



COUNTY OF ORANGE
OFFICE OF CARE
COORDINATION

**Orange County Continuum of Care
(CoC) Board Meeting
June 25, 2025**

Public Comments

Board Member Comments

Consent Calendar

Consent Calendar

Recommended Action

1. Approve the CoC Board Meeting Minutes from May 28, 2025.

Business Calendar

Fiscal Year (FY) 2024 and FY 2025 CoC Program Notice of Funding Opportunity (NOFO)

Zulima Lundy, Director of Operations, Office of Care Coordination; Felicia Boehringer, CoC Administrator, Office of Care Coordination; Jasmin Miranda, CoC Staff Specialist, Office of Care Coordination; and Joe Colletti, Chief Executive Officer, HUB for Urban Initiatives

FY 2024 and FY 2025 CoC NOFO Debrief

Business Calendar – Item #1

FY 2024 and FY 2025 CoC NOFO Debrief

CoC Application

- Orange County CoC Application Score: 138/200

Overall Scores for all CoCs

- Highest Score for any CoC: 185.5
- Lowest Score for any CoC: 54.5
- Median Score for all CoCs: 151.5

Business Calendar – Item #1

FY 2024 and FY 2025 CoC NOFO Debrief

Domestic Violence (DV) Bonus

- Human Options, Inc. Project DV Bonus RRH Project Application Score: 82.38

Overall Scores for all DV Bonus Applications

- Highest Score for any CoC: 96
- Lowest Score for any CoC: 36.63
- Median Score for all CoCs: 77.7

To receive DV Bonus funding, the application needed a score of at least **86.8**, which is the lowest score of any new DV Bonus project HUD funded.

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FY 2024 and FY 2025 CoC NOFO Debrief

Comparison between CoCs

CoC	CoC Score	Lost Renewal Funding in Tier 2	Awarded New Projects in Tier 2	Additional Details
Orange County CoC	138	✓		<ul style="list-style-type: none">Lost all Tier 2 renewal funding (\$3,280,113)Was not awarded any bonus funding
CoC #1	176.5	✓	✓	<ul style="list-style-type: none">Lost approximately \$150,438 in renewal fundingWas awarded approximately \$261,591 with a CoC bonus project
CoC #2	175		✓	<ul style="list-style-type: none">Did not lose renewal fundingWas awarded approximately \$440,048.00 with DV bonus project
CoC #3	155	✓		<ul style="list-style-type: none">Lost approximately \$318,453 in renewal fundingWas not awarded any bonus funding
CoC #4	152	✓	✓	<ul style="list-style-type: none">Lost approximately \$203,100 in renewal fundingWas awarded approximately \$538,363 with a bonus/reallocation project

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FY 2024 and FY 2025 CoC NOFO Debrief

Comparison of 2023 & 2024 and 2025 CoC Application Scores

2023 CoC Application			2024 and 2025 CoC Application	
Median Score for all CoCs	Orange County CoC Score		Median Score for all CoCs	Orange County CoC Score
151.5	158		151.5	138

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Comparison of 2023 & 2024 and 2025 Orange County CoC Application Scores

Scoring Category*	2023 Maximum Score (Points)	2023 CoC Score (Points)	2024 and 2025 Maximum Score (Points)	2024 and 2025 CoC Score (Points)
1B. Coordination and Engagement–Inclusive Structure and Participation	5	5	5	5
1C. Coordination and Engagement Coordination with Federal, State, Local, Private, and Other Organizations	29	26.5	28	26.5
1D. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organizations– Continued	51	50	51	37
1E. Project Capacity, Review, and Ranking–Local Competition	27	24.5	28	23.5
2A. Homeless Management Information System (HMIS)– Implementation	9	9	9	9
2B. Point-in-Time (PIT) Count	5	3	5	5
2C. System Performance	60	35	60	25
3A. Coordination with Housing and Healthcare	14	5	14	7
Total CoC Application Score*	200	158	200	138

*Note: The presented Scoring Category and Point allocation do not comprise all 200 points. The total does not include bonus scores.

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FY 2024 and FY 2025 CoC NOFO Debrief

CoC Application

- HUD awards up to 30% of overall points to CoCs for system-wide performance related to reducing homelessness in the following metrics:
 - ❖ Reducing the Number of Homeless Individuals and Families
 - ❖ Reduction in the Number of First-Time Homeless
 - ❖ Length of Time Homeless
 - ❖ Successful Permanent Housing Placement or Retention
 - ❖ Returns to Homelessness
 - ❖ Jobs and Income Growth
 - ❖ HMIS Performance Measures

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FY 2024 and FY 2025 CoC NOFO Debrief

CoC Application

- The majority of points in the Orange County CoC Application were lost as it **relates to system performance**.
 - System performance is comprised of **all** homelessness projects.
 - The concept of system performance is that all members involved with the effort of ending homelessness **are coordinated** to end homelessness.
- A decrease in points was also due to a decrease in Rapid Rehousing beds as reported in the 2024 Housing Inventory Count (HIC).

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Scoring Category	2024 and 2025 Maximum Score (Points)	2024 and 2025 CoC Score (Points)
2C. System Performance	60	25
2C-1. Reduction in the Number of First Time Homeless– Risk Factors Your CoC Uses.		
System Performance Measure Data – Measure 5: Number of Persons who Become Homeless for the First Time	1	0
Written response to Question 2C-1	2	2
2C-2. Length of Time Homeless–CoC’s Strategy to Reduce		
System Performance Measure Data – Measure 1: Length of Time Persons Remain Homeless	8	0
Written response to Question 2C-2	5	2
2C-3. Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC’s Strategy		
System Performance Measure Data – Measure 7b.1: Change in ES, SH, TH, and PH-RRH exits to Permanent Housing (PH) destinations	6	0
System Performance Measure Data – Measure 7b.2: Change in PH exits to permanent housing destinations or retention of PH	3	3
Written response to Question 2C-3	4	4

= HDX Data
 = Narrative

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Scoring Category	2024 and 2025 Maximum Score (Points)	2024 and 2025 CoC Score (Points)
2C. System Performance	60	25
2C-4. Returns to Homelessness–CoC’s Strategy to Reduce Rate		
System Performance Measure Data – Measure 2: Returns to Homelessness for Persons who Exit to PH Destinations – 6 months	3	0
System Performance Measure Data – Measure 2: Returns to Homelessness for Persons who Exit to PH Destinations – 12 months	3	0
Written response to Question 2C-4	2	2
2C-5. Increasing Employment Cash Income–CoC's Strategy		
System Performance Measure Data – Measure 4 – employment and cash income for leavers	2	2
Written response to Question 2C-5	2	2
2C-5a. Increasing Non-employment Cash Income–CoC’s Strategy		
System Performance Measure Data – Measure 4 – non-cash benefits for leavers	2	0
Written response to Question 2C-5a	1	1

- 13 of 16 points possible were awarded for narrative responses
- A majority of points lost for 2C. System Performance were related to HDX data.

= HDX Data

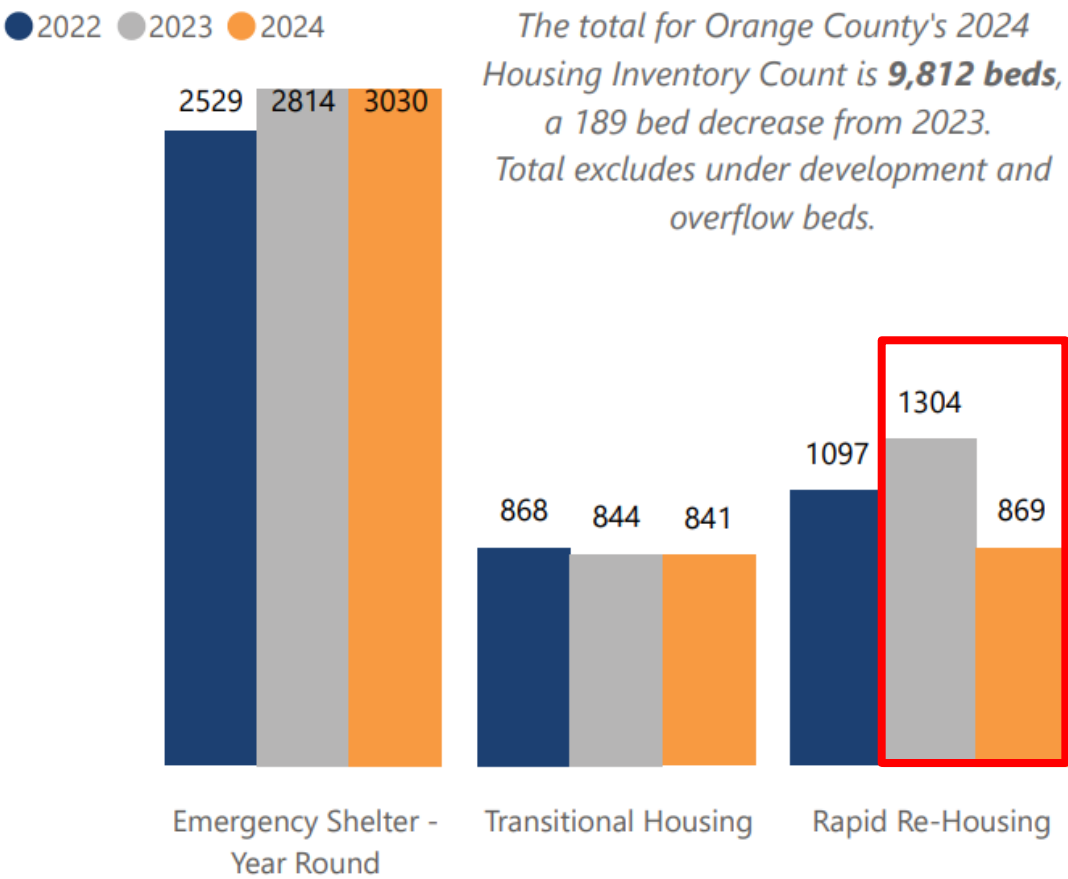
= Narrative

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FY 2024 and FY 2025 CoC NOFO Debrief

Rating Factor
<i>I. Rapid Rehousing.</i> Demonstrate an increase, in the number of rapid rehousing beds available as recorded on the 2024 HIC data submitted to HUD, or that an increase is not needed.

Total Bed Count by Project Type



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FY 2024 and FY 2025 CoC NOFO Debrief

- Key take aways from the CoC Competition Debrief webinar:
 - A community's CoC Application score is a **huge** factor in project's competitiveness, especially as Tier 2 projects compete **nationally**.
 - HUD requires tiering of projects because of **limited resources** as HUD does not have enough funds to award all projects that apply
 - Cost of Living Adjustments (COLAs) may come at the expense of something else

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FY 2024 and FY 2025 CoC NOFO Debrief Discussion



Ranking and Tiering

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Ranking and Tiering

- HUD has a **two-tier funding selection** process for CoC Program funding.
- In the FY 24 and FY 25 CoC Program NOFO, there was a notable decrease in the percentage of funding in Tier 1.

Tier 1

- For FY 24, **90%** of the CoC's Annual Renewal Demand (ARD).
- Projects are awarded **if** they pass eligibility and quality threshold review.

