the Board in June 2024 to request approval of a contract for adolescent residential treatment for males. 32 additional adolescent residential beds (for all genders) planned at Be Well Irvine site. </td> <td data-bbox="1161 877 1430 1186"> 80% Owner HCA-BHS (V.4.1d) </td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Sanctuary Recovery Center modified their Community Care License (CCL) license and is now able to provide adolescent residential SUD treatment to females 12-18 years of age. HCA plans to go to the Board in June 2024 to request approval of a contract for adolescent residential treatment for males. 32 additional adolescent residential beds (for all genders) planned at Be Well Irvine site. 	80% Owner HCA-BHS (V.4.1d)
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2	Obtain dedicated placement beds for youth identified as CSEC to provide supportive mental health, health, and/or SUD treatment services.				
	<table border="1"> <tr> <td data-bbox="321 1255 1161 1291">Current Status: IN PROGRESS</td> <td data-bbox="1161 1255 1430 1291">% Completed</td> </tr> <tr> <td data-bbox="321 1291 1161 1801"> <ul style="list-style-type: none"> SSA seeks to secure Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth. They can access this funding; however, they are still seeking caregivers as several resource homes have declined except one. RFI for development of an Innovative Model of Care (IMC) for Orange County Foster Care High Needs Youth released by SSA and will close on 4/23/24. Mental health services are identified for ISFC homes through HCA contracted Full-Service Partnerships. SSA continue to place CSEC youth under 18 years of age needing SUD treatment services at Sanctuary Recovery Center. </td> <td data-bbox="1161 1291 1430 1801"> 50% Owner SSA (V.4.1c) </td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> SSA seeks to secure Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth. They can access this funding; however, they are still seeking caregivers as several resource homes have declined except one. RFI for development of an Innovative Model of Care (IMC) for Orange County Foster Care High Needs Youth released by SSA and will close on 4/23/24. Mental health services are identified for ISFC homes through HCA contracted Full-Service Partnerships. SSA continue to place CSEC youth under 18 years of age needing SUD treatment services at Sanctuary Recovery Center. 	50% Owner SSA (V.4.1c)
Current Status: IN PROGRESS	% Completed				
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D. Youth Diversion Programs

Purpose: To provide programs where the youth, juveniles or TAY populations can receive the needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.

Status of Project Implementation:

By June 2024							
1	Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. Develop and implement programming to address.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> The taskforce is reviewing possible assessment questions that will guide people to the OC Navigator Resource Guide for diversion resources. In March 2024, the taskforce completed updating a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. </td> <td>70%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.1.3a)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> The taskforce is reviewing possible assessment questions that will guide people to the OC Navigator Resource Guide for diversion resources. In March 2024, the taskforce completed updating a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. 	70%	Owner	Probation (V.1.3a)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> The taskforce is reviewing possible assessment questions that will guide people to the OC Navigator Resource Guide for diversion resources. In March 2024, the taskforce completed updating a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. 	70%						
	Owner						
	Probation (V.1.3a)						
2	Develop and implement programming to address and provide support to family support system.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. The taskforce is reviewing possible assessment questions that will better direct people to the OC Navigator Resource Guide for diversion resources. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.1.3c)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. The taskforce is reviewing possible assessment questions that will better direct people to the OC Navigator Resource Guide for diversion resources. 	50%	Owner	Probation (V.1.3c)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. The taskforce is reviewing possible assessment questions that will better direct people to the OC Navigator Resource Guide for diversion resources. 	50%						
	Owner						
	Probation (V.1.3c)						
3	Obtain and assess the programs and services provided by local law enforcement agencies targeting the youth, juvenile and TAY populations in an effort to prevent them from entering the juvenile justice system. Identify gaps or duplication and address as appropriate.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. </td> <td>70%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.1.4)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. 	70%	Owner	Probation (V.1.4)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> In March 2024, the taskforce completed update of a resource inventory of diversion programs that will be used to conduct a needs and gaps analysis. 	70%						
	Owner						
	Probation (V.1.4)						
By June 2025							
4	Collaborate with Be Well stakeholders to ensure youth programming is addressed and implemented with the Be Well Irvine Campus and other planned facilities, as appropriate.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> HCA met with Mind OC to review the Be Well Irvine Campus Master Plan in May 2023, which is planned to include the following adolescent services: crisis stabilization unit (CSU), outpatient treatment, residential SUD treatment beds with integrated withdrawal management, and family/youth support services. HCA continues to meet with Mind OC to plan the layout and services for youth at the Be Well Irvine campus. </td> <td>50%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (V.1.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> HCA met with Mind OC to review the Be Well Irvine Campus Master Plan in May 2023, which is planned to include the following adolescent services: crisis stabilization unit (CSU), outpatient treatment, residential SUD treatment beds with integrated withdrawal management, and family/youth support services. HCA continues to meet with Mind OC to plan the layout and services for youth at the Be Well Irvine campus. 	50%	Owner	HCA-BHS (V.1.5)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	HCA-BHS (V.1.5)						

