



County of Orange



Community Corrections System of Care

Quarterly Status Report
January - March 2020

PILLAR #1: PREVENTION

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #1: Increase Public Awareness of Various Mental Health and Substance Abuse Topics and Resources

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: Health Care Agency (HCA)

Current Status: HCA's Behavioral Health Services (BHS) conducts a quarterly Treatment Perception survey to identify access, care coordination, quality and satisfaction of services provided. (#1b)

The StigmaFreeOC.com website has 1,230 pledges of support as of April 15, 2020. Members of the Orange County Mental Health Board and HCA staff continue to promote the site via emails blasts and word of mouth, and these activities will increase for Mental Health Awareness Month in May as well as other promotional efforts. The COVID-19 crisis has shifted focus to developing and promoting a Mental Health Support web page on the County's COVID-19 website: <https://occovid19.ocaliforniahealthinfo.com/mental-health-support>. This site features a public service announcement on resiliency developed by HCA, promotes BHS programs providing extended over-phone support and provides a variety of community resources for everyone, with special emphasis on resources for families with children, youth, older adults and first responders. Current efforts are focusing on promoting the web page. (#2a)

Action Item Updates:

- The FY 2021-22 section was added with items moved from FY 2019-20 to more accurately reflect a realistic timeline. (#2b, 2c)
- In FY 2022-23, the Action Items pertaining to use of designated phone line was determined to be included in the confirmation of resources and services available and thus, combined. (#4a)

Next Steps: HCA confirmed there is no current survey that identifies barriers to access but is aware of Cal Optima's needs assessment which may meet that need. (#1c)

An assessment of the County's BH Crisis System of Care has been completed by an outside vendor. An assessment of the private sector remains to be completed. (#4a)

Action Items:

FY 2019-20

		% Completed
1a	Create a list of County resources for individuals experiencing a BH crisis.	100%
1b	Survey current clients accessing services to determine if the services are meeting their needs.	100%
1c	Survey clients not accessing services to identify barriers to access that may exist.	0%
2a	Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance abuse, how to interact when encountered, and how to access support or services.	80%

PILLAR #1: PREVENTION

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

FY 2021-22 (moved from FY 2019-20)

2b	Conduct a targeted baseline survey to measure awareness of mental illness and substance abuse issues.		0%
2c	Conduct periodic surveys targeting the same populations to measure effectiveness of the public information campaign.		0%

FY 2022-23

3a	Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure understanding, address issues proactively, and support countywide efforts.		0%
3b	Ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.		0%
4a	Explore expanding the use of a designated phone number and website to access for behavioral health related issues and identify plan for the content, staffing, training, and use as the designated BH crisis line.		0%
4b	Research nationwide approaches and the process for establishing a dedicated line. Work with County's Legislative Affairs Office to seek legislative assistance if needed.		0%
4a	Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities.		40%
4b	Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.		0%
4c	Incorporate the use of the phone number and website into the countywide campaign.		0%

Goal #2: Increase Staffing Resources to Address Increased Demands for Mental Health Services

Vision 2025 Target Date: **June 30, 2020 (FY 2019-20)**

Lead Agency: **Health Care Agency with Sheriff-Coroner Department**

Current Status: **This goal has been completed.** CAT & PERT teams have been analyzed and made available to each city or entity requiring services. A vendor has been selected and will begin expanded CIT training starting July 2020.

Next Steps: **N/A**

Action Items:

% Completed

FY 2019-20

1	Analyze current CAT & PERT teams to determine whether they are at an appropriate level to provide timely response to law enforcement and the community.	Completed Oct 2019	100%
2	Reach out to cities/entities not utilizing CAT or PERT teams and determine most appropriate model for utilization of services.	Completed Oct 2019	100%
3	Expand CIT Training for OCSD, LLE's or other first responders who are likely to encounter individuals experiencing a BH crisis.	Completed Mar 2020	100%

PILLAR #1: PREVENTION

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #3: Behavioral Health Services Campus

Vision 2025 Target Date: **June 30, 2021 (FY 2020-21)**

Lead Agency: Health Care Agency

Current Status: Anticipated programming has been determined and considered in the development of the facility (#1). This project is currently in the construction phase with the final beam being placed. There were some slight delays due to the April rain and current completion date is December 2020 (#2#).