Tier 2

- Tier 2 = Total CoC Application Amount – Tier 1
- Total CoC Application Amount includes
 - CoC Renewals
 - Reallocation
 - DV Bonus
 - CoC Bonus
- Tier 2 projects **compete nationally**

Not included in Tiers (non-competitive)

- CoC Planning Grant
- YHDP grants

FY2024 Continuum of Care Program Notice of Funding Opportunity Priority Listing

Total Annual Renewal Amount (ARA): \$32,801,133
 Tier 1 (90% of ARA): \$29,521,020
 Tier 2 (10% of ARA + CoC Bonus + DV Bonus): \$10,839,640
 CoC Bonus: \$3,936,136
 Domestic Violence (DV) Bonus: \$3,623,391
 CoC Planning: \$1,500,000

Project Ranking	Applicant Name	Project Name	Project Component	Total ARA	Score
1	Interval House	Domestic Violence Transitional Housing- Rapid Rehousing Program	Joint TH-RRH	\$1,018,919	99.4%
2	Interval House	Rapid Rehousing Program	RRH	\$257,331	99.4%
3	Mercy House Living Centers	OC PSH Collaboration Project II - Expansion	PSH	\$2,458,279	95.0%
4	Friendship Shelter, Inc.	Henderson House Permanent Supportive Housing	PSH	\$670,222	94.8%
5	American Family Housing	Permanent Housing 2 FY2024 (Consolidation – Terminating)	PSH	\$627,053	93.2%
6	Families Forward	Rapid Rehousing for Families	RRH	\$615,485	92.4%
7	American Family Housing	Permanent Housing Collaborative FY2024 (Consolidation – Surviving)	PSH	\$403,927	90.5%
8	Mercy House Living Centers	OC PSH Collaboration Project	PSH	\$3,874,353	90.0%
9	Orange County Housing Authority	Jackson Aisle Continuum of Care TRA 2024 Renewal Project	PSH	\$422,110	89.8%
10	Illumination Foundation	Stanton Multi-Service Center 2024	PSH	\$502,365	89.0%
11	Pathways of Hope	PSH for Families	PSH	\$371,107	87.4%
12	Orange County Housing Authority	#1 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$4,910,855	85.0%
13	Mercy House Living Centers	Mercy House - CoC Leasing - Renewal	PSH	\$575,240	84.9%
14	Human Options, Inc.	DV Bonus Project	Joint TH-RRH	\$1,770,856	84.2%
15	Illumination Foundation	Street2Home OC Expansion	PSH	\$2,060,842	83.8%
16	Orange County Housing Authority	#2 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,129,192	83.6%
17	Mercy House Living Centers	Mills End and PSH Leasing Consolidation	PSH	\$614,034	83.0%
18	Mercy House Living Centers	Aqua PSH	PSH	\$304,429	79.0%
19	Orange County Housing Authority	#4 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,529,678	77.8%
20	Pathways of Hope	FY24 Reallocation - PSH for Seniors (Reallocation)	PSH	\$242,702	
21	County of Orange	Coordinated Entry System SSO Grant 2024	SSO-CES	\$1,481,239	
22	Orange County's United Way	HMIS Consolidated Community Support NOFO 2024	HMIS	\$650,575	
23	Orange County Housing Authority	#3 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$1,030,227	77.4%
Tier 1 Total				\$29,521,020	
23	Orange County Housing Authority	#3 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,219,374	77.4%
24	Friendship Shelter, Inc.	Friendship Shelter Rapid Re-Housing	RRH	\$392,481	76.9%
25	Serving People In Need	CoC Rapid Rehousing 2024	RRH	\$668,258	67.4%
26	Human Options, Inc.	DV Bonus RRH Project (DV Bonus)	RRH	\$1,358,595*	93.5%
27	Mercy House Living Centers	OC PSH Collaboration Project II - Expansion 2 (CoC Bonus)	PSH	\$3,775,254*	91.6%
Tier 2 Total				\$8,270,367	
				\$37,791,387	

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Ranking and Tiering

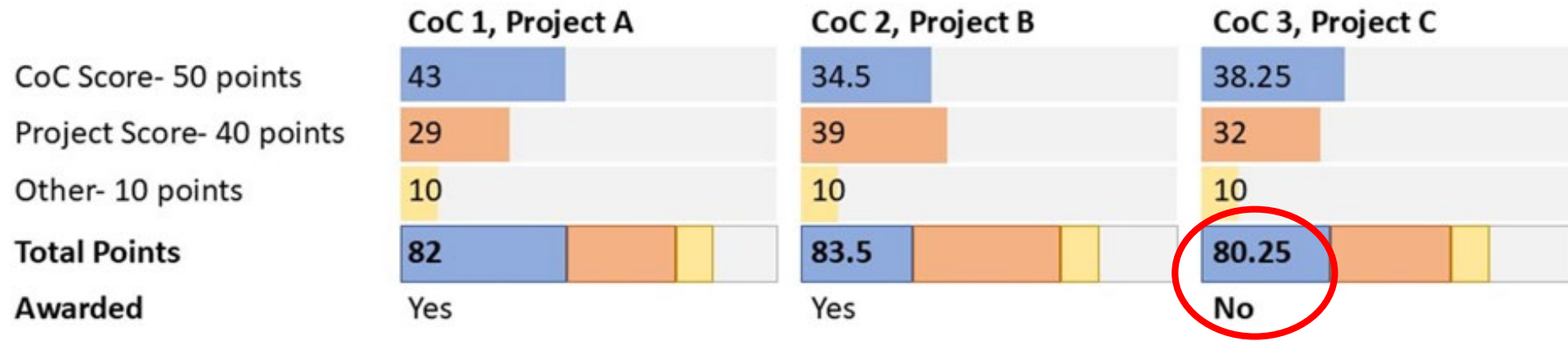
- Projects are ranked locally within CoCs and **Tier 2 projects compete nationally.**
- Tier 2 is the difference between the Total CoC Application amount including CoC Renewals, CoC Reallocation, DV Bonus, CoC Bonus, and Tier 1
 - **Tier 2 = (Total CoC Application Amount) – Tier 1**
- HUD awards a point value to each ranked new and renewal project application that is in Tier 2, excluding DV Bonus, using a 100-point scale, using the following criteria:
 - **(a) CoC Score.** Up to **50 points** in direct proportion to the score received on the CoC Application
 - **(b) CoC Project Ranking.** Up to 40 points for the CoC's ranking of the project application(s).
 - **(c) Commitment to Housing First.** Up to 10 points based on the project application's commitment to follow a Housing First approach as defined in section I.B.2.b.(15) of the FY 2024 and FY 2025 CoC NOFO.
- A community's CoC application score is a **huge factor** in project's competitiveness.

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Ranking and Tiering

- As shared by the Office of Special Needs Assistance Programs (SNAPS) team in the CoC Competition Debrief webinar, a **lower-ranked project in Tier 2 from a high-scoring CoC** might be funded, while a **higher-ranked project in Tier 2 from a lower-scoring CoC** might not.
- CoCs are not informed as to what the threshold for Tier 2 is.

An example from the CoC Competition Debrief Webinar:



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Ranking and Tiering

- As a reminder:
 - A community's CoC applications core is a **huge** factor in project's competitiveness, especially as Tier 2 projects compete **nationally**.
 - HUD requires tiering of projects because of **limited resources** as HUD does not have enough funds to award all projects that apply
- Information to reflect on:
 - As many communities anecdotally shared experiences of some Tier 2 funding loss in the FY 2024 CoC Program NOFO awards, there may be a need to look at the local Orange County CoC ranking and tiering strategy with careful consideration for future CoC NOFO competition cycles.
 - There may also be a need for emphasis of overall system performance improvement as it relates to the CoC Score when scoring projects in Tier 2.

Reallocation Strategy

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Reallocation Strategy

What are the goals of the CoC's reallocation strategy?

- Ensure CoC-funded projects' performance meets HUD and Orange County CoC standards.
- To evolve and be revised as needed, to continue promoting high project performance.
- To keep competitive federal funding allocated to projects within the CoC that are:
 1. Successfully performing, or
 2. Proposing a new project that responds to the CoC's changing resource needs

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Reallocation Strategy

- From discussions during CoC Board meetings and with contracted consultants, there has been emphasis to revise the current reallocation strategy for the following revisions:
 - **Adjustments to project performance**
 - **Unspent funds**
- After further review of the current reallocation strategy and discussion with the CoC NOFO Ad Hoc and contracted consultants, there has been an identified need to continue refining the reallocation strategy.
- In effort to promote the most effective renewal projects and recommend renewal projects that improve the CoC's system performance and increases the Orange County CoC's competitiveness in the CoC Program NOFOs, the revised Reallocation Strategy will consider **project performance** and **unspent funds**.
- The recommendation did not come lightly, as there was careful consideration and discussion.

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Reallocation Strategy

- The CoC NOFO Ad Hoc has proposed the following revisions to the reallocation strategy:
 - Project Performance
 - If a renewal project receives a **project performance score of less than 70%, the project will be placed on notice as low performing**. If the renewal project receives a project performance score of less than 70% in the consecutive year, the project's funding will be 100% reallocated.
 - If a renewal project receives a **project performance score of less than 60%**, the project's **funding will be 100% reallocated**.
 - Unspent funds
 - If a renewal project demonstrates **underspending of 15% or above in the last three (3) consecutive, completed grant terms**, the **project's funding will be partially reallocated based on the lowest percentage of unspent funds** in the completed grant terms.
 - If a renewal project demonstrates **underspending of 20% or above in any completed grant term**, the **project will be placed on notice as underspending**. If the renewal project **underspends by 10% or above in the consecutive year**, the **project's funding will be partially reallocated by 10%**.

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Project Performance Reallocation Scenario 1

- Project Sample A is a permanent supportive housing project for seniors with \$500,000 in renewal funding.
- In 2025, Project Sample A receives a project performance score of 69%.

What are the next steps?

- The renewal project will be placed on formal notice as low performing.
- The renewal project will need to increase their project performance score above 70% in 2026.
- If the renewal project does not increase their project performance score and receives a project performance score of less than 70% in 2026, **the renewal project's funding will be 100% reallocated** in 2026.

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Project Performance Reallocation Scenario 2

- Project Sample B is a rapid housing project for individuals with \$250,000 in renewal funding.
- In 2025, Project Sample B receives a project performance score of 55%.

What are the next steps?

- The renewal project's **funding will be 100% reallocated**

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Unspent Funds Reallocation Scenario 1

- Project Sample C is a permanent supportive housing project for families with \$1,000,000 in renewal funding.
- For 2020 contract (grant term 6/30/21-6/30/22), Project Sample C leaves an unspent balance of **16%**.
- For 2021 contract (grant term 6/30/22-6/30/23), Project Sample C leaves an unspent balance of 19%.
- For 2022 contract (grant term 6/30/23-6/30/24), Project Sample C leaves an unspent balance of 18%.

What are the next steps?

- The renewal project will be **partially reallocated based on unspent funds** and will be partially reallocated **based on the lowest percentage of unspent funds** in the completed grant terms.
- Therefore, there will be a partial reallocation of 16% amounting to \$160,000.

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Unspent Funds Reallocation Scenario 2

- Project Sample D is a permanent supportive housing project for families with \$2,000,000 in renewal funding.
- For 2021 contract (grant term 6/30/22-6/30/23), Project Sample D leaves an unspent balance of 22%.
- For 2022 contract (grant term 6/30/23-6/30/24), Project Sample D leaves an unspent balance of 11%.

What are the next steps?

- The renewal project will be **partially reallocated based on unspent funds** during FY 2025 competition by 10% amounting to \$200,000.

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Reallocation Strategy: 2025 Applicability

- Should the proposed revisions to the Reallocation Strategy be approved by the CoC Board:
 - No renewal projects would be at risk for reallocation during the FY 2025 CoC competition.
 - Some renewal project(s) will be placed on notice as low performing if the project performance score is under 70%
 - Some renewal project(s) will receive a warning about unspent funds if underspent by 15% in a recent grant term.
- If a renewal project is low performing, the CoC-funded agency will be notified in writing about potential reallocation in 2026 if there is not improvement to project performance.

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Recommended Action

- b. Approve revised Reallocation Strategy for reallocating funding of CoC Renewal Projects, inclusive of criteria for project performance score and unspent funds, for the FY 2025 CoC Program NOFO and ongoing competitions.