Pillar V: JUVENILE & TAY - Courts

A. Expand Juvenile Specialty Courts

Purpose: Maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the specific issues associated with the juvenile and TAY population.

Status of Project Implementation:

By June 2024				
1	Determine the priority to expand or establish a Juvenile Specialty Court and identify the population served and the capacity needed.			
	Current Status: IN PROGRESS			
	<ul style="list-style-type: none"> In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system. The need for a Family Treatment Court has been identified to initially begin addressing the needs of substance exposed infants and their families. 			
	<table border="1"> <thead> <tr> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>80%</td> </tr> <tr> <th>Owner</th> </tr> <tr> <td>Courts (V.2.4)</td> </tr> </tbody> </table>	% Completed	80%	Owner
% Completed				
80%				
Owner				
Courts (V.2.4)				
2	Identify resources needed including overall space needs to accommodate expansion of Juvenile Specialty Courts and related support services.			
	Current Status: IN PROGRESS			
	<ul style="list-style-type: none"> Analysis was completed identifying need for more space resulting in several Juvenile Collaborative Courts being moved to the largest courtroom in the juvenile courthouse. Court continues to assess the need for spacing issues inside the courthouse for outside community providers who provide services to collaborative court participants. Space needs and configuration of availability space is under review as the court is restructuring the dependency counsel contracts and this may have an impact on available space. Counsel contract restructuring is due to be effective July 1, 2024. 			
	<table border="1"> <thead> <tr> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>50%</td> </tr> <tr> <th>Owner</th> </tr> <tr> <td>Courts (V.2.5)</td> </tr> </tbody> </table>	% Completed	50%	Owner
% Completed				
50%				
Owner				
Courts (V.2.5)				
3	Develop a detailed phased plan aligning the staffing and resource needs with the implementation of the identified Juvenile Specialty Courts.			
	Current Status: IN PROGRESS			
	<ul style="list-style-type: none"> Detailed plans for the expansion of the Family Treatment Court are in progress and anticipated to include resources from SSA, HCA, and Probation. Juvenile Presiding Judge has met with representatives from SSA to see if they have the capacity to staff the Family Treatment Court. The Presiding Judge of Juvenile Court leads a monthly steering committee made up of various stakeholders for the implementation of the Family Treatment Court. 			
	<table border="1"> <thead> <tr> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td>40%</td> </tr> <tr> <th>Owner</th> </tr> <tr> <td>Courts (V.2.7)</td> </tr> </tbody> </table>	% Completed	40%	Owner
% Completed				
40%				
Owner				
Courts (V.2.7)				

Pillar V: JUVENILE & TAY - In-Custody / Detained

A. Juvenile Mental Health & Substance Use Support Services

Purpose: To establish a residential or intensive mental health and substance use treatment program for individuals detained at the Juvenile Correction Campus.

Status of Project Implementation:

By June 2024							
1	Establish an agreement or provide sufficient county resources to implement specialized programming centered on mental health and/or substance use throughout all of the juvenile facilities.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Analysis has been completed on the staffing resources required to implement programs and treatments and 6 clinical positions were approved and received on 8/11/23. Initiated training in specialized therapies including the SUD Matrix model for justice setting, EMDR, and Dialectical Behavior Therapy and HCA and Probation are meeting to plan the implementation of these specialized therapies. CEGU has clinicians on site at JH 7 days a week until 9pm and also on call clinicians after hours. CEGU hired 1 new behavioral health clinician and are still looking to hire 2 more clinicians for the facilities. </td> <td>90%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (new)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Analysis has been completed on the staffing resources required to implement programs and treatments and 6 clinical positions were approved and received on 8/11/23. Initiated training in specialized therapies including the SUD Matrix model for justice setting, EMDR, and Dialectical Behavior Therapy and HCA and Probation are meeting to plan the implementation of these specialized therapies. CEGU has clinicians on site at JH 7 days a week until 9pm and also on call clinicians after hours. CEGU hired 1 new behavioral health clinician and are still looking to hire 2 more clinicians for the facilities. 	90%	Owner	HCA-BHS (new)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	HCA-BHS (new)						
2	Implement MAT treatments throughout all of the juvenile facilities.						
	<table border="1"> <thead> <tr> <th>Current Status: COMPLETED (SEP 2022)</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> CHS has implement MAT treatments in all juvenile facilities </td> <td>100%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-CHS (new)</td> </tr> </tbody> </table>	Current Status: COMPLETED (SEP 2022)	% Completed	<ul style="list-style-type: none"> CHS has implement MAT treatments in all juvenile facilities 	100%	Owner	HCA-CHS (new)
Current Status: COMPLETED (SEP 2022)	% Completed						
<ul style="list-style-type: none"> CHS has implement MAT treatments in all juvenile facilities 	100%						
	Owner						
	HCA-CHS (new)						

B. Specialized Programming for Detained Juvenile/TAY

Purpose: To provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.

Status of Project Implementation:

By June 2025							
1	Establish specialized housing to meet the unique needs of juveniles and TAY population that were realigned to the County per the Juvenile Justice Realignment enacted per SB 823.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit to be established which has been incorporated into the plans for the current Juvenile Campus projects. List of available housing options are being organized to be posted on OC Navigator- to assist with housing upon release from custody. Transitional Care Coordinators in the facilities assist with providing referrals to youths prior to their release from custody and connect them to CBOs that can assist with post release services, such as Project Kinship and YOW The 4 contracts with Project Kinship were approved by the Board on 1/9/24, program services to include reentry and </td> <td>60%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.3.5)</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit to be established which has been incorporated into the plans for the current Juvenile Campus projects. List of available housing options are being organized to be posted on OC Navigator- to assist with housing upon release from custody. Transitional Care Coordinators in the facilities assist with providing referrals to youths prior to their release from custody and connect them to CBOs that can assist with post release services, such as Project Kinship and YOW The 4 contracts with Project Kinship were approved by the Board on 1/9/24, program services to include reentry and 	60%	Owner	Probation (V.3.5)
Current Status: IN PROGRESS	% Completed						
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	Owner						
	Probation (V.3.5)						

	<p>assist with linkages to housing prior to release from custody. Services will be provided to all youths in all 3 facilities.</p> <ul style="list-style-type: none"> • YTC workshops are working to incorporate larger day area space and to bring in more natural light for long term housing unit at JH. Modifications are being made to the YTC site, to create a warm, home-like environment. Goal is to present Plans to the Board in June 2024. 	
2	Develop and implement a robust education track covering high school graduation or equivalency with options leading to an associate or bachelor's degree.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor's degrees while detained. <ul style="list-style-type: none"> - Cypress College; specifically, LIFE (Liberated Intellectuals for Excellence) Program to serve justice involved students by providing degree-granting programs in correctional facilities and on-campus including support with the admission and financial aid process, online and in-person classes, individual career and academic counseling, mentoring, tutoring, tailored workshops, guest speaker events, gardening programs, field trips, and campus tours. - Project Youth OC- ICAN! To assist in identifying clients career interests and aptitudes also provides mentorship and support in completing career training programs that offer hands-on experience and certifications. - Santiago Canyon Community College is developing an expanded list of college classes that will be offered in custody both in person and online. Implementing Rising Scholars on their campus to assist clients post custody with continued education and will provide counseling in custody to assist in developing their own educational plan. - OCDE to extend school day to 270 minutes a day to allow an additional period for an elective class (to begin April 1, 2024). - Educational/Vocational RFP was released on 3/6/24. Pre-Proposal conference is on 4/3/24 and proposals are due on 5/1/24. 	70% Owner Probation (V.3.6)
3	Develop and implement a basic life and social skills training program to provide detained youth with the necessary tools to support reintegration back into their community.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Probation is preparing to post an RFP for overarching programming related to TAY and SB823 population and working on MOUs with Project Kinship and Hope Builders for services related to life and social skills. • Currently HCA-CEGU provides the youth in the facilities with programming that focuses on social skills such as self-respect; anger management; proper etiquette/manners; self-reflection and self-care (Me time); Independent Living 	65% Owner Probation (V.3.6)

