



**2025 Vision
Quarterly Status Report
January – March 2025**

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Quarterly Report Summary

The OC CARES system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. With Stepping Up, an overall strategy that focused on reducing the number of individuals with mental illness in custodial care was developed that required the integration of services from disparate county departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC CARES.

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the county criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars and their main objectives are as follows:

1. **Prevention:** Developing public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health, to prevent individuals from being involved in or returning to the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.
3. **In-Custody:** Developing in-custody programming and providing access to treatments, and services to individuals residing in the County jails to address mental health, substance use, education, job readiness or other basic support that link to post-custody services, in addition to trainings to prepare them for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody and continue post custody to maintain engagement and lead to self-sufficiency.
5. **Juvenile & Transitional Aged Youth (TAY):** To provide a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), chaired by current Chairman Doug Chaffee and vice-chaired by Supervisor Donald Wagner. The OCCJCC includes County departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by the Budget & Finance Director and the Director of Performance Management and Policy in the County Executive Office (CEO). During the first three years of implementation, significant progress was made through the use of targeted working groups established for Courts, Reentry, Juvenile & TAY, Strategic Legislation & Funding, and Data & Metrics and a general implementation working group which ensured coordination across departments. With the 2025 Vision in the last year of implementation, working groups have been combined to provide the overall guidance and direction for the Vision and task forces are used to focus on the completion of critical projects. Maintenance and further enhancements will then transition to an established oversight group consisting of key stakeholder departments and community-based organizations.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC and included in the County's Strategic Financial Plan and presented to the Board annually.

Planned OCCJCC Offsite meetings have been used to address a specific topic to move the 2025 Vision forward and provide an opportunity to inform and obtain feedback from other law enforcement agencies and community providers. The 2025 Vision was a result of the OCCJCC Offsite meeting held in July 2019. A second OCCJCC Offsite was held on September 24, 2021, focusing on the reportable outcomes and performance indicators for each of the five pillars to begin to measure the success of the 2025 Vision which is in progress.

The following Quarterly Report provides a report on the current status of the identified projects and programs being implemented as part of the 2025 Vision. The table below lists the projects in progress and provides the estimated completion date. Descriptions and additional details for each project can be found in Appendices D and E.

Quarterly Status of Projects (As of March 31, 2025)

Project / Program (Adults)	% Completed				Est. Completion Date
Pillar I: Prevention	2023	2024	2025	Overall	
Communication & Media Campaign	96%	100%	n/a	98%	June 2024
Data Gathering, Sharing and Analysis	100%	100%	80%	97%	June 2025
Crisis Response related trainings	100%	n/a	n/a	100%	June 2023
Behavioral Health Public Safety Response	n/a	100%	n/a	100%	June 2024
Be Well Facilities & Programs	100%	80%	20%	75%	June 2025
FIRST Point	100%	n/a	n/a	100%	June 2023
Pillar II: Courts					
Pre-Trial Intervention	n/a	65%	n/a	65%	June 2024
Adult Specialty Courts	100%	100%	75%	96%	June 2025
Care Court	100%	n/a	n/a	100%	December 2023
Pillar III: In-Custody					
In-Custody Stabilization Services	100%	100%	n/a	100%	June 2024
Opening of new Musick Jail Facility	100%	100%	n/a	100%	June 2024
In-Custody Reentry Programming	100%	100%	100%	100%	June 2025
Pillar IV: Reentry					
Regional Reentry Community Resource Centers (Reentry Success Centers)	100%	100%	90%	98%	June 2024
Mobile Reentry Services	97%	0%	n/a	49%	June 2024
Coordinated Reentry Center	100%	n/a	40%	52%	December 2025
Workforce Reentry Center	100%	n/a	0%	50%	December 2025
Coordinated Case Management	100%	n/a	100%	100%	June 2025

Project / Program (Juvenile & TAY)	% Completed				Est. Completion Date
Pillar V: Juvenile & TAY - Prevention	2023	2024	2025	Overall	
Communication & Media Campaign	n/a	100%	n/a	100%	June 2024
Data Gathering, Sharing and Analysis	80%	n/a	n/a	80%	June 2023
Juvenile Mental Health & Substance Use Support Services	n/a	85%	n/a	85%	June 2024
Youth Diversion Programs	n/a	100%	80%	95%	June 2025
Pillar V: Juvenile & TAY - Courts					
Expand Juvenile Specialty Courts	n/a	92%	n/a	92%	June 2024
Pillar V: Juvenile & TAY-In-Custody/Detained					
Juvenile Mental Health & SUD Support Services	n/a	100%	n/a	100%	June 2024
Specialized Programming for Detained Juvenile & TAY	n/a	n/a	76%	76%	June 2025
Enhance Juvenile Corrections Campus	n/a	n/a	65%	65%	December 2025
Pillar V: Juvenile & TAY - Reentry					
Specialized Reentry Programs	100%	n/a	93%	95%	June 2025
Supportive Housing	n/a	n/a	85%	85%	December 2025
Transitional TAY Housing	n/a	n/a	90%	90%	December 2025

Each of the above projects are included in the County's five-year strategic financial plan as either a Strategic Priority or Emerging Initiative with many going back to 2016. This has allowed the County to plan and identify the resources needed to ensure successful implementation and ongoing support, as appropriate. The County's Strategic Financial Plans can be found on the County's website at:

<https://cfo.ocgov.com/budget/strategic-financial-plan>

Appendix A: 2025 Vision Overview

Pillar I: PREVENTION	
Prior to Implementation	
<ul style="list-style-type: none"> Limited residential MH & SUD treatment CAT & PERT teams Mental Health public information campaign 	<ul style="list-style-type: none"> Community nursing program Housing Voucher program Assistance programs Family health classes & clinics
Projects & Programs Implemented as of March 31, 2025	
<ul style="list-style-type: none"> Outreach & Engagement team (2017) Office of Care Coordination (2016) System of Care Data Integration System (2019) Be Well Orange campus (2021) OC Navigator to identify available resources (2022) Expanded BH Public Safety Response Teams (2023) FIRST Point diversion program (2023) 	<ul style="list-style-type: none"> CIT Training (POST certified) for all first responders and dispatchers (2022) BH Public Safety Response Teams (2020) Homeless housing programs (2021) Multi-disciplinary teams dedicated to managing the care program for high utilizers (2021) Expanded crisis response related trainings (2024)
Projects & Programs in Progress	
<ul style="list-style-type: none"> Communications & Media Campaign Data gathering, sharing & analysis 	<ul style="list-style-type: none"> Be Well Facilities & Programs

Pillar II: COURTS	
Prior to Implementation	
<ul style="list-style-type: none"> Specialty Courts (at capacity) 	
Projects & Programs Implemented as of March 31, 2025	
<ul style="list-style-type: none"> Piloted data tracking program (2021) 	<ul style="list-style-type: none"> Care Court (2023)
Projects & Programs in Progress	
<ul style="list-style-type: none"> Pre-Trial Intervention Program 	<ul style="list-style-type: none"> Expand Specialty Courts

Pillar III: IN-CUSTODY	
Prior to Implementation	
<ul style="list-style-type: none"> • Five LPS beds (males only) 	<ul style="list-style-type: none"> • Limited vocational trainings • All-In Program
Projects & Programs Implemented as of March 31, 2025	
<ul style="list-style-type: none"> • Pending designation for 15 female LPS beds (2022) • Expanded therapeutic groups (2020) • Implemented MAT treatments (2020) • In-Custody Residential Treatment program (2021) • Obtained State Waiver to provide CalFresh benefits upon release from custody (2021) • Implemented enhanced reentry programming (2024) • Populated and implemented enhanced programming at the new Musick Jail Facility (2024) 	<ul style="list-style-type: none"> • Remodeled the IRC – triage intake (2021) • Established specialized housing units (2021) • Implemented Virtual Training programs (2022) • Provide enrollment assistance to benefit programs (2021) • Jail-to-Community Resources (2019) • Completed enhancement of in-custody stabilization services and pending designation for 30 male LPS beds (2024)
Projects & Programs in Progress	
Projects & programs completed.	

Pillar IV: REENTRY	
Prior to Implementation	
<ul style="list-style-type: none"> • Probation Officers 	<ul style="list-style-type: none"> • Inmate Services
Projects & Programs Implemented as of March 31, 2025	
<ul style="list-style-type: none"> • Project Kinship (2017) • Increased shelter capacity (2019) • Benefit enrollment assistance (2021) • Increased linkages to post-custody services (2017) • Comprehensive care coordination program (2025) 	<ul style="list-style-type: none"> • Discharge Planning (2019) • Assistance to obtain ID (2021) • Increased accessibility for Workforce Solutions services (2021)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Regional reentry community resource centers (Reentry Success Centers) • Mobile reentry Services 	<ul style="list-style-type: none"> • Coordinated reentry center • Workforce reentry center

Pillar V: JUVENILE & TRANSITIONAL AGE YOUTH (TAY)	
Prior to Implementation	
<ul style="list-style-type: none"> • Public Awareness Campaign • Educational programs • Limited dedicated CSEC beds 	<ul style="list-style-type: none"> • Family Health classes/clinics • CSEC healthcare • Prenatal/parenting/childcare classes
Projects & Programs Implemented as of March 31, 2025	
<ul style="list-style-type: none"> • Be Well Orange (2021) • Adolescent CSU (2021) • Limited adolescent SUD treatment (females only) (2022) • Increased BH resources in the schools (2021) • Dedicated TAY shelter beds (2021) • Targeted communication & media campaign (2024) • Established mental health and SUD support services (2024) 	<ul style="list-style-type: none"> • Implemented Crossover Youth Court (2021) • Virtual Training (2022) • MAT Treatment (2020) • Established new Multi-Resource Center at the Juvenile Campus (2022) • Established Remediation Services (2022)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • Data gathering, sharing & analysis • Develop and implement youth diversion programs • Develop and establish specialized reentry programs • Establish supportive housing • Develop and implement Transitional TAY Housing 	<ul style="list-style-type: none"> • Expand Juvenile Specialty Courts • Develop and implement specialized programming for detained youth/TAY • Enhance the Juvenile Correction Campus

Appendix B: Common Acronyms

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

Appendix C: Working Groups and Task Forces

Implementation of the 2025 Vision has been facilitated through the use of various working groups and task forces. Working groups were established for pillars or specific projects that crossed over several stakeholder departments. With the completion of many of the elements in the 2025 Vision, many of the working groups were consolidated to focus on the remaining projects and provide oversight for ongoing maintenance and new projects, as they come up. Task forces were implemented to focus on one area or project and limited to departments critical for the project. Below is a listing of the current working groups and task forces involved with the 2025 Vision.