CoC Strategic Plan

Dr. Shauntina Sorrells, Chair



Orange County CoC Board Meeting: Strategic Plan Update

June 25, 2025

7 Strategies to Prioritize in Year 1

(Synthesized / Simplified Language)

1. (From Objective 1A) **Assess staff training landscape and needs to develop a plan to fill gaps, align practices, ensure accountability** in using best practices, and deliver on the promise to ensure people feel like they're being treated with dignity and respect.
2. (From 1B) **Review & update Written Standards** to more intentionally embed key principles, align with evidence-based approaches, & support achieving system performance goals.
3. (From 1D) **Embed deeper support for people with lived experience** to get compensated, gain expertise, and hold decision-making power
4. (From 2D) **Develop a local, state & federal policy agenda and priorities** to measurably improve the resources and performance of the CoC.
5. (From 3A) **Develop and implement data collection and analysis processes** that seek to hear people's experiences in the system, understand holistic system performance, and address gaps in our understanding of people's experiences and outcomes.
6. (From 4B) **Conduct a strategic coordinated investment planning process** to map current funding resources, analyze current funding impacts, and identify gaps.
7. (From 5B) **Evaluate the CE system**

7 Strategies to Prioritize in Year 1

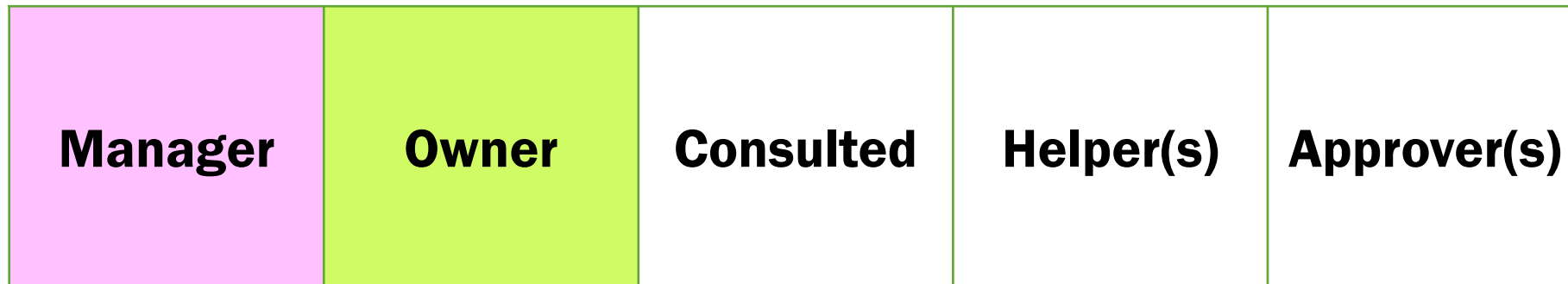
(Synthesized / Simplified Language)

1. (From Objective 1A) **Assess staff training landscape and needs to develop a plan to fill gaps, align practices, ensure accountability** in using best practices, and deliver on the promise to ensure people feel like they're being treated with dignity and respect. **Currently assigned to: TRAINING AD HOC**
2. (From 1B) **Review & update Written Standards** to more intentionally embed key principles, align with evidence-based approaches, & support achieving system performance goals. **Currently assigned to: PPS**
3. (From 1D) **Embed deeper support for people with lived experience** to get compensated, gain expertise, and hold decision-making power **Currently assigned to: OCC STAFF**
4. (From 2D) **Develop a local, state & federal policy agenda and priorities** to measurably improve the resources and performance of the CoC. **Currently assigned to: COC BOARD OFFICERS**
5. (From 3A) **Develop and implement data collection and analysis processes** that seek to hear people's experiences in the system, understand holistic system performance, and address gaps in our understanding of people's experiences and outcomes. **Currently assigned to: HMIS LEAD / SPF (depending on the action)**
6. (From 4B) **Conduct a strategic coordinated investment planning process** to map current funding resources, analyze current funding impacts, and identify gaps. **Currently assigned to: OCC STAFF**
7. (From 5B) **Evaluate the CE system.** **Currently assigned to: COC BOARD OFFICERS**

Discussion

- Does focusing on assigning owners to strategies rather than to actions/tasks make this plan more digestible?
- Do you agree that starting with these 7 strategies is the right priority?
 - Are any missing?
 - Would you remove any of these?

MOCHA Model



MOCHA Roles: Manager vs. Owner

Strategic Plan Manager

1 person

Role: Oversees that the project is getting completed, including but not limited to:

- Communicates overall expectations for strategy plan documentation, reporting, and decision-making with owners and approvers
- Supports strategy owners in having what they need to be successful in building and executing plans
- Serves as a resource, shares feedback, asks probing questions, reviews progress, and intervenes if the work is off-track
- Provides CoC Board/Officers with updates on overall Strategic Plan progress and updates

Strategy Owner

1 person per strategy

Role: Takes responsibility & holds the vision for making sure the strategy gets done, including but not limited to:

- Creates concrete plans, timelines, and measures of success to accomplish their strategy (including reviewing the Action items under their strategy and determining what to keep, strategically abandon, or shift)
- Identifies tasks that need to be completed; Recruits and delegates tasks to helpers, communicates with people/entities that want to be consulted
- Completes progress reporting
- Meets with other strategy owners regularly to share and hear progress
- Coordinates with Manager when needed or requested

Discussion: Path to Determining Strategy Owners

- **Option 1:** Convene committee chairs to see what they personally want to own as being committee chairs. If there's not a person to own each thing, open it up to specific committees or the full Board to say "we need someone to own each of these strategies."
- **Option 2:** Skip convening of committee chairs and instead just ask: what individual human beings want to own each of these tasks?
- **Option 3:** Other ideas??

Discussion: Ongoing Strategic Plan Steering Space

Goal: Set a space where CoC Board Officers, Committee Chairs, and Strategy Owners are regularly convening to steer the implementation of this plan alongside the rest of the Board's responsibilities. (*Plan Manager can hold facilitation of this full group or of this part of the agenda, depending on how you end up structuring it.*)

- **Option A:** Reconstitute PPS's membership and regular agenda to account for this
- **Option B:** Add a new Strategic Plan Ad Hoc that shifts its focus as the strategies change over the course of your 3-year plan
- **Option C:** Other ideas??

Addressing Veterans Homelessness in Orange County

Eric Richardson, Director for Housing, Volunteers of America, Los Angeles, and Orange County Veterans and Military Families Collaborative (OCVMFC) Housing Working Group Chair;
Becks Heyhoe-Khalil, Veterans Committee Chair; and
Felicia Boehringer, CoC Administrator, Office of Care Coordination

U.S. Department of Veterans Affairs (VA) One Team Veteran Surge Presentation

Who are the OCVMFC ?

The collaborative is a coalition of service organizations that facilitates access to comprehensive services for veterans, service members and their families.

- The working groups that meet monthly or bimonthly include:

- Women Veterans
- Children and Families
 - Faith Based
- Health & Wellness
 - Legal & Reentry
- Employment Entrepreneurship
 - Older Adult Veteran Services
- Government Relations Committee
 - Education Liaison
 - Resources
 - **Housing**



**Orange County Veterans
& Military Families Collaborative**

Veterans 'surge' events

A Surge is an intensive, short-term initiative led by Department of Veteran Affairs (VA) to rapidly connect unhoused Veterans with immediate shelter and pathways to permanent housing. These events typically last 3 days and focus on providing quick, effective assistance to Veterans in need.

Surges operate on a multi-pronged approach:

- Immediate Shelter: Provide Veterans with a safe place to stay right away.
- Rapid Assessment: Quickly evaluate each Veteran's needs and situation.
- Resource Connection: Refer Veterans to various support services and housing programs.
- Follow-up Planning: Develop long-term housing solutions for each individual.



**Orange County Veterans
& Military Families Collaborative**

Unsheltered Veterans - By Names List 6/23/25

City	Veterans
Santa Ana	31
Anaheim	25
Orange	12
Costa Mesa	8
Huntington Beach	8
Westminster	8
Tustin	7
Buena Park	5
Fullerton	5
Irvine	5
Mission Viejo	5
Yorba Linda	5
Cypress	4
Fountain Valley	4
Garden Grove	4
La Habra	4

City	Veterans
Los Alamitos	3
Outside OC	3
Dana Point	2
Laguna Niguel	2
Lake Forest	2
San Clemente	2
San Juan Capistrano	2
Stanton	2
Aliso Viejo	1
Laguna Beach	1
Laguna Woods	1
Newport Beach	1
Placentia	1
Seal Beach	1
Unincorporated OC	1
Villa Park	1



**Orange County Veterans
& Military Families Collaborative**

Veterans 'surge' schedule

Date	Cities Tier 1	Cities Tier 2
8/7/2025	Huntington Beach	Los Almitos
	Garden Grove	Seal Beach
	Westminster	Cypress
	Fountain Valley	La Palma
8/14/2025	Anaheim	Placentia
	Fullerton	Stanton
	Buena Park	Yorba Linda
	La Habra	Villa Park
8/21/2025	Santa Ana (base)	Newport Beach
	Tustin	Irvine
	Costa Mesa	
	Orange	



**Orange County Veterans
& Military Families Collaborative**

Veterans 'surge' schedule

Date	Cities Tier 1
Wk begin 8/1/2025	Dana Point
	Laguna Niguel
	Lake Forest
	San Clemente
	San Juan Capistrano
	Aliso Viejo
	Laguna Beach
	Laguna Woods



**Orange County Veterans
& Military Families Collaborative**

Veteran's Surge Groups

Group 1:
HMIS / BNL
data

Group 2:
Outreach
Planning

Group 3:
Temporary
Accommodation

Group 4:
Permanent
Accommodation

Group 5:
City & County
officials
communication
and awareness



**Orange County Veterans
& Military Families Collaborative**

Lead organizations and contact details

Lead organizations

Veteran Affairs :

Melanie Martins, Supervisory Social Worker, VA Coordinated Entry System and Homeless Outreach

Cell: 562-571-7365 Email: Melanie.martins@va.gov

Supportive Services for Veteran Families (VOALA):

Michael Ruiz, Program Manager SSVF OC, Vice Chair OCVMFC Housing Group

Cell:(213) 618-7523 Email: mruiz@voala.org



**Orange County Veterans
& Military Families Collaborative**

Next OCVMFC Housing / Surge Community meeting:

Thursday 17th July 1pm – 2pm

Orange County United Way

18012 Mitchell S, Irvine, CA 92614



**Orange County Veterans
& Military Families Collaborative**

Veterans Committee

Business Calendar – Item #3

Veterans Committee Background

- The Veteran's Committee was established on March 16, 2023, as an advisory body to the CoC Board. Its purpose was to align efforts with the CoC's vision and ensure targeted strategies were in place to prevent, reduce, and end homelessness among veterans, while measuring progress along the way.
- Initially, the Committee was Chaired by the CoC Board member appointed to the seat designated for Veteran representation, as part of an effort to ensure representation from key subpopulations affected by homelessness.
 - ❖ Membership of the Veterans Committee, as outlined in the Veterans Committee Charter, is to be representative of different regions, service providers, and stakeholders involved in the work of preventing and ending veteran homelessness within Orange County.
 - ❖ Currently, the committee includes membership representing the U.S. Department of Veterans Affairs (VA), Orange County Veteran and Military Families Collaborative (OCVMFC), Volunteers of America Los Angeles, Orange County United Way's Welcome Home OC Program, a local Public Housing Authority, an individual with lived experience, which has fostered collaboration among partners addressing Veteran homelessness.

Business Calendar – Item #3

Veterans Committee Background

- Since January 2024, the work of the Veterans Committee has increasingly overlapped with discussions and initiatives already taking place through OCVMFC Housing Working Group and the VA One Team initiative.
- Intentional scheduling and agenda setting has taken place to provide further connectivity between the OCVMFC Housing Working Group and Veterans Committee, specifically.
- Given the CoC's limited direct influence over federal veteran housing resources and strategies, Veterans Committee Chair, Becks Heyhoe-Khalil raised the question of whether a separate Veterans Committee under the CoC remains necessary.
- The Office of Care Coordination, Becks Heyhoe-Khalil, and the CoC Board Officers met to further discuss this idea, and agreed that there are existing collaborative spaces that the CoC is already participating in.
- It was determined that this discussion item would be added to the next Veterans Committee meeting agenda for feedback.