	<p>Skills; Men’s Group (healthy relationships, decision-making, real-world problem-solving skills). Positive parenting-supports dimensions of social-emotional health including self-confidence, self-efficacy, self-regulation, personal agency, patience, persistence, effective communication, and empathy.</p> <ul style="list-style-type: none"> • Department of Education (DOE) provides programming focusing on life skills such as financial literacy programs. College programs such as Underground Scholars provides program/class on reentry skills. PAWS program has returned to the facilities providing the youth with skills on dog training and care. • Project Youth OC MOU covers sexual health education at the YRCs. Contracts amending MOU to include the facilities. • Soft launch of services from PK began in mid-February. • Life Skills RFP was released on 3/20/24. Pre-Proposal Conference are due on 4/17/24 and proposals are due on 5/15/24. 	
4	Develop and implement a comprehensive vocational program to address job readiness for juvenile and TAY populations at the Juvenile Corrections Campus and provide linkages to similar reentry programs to encourage engagement and completion.	
	<p>Current Status: IN PROGRESS</p> <ul style="list-style-type: none"> • A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services. • An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program. • Working with DOE partners to provide a variety of CTE classes to youth in custody (Paxton Patterson). • Current vocational programming in the facilities: <ul style="list-style-type: none"> - Ready Set OC Program- provides in-person career preparation and Virtual Reality Career Exploration workshops. Program is interactive to keep youth engaged. - Insight Gardening Program teaches basic gardening skills, the use of small power tools, and simple garden irrigation. - Automotive Vocational RFP- closed on 3/6/24. Panel is currently evaluating proposals to advise award. - Educational/Vocational RFP was released on 3/6/24. Pre-Proposal conference on 4/3/24 and proposals are due on 5/1/24. 	<p>% Completed</p> <p>70%</p> <p>Owner</p> <p>Probation (V.3.7)</p>

C. Enhance Juvenile Correction Campus

Purpose: To establish a modern Juvenile Correction Campus and replace older obsolete facilities with facilities based on evidence-based and best practices that allow for more flexibility as the population continues to evolve.

Status of Project Implementation:

By December 2025								
1	Enhance and modernize the existing Juvenile Hall Campus to a Juvenile Corrections Campus and employ best practices to meet the current and anticipated future needs of the population.							
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="4"> <ul style="list-style-type: none"> OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. Surveying of facility campus was completed in October 2023. The YTC has beds to house 68 youths. There is one unit with 8-bed transitional housing and five units with 12-bed housing. Transitional housing is provided for youths serving a custodial commitment, providing them the ability to leave the campus for school, training, or employment. Independent living apartments are provided for youths not serving a custodial commitment. The proposal process has been completed and approved by the Board on 12/19/23. Workshop began on January 17th. YTC build and JH construction project (long-term housing unit). YTC workshops are working to incorporate larger day area space and to bring in more natural light for long term housing unit at JH. Modifications are being made to the YTC site, to create a warm, home-like environment. Goal is to present Plans to the Board in June 2024. </td> <td>55%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.5.1-4)</td> </tr> <tr> <td></td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. Surveying of facility campus was completed in October 2023. The YTC has beds to house 68 youths. There is one unit with 8-bed transitional housing and five units with 12-bed housing. Transitional housing is provided for youths serving a custodial commitment, providing them the ability to leave the campus for school, training, or employment. Independent living apartments are provided for youths not serving a custodial commitment. The proposal process has been completed and approved by the Board on 12/19/23. Workshop began on January 17th. YTC build and JH construction project (long-term housing unit). YTC workshops are working to incorporate larger day area space and to bring in more natural light for long term housing unit at JH. Modifications are being made to the YTC site, to create a warm, home-like environment. Goal is to present Plans to the Board in June 2024. 	55%	Owner	Probation (V.5.1-4)	
Current Status: IN PROGRESS	% Completed							
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	Owner							
	Probation (V.5.1-4)							

Pillar V: JUVENILE & TAY - Reentry

A. Specialized Reentry Programs

Purpose: To establish specialized services and programs unique for the juvenile and TAY populations in the juvenile justice system to promote successful outcomes and reduce recidivism.