WORKING GROUPS:

OC CARES: Meetings are held a bi-monthly basis to address remaining projects as well as specific topics that may impact future needs for the community correction system of care.

Strategic Legislation & Funding: This working group tracks legislative actions and helps guide policy to better meet the needs of the 2025 Vision including identifying how the County is measuring success and aligned with state and federal initiatives as well as identify new funding opportunities.

Media & Public Information: Meetings are held monthly and focus on the communication and media campaign projects identified to increase public awareness of OC CARES and the services and resources available.

Data & Metrics: Meetings are held every two months and work through the data elements required for the reportable outcomes and performance metrics.

TASK FORCES:

Juvenile & TAY: A task force has been established for each area under the Juvenile and TAY pillar to address 1) Prevention; 2) Courts; 3) In-Custody; and 4) Reentry. Each task force is focused on their area with identified objectives and facilitated by designated staff from the key stakeholder agencies.

Appendix D: Project Details & Status (Adults)

Pillar I: PREVENTION

A. Communication & Media Campaign

Purpose: Increase public awareness of various services including mental health and substance use topics and other supportive services and resources including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the criminal justice system and into treatments and programs.

Status of Project Implementation:

By June 2023		
1	Create an informational campaign with front-facing website, routine information sharing, and outreach opportunities with the community targeting external stakeholders, community and individuals involved in the criminal justice system of the services available.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • A Public Relations Firm has been contracted to create an informational campaign that will include videos to be looped in the booking loop and targeted jail areas providing information on available reentry services and programs available post-release and how to access them; posters, brochures and pamphlets targeting clients, families/support systems, and community partners; and creation of the OC CARES website and central phone number for clients to easily access services or link to resources. • A new website has been implemented with a focus on community, reentry services, and families/support systems for those involved in the justice systems. • A detailed marketing plan is being developed that includes deliverables and timelines. Several variations of deliverables have been reviewed and currently being fine-tuned for completion. • This item will be completed when campaign has been developed and timelines established. 	85%
		Owner
		CEO
		(IV.3.1)
2	Expand the existing mental health and substance use informational campaign targeting county residents, community partners and clients to the signs, resources and services available.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> • The County has a robust countywide public awareness campaign aligned with current state, federal and partner messaging and are expanded and utilized as needed. 	100%
		Owner
		HCA-BHS (I.1.2b)

3	Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure general understanding, identified barriers are addressed, address issues proactively, and support countywide efforts.		
	Current Status: COMPLETED (MAR 2023)	% Completed	
	<ul style="list-style-type: none">The OC CARES Task Force was established in March 2022.OC CARES Reentry Community Meetings began in January 2023.	100%	
		Owner	
		CEO (I.1.4a)	
4	Develop and implement a process to ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.		
	Current Status: COMPLETED (SEP 2022)	% Completed	
	<ul style="list-style-type: none">Coalition and Results Group MeetingsOC Links: 24/7 Behavioral Health LineA CIT Steering Committee	100%	
		Owner	
		HCA-BHS (I.1.4b)	
By June 2024			
5	Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.		
	Current Status: COMPLETED (SEP 2023)	% Completed	
	<ul style="list-style-type: none">Routine meetings with the Task Force and Reentry Community Partners are established and are addressing implementation needs.Reentry Community Partner Meetings are now a collaboration with Cap Alliance and are ongoing.	100%	
		Owner	
		CEO (IV.4.1)	
6	Collaborate and establish meetings or events with other providers working with formerly incarcerated individuals to coordinate services for clients and prevent them from returning to custody.		
	Current Status: COMPLETED (SEP 2023)	% Completed	
	<ul style="list-style-type: none">Inmate Services continues to collaborate with a variety of County and community-based agencies to coordinate immediate post release services and actively meets with providers in the community to obtain additional resources for clients leaving the jail system.	100%	
		Owner	
		OCSD- Inmate Services (IV.2.8)	

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023		
1	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none">Baseline data for mental health and substance use were obtained and reported from a survey conducted in March 2020.HCA has continued to build out its capacity to manage and analyze large-scale, longitudinal survey data and is able to market the survey multiple times during the year.	100%
		Owner
		HCA-BHS (I.1.2b)
2	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.	
	Current Status: NO LONGER APPLICABLE	% Completed
	<ul style="list-style-type: none">The Courts analyzed this action item and determined the project as no longer applicable.	N/A
		Owner
		Courts (II.2.1b)
3	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.	
	Current Status: COMPLETED (JUL 2023)	% Completed
	<ul style="list-style-type: none">County and Courts maintain their own databases and currently share data as needed.Following an analysis of the existing case/data management system and the results of the SCRAM pilot the Court finalized an RFP to seek a robust solution to meet the tracking needs of the Court and County stakeholders in the Specialty Courts with the goal to have a system in place by the Spring of 2024.	100%
		Owner
		Courts (II.1.2b)
4	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people in the Collaborative Courts.	
	Current Status: COMPLETED (JUL 2023)	% Completed
	<ul style="list-style-type: none">The Court coordinated with OCDA, PD, HCA and Probation within the Collaborative Courts to implement the SCRAM Nexus pilot for one of the mental health courts from March 2022 through December 2022, which allowed the Court and County stakeholders to evaluate information needed to track Collaborative Court participants and the best mechanisms for doing so. Information was included in the development of the RFP for a new case management and data tracking program, anticipated to be implemented in the Spring of 2025.	100%
		Owner
		Courts (II.1.2a)
By June 2024		
5	Conduct periodic surveys of county residents, community partners and local law enforcement to measure effectiveness of the communication campaign.	
	Current Status: NO LONGER APPLICABLE	% Completed
	The CEO analyzed this action item alongside the data and metrics efforts and determined the project as no longer applicable.	N/A
		Owner
		CEO (New)

6	Determine the in-custody infrastructure to help capture data and processes associated with in-custody programs, specifically criminogenic, for identified high utilizers and implement process to obtain and report that data.	
	Current Status: COMPLETED (DEC 2024)	% Completed
	<ul style="list-style-type: none"> Tablets were implemented in the jails using a phased approach. Start date for tablets at the IRC was July 2023. Tablets were then phased into the Central Jail complex approximately one month later and included the Men's Jail and Women's Jail. Theo Lacy will follow and then the Musick Jail facility. Correction Cohort for the MDT has begun to serve identified high-utilizers and collecting pertinent data. The RFP draft for the reentry software is in progress and just about ready to be put out for bid. The 5-member panel team to review the proposals has already been identified and will include Inmate Services Division (ISD), Probation, and OCSD Technology. Inmate Services Research Analyst has completed "Peregrine" training which now allows him access to Department data necessary to identify high utilizers, generate reports on those participating in programs etc. ISD is currently working to identify these high utilizers in custody and provide appropriate programming for this specific population. 	100%
		Owner
		OCSD-Inmate Services (III.3.2)
7	Develop standardized reporting of mental health-related response calls to include the quantity, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	
	Current Status: COMPLETED (JUN 2023)	% Completed
	<ul style="list-style-type: none"> Public safety calls with a mental health nexus are tracked to include call disposition, call length, and total consumed time. HCA has been tracking the use of their CAT and PERT teams involved with public safety calls. A reporting process has been established with Dispatch and reports are received on a regular basis. 	100%
		Owner
		OCSD–BH Bureau (I.4.12)
	By June 2025	
8	Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Community Correction cohort has been added into SOCDIS to serve those high utilizers who are booked into the jail system four or more times in one year. Work is in progress to address the required consent form and automate certain data that is currently being shared manually. Tablets have been implemented to provide the educational and vocational programs in custody will provide pertinent data incorporated with Phase 2 of SOCDIS. 	80%
		Owner
		CEO (III.3.6)

<ul style="list-style-type: none"> • MOU's have been established between several departments and the CEO Data Analytics team to be able to share data relevant to reporting on recidivism based on both the County and BSCC definitions. 	
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C. Crisis Response and Related Trainings

Purpose: To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

Status of Project Implementation:

By June 2023		
1	Ensure all Deputy Sheriff's assigned to custody operations complete Crisis Intervention Training (CIT).	
	Current Status: COMPLETED (DEC 2022)	% Completed
	<ul style="list-style-type: none"> • CIT is part of the Jail Academy requiring all sworn staff to receive this training prior to beginning their assignments in the jail operations. • All Deputy Sheriff's in jail assignments have completed or are scheduled to attend CIT training. 	100%
		Owner
		OCSD (III.1.10)
2	Implement a training program that includes a Basic CIT course and 911 Diversion training specifically for individuals assigned to dispatch positions.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • All active duty OCSD staff have completed a 16-hour Dispatcher CIT course. • OCSD Call-Takers can complete direct referrals to OC Links when mental health services are requested. • Implemented a working "Sequential Intercept Model Mapping" to diagram how calls are diverted to the appropriate crisis response teams. • An Emergency Communications Bureau (ECB) dispatch diversion policy has been completed. • This project went live with call diversion in March 2024. 	100%
		Owner
		OCSD (I.4.14b)

D. Behavioral Health Public Safety Response Teams

Purpose: To provide a specialized crisis response resource for response calls with a mental health nexus to assist with de-escalation and diversion to treatment and services, when appropriate. The ideal model includes a specialized response team for each region in the County.