Action Item Updates:

- Action Item added for FY 2020-21 for the construction completion (#2).
- The Vision 2025 Target Date was extended one year to June 30, 2021, to align with the anticipated facility completion and program implementation.

Next Steps: Continue to monitor progress of construction and plan/prepare for implementation of the services.

Action Items:	% Completed
FY 2019-20	
1 Identify a site and develop a plan with community partners/providers to build the facilities and develop the programming.	<div style="display: inline-block; width: 100%; height: 15px; background-color: green; border: 1px solid black;"></div> Completed Mar 2020 100%
FY 2020-21	
2 Complete construction of facility and implement programs developed.	<div style="display: inline-block; width: 50%; height: 15px; background-color: yellow; border: 1px solid black;"></div> <div style="display: inline-block; width: 50%; height: 15px; background-color: white; border: 1px solid black;"></div> 50%

Goal #4: Develop and implement a Tool for Law Enforcement to Track, Document and Review Encounters with Individuals with BH issues involved in Public Safety Calls for Service

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department with Health Care Agency

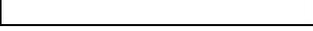
Current Status: The prior goal for a First Responder Assessment Tool has been replaced to focus on a tool for law enforcement to track, document and review encounters with individuals with BH issues. This tool will be available for all applicable OCS and local law enforcement personnel and eventually link to the planned data integration platform. As law enforcement personnel encounter individuals with BH issues through public safety calls for services or through routine patrols, law enforcement would be able to use this tool to identify the individual and identify services available, including having an assigned case manager to facilitate access to services.

The base tool currently exists and is used with the homeless population and is included in the County's data integration platform project. This project has been identified as a priority with the Integrated Law and Justice Agency of Orange County, which includes all major law enforcement entities in the County. In addition, OCS has met with several local police departments to share the technology to determine the best application(s) to be used.

Next Steps: Continue to develop the tool and determine the application to be used.

PILLAR #1: PREVENTION

Key: Completed:  In Progress:  Challenged: 

Action Items:		% Completed	
1	Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outgrid for countywide use by law enforcement personnel.		30%
2	Develop the application with an incoming and outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care.		10%
3	Develop training for the application and pilot the use within OCSD to test and improve prior to further deployment.		0%
4	Expand the use of the application to other areas in OCSD and interested LLE's.		0%
5	Analyze the data and impacts to determine if the screening application is effective, requires improvements, and/or should be expanded to other responders.		0%

PILLAR #2: COURTS

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: County Executive Office & Collaborative Courts

Current Status: A Collaborative Court Reference Guide for the adult courts was created by the Courts which identified the population, offense levels, capacity, program description, eligibility, grounds for termination, and the program’s graduation requirements. A similar reference guide is in process for the juvenile Collaborative Courts. From this guide, terminology was identified and defined per the context of the specialty courts. This has been sent to the Working Group to be finalized. (#1b, 1c)

The County is currently in the process of partnering with a data research/consultant organization to help define success throughout the Community Corrections System of Care. The Collaborative Court programs will be included in that process. It is anticipated that a contract will be in place by June 2020. (#2a)

Next Steps: County and Courts will collaborate with the third-party consultant to identify metrics needed to measure the success of the programs and develop an implementation plan to begin to collect and share that data, as applicable. (#2a, #2b)

Action Items:	% Completed
FY 2019-20	
1a Establish a Working Group for the Courts portion of Integrated Services.	Completed Oct 2019 100%
1b Develop a list of common terms with definitions used throughout the Collaborative Court Process.	<div style="width: 90%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 90%
1c Determine how to define "Success" of the Collaborative Court process.	<div style="width: 50%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 50%
FY 2020-21	
2a County and Courts coordinate to establish an independent third party to assess and evaluate information needed for a tool for tracking data and people.	<div style="width: 10%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 10%
2b County and Courts coordinate to develop and submit a Request for Proposal to create a data tool for tracking data points recommended in the independent evaluation.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%