Status of Project Implementation:

By June 2023							
1	Implement the use of peer mentors to work with the juvenile and TAY population while in-custody across to post-custody to provide support and ensure linkages to needed services.						
	<table border="1"> <thead> <tr> <th>Current Status: IN PROGRESS</th> <th>% Completed</th> </tr> </thead> <tbody> <tr> <td rowspan="3"> <ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. </td> <td>96%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS</td> </tr> </tbody> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. 	96%	Owner	HCA-BHS
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> HCA identified the Peer Partners Model to follow youth through the system of care to ensure linkages to needed services. 	96%						
	Owner						
	HCA-BHS						

	<ul style="list-style-type: none"> Peer mentors are in place with additional ones planned to meet capacity and coverage needs. 4 Peer Support Specialist (PSS) positions need to be filled after promotions and existing vacancies-2 in process and interviews will continue. 4 PSS positions are currently filled. The contracts with Project Kinship were finalized and approved by the Board of Supervisors on January 9, 2024. Meetings will now take place to begin to get the services in place in the facilities by Project Kinship. Project Kinship started services in juvenile facilities on 2/15/24 (soft start) and fully launched on 3/15/24. PK has hired 4 more staff and will be hiring 2 Credible Messenger positions and 2 Restorative Circles position. They are currently working on 29 referrals to clients. 	(V.4.2a)
By June 2025		
2	Implement or expand post-custody treatments and services that are the same or similar to the programs or treatments received while detained and provide seamless transition to encourage engagement and completion of the program.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> OCPW has engaged an A&E firm to design and oversee the construction of a post-custody TAY transitional housing unit that will provide supportive services. The project was approved by the Board of Supervisors on December 19, 2023 -builder is Balfour Beatty and the construction Management Company is Vanir. The demolition on JH grounds should begin in June 2024. Meetings underway to form plans for the Independent Living housing that will be on JH grounds. Initial plans to make it a double decker, "U" shaped 40 bed housing unit. 	55%
		Owner
		Probation (V.4.3)
3	Implement or expand post-custody vocational and job readiness programs that compliment or continue the programs received while detained and provide seamless transition to encourage engagement and completion of the program.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Ready SET OC Program provides youth 12-weeks of career preparation and exploration curriculum enhanced by virtual reality simulations in various careers. This contract has expired so Ready Set OC issued a Youth Employment/ Services RFP to replace the services. The RFP has closed, and they are currently reviewing the proposals. Post release, Ready SET OC has 5 locations throughout the County where youth can go to receive employment and training services and ensure a smooth transition into their communities. The 4 Project Kinship contracts were finalized and approved by the Board of Supervisors on January 9, 2024. Meetings will now take place to begin to get the services in place in the facilities by Project Kinship. 	85%
		Owner
		Probation (V.4.4)

<ul style="list-style-type: none"> • Project Kinship was scheduled to start services in juvenile facilities on 2/15/24 (soft start) and fully launched on 3/15/24. • RFPs are required for Educational and Vocational Services, Automotive Vocational Services and Life Skills, and Research/Consulting. Timelines have been created for the RFP panel meetings and when the contracts will go to the Board for approval for all 4 projects. 	
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B. Supportive Housing

Purpose: To ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as SUD treatment or homelessness.

Status of Project Implementation:

By December 2025							
1	Identify the available supportive housing options and capacity including but not limited to SUD sober living programs, shelters, emergency shelters, step-down services and develop and implement a plan to ensure the capacity meets the current and projected demand.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity. • Dedicated emergency shelter beds for up to 30 TAY individuals were established. • List of available housing options are being organized to be posted on OC Navigator. • HCA will be enhancing care management services to TAY in custody for medical, mental, and SUD needs starting October 2024. CEGU will link the youth to care providers upon release from custody. • 32 SUD residential beds for adolescents are planned at the Be Well South campus. • HCA closed a RFA last year for adolescent SUD residential treatment. An agency applied and they are working towards obtaining their Community Care License. HCA tentatively plans to go to the Board in June 2024 to contract with this provider to run a 6-bed facility for adolescent males. </td> <td>60%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>HCA-BHS (V.4.1a)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity. • Dedicated emergency shelter beds for up to 30 TAY individuals were established. • List of available housing options are being organized to be posted on OC Navigator. • HCA will be enhancing care management services to TAY in custody for medical, mental, and SUD needs starting October 2024. CEGU will link the youth to care providers upon release from custody. • 32 SUD residential beds for adolescents are planned at the Be Well South campus. • HCA closed a RFA last year for adolescent SUD residential treatment. An agency applied and they are working towards obtaining their Community Care License. HCA tentatively plans to go to the Board in June 2024 to contract with this provider to run a 6-bed facility for adolescent males. 	60%	Owner	HCA-BHS (V.4.1a)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • HCA maintains the inventory of available treatment beds and continues to work to address known gaps in capacity. • Dedicated emergency shelter beds for up to 30 TAY individuals were established. • List of available housing options are being organized to be posted on OC Navigator. • HCA will be enhancing care management services to TAY in custody for medical, mental, and SUD needs starting October 2024. CEGU will link the youth to care providers upon release from custody. • 32 SUD residential beds for adolescents are planned at the Be Well South campus. • HCA closed a RFA last year for adolescent SUD residential treatment. An agency applied and they are working towards obtaining their Community Care License. HCA tentatively plans to go to the Board in June 2024 to contract with this provider to run a 6-bed facility for adolescent males. 	60%						
	Owner						
	HCA-BHS (V.4.1a)						
2	Establish specialized housing and supportive services for youth, juveniles and TAY identified as CSEC who are in the process of recovery to support their success in reintegrating back into the community.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • SSA is able to obtain Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth, but unable to find an interested caregiver. Opportunities have been provided to several resource homes, and all but one has declined. </td> <td>60%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>SSA (V.4.1b)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • SSA is able to obtain Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth, but unable to find an interested caregiver. Opportunities have been provided to several resource homes, and all but one has declined. 	60%	Owner	SSA (V.4.1b)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • SSA is able to obtain Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth, but unable to find an interested caregiver. Opportunities have been provided to several resource homes, and all but one has declined. 	60%						
	Owner						
	SSA (V.4.1b)						

<ul style="list-style-type: none"> • Vera Sanctuary has reopened for females ages 12-17. The contract renewal expanded the age range. • Olive Crest recently won the RFP for a CSEC placement continuum. • The amendment to increase funding for SSA's CASA Youth Shelter is in review with execution of the amendment expected in April 2024. The RFP for these services was released at the end of March 2024. SSA expects new contract in place by June/July 2024. 	
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C. Transitional TAY Housing

Purpose: To establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

Status of Project Implementation

By December 2025							
1	Establish post-custody transitional housing specific for the TAY population who would otherwise be homeless and provide supportive services to assist with reentry into the community and link to more stable housing.						
	<table border="1"> <tr> <td>Current Status: IN PROGRESS</td> <td>% Completed</td> </tr> <tr> <td rowspan="3"> <ul style="list-style-type: none"> • OCPW has engaged an A&E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus. • The project was approved by the Board of Supervisors on December 19, 2023 -builder is Balfour Beatty and the construction Management Company is Vanir. • The demolition on JH grounds should begin in June 2024. • Meetings underway to form plans for the Independent Living housing that will be on JH grounds. Initial plans to make it a double decker, "U" shaped 40 bed housing unit. </td> <td>60%</td> </tr> <tr> <td>Owner</td> </tr> <tr> <td>Probation (V.4.1a)</td> </tr> </table>	Current Status: IN PROGRESS	% Completed	<ul style="list-style-type: none"> • OCPW has engaged an A&E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus. • The project was approved by the Board of Supervisors on December 19, 2023 -builder is Balfour Beatty and the construction Management Company is Vanir. • The demolition on JH grounds should begin in June 2024. • Meetings underway to form plans for the Independent Living housing that will be on JH grounds. Initial plans to make it a double decker, "U" shaped 40 bed housing unit. 	60%	Owner	Probation (V.4.1a)
Current Status: IN PROGRESS	% Completed						
<ul style="list-style-type: none"> • OCPW has engaged an A&E firm to design the plans for TAY transitional housing units on existing space to be established outside and adjacent to the Juvenile Campus. • The project was approved by the Board of Supervisors on December 19, 2023 -builder is Balfour Beatty and the construction Management Company is Vanir. • The demolition on JH grounds should begin in June 2024. • Meetings underway to form plans for the Independent Living housing that will be on JH grounds. Initial plans to make it a double decker, "U" shaped 40 bed housing unit. 	60%						
	Owner						
	Probation (V.4.1a)						