Status of Project Implementation:

By June 2024		
1	Expand the BH Public Safety Response Team model to other regions in the County as determined is needed.	
	Current Status: COMPLETED (JUL 2023)	% Completed
	<ul style="list-style-type: none"> • Teams of Clinicians and Deputies are conducting proactive follow-up and responding to crisis calls in all OCSD areas. 	100%
		Owner
		OCSD

<ul style="list-style-type: none"> • BH team has expanded to include the additional nine new Deputy Sheriff positions and six vehicles to better respond to individuals experiencing a BH crisis. • HCA will provide more clinicians as staffing levels rise. 	(I.4.15)
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E. Be Well Facilities and Programs

Purpose: To create a coordinated mental health care system by providing a continuum of behavioral health, substance use disorder and wellness services for adults, children and families.

Status of Project Implementation:

By June 2023		
1	Identify a site and develop a plan with community partners/providers to build the Be Well Irvine facility.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none">• The County has entered into a long-term lease with Mind OC for a second site at the El Toro property in Irvine.• Phase 1 planning and design is complete and construction underway; Phase 2 planning and design is in progress; and Phase 3 planning and design is pending.	100%
		Owner
		HCA-BHS (I.6.1)
2	Work with community partners to develop programming and phased approach for the Be Well Irvine campus.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none">• Preliminary planning for the types of programs to include has been done and is being worked into the designs.	100%
		Owner
		HCA-BHS (I.6.2)
By June 2024		
3	Complete construction of Phase 1 of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none">• Construction for phase 1 started in February 2023. Construction continues to make progress with anticipated completion in June/July of 2025.• In April 2025, significant progress was made as the Navy issued a conditional approval letter for the Storm Drain Project Environmental Review Form, clearing the way for a license agreement with the City of Irvine and Heritage Fields.• Currently, Mind OC and the County continue to work with Southern California Edison (SCE) for the electrical work to be done. The Department of Health Care Services (DHCS) recently submitted a letter of support to SCE for the project in hopes of expediting the review and approval process from SCE.	80%
		Owner
		HCA-BHS (I.6.3)

By June 2025		
4	Complete construction of the additional phases of the Be Well Irvine facility and implement programs developed.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Permits were received in Quarter 3 of 2024 Concrete has been poured for the foundation and beams are going up. Construction is currently scheduled for completion by Nov. 2025. 	20%
		Owner
		HCA-BHS (I.6.3)

F. FIRST Point Diversion Program

Purpose: To establish a public safety mental health diversion program that connects justice-involved individuals to services at an earlier point than is available through the criminal courts.

Status of Project Implementation:

By June 2023		
1	Design and implement a pilot program working with other stakeholder departments and ensure data/metrics are gathered to support further decisions on expansions.	
	Current Status: COMPLETED (SEP 2022)	% Completed
	<ul style="list-style-type: none"> The Pilot Program began in April 2022 and data is being gathered. 	100%
		Owner
		OCDA (I.7.2)
2	Identify services and capacity needs and link to case management. Continue to work with stakeholder departments to utilize existing resources when possible.	
	Current Status: COMPLETED (SEP 2023)	% Completed
	<ul style="list-style-type: none"> Discussions across stakeholder departments identified no new services or programs required. Stakeholder departments collaborate to provide resources and linkage to services and case management. 	100%
		Owner
		OCDA (I.7.3)
3	Evaluate the results on the pilot program to determine if the program should be expanded or revised to meet the objectives identified.	
	Current Status: COMPLETED (SEP 2023)	% Completed
	<ul style="list-style-type: none"> Expansion will be revisited once the Pre-Trial Intervention project has been implemented to create efficiencies and reduce duplication with staffing or linkages. 	100%
		Owner
		OCDA (I.7.4)

Pillar II: COURTS

A. Pre-Trial Intervention Program

Purpose: To establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of trial.

Status of Project Implementation:

By June 2024		
1	Identify stakeholder departments, services needed and dedicated space and develop a comprehensive plan to provide diversion prior to arraignment.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Stakeholder departments have been identified as well as anticipated number of staff for space planning purposes. Stakeholders include OCDA, Probation, Public Defender, HCA, Veterans Peer Services, and Pre-Trial Release Services. Community-based organizations are also identified and being included in space planning to provide support for housing, including residential treatments and sober living facilities, employment, educational services, family and children services, pro-bono and other legal services. The County and stakeholder departments have identified applicable space and will begin meeting with contract A&E firm to begin space planning and design. This item will be completed when the preliminary design is finished. 	80%
		Owner
		CEO (II.3.2a)
2	Begin a pilot program conducting assessments on eligible participants to determine preliminary capacity needs.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A pilot project for the County will be developed that will identify potential program candidates through the Justice Center arraignment and pretrial process. This process has been challenged by the difficulty in finding appropriate physical space for the identification, assessment, and handling of the potential participants. Potential space for this new process was identified at the Central Jail adjacent to what is now Department CJ1. The Court and the County are now in active discussions regarding the needs and layout of that new space. This item will be closer to completion once all parties have completed at least the initial plan for that space, which will allow for a more accurate assessment of the resources and workflow needed to implement the program. In the meantime, the Court has implemented a process with the City of Anaheim (ACCESS) in which candidates for treatment are evaluated at or before arraignment and, if deemed appropriate, are connected to services and offered continuances to allow them to participate in the treatment program. Periodic reviews are being conducted with those participating to track their progress. Proposition 36 became effective on December 18, 2024. The Court coordinated meetings and worked with County stakeholders in setting up an infrastructure to handle the "treatment-mandated" drug cases (alleging violations of the new H&S Code section 11395). This included coordinating assessments of the defendants, creation of treatment plans, and progress reviews for defendants who opted in to the program. 	80%
		Owner
		Courts (II.3.2c)

	<ul style="list-style-type: none"> On December 27, 2024, the Court opened a centralized courtroom to address initial referrals of these cases. The workflows and forms continue to be refined through collaboration with prosecutors, defense attorneys, and the Health Care Agency ("HCA"). Persons who are charged with a H&S Code 11395 violation and are interested treatment are evaluated by representatives of the HCA and provided a treatment plan alternative to sentencing. Those that elect treatment will enter a plea and agree to a treatment plan tailored to their needs. They will then return for progress reviews before a judicial officer who presides over the Drug Court in the courthouse closest to where the person lives or has support. 	
3	Analyze the court process from the point of arrest to disposition to identify and implement options for diversion involving the felony and misdemeanor court systems.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Completion of this item will require dedicated space for an additional arraignment courtroom which will allow the Court to evaluate the realistic options for identification, assessment and diversion of appropriate candidates. All Mental Health Diversion matters, including progress reviews for those granted Mental Health Diversion, were centralized into CCB1. Military Diversion treatment plans and progress reviews have been consolidated in Department C46. On September 29, 2024, a bill was enacted (SB 1025) that will expand the Military Diversion program to include felony charges (currently, only misdemeanors are allowed). The Court, in collaboration with relevant County Stakeholders, made responsive changes, including consolidating all Military Diversion motions in the same Department where the progress reviews are conducted. 	80%
		Owner
		Courts (II.3.1b)
4	Establish an MOU between the County and Courts on the use of the Court's Pretrial Release Services to coordinate and monitor individuals transitioning to diversion programs.	
	Current Status: COMPLETED (JUL 2023)	% Completed
	<ul style="list-style-type: none"> On July 1, 2022, the Court entered into an MOU with Probation and the County to utilize Pre-Trial Assessment Release and Services (PARS) and State funding pursuant to SB129 so that PARS will assist with early identification, intervention, and services, which will assist with coordinating persons into diversion programs and help with monitoring progress for cases outside of Probation's responsibilities. The SB129 Pretrial Release Program MOU was revised and renewed for an additional year on July 1, 2023. Probation has dedicated an officer to assist with the MH Evaluation Team and the monitoring of MH diversion participants. 	100%
		Owner
		Courts (II.3.2b)

5	Coordinate space modifications, services and timing of resources for the pre-trial intervention program implementation.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The roles and responsibilities of the stakeholders have been generally assessed and will be incorporated into the design phase anticipated to begin in July 2024. This item will be completed when the preliminary design is finished. 	50%
		Owner
		CEO (II.2.6 & II.3.2d)
6	Implement pre-trial intervention program where individuals are assessed and provided treatment/services options for diversion away from the court system.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> There have been no reportable actions taken at this time. This item will be completed when the modifications are done and CJ2 implemented. 	0%
		Owner
		CEO (II.3.2e)

B. Expand Specialty Courts (Adults)

Purpose: Maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse, or homelessness.