Business Calendar – Item #3

Sunsetting the Veterans Committee

- At the June 16, 2025, Veterans Committee special meeting, members discussed and unanimously agreed that sunsetting the standing CoC Veterans Committee would be appropriate.
 - ❖ In its place, the Committee recommends having an ad hoc that would convene on an as-needed basis to address any emerging issues or coordination needs related to veterans' homelessness that the CoC has influence over, such as the Coordinated Entry System (CES) Veterans Registry, Point in Time (PIT) Count planning, or the CES Policies and Procedures.
- Should the CoC Board approve the recommended action, representation from the CoC will remain in collaborative spaces addressing veterans' homelessness, with direction to convene an ad hoc addressing veteran's homelessness to meet on as-needed basis.

Business Calendar – Item #3

Recommended Action

- a. Approve the sunseting of the Veterans Committee, with direction to convene an ad hoc to address veterans' homelessness on an as-needed basis.

Abt Global's Homeless Management Information System (HMIS) Data Request

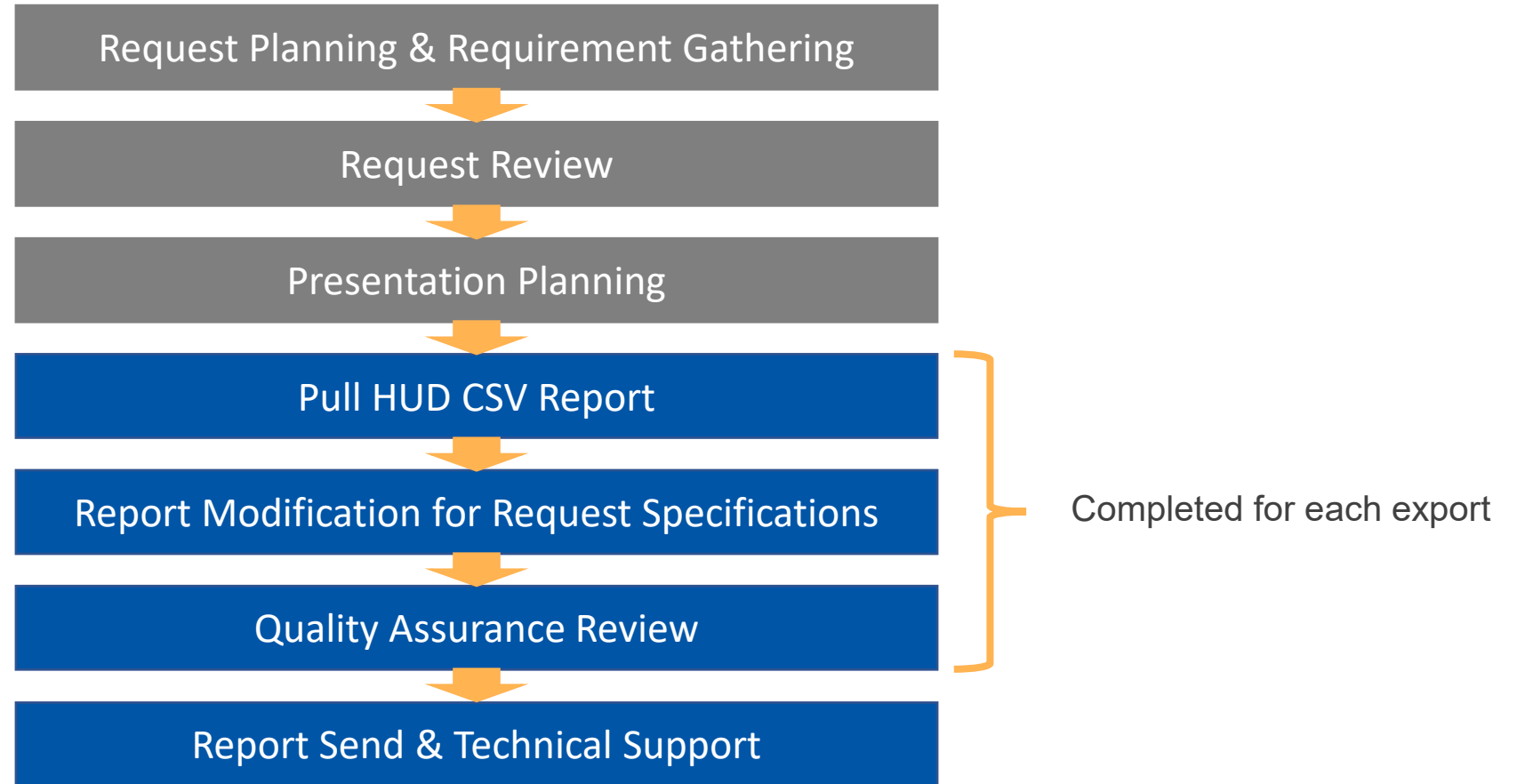
**Erin DeRycke, Director, Data Analytics, 211OC,
Orange County United Way; and
Mary Schwartz, Senior Associate, Abt Global**

Background

- Data requests from organizations not participating in HMIS are required to be approved by the CoC Board prior to any data being released
- Abt Global is requesting data to help identify unsheltered Veterans in Orange County to target for the Unsheltered Surge, and to pilot the mandate for enhanced data sharing between the U.S. Department of Veteran Affairs (VA) and HMIS by 2025.

Request Process

Approximately
15 – 20 hours




Data Request Specifications

- Reporting period: 10/1/23 – 9/30/25
 - First export: 10/1/23 – 9/30/24
 - Second export: 10/1/24 – 9/30/25
- Veteran clients active during the reporting period with an signed HMIS Consent Form in effect as of the end of the reporting period
- Estimated records included in each export
 - Approximately 1,600 clients and 3,300 enrollments
- Similar requests previously approved:
 - CalOptima approved May 2025
 - Bringing Families Home Pilot Evaluation approved June 2019

Data Elements

- Minimum Viable Product
 - Includes Name, DOB, and SSN
- Most Useful for Coordinating Services
 - Includes Project Address, Race/Ethnicity, Discharge Status, Living Situation, Length of Homelessness, Disabling Condition, Destination, DV Survivor, Current Living Situation



Orange County VA Data Integration Pilot Project

Abt Global
Mary Schwartz

Unsheltered Surges

- The VA is focusing on a surge to address unsheltered Veteran homelessness, to rapidly house Veterans, and reduce the number of those experiencing homelessness.
- Orange County is one of twelve communities receiving technical assistance (TA) to decrease the number of unsheltered Veterans.
- As a part of the TA efforts, there is a data team available to support a pilot data project.

Joseph Maxwell Cleland and Robert Joseph Dole Memorial Veteran Benefits and Health Care Improvement Act of 2022- Section 309

- [SEC. 309. SYSTEM FOR SHARING AND REPORTING DATA.](#)
- **IN GENERAL.** – The Secretary of Veterans Affairs and the Secretary of Housing and Urban Development shall work together to develop a system for effectively sharing and reporting data between the community-wide homeless management information system described in section 402(f)(3) of the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11360a(f)(3)) and the Homeless Operations Management and Evaluation System of the Department of Veterans Affairs.
- **DEADLINE.** – The Secretary of Veterans Affairs and the Secretary of Housing and Urban Development shall ensure that the system developed under subsection (a) is operational not later than three years after the date of the enactment of this Act.

Project Overview

- This project utilizes a csv file to transfer data from HMIS to the VA Repository (used for SSVF and GPD Reporting).
- This is a pilot however, it is expected to become a HUD requirement (likely late in 2025 or early 2026)
- The goal is to create a bridge between HMIS and the VA's HOMES database.
- HMIS would export all Veterans in their database
- VA-HOMES would match clients already in their system and identify clients who are in HMIS but not HOMES.
 - These clients would be the target of coordination efforts. As they may be unknowingly eligible for services.

Data Elements: 'Minimum Viable Product' Scenario

- Export.csv
 - ExportID
 - ExportDate
 - ExportEndDate
 - ExportStartDate
 - ImplementationID
- Project.csv
 - ProjectID
 - ExportID
- ProjectCoC.csv
 - ProjectCoCID
 - ProjectID
 - CoCCode
 - ExportID
 - Geocode
 - ExportID
- ClientID.csv
 - PersonalID
 - FirstName
 - LastName
 - MiddleName
 - NameDataQuality
 - NameSuffix
 - SSN
 - SSNDataQuality
 - DOB
 - DOBDataQuality
 - VeteranStatus
 - ExportID
- Enrollment.csv
 - EnrollmentID
 - PersonalID
 - ProjectID
 - EnrollmentCoC
 - VAMCStation
 - ExportID
- Exit.csv
 - ExitID
 - EnrollmentID
 - PersonalID
 - ExitDate

Benefits of the Minimum Viable Product

- With the Minimum Viable Product, the VA would be able to:
 - Fulfill the requirements of the Cleland Dole law
 - Receive basic information (Name, DoB, SSN, and Enrollment Information) about Veterans experiencing homelessness in the CoC and match it to the Veterans in the HOMES database to identify Veterans who are not receiving VA services.
- The CoC would be able to:
 - Coordinate with the VA with regard to the Veterans served by the CoC but not the VA
 - Have input into and practice a process that HUD will eventually require

Data Elements: Most Useful for Coordinating Services

- **Export.csv**
 - SoftwareName
 - CSVVersion
 - Export PeriodType
 - ExportDirective
 - HashStatus
- **Organization.csv**
 - OrganizationID
 - OrganizationName
 - VictimServiceProvider
 - ExportID
- **Project.csv**
 - OrganizationID
 - ProjectName
 - ProjectCommonName
 - ContinuumProject
 - ProjectType
- **Funder.csv**
 - FunderID
 - ProjectID
 - Funder
 - OtherFunder
 - StartDate
 - EndDate
 - ExportID
- **ProjectCoC.csv**
 - Address1
 - Address2
 - City
 - State
 - Zip
- **ClientID.csv**
 - RaceEthnicity
 - Discharge Status
- **Enrollment.csv**
 - EntryDate
 - HouseholdID
 - RelationshiptoHoH
 - LivingSituation
 - RentalSubsidyType
 - LengthofStay
 - LOSUnderThreshold
 - PreviousStreetESSH
 - DateToStreetESSH
 - TimesHomelessPastThreeYears
 - MonthsHomelessPastThreeYears
 - DisablingCondition
 - TranslationNeeded
 - PreferredLanguage
- **Exit.csv**
 - Destination
 - DestinationSubsidyType
- **CEParticipation.csv**
 - CEParticipationID
 - ProjectID
 - ExportID
- **HealthandDV.csv**
 - HealthandDVID
 - EnrollmentID
 - PersonalID
 - DomesticViolenceSurvivor
 - WhenOccured
 - CurrentlyFleeing
 - ExportID
- **CurrentLivingSituation.csv**
 - CurrentLivingSituationID
 - EnrollmentID
 - PersonalID
 - InformationDate
 - CurrentLivingSituation
 - CSLSubsidyType
 - ExportID

Benefits of the 'Most Useful for Coordinating Services' Scenario

- With the Most Useful for Coordinating Services, the VA would be able to:
 - Fulfill the requirements of the Cleland-Dole law
 - Gather more meaningful information about Veterans experiencing homelessness in the CoC match it to the Veterans in the HOMES database to identify Veterans who are not receiving VA services.
 - Examine more closely the demographics and outcomes of Veterans to develop targeted services to house more Veterans experiencing homelessness
- The CoC would be able to:
 - Coordinate with the VA with regard to the Veterans served by the CoC, but not the VA
 - Have input into and practice a process that HUD will eventually require
 - Understand more clearly the demographics and outcomes of Veterans in the CoC that are having difficulty receiving services from the VA

Analysis of Privacy Notice

Why We Collect and Share Information

- The information we collect and share in the HMIS helps us to **efficiently coordinate the most effective services for you and your family**. It allows us to complete one universal intake per person; better understand homelessness in your community; and assess the types of resources needed in your local area.