Goal #2: Explore Expansion of Adult Specialty Courts

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: County Executive Office & Collaborative courts

Current Status: The Collaborative Court Reference Guide provides the details for each specialty court including the eligibility requirements for an individual as well as what makes an individual ineligible. These criteria can be applied to the population of offenders to determine the approximate capacity needed. (#1a, 1b)

Next Steps: Analyze approximate capacity needs against each court’s capacity limits. Determine if new specialty courts are appropriate and if so, the programs to address. (#1c)

PILLAR #2: COURTS

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

	Action Items:	% Completed
FY 2019-20		
1a	Aggregate and analyze existing data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable due to capacity issues.	<div style="width: 50%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 50%
1b	Identify each program and service offered at each Adult Specialty Court, the capacity served or available to serve, and any gaps to address.	<div style="width: 100%; height: 15px; background-color: green; border: 1px solid black;">Completed Mar 2020</div> 100%
1c	Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%
FY 2020-21		
2	Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2030.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%
3	Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%
4	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2030.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%
5	Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%
FY 2024-25		
6	Implement first phase of expansion of courts or services supported by County and Court.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 0%

Goal #3: Explore Expansion of Juvenile Specialty Courts

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: **County Executive Office & Collaborative courts**

Current Status: A Juvenile Collaborative Court Reference Guide/Document is in process which will identify each collaborative court program specific for juveniles or the transitional aged youth (TAY) in the juvenile system. The document will identify programs and services offered as well as eligibility, ineligibility, and capacity. (#1b)

Next Steps: Finalize the Juvenile Collaborative Court Reference Guide/Document and analyze the juvenile and applicable TAY populations to determine approximate capacity needed if the program were to include all eligible offenders and analyze the data to see if there is a need for a new program or service. (#1a, 1c)

	Action Items:	% Completed
FY 2019-20		
1a	Aggregate and analyze existing data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable due to capacity issues.	<div style="width: 50%; height: 15px; background-color: yellow; border: 1px solid black;"></div> 50%

PILLAR #2: COURTS

	Key:	Completed: ■	In Progress: ■	Challenged: ■
1b	Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address.	<div style="width: 50%; height: 15px; background-color: yellow;"></div>		50%
1c	Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
FY 2020-21				
2	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2030.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
3	Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
4	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2030.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
5	Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2030.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
FY 2022-23				
4	Implement first phase of expansion of courts or services supported by County and Court.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
Goal #4: Identify, Develop and Implement Diversion Options within the Court System				
<p>Vision 2025 Target Date: June 30, 2021 (FY 2020-21)</p> <p>Lead Agency: County Executive Office & Collaborative Courts</p> <p>Current Status: This goal is in the process of being analyzed with the current efforts to determine the Court's role in diversion and the best model to implement within the Court system.</p> <p>Next Steps: The Courts and the County's partner agencies identify potential points of diversion and the process or options that may be implemented. In addition, the goal will be discussed in detail and modified based on input from the Courts through the Working Group. (#1a)</p>				
Action Items:		% Completed		
FY 2019-20				
1a	Identify all programs that would be considered "diversion" applicable for the court system (i.e. Specialty Courts, AB1810, or PC1000)	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
1b	Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
1c	Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
2	Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%
3	Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs.	<div style="width: 0%; height: 15px; background-color: yellow;"></div>		0%

PILLAR #2: COURTS

Key: **Completed:**  **In Progress:**  **Challenged:** 

Goal #5: Establish a Standing Collaborative Committee

1d	Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely.	<input type="text"/>	0%
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PILLAR #3: IN-CUSTODY

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #1: Enhance Mental Health and Substance Use Treatment Services In-Custody

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department with Health Care Agency