Status of Project Implementation:

By June 2023		
1	Analyze the data and the current programs to determine the demand for a new or expanded Adult Specialty Court.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> The Court continues to monitor, on a monthly basis, all statistics associated with the Adult Specialty Court programs. The Court uses those figures to determine the adequacy of current resources and to anticipate future resource needs. The Court is tracking and evaluating the trends in the numbers of cases for all the Collaborative Courts (including the recent increases in diversion courts) to project future estimates and assess needed resources. The Court is also factoring in recent and proposed legislative changes that are impacting these numbers and may have additional impact in the future (including pending legislation to add felony cases to Military Diversion). Recent statutory changes continue to fuel in an increase in Mental Health Diversion cases, and the Court continues to monitor the pace of those cases to project future needs. To meet the immediate needs, the Court is adding another half-day per week to the Mental Health Diversion calendar in CCB1 (bringing it to two full days per week) and has recently assigned a portion of the Mental Health Diversion calendar (including contested motions) to a newly appointed judge in the Central Justice Center due to the lack of 	100%
		Owner
		Courts (II.2.1c)

	<p>capacity in CCB1. The Court believes the continued increase in Mental Health Diversion cases will likely necessitate additional courtroom time and resources, which the Court is able to absorb for the foreseeable future.</p> <ul style="list-style-type: none"> • The stakeholders in these courts (including the DA, PD, HCA, and the VA) have stepped forward by assigning additional people to these courts as the capacity has expanded, and the Court believes they will continue to do so in the future. • Homeless Outreach Court (HOC) is being restructured to a “provider-centered” model that will allow for earlier diversion opportunities, an increase in participants, and fewer Court hearings for the participants. Twelve service providers have been approved for the new model. The Public Defender’s Office is currently working with San Diego to develop a service provider app that will be accessible to participants. The Court and the Stakeholders are also exploring the ability to automate referrals to the HOC program. As this new model is implemented, it should reduce the number of hearings required in HOC, but this is not expected to have a material impact on the overall Court and Stakeholder resources devoted to the Adult Specialty Courts. 	
2	Identify County resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none"> • Preliminary estimates were developed and included in the County’s Strategic Financial Plan and are updated annually as new courts are created. • The Courts continue to work with HCA, CalOptima Health and Court Pre-Trial Release services as part of our efforts to create a “mental health hub” and Homeless Outreach Collaborative Court expansion. • The Courts are developing a single mental health evaluation team to streamline and make mental health evaluations more productive and more efficient before and during the program. • Courts have completed expansion of the Adult Specialty Courts and resources and staffing provided to meet the needs. 	100% Owner CEO (II.2.5)
3	Develop a comprehensive plan to implement the expansion, clearly identifying the roles and responsibilities of the Courts and County with agreed upon timelines.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • The Court has begun discussions with the County regarding a potential site for the new Collaborative Courts building and is currently participating in an assessment of that site to determine its ability to support the courthouse. As mentioned in II.B.4 below, the site assessment is in its final phase and, when complete, will include building designs that include sufficient space for the Court and all stakeholders to adequately serve the Adult Specialty Court 	100% Owner Courts (II.2.7)

	<p>populations. The Court has provided all needed input for that assessment and is awaiting the final report, which is expected any time now.</p> <ul style="list-style-type: none"> As discussed in II.B.1 above, the Court is also continually monitoring the number of active and potential participants in the Adult Specialty Courts and is addressing those needs through expanded Court resources and regular discussions with all Stakeholders regarding additional personnel and resources. At this time, the Court does not anticipate needing to start any new Adult Specialty Court programs. 	
4	Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> The Courts continue to formulate the plan for the expansion and the appropriate justification as the number of Mental Health Diversion and Military Diversion cases continue to create the need for more court time and space for our existing Specialty Court programs. The Court has generated a list of adult specialty case types (both criminal and civil cases involving mental health and substance use issues) appropriate for consolidation into one building, in order to provide wrap-around services that will increase efficiencies for the Court, County, and participants. The Court also anticipates this new courthouse handling early triage/assessment of criminal cases at the point of arraignment to identify those defendants who may be appropriate candidates for the Specialty Courts. In the second half of 2023, the Court worked closely with the Judicial Council, an architectural firm, and a consulting firm to allocate space in this anticipated courthouse for the court operations and all County stakeholder operations necessary to support these various calendars. The Court provided all requested input to complete the Feasibility Study, which will include building designs that allocate space for all the Court and stakeholder operations. As of mid-January 2024, the Court had provided all the information requested for the Feasibility Study and is waiting for the Judicial Council to release the study. 	100%
		Owner
		Courts (II.2.3)
5	Determine the priority to expand or establish an Adult Specialty Court and capacity needed.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> A working group continues to implement plans to modify the Homeless Outreach Court to a provider-centered model. The Court will monitor how this change impacts the need for resources. Additional efforts have focused on increasing participation in Drug Court by creating a program tailored to those with misdemeanor drug offenses. This Misdemeanor Drug Court has begun in the Harbor Justice Center. The Court is monitoring the success of that program to inform decisions 	100%
		Owner
		Courts (II.2.2)

	<p>on expanding it to other justice centers and to anticipate any increase in needed capacity.</p> <ul style="list-style-type: none">• The Court has evaluated and will continue to assess the impact of recent legislation on the number of participants in the Adult Specialty Courts, including the Mental Health Diversion and Military Diversion programs. The Court has already expanded capacity for Mental Health Diversion by including additional courtrooms, judicial officers and court dates/time. The Court has worked with stakeholders, including the Health Care Agency, to accommodate those expansions and will continue to monitor the need for additional expansion.	
By June 2024		
6	Align any planned expansion/new services with any physical relocation or expansion and develop a detailed, phased plan to meet all needs by 2025.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none">• As discussed in II.B.4 above, the Court engaged in detailed planning discussions with the Judicial Council and a broader design team regarding construction of a new Collaborative Court Building with additional courtrooms and space for stakeholders and comprehensive wrap-around services. The Court has had previous discussions with County stakeholders regarding the space needs in the new building and will continue those discussions as needed during the design process.• The Court has provided detailed information and its final feedback to the Judicial Council and is awaiting the final Feasibility Study report, which will include detailed space allocations for the Court and stakeholder operations relating to the Adult Specialty Courts.	100%
		Owner
		Courts (II.2.4)
By June 2025		
7	Implement first phase of expansion of courts or services supported by County and Court.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none">• As mentioned above, the Court and County stakeholders have made changes and added resources to accommodate the expansion of the Mental Health Diversion and Military Diversion calendars, which will likely continue to expand.• The Court and stakeholders have also created a process to evaluate and treat defendants who choose the treatment option under Proposition 36. The Court will continue to assess what is expected to be an increasing number of these cases and will work to add resources and expand capacity as necessary (which will require significant additional funding).• With respect to the planned new Collaborative Court Building referenced above, the Court has provided detailed information and feedback to the Judicial Council and is awaiting the final Feasibility Study report, which will include detailed allocations of space for the Court and stakeholder operations relating to the Adult Specialty Courts. Based on recent discussions, the Court will be working with	75%
		Owner
		Courts (II.2.8)

	<p>representatives of the Judicial Council to reduce the projected cost of the project while maintaining the space and operational capacity necessary to effectively run these Adult Specialty Court programs.</p> <ul style="list-style-type: none"> Based on Judicial Council's current 5-year plan, construction is expected in FY 29-30. That timeline could be moved up based on how quickly the site is acquired, and the Judicial Council is currently in site acquisition negotiations with the County. 	
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C. CARE Court

Purpose: Establish a CARE Court, as mandated per SB 1338 enacted in September 2022, to support the individuals, especially those in the criminal justice system, achieve self-sufficiency.

Status of Project Implementation:

By December 2023		
1	Analyze and identify the stakeholders, resources and workflow to establish a CARE Court.	
	Current Status: IN PROGRESS (SEP 2023)	% Completed
	<ul style="list-style-type: none"> County Collaborative team met prior to implementation. The Court flow chart outlining the process has been completed. Program has begun. 	100%
		Owner
		HCA-BHS (new)
2	Coordinate with identified stakeholders; implement the referral and acceptance process; and establish the CARE Court model	
	Current Status: IN PROGRESS (SEP 2023)	% Completed
	<ul style="list-style-type: none"> Trainings to the community were developed, planned, and completed. Workflow is finalized. CARE Court programming and outreach team have been developed. 	100%
		Owner
		HCA-BHS (new)

Pillar III: IN-CUSTODY

A. In-Custody Stabilization Services

Purpose: To develop and sustain a robust mental health and substance use treatment program and services in the custodial setting focused on stabilizing the individual to be able to be placed in regular or specialized housing modules.