How PPI May Be Shared and Disclosed

- Unless restricted by other laws, the information we collect can be shared and disclosed under the following circumstances:
 - **To provide or coordinate services.**
 - For payment or reimbursement of services for the participating organization.
 - For administrative purposes, including but not limited to HMIS system administrator(s) and developer(s), and for legal, audit personnel, and oversight and management functions.
 - For creating de-identified PPI.
 - When required by law or for law enforcement purposes.
 - To prevent a serious threat to health or safety.
 - As authorized by law, for victims of abuse, neglect, or domestic violence.
 - For academic research purposes.
 - Other uses and disclosures of your PPI can be made with your written consent.

How Data will be Secured

- Behind the VA network firewall is a robust set of security procedures and access protocols that protect not only this data but all healthcare data collected and stored by the VA.
- The HMIS Repository transfers HMIS data to the VA Homeless Registry, where data analysis and reporting occur.
- The VA Homeless Registry lives in the MS Azure cloud. Azure Cloud is a FedRamp authorized System as of 5/03/2019, with package ID F1209051525.
- VA also follows Directive 6500 – RISK MANAGEMENT FRAMEWORK FOR VA INFORMATION SYSTEMS - VA INFORMATION SECURITY PROGRAM
- VA's System of Records Notice (SORN): <https://www.federalregister.gov/d/2018-02760/p-75>

Client Privacy

- The privacy notice allows your CoC to share information for the purposes of coordination.
- Once Veterans are identified, the CoC and local VA can work together to create a client-centered plan for outreach to Veterans that keeps client privacy at the top of mind.

Other CoCs that we are working with

Data Integration Communities

1. Maricopa, AZ
2. Honolulu, HI
3. Orange County, CA

Other Surge Communities We Considered

1. Washington D.C.
2. Maine
3. Volusia, FL

Business Calendar – Item #4

Recommended Action

- a. Approve Abt Global's data request for the period of October 1, 2023, through September 30, 2025, for two exports of data to be used to help identify Veterans experiencing unsheltered homelessness in Orange County to target for the Unsheltered Surge, and to pilot the mandate for enhanced data sharing between the VA and HMIS by 2025.

**Homeless Housing, Assistance and
Prevention (HHAP) Program**

Zulima Lundy, Director of Operations,
Office of Care Coordination

HHAP OVERVIEW

- HHAP Round 1 first became available in 2019 as a \$650 million grant that provides local jurisdictions with funds to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges.
- HHAP Round 2 is a \$300 million grant that provides support to local jurisdictions to continue to build on regional collaboration developed through previous rounds of Cal ICH funding and to develop a unified regional response to homelessness.
- HHAP Round 3, Round 4, and Round 5 are each \$1 billion grants that provide local jurisdictions, including federally recognized tribal governments, with flexible funding to continue efforts to end and prevent homelessness in their communities.
- HHAP Round 6 is a \$1 billion grant, application process currently underway

PREVIOUS HHAP ALLOCATIONS

Jurisdiction	Round 1	Round 2	Round 3	Round 4	Round 5
County of Orange	\$7,486,575.73	\$3,422,435.00	\$9,582,816.93	\$7,131,232.99	\$8,346,726.98
Orange County CoC	\$8,081,115.98	\$3,823,692.00	\$10,267,303.85	\$7,600,841.88	\$8,699,841.23
City of Anaheim	\$8,422,162.84	\$3,981,386.00	\$10,290,351.69	\$5,092,955.47	\$5,878,393.38
City of Santa Ana	\$8,422,162.84	\$3,981,386.00	\$10,290,351.69	\$5,092,955.47	\$5,878,393.38
City of Irvine	N/A	N/A	N/A	\$5,092,955.47	\$5,878,393.38

HHAP OBLIGATIONS AND EXPENDITURES

Orange County CoC	Round 1	Round 2	Round 3	Round 4	Round 5
Award	\$8,081,115.98	\$3,823,692.00	\$10,267,303.85	\$7,600,841.88	\$8,699,841.23
Obligations through April 30, 2025	\$8,081,115.98	\$3,823,692.00	\$7,075,286.10	\$3,036,360.76	\$1,382,188.99
Expenditures through April 30, 2025	\$7,894,182.27	\$2,345,924.21	\$3,074,466.05	\$957,525.13	\$0.00

HHAP FUNDING ACCOMPLISHMENTS

Capital Improvements for Emergency Shelters – Round 1

- HHAP-1 funds supported the construction and capital improvements of a shelter serving individuals in the City of Costa Mesa and a shelter in Anaheim serving transitional aged youth.

Homekey Projects – Round 2

- HHAP-2 funds supported two Homekey projects in the City of Anaheim and the City of Huntington Beach.

Emergency Shelter Operations and Services – Rounds 1, 3, and 4

- HHAP-1, HHAP-3, and HHAP-4 funds support the operations for emergency shelters in North, Central and South SPAs serving individuals, families, transitional aged youth, and victims of domestic violence experiencing homelessness.

Rapid Rehousing Programs – Rounds 1, 3 and 4

- HHAP-1, HHAP-3, and HHAP-4 funds support rapid re-housing programs serving individuals, families, and transitional aged youth.

HHAP-6 TIMELINE

HHAP-6 Application and Award Process	
Action	Timeframe
Application and Final Allocations Available	February 24, 2025
Final Applications Due	August 29, 2025
HCD reviews and approves application or requests and reviews amendments	Rolling, Estimated August – December 2025

HHAP-6 FUNDING ALLOCATIONS

Jurisdiction	Allocation
County of Orange	\$8,355,062.07
Orange County CoC	\$8,923,349.94
City of Anaheim	\$5,947,854.53
City of Santa Ana	\$5,947,854.53
City of Irvine	\$5,947,854.53

HHAP-6 FUNDING REQUIREMENTS

- Regions must apply together and submit a single Regionally Coordinated Homelessness Action Plan that builds upon the state approved HHAP-5 Regionally Coordinated Homelessness Action Plan
 - The Orange County region includes the County of Orange, Orange County CoC, City of Anaheim, City of Santa Ana and City of Irvine
 - Regions must have a Memorandum of Understanding committing to participation in and to comply with the Regionally Coordinated Homelessness Action Plan
- Administrative costs are capped at 7 percent of each allocation
- Youth Set-Aside Requirement
 - At least 10 percent of allocation must be for services for homeless youth
- Community Engagement
 - Regions are required to hold at least three public meetings with stakeholders before the completion of the Regionally Coordinated Homelessness Action Plan

REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN

1. Identifies participating jurisdictions' roles and responsibilities pertaining to outreach and site coordination, siting and use of available land, development of interim and permanent housing options, coordination and connection to service delivery.
2. Creates an encampment response plan for the region.
3. Outlines recent system performance measures, including metrics related to racial disparities.
4. Describes a system performance and improvement plan, including description of key actions the region intends to take to improve measures.
5. Explains the federal, state, and local funds being utilized to fund key actions and improve system performance measures.
6. Describes how key actions will ensure racial and gender equity in service delivery, housing placements, housing retention, and changes to procurement to affirm equitable access to service for groups overrepresented amount those experiencing homelessness.

HHAP-6 ELIGIBLE USE ACTIVITIES

- The overarching objective of HHAP funds is to effectively address and end people's experiences of homelessness
- HHAP-6 statute organizes Eligible Use Categories into four conceptual groups:
 - Permanent Housing Solutions
 - Homelessness Prevention Activities
 - Interim Housing Solutions
 - Non-housing Solutions

ELIGIBLE USES - PERMANENT HOUSING SOLUTIONS

Eligible Use Categories	Explanation
Rapid Rehousing/Rental Subsidies	Rapid rehousing type housing services, including rental subsidies, landlord incentives, security deposits, move-in expenses, etc.
Operating Subsidies – Permanent Housing	Operations in new and existing affordable or supportive housing units serving people experiencing homelessness. May include capitalized operating reserves.
Permanent Housing Services and Services Coordination	Services for people in Permanent Housing, so long as the services are trauma-informed and practice harm reduction.
Capital for Permanent Housing	Capital for Permanent Housing, including conversion of underutilized building or existing interim or transitional housing into Permanent Housing.

ELIGIBLE USES – PREVENTION AND DIVERSION

Eligible Use Categories	Explanation
Prevention and Diversion	<p>Homelessness prevention programs, as long as they prioritize households with incomes at or below 30 percent of the area median income.</p> <p>Problem solving and diversion support programs that prevent people at risk of or recently experiencing homelessness from entering unsheltered or sheltered homelessness</p>

ELIGIBLE USES – INTERIM HOUSING SOLUTIONS

Eligible Use Categories	Explanation
Navigation Centers	Navigation centers or low barrier emergency shelters.
Motel/Hotel Vouchers	Vouchers for motels and hotels used as interim shelter.
Operating Expenses – Interim Housing	Operations in existing congregate shelters or in new or existing non-congregate shelters and transitional housing for youth. May include capitalized operating reserves.
Interim Housing Services and Services Coordination	Services for people in Interim Housing, so long as the services are trauma-informed and practice harm reduction.
Capital for New Interim Housing	Capital to build new non-congregate shelter sites and transitional housing sites for homeless youth.
Improvements to Existing Interim Housing	Renovation of existing Interim Housing, including maintenance, minor/major rehabilitation or renovation, minor/major conversion, additions, updates and/or enhancements that lower barriers or increase privacy

ELIGIBLE USES – NON-HOUSING SOLUTIONS

Eligible Use Category	Explanation
Services and Services Coordination for People Experiencing Unsheltered Homelessness	<p>Non-housing services for people experiencing unsheltered homelessness, so long as services are trauma-informed and practice harm reduction.</p> <p>Includes street outreach, evidence-based engagement services, intensive case management services, assertive community treatment, housing navigation, harm reduction services, coordination with street-based health care services, hygiene services for people living in encampments and unsheltered.</p>

HHAP-6 COMMUNITY ENGAGEMENT

- The Orange County region will host three public meetings to seek feedback and input in the development of the Regionally Coordinated Homelessness Action Plan from stakeholders and community members.

Monday, July 7, 2025

5:00 pm

Delhi Community Center
505 E. Central Ave
Santa Ana, CA 92707

Tuesday, July 8, 2025

5:00 pm

Anaheim West Tower
2nd Floor – Gordon Hoyt
Conference Room
201 S. Anaheim Blvd
Anaheim, CA 92805

Thursday, July 10, 2025

9:00 am

County Administration South
(CAS) Building
Conference Center
425 W. Santa Ana Blvd
Room 104/106
Santa Ana, CA 92701

FY 2024 Longitudinal Systems Analysis Report

**Erin DeRycke, Director, Data Analytics,
211OC, Orange County United Way**

Longitudinal System Analysis (LSA)

- The Longitudinal System Analysis (LSA) report is pulled from HMIS and is required to be submitted annually to HUD.
- Data from each CoC's LSA is compiled to create the Annual Homeless Assessment Report (AHAR), which is submitted to the United States Congress.
- The AHAR informs strategic planning for federal, state, and local initiatives designed to prevent and end homelessness.