Current Status: Construction for the men's and women's mental health and LPS housing was ahead of schedule moving into 2020 but has been delayed due to the COVID-19 emergency. The women's module was completed in January 2020. Construction on the IRC Triage area will begin in early May. LPS designation is still pending with the next step being a tour from the determining state agency. (#2, 3)

Staffing has been a challenge due to the background process for which HCA and OCSD worked collaboratively to resolve. Of the 123 Correctional Health positions approved with the FY 2019-20 budget, 19 of 70 available positions have been filled and there are another 114 currently in the background process. Position start dates were staggered in anticipation of a lengthy recruitment process. (#4)

HCA has completed the Motivational Interviewing and Trauma Informed Care initial trainings and is currently coordinating training on the Thinking for a Change treatment modality. Initial trainings have also been provided for Medication Assisted Treatments. The additional trainings have allowed for additional therapeutic sessions to be offered at the various facilities that also include Anger Management, Moral Reconation, and Relapse Prevention. (#5,6, 12)

The in-custody drug treatment program is pending BOS approval of the vendor in May 2020 and implementation in July. (#7)

Next Steps: Complete construction of men's MH module and implement programming. (#2a, 2b)
Continue to roll out CIT training for all sworn staff in jail (20% of sworn staff and 35% of custody managers). (#9)
Continue to focus on recruitment efforts and gaining LPS facility designation. (#2a, 3, 4)

Action Items:	% Completed
FY 2019-20	
1 Remodel County Jail facilities to provide dedicated space for private intake and BH modules to ensure HIPAA compliance.	<div style="width: 40%; background-color: yellow;"></div> 40%
2a Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming.	<div style="width: 70%; background-color: yellow;"></div> 70%
2b Create additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder.	<div style="width: 70%; background-color: yellow;"></div> 70%
3 Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care.	<div style="width: 70%; background-color: yellow;"></div> 70%
4 Increase CHS and OCSD staff to provide the appropriate staffing levels at the new LPS and mental health units at the IRC and allow for increased number of therapeutic groups available.	<div style="width: 30%; background-color: yellow;"></div> 30%
5 Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies.	<div style="width: 75%; background-color: yellow;"></div> 75%

PILLAR #3: IN-CUSTODY

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

6	Provide staff training on Medication Assisted Treatment (MAT) for inmates diagnosed with opiate use disorder.	Completed Mar 2020	100%
7	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days.	<div style="width: 90%; background-color: yellow; border: 1px solid black;"></div>	90%
8	Analyze and increase OCSD staffing levels at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
9	Increase Crisis Intervention Training (CIT) for OCSD custody command staff.	<div style="width: 35%; background-color: yellow; border: 1px solid black;"></div>	35%
10	Increase the number of Deputy Sheriffs who are trauma-informed care trainers.	<div style="width: 10%; background-color: yellow; border: 1px solid black;"></div>	10%
11	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%

FY 2022-23

12	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.	<div style="width: 20%; background-color: yellow; border: 1px solid black;"></div>	20%
13	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%

FY 2024-25

14	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
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Goal #2: Establish Specialized In-Custody Housing

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: [Sheriff-Coroner Department](#)

Current Status: [The Veterans housing module was completed and opened January 3, 2020. Based on information provided at intake, the total number of reported Veterans eligible for the housing was approximately 75 individuals. Inmates eligible for this specialized housing were identified and are now housed in this module. \(#1, 4\)](#)

[Additional modules have been identified for specialized housing dedicated for Emerging Youth and AB109 offenders. Significant progress has been made with the Emerging Youth module, but implementation was delayed due to the COVID-19 emergency. \(#2\).](#)

Next Steps: [Finalize the Emerging Youth module, identify criteria and potential participants and implement specialized programming. \(#2\)](#)

[Complete AB109 offender module, identify criteria and potential inmates to move in, develop specialized programming for this population. \(#3\)](#)

Action Items:

% Completed

FY 2019-20

1	Complete a detailed plan outlining programming specific to a Veterans Module starting with 32 veterans. Assess performance to determine further expansion.	Completed Jan 2020	100%
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PILLAR #3: IN-CUSTODY