Status of Project Implementation:

By June 2023		
1	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.	
	Current Status: COMPLETED (MAR 2023)	% Completed
	<ul style="list-style-type: none"> CHS has partnered with a CBO specializing in LGBTQ services who are providing supportive services including support groups and linkages. 	100%
		Owner
		HCA-CHS

	<ul style="list-style-type: none"> • The Discharge Planning Group Curriculum has been developed and will be implemented when staffing levels increase. • CHS has completed evaluation of current programming and identified new programming in collaboration with CBO. 	(III.1.14)
By June 2024		
2	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> • Additional therapeutic groups have been implemented focusing on individuals with mild to moderate mental illness at all facilities. • Individual therapeutic sessions are available to inmates with mild mental health symptoms once every 30 days, or more frequently when an inmate submits a healthcare request slip asking to be seen. • Medication assisted treatment (MAT) for individuals with an opioid use disorder are offered to this population, as are discharge planning and linkage to a wide array of community-based services including mental health, substance use disorder treatment, housing support, etc. • Added a MAT Registered Nurse to the MAT team to oversee discharge planning. • Further expansion includes creation of curriculum for a parenting group and MAT group at Theo Lacy to serve additional target populations. 	100%
		Owner
		HCA-CHS (III.1.13)
3	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> • CHS Jail to Community Reentry Program (JCRP) has partnered with BHS and established a referral and linkage process to their Open Access clinics. • To improve continuity of care for inmates who receive MAT services and are in process of being released from custody to the community, CHS has implemented a referral and linkage process in collaboration with BHS, SUD clinics and community partners, including PATH and Volunteers of America Los Angeles (VOALA). • CHS is participating with the Care Plus Program collaborative project focusing on high utilizers. • CHS JCRP is responsible for providing referrals for individuals with mild to moderate mental illness to Project Kinship programs which they follow-up on by conducting in-reach and providing inmates with assistance with linkage. • CHS provides a list of inmates on MAT treatments with no open MH case to Inmate Services who link individuals to SUD treatment and MAT services upon release. • Collaborating with MAT Connect to provide direct services at release to link individuals to MAT services in the community. 	100%
		Owner
		HCA-CHS (III.1.15)

4	Create MH Modules and additional MH housing for step-down beds for male and female inmates.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none"> Mental health housing in Module K (females) and Module M (males) has been completed. Located within Module K are 15 beds for females that will be designated LPS. Mental health housing in Module L has been completed. Located within this module are 30 beds that will be designated LPS. 	100%
		Owner
		OCSD (III.1.8)
5	Develop and implement a plan to place male and female inmates who have been stabilized from MH programs and substance use disorder into the created MH Modules and step-down beds.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> Step-down care is being provided to individuals who are incarcerated. A step-down unit was also established at the Theo Lacy facility which was not initially planned but continues the overarching plan. 	100%
		Owner
		HCA-CHS (III.1.8)

B. Implement Enhanced Programming at New Musick Jail Facility

Purpose: To ensure enhanced programming for individuals housed at the James A. Musick Jail facility when the new jail facility begins operations.

Status of Project Implementation:

By June 2023		
1	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none">Planning meetings are continuing with OCSD and BHS to work through tentative program plan for inmates with MH, SUD, or co-occurring disorders. CHS is working with Inmate Programs to coordinate programming and finalize a comprehensive group schedule.Finalization of plans are being coordinated with the delayed opening of the Musick facility. Curriculum is being developed for target groups.Staffing needs and work schedules have been identified to ensure coverage during the development of the program.	100%
		Owner
		HCA-CHS (III.1.12)
By June 2024		
2	Analyze and increase OCSD staffing levels, if needed, at the newly constructed Musick facility to provide security for MH and SUD programs.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none">Initial planning meetings for programming and treatment took place in Fall 2022.Meetings continue to take place between Correctional Programs, Correctional Health Services and Security Staff.The teams have decided to use a phased approach when implementing the programs at Musick.	100%
		Owner
		OCSD (III.1.11)

<ul style="list-style-type: none"> • Programs are being enhanced because of the facility layout and direct supervision being provided by security staff allowing for more individuals to access programs and counseling services. • Staffing needs have been identified, and certificate of occupancy is anticipated in July 2024. 	
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C. In-Custody Reentry Programming

Purpose: To engage and involve individuals while in custody to participate and complete programs and/or trainings to prepare them for reentry back into their community and reduce the likelihood of returning to custody.

Status of Project Implementation:

By June 2023		
1	Develop an educational and vocational program focused on inmates achieving certifications in vocations that can be linked to jobs post-custody.	
	Current Status: COMPLETED (SEP 2023)	% Completed
	<ul style="list-style-type: none"> • Inmate Services has created an enhanced vocational program with three separate tracks allowing individuals in custody to work with a case manager to determine which track they are best suited for. • The Virtual Reality (VR) Headset Program has been implemented at the Theo Lacy Jail facility for males and is now offered to females at the Women's Jail. • Inmate Services continues to actively secure employers in the community willing to hire justice involved individuals. • Inmate Services and Rancho Santiago plan to add 3-4 additional vocational certificate programs to Rancho's Fall semester programming which starts August 21st. • The Entrepreneurial certificate program was implemented in September 2023 and the Custodial Certificate program is starting in October 2023. 	100%
		Owner
		OCSD – Inmate Services (III.3.5)
2	Continued expansion of the "All-In" program for males and females based on program success and demand.	
	Current Status: COMPLETED (MAR 2023)	% Completed
	<ul style="list-style-type: none"> • The All-In program has been expanded and is being offered to males at Theo Lacy and females at the Women's Jail. • Each group will have an anticipated 15 participants and the program will take place 5 days a week for 8 weeks. • The men's All-In session that began in October 2022 was completed in January. • The female's All-In program started in February with the first graduation projected to occur in April. 	100%
		Owner
		OCSD – Inmate Services (III.3.7)

By June 2024		
3	Explore and implement specialized housing where targeted programming and services would benefit individuals held in-custody.	
	Current Status: COMPLETED (JUN 2023)	% Completed
	<ul style="list-style-type: none">OCSD determined that all individuals identified as AB 109 currently participate in existing programs offered and no specialized housing is needed for this population.	100%
		Owner
		OCSD (III.2.6)
4	Establish specialized programming for female inmates, as applicable.	
	Current Status: COMPLETED (MAR 2023)	% Completed
	<ul style="list-style-type: none">All specialized programming available for the male population is also made available to the female population, but delivery is modified due to the lower female populations applicable.	100%
		Owner
		OCSD (III.2.4)
By June 2025		
5	Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none">Inmate Services has worked with Santiago Community College to incorporate new vocational certificate-based programs which was implemented in the Fall 2023 semester.Inmate Services is also working with other existing community-based organizations to add new vocational programs in the jails and meeting with local employers in the community to establish a pool of employers willing to work with justice involved individuals.	100%
		Owner
		OCSD – Inmate Services (III.3.10)
6	Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none">Study was completed on the All-In program and the template will be used to evaluate other programs in the jails.Inmate Services is in the process of hiring a new Research Analyst who will assist in completing studies on other targeted jail programs.Correctional Programs has determined a way to track recidivism rates for individuals participating in educational and vocational programs.	100%
		Owner
		OCSD – Inmate Services (III.3.12)

Pillar IV: REENTRY

A. Regional Reentry Community Resource Centers (Reentry Success Centers)

Purpose: To make reentry support and services more accessible to individuals involved in the criminal justice system and their families by establishing reentry resource centers in each service plan area. Services provided would include:

- Basic services to assist with benefit enrollment and obtain ID's
- Referrals to services and programs for treatments, job readiness, basic/life skills, and other programs, as needed or specific to that service plan area.

Status of Project Implementation:

By June 2023		
1	Create or obtain a resource that includes a current and maintained repository or listing of available services or programs where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • The County currently has contracted for 75 licenses with the Unite Us platform, and existing County partners are in the process of being added to the platform to ensure referrals are tracked and allow for performance metrics to be gathered, including at the South County Regional Reentry Success Center. • This was piloted in OCSD Inmate Services and assessed to support entering into a contract. • OC Navigator also includes resources specific for individuals reintegrating back into the community. • The Unite Us platform went live on June 26, 2024, with licenses distributed to Probation, Public Defender, Sheriff Inmate Services and Project Kinship. 	100%
		Owner
		CEO (IV.2.9)
By June 2024		
2	Identify and implement pilot Reentry Community Resource Centers to meet projected reentry needs of the targeted population.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • An existing County facility in South County was repurposed to provide the location for the Reentry Community Resource Center which began a limited pilot in March 2024. 	100%
		Owner
		Probation (IV.2.5)
3	Establish necessary agreements associated with the management of the Reentry Community Resource Center or for the services to be provided at the facility.	
	Current Status: COMPLETED (MAR 2024)	% Completed
	<ul style="list-style-type: none"> • The County established a Master Agreement for Reentry Services with Project Kinship for the management of this facility. A subordinate agreement has been implemented as of February 2024. 	100%
		Owner
		CEO (IV.2.5)

4	Establish transportation services for individuals released from County Jail to the Reentry Community Resource Center and linked programs, as applicable.		
	Current Status: COMPLETED (DEC 2023)	% Completed	
	<ul style="list-style-type: none">Project Kinship is contracted to provide transportation from county jails to their main site and/or the South County Regional Reentry Success Center.	100%	
		Owner	
		CEO (IV.2.5)	
By June 2025			
5	Analyze the pilot for the Reentry Community Resource Center to determine future plans for expansion into the other service plan areas and develop a detailed phased implementation plan.		
	Current Status: IN PROGRESS	% Completed	
	<ul style="list-style-type: none">A second site has been identified at the Manchester Office Building in Orange to primarily serve those in the juvenile justice system and adults focusing on workforce reentry.Modifications to the space are in progress and are on target for completion by the end of FY 2024-25.	90%	
		Owner	
		CEO (IV.2.5)	

B. Mobile Reentry Services

Purpose: To increase compliance and access to services and programs for individuals involved in the criminal justice system and their families. Mobile units would be deployed to targeted areas and are planned to allow for required check-ins with probation officers as well as provide assistance, resources, and referrals.

Status of Project Implementation:

By June 2023		
1	Develop and implement a pilot program that provides mobile reentry support and services to individuals in the community that are justice involved. Services may include virtual check-ins with probation officers, assistance with enrollments in benefit programs, referrals to services, and addressing their basic needs.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none">• Probation received a grant to purchase mobile resource vehicles (RV), equipment, telecommunications and other technology to operate mobile service centers.• The two Mobile Probation RVs have been delivered to the County. OCIT is currently in the process of installing IT equipment in both vans.	97%
		Owner
		Probation (new)
By June 2024		
2	Analyze the pilot for the Mobile Reentry Services to determine future plans for expansion of additional units and develop a detailed phased implementation plan.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		Probation (new)

C. Coordinated Reentry Center

Purpose: To establish a centrally located reentry facility accessible to all individuals released from County jails or state prison on County supervision. The Reentry Center will include:

- Assessments upon arrival to identify the needs of the individual pertaining to health, education, treatments, job readiness, and/or basic needs and support
- Individualized plan for treatment or services to address the needs identified
- Linkages to referred programs or treatments with transportation provided
- Short-term transitional housing pending placement into a program or other stable housing.