Report Specifications

- Data is pulled annually from 10/1 through 9/30
- Current reporting period: 10/1/23 – 9/30/24
- HMIS Project Types
 - Street Outreach
 - Emergency Shelter
 - Transitional Housing
 - Permanent Supportive Housing
 - Rapid Rehousing
 - Other Permanent Housing

LSA Overview

- Characteristics of the population experiencing homelessness
- Informs how people experiencing homelessness use their system of care
 - Analyzing pathways through homelessness, including how long people are homeless, how often they are exiting to permanent housing, and whether or not they return to the system after being housed
- Published report includes data for the system of care as a whole (ochmis.org > Reports > LSA)
- Presentation will review how certain populations are flowing through the system of care
 - Adult Only HHs w/o Veteran
 - Family HHs
 - Child & Youth HHs
 - Adult Only HHs w/ Veteran

Characteristics of People Served

- 80% of clients in Adult Only HHs w/o a Veteran are Chronically Homeless or Disabled
- A higher proportion of DV Survivors are found in Families than other groups
- 3 out of 4 clients in Child & Youth HHs and half of Families are homeless for the first time
- Almost half the clients in Adult Only HHs w/ a Veteran have a disability

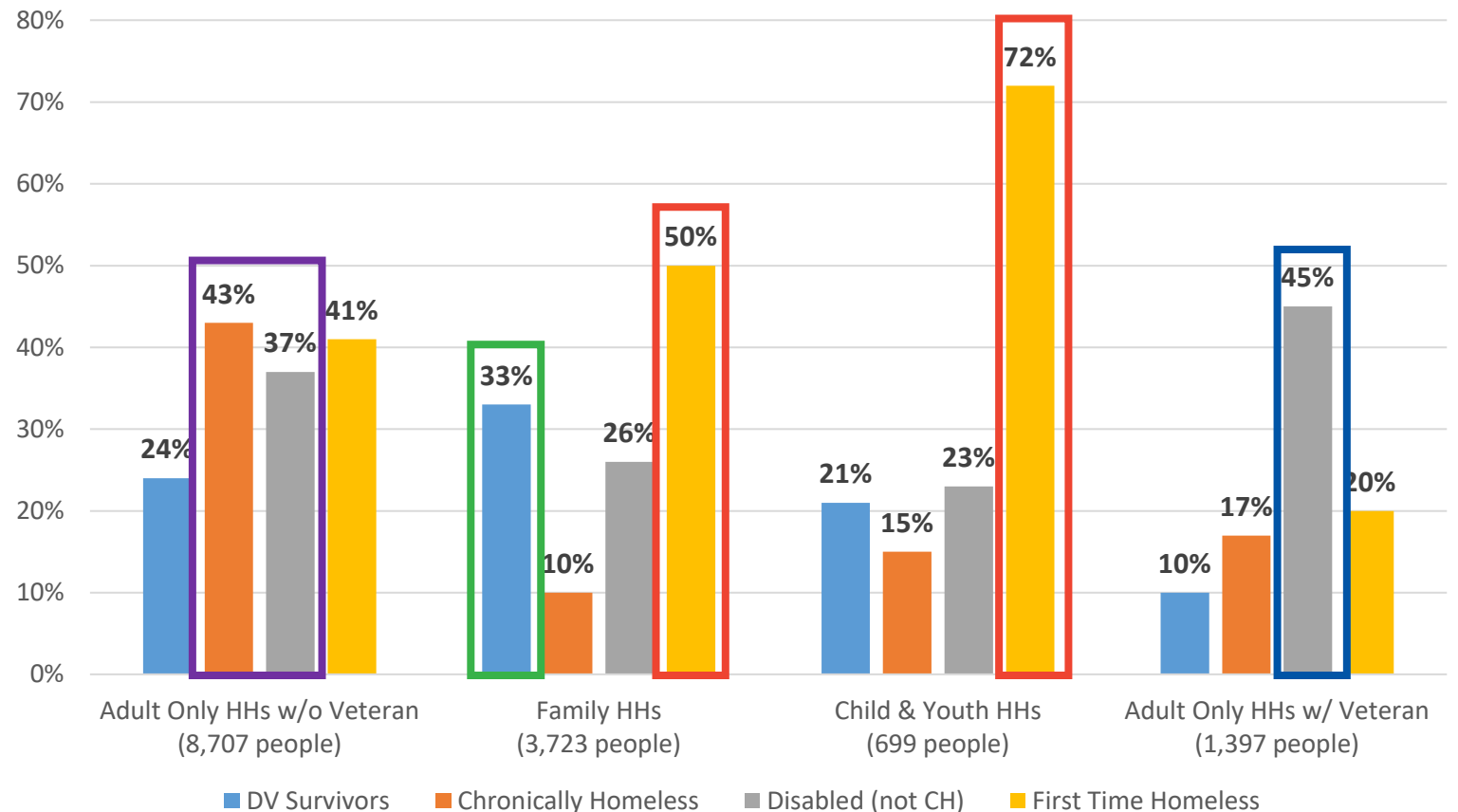


Chart reflects active clients in each group during the reporting period

Pathways through the System of Care

- Most people served through the system of care are only being served through Emergency Shelter or Rapid Re-Housing
- Most Adult Only HHs w/o Veteran and Child & Youth HHs are being served through Emergency Shelter only
- The most common pathway for Families and Adult Only HHs w/ Veteran is Rapid Re-Housing only

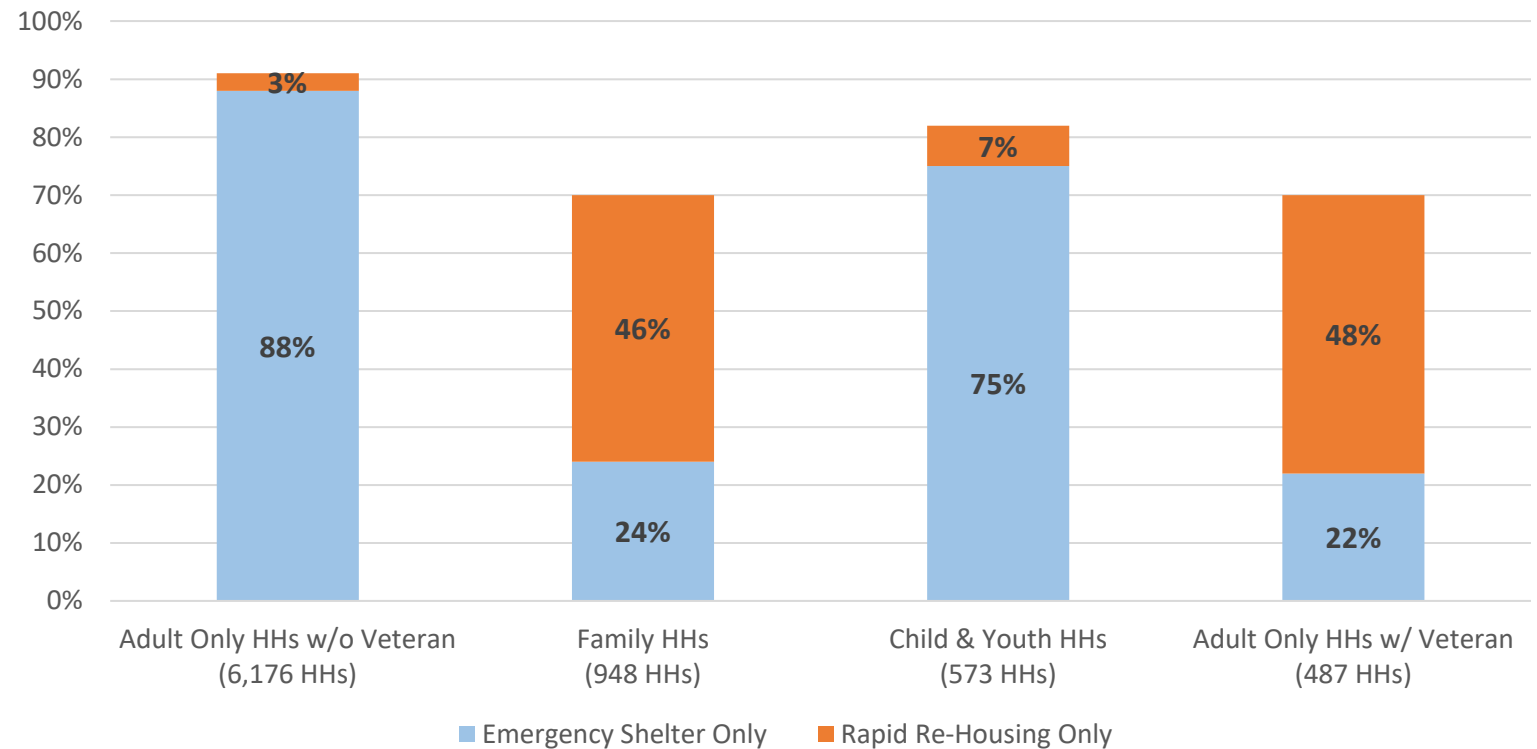


Chart reflects exited households in each group during the reporting period

Permanent Housing Exits

- Adult Only HHs w/o a Veteran exit to permanent housing at far lower rates than the other groups
- On average, Families are exiting to permanent housing at the highest rates
- Child & Youth HHs exit to permanent housing from RRH at the highest rates of any group
- Low exits to permanent housing from Emergency Shelter for all Adult Only HHs suggest more supportive services are needed

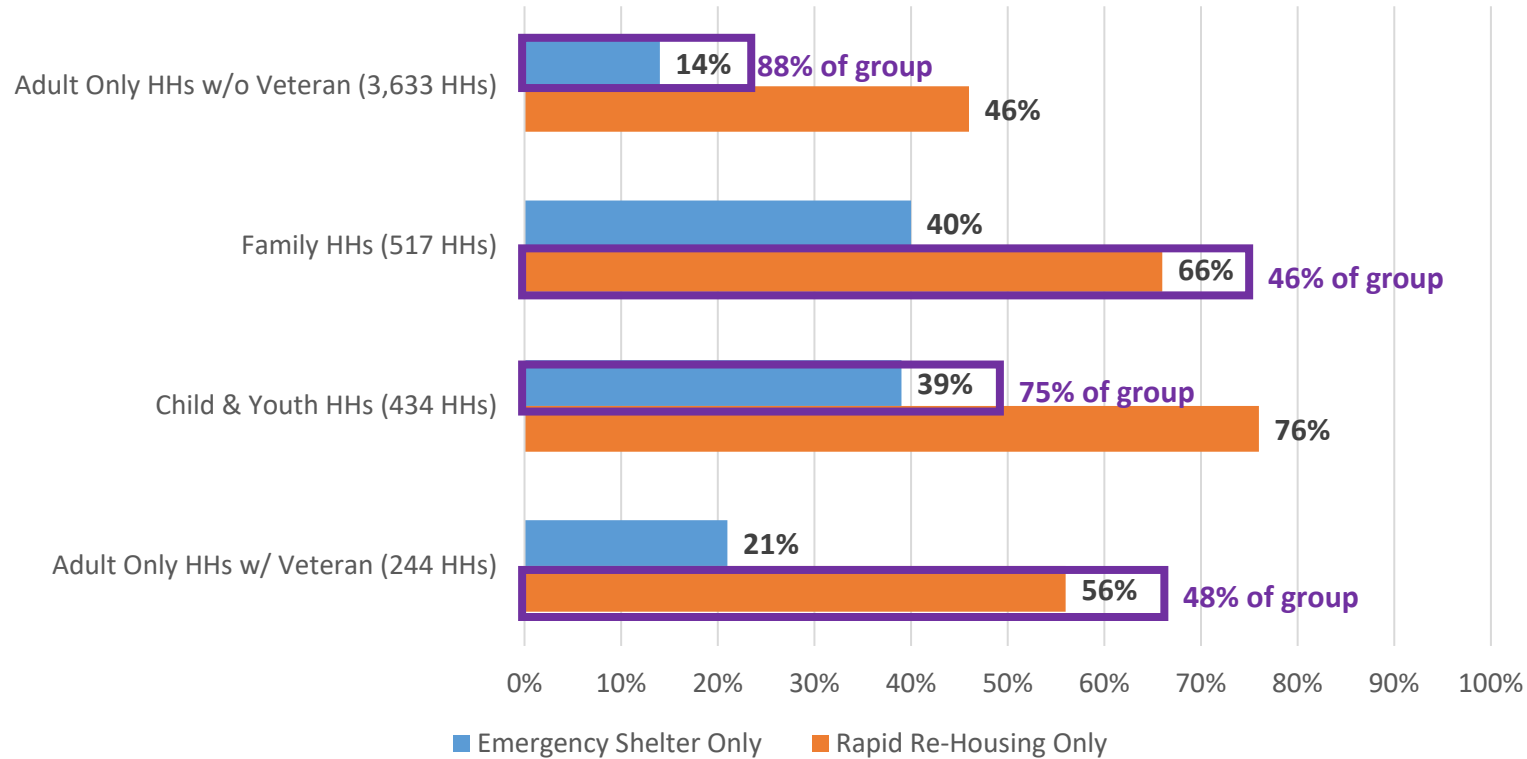


Chart reflects exited households in each group during the reporting period

Days Homeless in the System of Care

- Adult Only HHs w/o a Veteran spend the most time homeless in the system of care, while Child and Youth HHs spend the shortest time homeless