Status of Project Implementation:

By June 2023		
1	Determine the modifications needed at the identified location for the Reentry Center and develop a comprehensive phased plan to minimize disruption to the programs and services currently being provided at the location.	
	Current Status: COMPLETED (DEC 2023)	% Completed
	<ul style="list-style-type: none"> • OCPW engaged an A&E who completed an assessment of the administrative area and three housing units and developed detailed plans to convert the existing Youth Guidance Center to the Adult Reentry Center. • A preliminary timeline has been established that will allow for continued use of the youth facility with phased modifications to be completed at the approximate time of the new Youth Transition Center being completed. 	100%
		Owner
		CEO (IV.2.5)
By December 2025		
2	Analyze the County's Housing Strategy, identify gaps and needs specific to the justice involved population and establish short-term transitional housing to cover the period until more stable housing is available.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • The County's Housing Strategy has been revised based on the Point-In-Time Count taken in early 2022 and includes the needs of individuals involved in the criminal justice system and their reentry housing needs. • Short-term transitional housing has been incorporated into the design of the first phase of the Reentry Center modifications for both male and female populations. • No further actions are needed. Anticipated completion of the project is FY 2025-26. 	60%
		Owner
		CEO (III.3.4 & 9 & 11)
3	Develop the phased plan for implementation of programs and services to be provided at the Reentry Center based on internal and other stakeholder input.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (IV.2.4)

4	Establish necessary agreements associated with the management of the Coordinated Reentry Center or for the services to be provided at the facility.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO (IV.2.7)
5	Establish or expand existing transportation services for individuals released from County Jail to the Coordinated Reentry Center and/or other linked services.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none"> A contract with Project Kinship has been implemented to transport from county jails to existing reentry sites and will be expanded once the CRC is opened. 	100%
		Owner
		CEO (IV.2.6)

D. Workforce Reentry Center

Purpose: To provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.

Status of Project Implementation:

By June 2023		
1	Identify the workforce training model and create the development plan for the identified County property at the former Animal Care Site. Establish needed agreements for the development of the site.	
	Current Status: COMPLETED (SEP 2024)	% Completed
	<ul style="list-style-type: none"> Preliminary agreements are in place with the developer and program provider to develop the design for construction. Regular meetings continue to ensure all decisions are made timely and progress continues. 	100%
		Owner
		CEO (new)
By December 2025		
2	Establish the first phase of the Workforce Reentry Center providing hands-on job experience with a front-facing retail or service-based business. Participants would be individuals who are justice-involved, with a priority on those who received the preliminary training while in-custody.	
	Current Status: IN PROGRESS	% Completed
	There have been no reportable actions taken at this time.	0%
		Owner
		CEO

E. Develop and Implement a Comprehensive Care Coordination Program

Purpose: To provide the needed coordination of care for justice-involved individuals who need assistance in adhering to their treatment or discharge plan or who need assistance in navigating needed services or programs.

Status of Project Implementation:

By June 2023		
1	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> The primary assessments have been obtained and summarized and used to determine the modifications required for SOCDIS. The universal Client Authorization Form has been updated to also capture consent for substance use per 42 CFR part 2 guidance and incorporates a new contracted provider, Project Kinship. The universal Client Authorization Form has been integrated into the SOCDIS platform through Simpligov. County departments and current partners have begun to capture Authorization forms for clients. SOCDIS transitioned to a new User Interface (UI) effective July 3, 2024. The Office of Care Coordination completed testing and training on the new UI with all SOCDIS Users. Meetings have taken place with Police Chiefs and the Sheriff's Department to discuss potential for integration. The law enforcement survey identified most viable data that can be integrated into SOCDIS and information that will be helpful during program implementation and operations. The Office of Care Coordination and OCIT are working on contract amendments with IBM for various technology upgrades as well as ongoing maintenance and operations. 	100%
		Owner
		CEO (IV.2.3)
2	Implement the Care Coordination Program in-custody for high utilizers and other identified targeted groups.	
	Current Status: COMPLETED (SEP 2023)	% Completed
	<ul style="list-style-type: none"> Inmate Services is currently providing case management to male and female inmates that have been identified as high risk to reoffend, who do not have an open mental health case, and have at least 30 days left on their sentence. All client meetings are currently being tracked in the Inmate Services Assessment/Case Management system. MDT meetings have taken place to identify the high utilizer population. Inmate Services has completed their portion for in-custody high utilizers. The Office of Care Coordination will identify the team to complete the case management for these clients. 	100%
		Owner
		OCSD – Inmate Services (III.3.3 & 8)
3	Implement the Care Coordination Program for individuals who are not incarcerated but identified as high utilizers and other identified targeted groups.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none"> The Care Coordination plan has been developed and implemented based on available capacity. All departments and current partners are working together to create the Care Coordination Plan to support the 	100%
		Owner
		CEO (new)

	<p>coordination of CalAIM and other supportive services being provided and how best to utilize CalOptima Health's role.</p> <ul style="list-style-type: none"> The focus is currently on individuals identified as high-utilizers and in-custody who will experience homelessness after release. As resources become available, efforts will expand to include those not currently in the jails, but also individuals engaging in services through Project Kinship and the South County Regional Reentry Success Center. 	
By June 2025		
4	Expand the Care Coordination Program to include high-needs individuals as referred by other stakeholder departments or partners.	
	Current Status: COMPLETED (MAR 2025)	% Completed
	<ul style="list-style-type: none"> The Corrections Cohort focuses on those who have been booked four or more times in the last year and are not homeless. County departments and partners are working with high needs individuals to complete Authorization Forms. SOCDIS has been updated to include program enrollment for the Corrections Cohort. The Office of Care Coordination completed trainings and user enrollments for nearly 200 Probation Officers. The County departments and current partners have formed a multidisciplinary team for specialized case conferencing of clients in the Corrections Cohort. The first meeting occurred in August 2024. The Office of Care Coordination finalized the contract with Project Kinship, the Provider for the Corrections Cohort. The contract was approved by Board at the meeting on February 11, 2025. Since then, Project Kinship has been coordinating in-reach and outreach efforts for Correction Cohort participants. 	100%
		Owner
		CEO (new)

Appendix E: Project Details & Status (Juvenile & TAY)

Pillar V: JUVENILE & TAY - Prevention

A. Communication & Media Campaign

Purpose: Increase public awareness of various mental health and SUD services and other supportive services and resources specific for children, juveniles, and TAY populations including but not limited to

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the juvenile justice system and into treatments and programs.

Status of Project Implementation:

By June 2024		
1	Establish a communication strategy for youths and families involved in the juvenile delinquency system to ensure all are aware of the services available and how to access them.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> • The task force completed OC Navigator Resource Guide for diversion resources and the guide is available on the OC Navigator website. Resource guide can be found at the following link: https://ocnavigator.org/m/ocn/272?resource_id=105994261** • Guide will now be distributed via social media and through email distribution to stakeholders. A marketing campaign to drive awareness of the guide is in development and will be completed by the end of the 2025. 	100%
		Owner
		Probation (V.5.5)

B. Data Gathering, Sharing, and Analysis

Purpose: To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Status of Project Implementation:

By June 2023		
1	Develop a process to track, aggregate and analyze data from the County and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Juvenile Court and Procurement has completed the case management and data system demos. 	80%
		Owner
		Courts (V.2.3)

	<ul style="list-style-type: none"> • Testing of the proof of concept has been completed and it's been narrowed to two vendors. It's anticipated a vendor will be selected in the beginning of 2025. • Juvenile Court is in Proof of Concept phase and awaiting test environments from vendors. Although this will give Juvenile Court an opportunity to test some functionality of the potential product, it will not include the full scope. • Juvenile Court is still working with its manual data for the time being. 	
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C. Juvenile Mental Health & Substance Use Support Services

Purpose: To provide sufficient treatment services for the youth, juvenile and TAY population, both residential and outpatient, to address mental illness and substance use to prevent involvement in the juvenile justice system.

Status of Project Implementation:

By June 2024		
1	Identify and obtain sufficient male and female SUD residential treatment beds in Orange County to ensure timely and appropriate placements into services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Sanctuary Recovery Center provides adolescent residential SUD treatment as well as withdrawal management to females 12 to 17 years of age. • 32 additional adolescent residential beds (for all genders) planned at Be Well Irvine site. Services are anticipated to be available early Fall 2025. 	90%
		Owner
		HCA-BHS (V.4.1d)
2	Obtain dedicated placement beds for youth identified as CSEC to provide supportive mental health, health, and/or SUD treatment services.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Olive Crest was awarded an RFP by CDSS to develop a CSEC Placement continuum. They have plans to open a drop-in center. Olive Crest continues to recruit seasoned resource homes to take CSEC affected youth. 	80%
		Owner
		SSA (V.4.1c)

D. Youth Diversion Programs

Purpose: To provide programs where the youth, juveniles or TAY populations can receive the needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.

Status of Project Implementation:

By June 2024		
1	Identify the factors and/or criteria that contribute to a higher risk of being involved in the juvenile justice system. Develop and implement programming to address.	
	Current Status: COMPLETED (MAR 2025)	% Completed
	<ul style="list-style-type: none"> • In June 2024, the taskforce reviewed the final version of the diversion program inventory they developed. 	100%
		Owner
		Probation

	<ul style="list-style-type: none">• In September 2024, the needs and gaps analysis was completed, and the inventory will be posted on the OCCJCC website.• The taskforce determined there is no need for a community assessment and instead is reviewing an inventory of assessments used throughout Orange County to identify duplication, appropriateness and opportunities for streamlining. This review was completed in January 2025 and will be posted to the OC CARES website.	(V.1.3a)
2	Develop and implement programming to address and provide support to family support system.	
	Current Status: COMPLETED (SEP 2024)	% Completed
	<ul style="list-style-type: none">• In June 2024, the taskforce reviewed the final version of the diversion program inventory they developed.• In September 2024, the needs and gaps analysis completed, and the inventory will be posted on the OCCJCC website.	100%
		Owner
		Probation (V.1.3c)
3	Obtain and assess the programs and services provided by local law enforcement agencies targeting the youth, juvenile and TAY populations in an effort to prevent them from entering the juvenile justice system. Identify gaps or duplication and address as appropriate.	
	Current Status: COMPLETED (MAR 2025)	% Completed
	<ul style="list-style-type: none">• In June 2024, the taskforce reviewed the final version of the diversion program inventory they developed.• In September 2024, the needs and gaps analysis was completed, and the inventory is posted on the OCCJCC website.• Taskforce reviewing inventory of assessments used throughout Orange County systems to identify duplication, appropriateness, and opportunities for streamlining. This review was completed in January 2025 and will be posted to the OC CARES website.	100%
		Owner
		Probation (V.1.4)
By June 2025		
4	Collaborate with Be Well stakeholders to ensure youth programming is addressed and implemented with the Be Well Irvine Campus and other planned facilities, as appropriate.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none">• In December 2024, the Health Care Agency released RFPs for adult services, including co-occurring residential SUD treatment beds with integrated withdrawal management and a sobering center for those 18+ and a Crisis Stabilization Unit for adults and adolescents at the Mind OC Be Well South location. It is anticipated that these services will begin in the second quarter of 2025. The Health Care Agency will be releasing an RFP for adolescent residential SUD treatment beds at the Mind OC Be Well South location in the near future.	80%
		Owner
		HCA-BHS (V.1.5)

Pillar V: JUVENILE & TAY - Courts

A. Expand Juvenile Specialty Courts

Purpose: Maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the specific issues associated with the juvenile and TAY population.

Status of Project Implementation:

By June 2024		
1	Determine the priority to expand or establish a Juvenile Specialty Court and identify the population served and the capacity needed.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> In March 2022, the Crossover Youth Court was established targeting youth who are involved as dependents and through the juvenile justice system. The need for a Family Treatment Court has been identified to initially begin addressing the needs of substance exposed infants and their families. As noted below, plans for expansion of the Family Treatment Court are in progress. 	100%
		Owner
		Courts (V.2.4)
2	Identify resources needed including overall space needs to accommodate expansion of Juvenile Specialty Courts and related support services.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> Analysis was completed identifying need for more space resulting in several Juvenile Collaborative Courts being moved to the largest courtroom in the juvenile courthouse. Court assessed the need for spacing issues inside the courthouse for outside community providers who provide services to collaborative court participants. Space needs and configuration of availability space were under review as the court is restructuring the dependency counsel contracts which could impact available space. The dependency counsel restructure has been completed as of July 2024. No new space was recaptured due to the restructure. The court also lost space at the Annex due to the impending construction for YTC. 	100%
		Owner
		Courts (V.2.5)
3	Develop a detailed phased plan aligning the staffing and resource needs with the implementation of the identified Juvenile Specialty Courts.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Juvenile Presiding Judge has met with representatives from SSA to see if they have the capacity to staff the Family Treatment Court. A courtroom and judge have been identified for the Family Treatment Court. The types of cases have also been identified as a starting point for the Family Treatment Court. Cases where infants who have been exposed to drugs prenatally will be the first population to enter the new court. The launching of the Family Treatment Court is temporarily on hold due to judicial changes in the juvenile court. The judge who was to start the program and preside over the 	75%
		Owner
		Courts (V.2.7)

	court has been reassigned to a different judicial assignment outside of juvenile court. The Juvenile Presiding Judge will be working to identify a different judge to start the program.	
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Pillar V: JUVENILE & TAY - In-Custody / Detained

A. Juvenile Mental Health & Substance Use Support Services

Purpose: To establish a residential or intensive mental health and substance use treatment program for individuals detained at the Juvenile Correction Campus.

Status of Project Implementation:

By June 2024		
1	Establish an agreement or provide sufficient county resources to implement specialized programming centered on mental health and/or substance use throughout all of the juvenile facilities.	
	Current Status: COMPLETED (JUNE 2024)	% Completed
	<ul style="list-style-type: none"> Clinical Evaluation & Guidance Unit (CEGU) has clinicians on site at JH 7 days a week until 9pm and also on call clinicians after hours in July 2024. In June 2024, CEGU launched Matrix Model for Criminal Justice Settings in Juvenile Hall and Youth Leadership Academy. This intensive model is designed to address substance use. CEGU staff continue training in the trauma treatment Eye Movement Desensitization and Reprocessing (EMDR). They have begun to use this intervention with individual youth in Juvenile Hall. CEGU staff continue training in Dialectical Behavioral Therapy, which provides skills for managing intense emotions and negotiating social relationships. Probation providing list of SB 823 youths in custody to CEGU to assist with tracking SB 823 services provided in the facilities. 	100%
		Owner
		HCA-BHS (new)
2	Implement MAT treatments throughout all of the juvenile facilities.	
	Current Status: COMPLETED (SEP 2022)	% Completed
	<ul style="list-style-type: none"> CHS has implement MAT treatments in all juvenile facilities 	100%
		Owner
		HCA-CHS

B. Specialized Programming for Detained Juvenile/TAY

Purpose: To provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.

Status of Project Implementation:

By June 2025		
1	Establish specialized housing to meet the unique needs of juveniles and TAY population that were realigned to the County per the Juvenile Justice Realignment enacted per SB 823.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Probation is working within the SB 823 Implementation Plan and identified the needs for a new housing unit to be established which has been incorporated into the plans for the current Juvenile Campus projects. • The 4 contracts with Project Kinship were approved by the Board in January 2024, program services to include reentry and assist with linkages to housing prior to release from custody. Project Kinship providing services to all 3 facilities. • YTC workshops are ongoing, meeting on design needs for first phase. Construction of the new perimeter fencing is scheduled to begin the end of September/early October 2024. The fencing will take 4 to 6 six weeks to complete. Demolition will begin mid to late February 2025. • Phase 2 of the build will include the Independent Living Program/Apartments and long-term housing unit at JH. • The perimeter fence was completed in March 2025. Demolition to follow in April 2025. 	70%
		Owner
		Probation (V.3.5)
2	Develop and implement a robust education track covering high school graduation or equivalency with options leading to an associate or bachelor's degree.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • Probation has established a partnership with local community colleges and universities to facilitate juvenile and TAY participants to pursue associate and bachelor's degrees while detained. The local community colleges are: <ul style="list-style-type: none"> • Cypress College • Project Youth OC- ICAN! • Santiago Canyon Community College • OCDE continues to offer extended school day to 270 minutes. • Due to previous lack of response for Educational/Vocational service providers for JH- 2 separate RFP's were developed integrating feedback on how to make more accessible and will be released in Q1- one for Vocational Training and the other for Educational Services and will be highly promoted to potential contractors. • Vocational and Educational RFP Contracts were posted in February 2025, with a proposal submission deadline of March 2025. RFP information was shared with the In Custody Pillar workgroup. 	75%
		Owner
		Probation (V.3.6)

3	Develop and implement a basic life and social skills training program to provide detained youth with the necessary tools to support reintegration back into their community.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Currently HCA-CEGU provides the youth in the facilities with programming that focuses on social skills such as self-respect; anger management; proper etiquette/manners; self-reflection and self-care (Me time); Independent Living Skills; Men's Group (healthy relationships, decision-making, real-world problem-solving skills). Positive parenting-supports dimensions of social-emotional health including self-confidence, self-efficacy, self-regulation, personal agency, patience, persistence, effective communication, and empathy. Department of Education (DOE) provides programming focusing on life skills such as financial literacy programs. College programs such as Underground Scholars provides program/class on reentry skills. PAWS program has returned to the facilities providing the youth with skills on dog training and care. Project Youth OC MOU covers sexual health education at the YRCs. Contracts amending MOU to include the facilities. Life Skills RFP was released in March 2024 and closed May 2024, received 6 proposals. Panel interviewed all 6 contracts in September 2024. The contract is with the State for review as of March 2025. Goal is to have program up and running by May 2025. 	85%
		Owner
		Probation (V.3.6)
4	Develop and implement a comprehensive vocational program to address job readiness for juvenile and TAY populations at the Juvenile Corrections Campus and provide linkages to similar reentry programs to encourage engagement and completion.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> A Multipurpose Rehabilitation Center has been established at the Juvenile Campus that includes several areas for job readiness training including prep kitchen and automotive services. An agreement with Open Gate has been established to provide a culinary program as part of job readiness reentry program. OCDE continues to provide a variety of Career Technical Education (CTE) classes to youth in custody (Paxton Patterson) in all 3 facilities. Current vocational programming in the facilities: <ul style="list-style-type: none"> Ready Set OC Program- provides in-person career preparation and Virtual Reality Career Exploration workshops. Program is interactive to keep youth engaged. Insight Gardening Program teaches basic gardening skills, the use of small power tools, and simple garden irrigation. 	75%
		Owner
		Probation (V.3.7)

	<ul style="list-style-type: none"> Automotive Vocational RFP closed in March 2024 and the contract was sent to the State for review in July 2024. Contract has been finalized and vendor is going through background clearance process with Probation. Goal is to have the program up and running by May 2025. Educational/Vocational RFP resulted in only 1 proposal. Probation working with CEO and Procurement to determine best plan for resoliciting this scope of work to attract more proposers and include trade schools. Probation is working on resoliciting the scope of work, modifying to focus only on Vocational Training. Vocational and Educational RFP Contracts were posted in February 2025, with a proposal submission deadline of March 2025. RFP information was shared with the In Custody Pillar workgroup. 	
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C. Enhance Juvenile Correction Campus

Purpose: To establish a modern Juvenile Correction Campus and replace older obsolete facilities with facilities based on evidence-based and best practices that allow for more flexibility as the population continues to evolve.