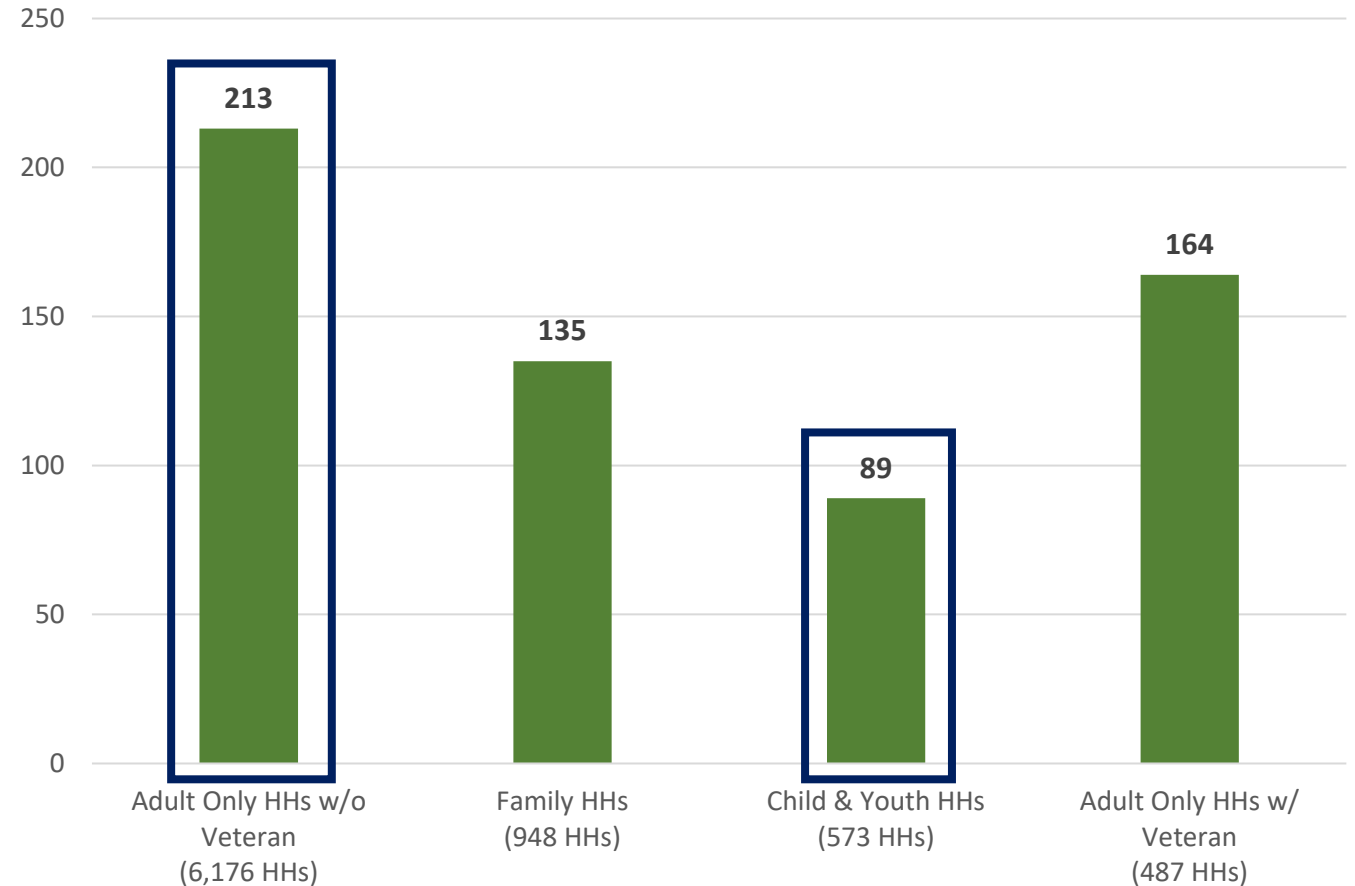


Chart reflects exited households in each group during the reporting period

Returns to the System of Care

- Adult Only HHs w/o a Veteran return to the system of care after being placed in permanent housing at higher rates, and they return to the system sooner than other groups
- Adult Only HHs w/ a Veteran had no returns to the system of care
- Families and Child & Youth HHs return to the system at a similar rate

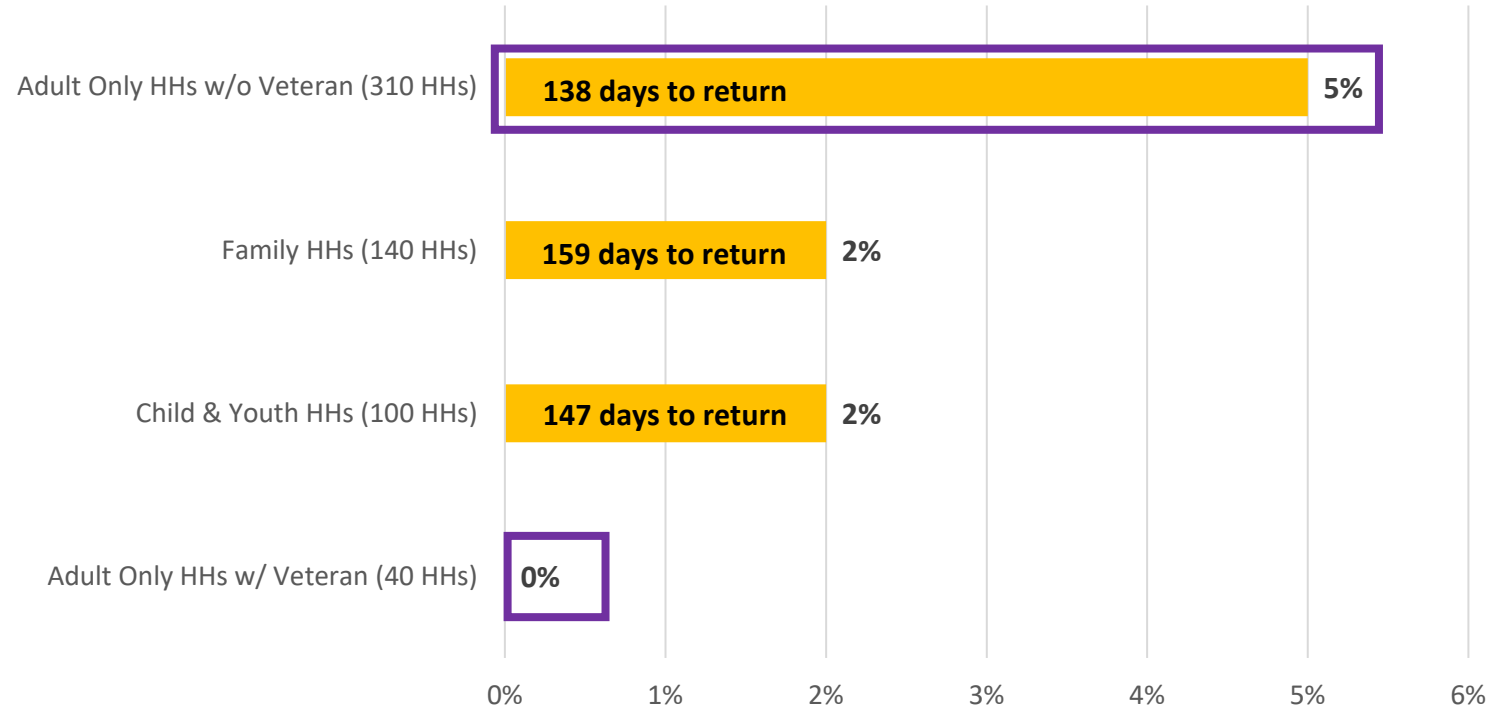


Chart reflects household returns in the first 6 months after exit

Conclusions

- Adult Only HHs w/o a Veteran spend more time in the homeless system of care, exit to permanent housing less frequently, and return to the homeless system of care sooner and at higher rates than other groups measured
- More housing and supportive services are needed that reflect the needs of each group
 - Adult Only HHs w/o a Veteran: Permanent housing with supportive services
 - Adult Only HHs w/ a Veteran: Permanent housing with supportive services
 - Families: Rapid Re-Housing, Homelessness Prevention, and DV support
 - Child and Youth HHs: Rapid Re-Housing and Homelessness Prevention

Orange County Homelessness Updates

**Doug Becht, Director, and
Felicia Boehringer, CoC Administrator
Office of Care Coordination**

System of Care Update

Doug Becht, Director,
Office of Care Coordination

Business Calendar – Item #7

OC Outreach & Engagement

- At the meeting on April 8, 2025, the Orange County Board of Supervisors approved the Office of Care Coordination and Health Care Agency reorganization for the OC Outreach and Engagement Division, effective July 1, 2025.
- As part of the transition, OC Outreach and Engagement (OC O&E) will be rebranded with updated shirt colors and logo.
- The program will continue to serve individuals experiencing homelessness in Orange County, with a focus on meaningful linkages to needed housing, physical health, behavioral health, and other supportive services.
- Referrals can be made via phone to (800) 364-2221.

Business Calendar – Item #7

OC Same-Day Solutions Fair

- Since the success of the first Same-Day Solutions Fair, the Office of Care Coordination has been working diligently to coordinate future event locations.
- The Office of Care Coordination anticipates holding the second Same-Day Solutions Fair in mid-late summer in the South Service Planning Area (SPA). More information will be shared with the Commission as it becomes available.
- To host or participate in an upcoming Same-Day Solutions Fair, please contact the Office of Care Coordination at CareCoordination@ocgov.com.

COUNTY OF ORANGE
SAME — DAY
SOLUTIONS FAIR

Business Calendar – Item #7

2025 Homeless Survey

- The aim of the 2025 Homeless Survey is to explore the complex issues and journey people experienced as they loss their housing and started experiencing homelessness. This includes understanding what services and programs they may have accessed or attempted to access in efforts to remain housed, and the challenges they have faced as a result of unsheltered homelessness.
- City Net compiled their initial analysis of the survey data and has been working closely with the Office of Care Coordination to identify and refine the findings.
- The Office of Care Coordination will present the findings to the Commission to Address Homelessness and the Continuum of Care (CoC) Board in August; and facilitate a Joint Special Meeting of the Commission and the CoC Board to discuss the findings and determine next steps.
- Additional communication regarding the scheduling of a special meeting is forthcoming.

Business Calendar – Item #7

Procurement Update: Compensation for People with Lived Experience

- At the June 24, 2025, meeting, the Orange County Board of Supervisors approved an amendment to a contract between the Office of Care Coordination and Orange County United Way.
- Orange County United Way will be serving as the selected provider to coordinate compensation for people with lived experience partnering with the County and Orange County CoC.
- The Office of Care Coordination will invite Orange County United Way to present to the Lived Experience Advisory Committee (LEAC) at an upcoming committee meeting, to share more about the program, as well as receive feedback and recommendations towards the proposed compensation rate and structure.
- Following the meeting with the LEAC, the Office of Care Coordination will compile feedback received and present a recommended compensation rate and structure to the CoC Board for review and approval.