Status of Project Implementation:

By December 2025		
1	Enhance and modernize the existing Juvenile Hall Campus to a Juvenile Corrections Campus and employ best practices to meet the current and anticipated future needs of the population.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> Surveying of facility campus was completed in Oct. 2023. The current YTC has beds to house 68 youths. There is one unit with 8-bed transitional housing and five units with 12-bed housing. OCPW has engaged an A&E firm and completed the preliminary space and programming assessments. The project to enhance JH was approved by the Board of Supervisors in December 2023 -builder is Balfour Beatty and the construction Management Company is Vanir. YTC build and JH construction project (long-term housing unit) YTC workshops are ongoing, modifications to initial drawings of the long-term housing unit on the JH side, to incorporate larger day area space and to bring in more natural light. Change in build, the first phase will include the YTC build which was approved by the Board in August 2024. Phase 2 of the build will include the Independent Living Program/Apartments and long-term housing unit at JH. Phase 2 JH Master Plan – Completing walk throughs at JH with Lionakis and OCPW, starting beginning stages of looking at potential upgrades. Phase 2 Criteria package is being finalized. Plan is to move forward with wrapping up the Master Plan document. 	65% Owner Probation (V.5.1-4)

Pillar V: JUVENILE & TAY - Reentry

A. Specialized Reentry Programs

Purpose: To establish specialized services and programs unique for the juvenile and TAY populations in the juvenile justice system to promote successful outcomes and reduce recidivism.

Status of Project Implementation:

By June 2023		
1	Implement the use of peer mentors to work with the juvenile and TAY population while in-custody across to post-custody to provide support and ensure linkages to needed services.	
	Current Status: COMPLETED (JUN 2024)	% Completed
	<ul style="list-style-type: none"> HCA Peer mentors are in place with additional ones planned to me capacity and coverage needs. Project Kinship has all 4 pillars in place and all units have a Restorative Circle in place. PK is actively looking to hire Credible Messengers. 	100%
		Owner
		HCA-BHS (V.4.2a)
By June 2025		
2	Implement or expand post-custody treatments and services that are the same or similar to the programs or treatments received while detained and provide seamless transition to encourage engagement and completion of the program.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The post-custody Independent Living transitional housing portion of the project will be a part of the phase 2 of the build on Juvenile Hall grounds. The designs plans for the transitional housing have been completed. Community Based Organizations exist to provide housing and re-entry services to the TAY population. Some of the CBOs are Project Kinship, Underground Grit, Action Alliance, and Neutral Ground. The Human Works Foundation is piloting a program at YLA where the services can then transition with the youth upon release from the facilities. 	90%
		Owner
		Probation (V.4.3)
3	Implement or expand post-custody vocational and job readiness programs that compliment or continue the programs received while detained and provide seamless transition to encourage engagement and completion of the program.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> The Ready SET OC Program provides youth 12-weeks of career preparation and exploration curriculum enhanced by virtual reality simulations in various careers. This includes soft skills training, financial literacy, and exploration of careers in various industries including automotive, construction, welding, culinary, hospitality, etc. Ready Set OC has finalized virtual reality training at YLA for youth. A 12-week Career Exploration program will be in the facilities soon. The Youth Employment/Service contract was given to the City of La Habra that was the incumbent provider. 	95%
		Owner
		Probation (V.4.4)

<ul style="list-style-type: none"> • The Orange County Workforce Development Board released RFP for Special Populations and shared with workgroup to attract applicants. The RFP closed with a high rate of responders and the panel members have been selected. • Post release, Ready SET OC has 5 locations throughout the County where youth can go to receive employment and training services and ensure a smooth transition into their communities. • Project Kinship started services in juvenile facilities in March 2024 and now has four pillars up and running with services in every unit. • RFPs are required for Educational and Vocational Services, Automotive Vocational Services and Life Skills, and Research/Consulting. <ul style="list-style-type: none"> • Automotive Vocational RFP was closed in March 2024 and sent to the State for review in July 2024. Contract has been finalized and vendor is going through background clearance process with Probation. Goal is to have the program up and running by May 2025. • Educational/Vocational RFP resulted in only 1 proposal. Probation working with CEO and Procurement to determine best plan for resoliciting this scope of work to attract more proposers and include trade schools. Probation working on resoliciting scope of work, modifying to focus only on Vocational Training. Educational and Vocational RFP Contracts were posted in February 2025, with proposal submission deadlines of March 2025. RFP information was shared with the In-Custody Pillar workgroup. • Life Skills RFP was released in March 2024 and closed in May 2024, received 6 proposals. Panel interviewed all 6 contractors in September 2024. The contract is with the State for review as of March 2025. Goal is to have the program up and running by May 2025. • Department of Rehabilitation is piloting a program at YLA where the services can then transition with the youth upon release from the facilities. 	
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B. Supportive Housing

Purpose: To ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as SUD treatment or homelessness.

Status of Project Implementation:

By December 2025		
1	Identify the available supportive housing options and capacity including but not limited to SUD sober living programs, shelters, emergency shelters, step-down services and develop and implement a plan to ensure the capacity meets the current and projected demand.	
	Current Status: IN PROGRESS <ul style="list-style-type: none"> Dedicated emergency shelter beds for up to 30 TAY individuals established at the Covenant House Shelter. List of available housing options have been organized and posted on OC Navigator. The Covenant House in Anaheim is a 25 bed TAY shelter. Bridges of Kraemer Place is a 200 bed shelter for 18+ (both documented in OC Navigator). There is also the Yale Navigation Center (425 bed interim shelter for 18+) with several other locations throughout Orange County. There is referral process for these locations through the Coordinated Entry System (CES). HCA will begin providing embedded Enhanced Care Management to youth in custody for medical, mental health, and SUD needs starting January 2025. 32 SUD residential beds for adolescents are planned at the Be Well South campus. The RFP is being created and will be going out soon. The group will be working with the Assistant Deputy Director over Substance Use Disorder Behavior Health Services at HCA who co-facilitates an SUD community subcommittee with a manager from SSA to see what other resources are available when looking for SUD residential beds for male youth. Letters of Agreement are currently being used to place youth out of County in residential treatment facilities when needed. 	% Completed 90% Owner HCA-BHS (V.4.1a)
2	Establish specialized housing and supportive services for youth, juveniles and TAY identified as CSEC who are in the process of recovery to support their success in reintegrating back into the community.	
	Current Status: IN PROGRESS <ul style="list-style-type: none"> SSA is able to obtain Complex Care funding to provide additional financial support for Intensive Services Foster Care (ISFC) placements for CSEC affected youth, but unable to find an interested caregiver. Opportunities have been provided to several resource homes, and all but one has declined. Vera Sanctuary has reopened for females ages 12-17. The contract renewal expanded the age range. Olive Crest recently won the RFP for a CSEC placement continuum. The extended contract with CASA Youth Shelter is still in place and expires September 2024. Pursuant to the latest RFP (Temporary Group Home Services), the new contract will take effect September 2024, and run for a three year 	% Completed 80% Owner SSA (V.4.1b)

<p>term until September 2027 with renewal options extending through September 2029.</p> <ul style="list-style-type: none"> • The RFP was to provide Group Home Services for emergency, short-term shelter to Foster Youth and Non-Minor Dependents (Youth/NMDs) for up to thirty (30) days. These placements are meant to stabilize Youth/NMDs and assist Youth/NMDs in achieving and demonstrating long-term sustainable behavioral and emotional change with the intent of successfully transitioning to an alternative placement. • A Request for Information (RFI) has also been issued to address High Needs Foster Youth; funding is not available so further exploration is needed to see if funding through OC CARES is possible. 	
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C. Transitional TAY Housing

Purpose: To establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

Status of Project Implementation

By December 2025		
1	Establish post-custody transitional housing specific for the TAY population who would otherwise be homeless and provide supportive services to assist with reentry into the community and link to more stable housing.	
	Current Status: IN PROGRESS	% Completed
	<ul style="list-style-type: none"> • The post-custody Independent Living transitional housing portion of the project will be a part of phase 2 of the build on Juvenile Hall grounds. The design plans are being developed. • A list of available housing options have been organized and added to OC Navigator. • A contract was created with Action Alliance for 3 houses and a fourth to be added in 2025 to address unhoused adults and TAY age individuals. Needs criteria will be considered and case management will be provided. The Probation Re-Entry and Supportive Housing program began accepting referrals in January 2025. • The County did not get the Youth Homelessness Demonstration Program grant for 2024. • The Care Plus Program is going to be creating a Corrections Cohort in collaboration with Project Kinship to address the needs of TAY and adult clients with 4 or more jail bookings within a 4-month period. The contract will be going to the Board of Supervisors soon and the plan is to have Project Kinship provide the services. 	90%
		Owner
		Probation (V.4.1a)