*Office of Care Coordination
Team Member Updates*

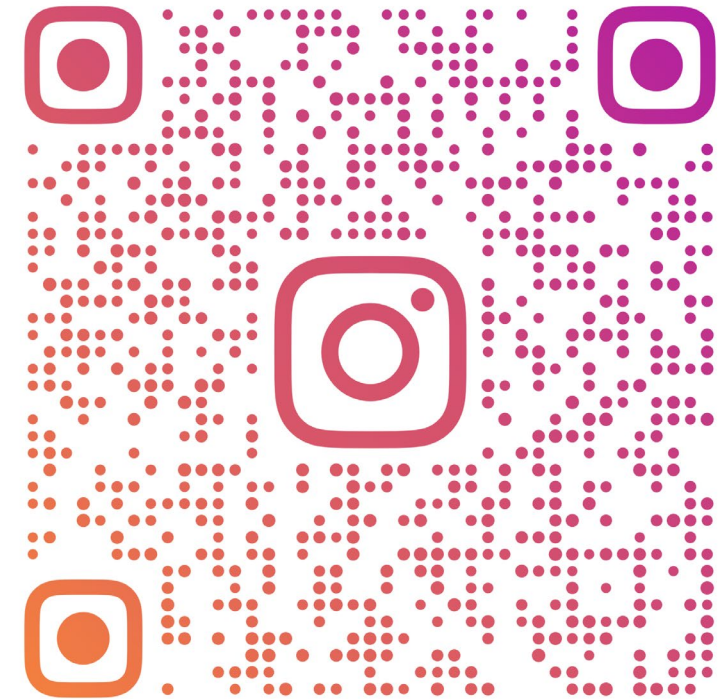
CoC Update

Felicia Boehringer, CoC Administrator,
Office of Care Coordination

Business Calendar – Item #7

Orange County Coordinated Entry System (CES) Instagram Account Launch

- The Office of Care Coordination has been working on the launch of an Instagram account for the Orange County CES. Having a presence on social media will help connect with CES users.
- Content will be geared toward CES Access Point staff, housing providers, and members of the public as the team provides educational and relevant information on CES in an easy, accessible format.
- The account will cover CES 101 topics, debunking myths of CES, announcing any updates, and reminders on CES activities including trainings and tasks.
- **Be sure to follow the account on Instagram at [oc_ces](#)!**



OC_CES

Business Calendar – Item #7

FY 2025 CA-602 Grant Inventory Worksheet (GIW)

- HUD's Office of Special Needs Assistance Programs (SNAPS) sent the FY 2025 GIWs for review by CoC Collaborative Applicants and project applicants on June 18, 2025. The GIW Change Forms from CoC Collaborative Applicants are due to HUD by July 29, 2025.
- On June 20, 2025, the Office of Care Coordination, as the CoC Collaborative Applicant, requested that project applicants review the Project Information, Current Budget Line Item Amounts, Unit Configuration and total Annual Renewal Amount (ARA) for each projects.
- Project applicants must confirm with the Office of Care Coordination whether any changes are needed to the FY 2025 GIW by **July 17, 2025**.
- The Office of Care Coordination will work to confirm accuracy of the FY 2025 GIW with the local HUD field office before the July 29, 2025, deadline.

Business Calendar – Item #7

Proposed Federal FY 2026 Budget

- A [new brief](#) released by the National Alliance to End Homelessness (NAEH) uses visuals to convey the potential impact of the President's FY 2026 budget proposal.

Key Impacts

- The President's proposed FY 2026 budget includes a \$532 million reduction to HUD's Homeless Assistance Grants, which fund the CoC Program.
 - ❖ This cut represents an estimated 12% decrease. If enacted, the reduction could impact funding for more than 166,000 Permanent Supportive Housing (PSH) units, threatening housing stability for the most vulnerable populations.
- In addition to funding reductions, the proposal would restructure the CoC Program, merging it into a broader block grant model.
 - ❖ This shift would remove the program's competitive structure and eliminate targeted funding streams that currently support evidence-based interventions like PSH, coordinated entry, and system-wide planning efforts.
- The proposal also fails to reauthorize the Emergency Housing Voucher (EHV) program, which is set to expire in 2026.

Business Calendar – Item #7

Proposed Federal FY 2026 Budget

Disproportionate Impact on Suburban and Rural Areas

- While all regions would feel the effects of the proposed funding changes, suburban and rural communities would be *disproportionately impacted*.
 - ❖ These areas typically lack the philanthropic infrastructure and local tax base to supplement lost federal dollars, making them more reliant on the CoC Program to fund core housing and supportive services.
- The Orange County CoC spans a mix of suburban and rural jurisdictions, many of which already struggle to meet demand due to geographic isolation, limited housing stock, and underfunded service networks.
 - ❖ These communities often operate with lean administrative resources and would be less able to absorb the bureaucratic or financial shocks introduced by a shift to block grants or the elimination of targeted CoC funding.

Business Calendar – Item #7

Proposed Federal FY 2026 Budget

Potential Impact to the Orange County CoC

- The proposed budget would directly threaten the local homelessness response system.
 - ❖ Currently, 51% of the Orange County CoC's PSH beds are funded through the CoC Program. These beds serve individuals with complex needs, including mental illness, disabilities, and histories of long-term homelessness.
- Moreover, the CoC Program provides more than just housing dollars. It supports critical infrastructure that enables a coordinated, systems-level response, such as our Coordinated Entry System (CES), data collection and analysis through HMIS, system planning, and oversight. These components are essential for managing resources efficiently, prioritizing those with the highest needs, and ensuring accountability across providers.
- Losing CoC Program funding would mean not only a reduction in housing capacity but also the dismantling of the very systems that make our homelessness response effective. It would likely result in higher rates of unsheltered homelessness, increased emergency shelter utilization, and greater strain on local public health and law enforcement systems.

Business Calendar – Item #7

2025 Annual Calendar of CoC Activities

- The Office of Care Coordination will provide CoC Board members with updates regarding upcoming CoC activities.
- Calendar Year 2025 Quarter 3 activities are highlighted in this chart for reference.
- Activities in **bold** require active participation from CoC Board members outside of normal meetings.

July

- 2026 Point In Time (PIT) Count planning
- **CoC NOFO Ad Hoc**
- **HHAP Program Ad Hoc**
- **HHAP Round 6 Working Sessions**
- **CoC Strategic Plan** – continued planning
- Procurement process:
 - Compensation for people with lived experience program (Implementation)
 - YAB technical assistance (Planning)
 - CoC Fiscal and Resource Mapping (Planning)
- CoC NOFO: Approve FY2025 CoC Program Priority Listing

August

- 2026 PIT Count planning, **PIT Count Ad Hoc**
- YAB planning and development
- **HHAP Program Ad Hoc**
- **BHSA Focus Groups**
- **CoC Strategic Plan** – continued planning
- Procurement process:
 - YAB technical assistance (Planning)
 - CoC Fiscal and Resource Mapping (Implementation)
- CoC NOFO: Submit FY2025 Priority Listing to HUD
- Charter Review and Election: Appoint **CoC Nominating Ad Hoc** to facilitate CoC Board nominating and election process & review CoC Governance Charter

September

- 2026 PIT Count planning, **PIT Count Ad Hoc**
- YAB planning and development
- **HHAP Program Ad Hoc**
- **CoC Strategic Plan** – continued planning
- **CoC Fiscal and Resource Mapping**
- Procurement process:
 - YAB technical assistance (Planning)
- Charter Review and Election: **CoC Nominating Ad Hoc** to facilitate CoC Board nominating and election process & review CoC Governance Charter

Business Calendar – Item #7

The Office of Care Coordination is Hiring!

- The Office of Care Coordination is currently recruiting to fill one (1) Staff Specialist – Extra Help Position to support with CoC and CES projects and initiatives being led by the Office of Care Coordination.
- Please note, Extra Help or temporary/seasonal positions are estimated to last six months up to one year.
- The Staff Specialist – Extra Help Position responsibilities and job duties include, but are not limited to the following:
 - Analyzing, organizing and presenting data through various reporting tools.
 - Knowledge and understanding of the CoC, its structure and policies and procedures.
 - Knowledge and experience using the Homeless Management Information System (HMIS).
 - Knowledge and understanding of the CES.
- If you have any questions pertaining to this recruitment or if you are interested in the employment opportunity, **please contact or submit your resume to Aida Lomeli at aida.lomeli@ocgov.com.**

Please assist us in sharing this employment opportunity with others!

Business Calendar – Item #7

Upcoming Meetings

- **Policies, Procedures and Standards Committee:** Tuesday, July 8, 2025, from 3:00 p.m. – 5:00 p.m.
 - ❖ Location: County Administration South (CAS), Multipurpose Rooms 103/105, 601 N. Ross St., Santa Ana, CA 92701.
- **CES Steering Committee (Special Meeting):** Wednesday, July 9, 2025, from 2:00 p.m. – 3:00 p.m.
 - ❖ Location: Orange County Housing Authority (OCHA), Conference Room A, 1501 E. St. Andrew Pl, 1st Floor, Santa Ana, CA 92705.
- **Transitional Aged Youth (TAY) Collaborative Committee (Special Meeting):** Friday, July 11, 2025, from 1:00 p.m. – 2:00 p.m.
 - ❖ Location: Orangewood Foundation, Conference Room, 1575 E. 17th St., Santa Ana, CA 92705.
- **Lived Experience Advisory Committee (Special Meeting):** Wednesday, July 17, 2025, from 10:00 a.m. – 11:30 a.m.
 - ❖ Location: County Administration South (CAS), Multipurpose Rooms 103/105, 601 N. Ross St., Santa Ana, CA 92701.

HMIS Lead Update

Elizabeth Andrade, Director, 211OC and
Erin DeRycke, Director, Data Analytics,
211OC, Orange County United Way

HMIS Lead Updates

- The 2025 Housing Inventory Count (HIC) and Sheltered Point in Time Count (PIT) were submitted to HUD on June 12th. Results will be shared at a future CoC Board meeting.
- HMIS Part 2 User Recertifications will begin in July. Active HMIS users will complete a list of tasks in HMIS, and the HMIS team will review for accuracy, and provide training support to users as needed. These recertifications occur annually, and reinforce the HMIS workflow for users.

Data Standards Updates

- On June 17, 2025, HUD released an update to the FY 2024 HMIS Data Standards to be compliant with the current administration's Executive Orders.
- Software updates for the FY 2024 Data Standards changes are required to be completed by October 1st.
- Gender and Sexual Orientation fields have been removed from the FY 2024 HMIS Data Standards. The CoC Board will discuss whether these fields should continue to be collected at a future CoC Board meeting.
- FY 2026 HMIS Data Standards, which are expected to go into effect October 1st, have not been released.

Upcoming Meetings and Trainings

- HMIS User Meeting
 - July 2, 2025; 10:00 – 11:00
 - <https://us02web.zoom.us/j/89407247911>
- HMIS Reports Training
 - July 30, 2025; 2:00 – 3:30
 - <https://us02web.zoom.us/j/89280135120>

211 Day Data Request Recap

- Housing-Related Needs Dominate
- Seniors and Working Families Are Underserved
- Gaps in Prevention
- Coordination Is Improving, but Gaps Remain
- Lessons for Systemwide Learning

Next Meeting:

*Wednesday, July 23, 2025, from 2:00 p.m. – 5:00 p.m.,
in the County Administration South (CAS) Building
Conference Center, 425 W. Santa Ana Blvd., Room
104/106, Santa Ana, CA 92701*



COUNTY OF **ORANGE**
OFFICE OF CARE
COORDINATION