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

2	Explore the creation of a housing module specific for the emerging youth population.	<div style="width: 50%; background-color: yellow; border: 1px solid black;"></div>	50%
3	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences.	<div style="width: 20%; background-color: yellow; border: 1px solid black;"></div>	20%

FY 2022-23

4	Build the Veterans Module to accommodate 50% of the identified Veterans population.	<div style="width: 100%; background-color: green; border: 1px solid black;">Completed Mar 2020</div>	100%
5	Build and populate the additional specific housing modules and track the data necessary to show success of the concept and program.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
6	Evaluate the AB109 Module to determine the reduction in staff and inmate-to-inmate assaults to determine success of the program.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%

Goal #3: Enhance Inmate Programming Services

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department

Current Status: OCSO continues to progress towards the use of tablets for inmates to incentivize and track program participation. This will be negotiated and included in the next communications agreement. (#1)

OCSO Inmate Services has collaborated with OCCR's Workforce Investment Division to develop a preliminary plan to create a One-Stop Shop specific for individuals in-custody or being released from custody. The current planned location will serve those at the Theo Lacy facility. In addition, certification programs are being explored to identify those which would be most beneficial to the individuals in the Orange County workforce. (#5, 10)

Next Steps: Develop curriculum plan including phased implementation plan. (#5, 10)
Develop partnerships with felony-friendly employers. (#5, 10)

Action Items:	% Completed
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FY 2019-20

1	Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers.	<div style="width: 20%; background-color: yellow; border: 1px solid black;"></div>	20%
2	Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks.	<div style="width: 100%; background-color: green; border: 1px solid black;">Completed Oct 2019</div>	100%
3	Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
4	Develop a reentry housing strategy with relevant county and community stakeholders.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
5	Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody.	<div style="width: 30%; background-color: yellow; border: 1px solid black;"></div>	30%

PILLAR #3: IN-CUSTODY

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

FY 2022-23

6	Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.	<input type="text"/>	0%
7	Continued expansion of the "All-In" program for males and females based on program success and demand.	<input type="text"/>	0%
8	Implement case management program for high utilizers and other identified targeted groups.	<input type="text"/>	0%
9	Implement and maintain the reentry housing strategy with the understanding that it may evolve with the countywide housing strategy.	<input type="text"/>	0%
10	Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.	<input type="text"/>	0%

FY 2024-25

11	Revisit and improve the reentry housing strategy based on needs and County housing strategy.	<input type="text"/>	0%
12	Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.	<input type="text"/>	0%

PILLAR #4: REENTRY

Key: **Completed:** **In Progress:** **Challenged:**

Goal #1: Establish a Reentry System to Provide for Successful Re-Integration

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: County Executive Office with Health Care Agency & Sheriff-Coroner Department

Current Status: The Reentry Working Group subcommittees completed the mapping of resources and services for each different subset of individuals held in custody and released from the County's jails or juvenile facilities. Gaps were identified for a physical reentry facility for the adults released from custody and a need for transitional housing and reentry assistance for the juveniles released. An analysis was completed on existing county facilities and custody population trends and the CEO's Office is collaborating with OCSD and Probation to provide a detailed cost analysis of options, which include repurposing vacant areas of Juvenile Hall and relocating programs and utilizing the freed up space for the County's Reentry Center, a Juvenile Transitional Center, and a Workforce Development Center. (#2c, 2d, 2e)

Next Steps: Identify a timeline with an approximate cost analysis. Work within the Budget Process to address fiscal needs for implementation. (#2a-e)

Finalize analysis of the assessments gathered to identify when they are given and determine if any can be consolidated, information shared, or if they are essentially duplicative and not needed. (#2b)

Action Items:

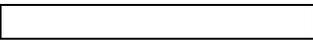
% Completed

FY 2019-20

1a	Inventory services/programs currently available within the County and through community providers for each different subset of individuals released from County Jail.		100%
1b	Identify services/programs needed post-custody but not available or not accessible.		80%
1c	Maintain a current listing of in-custody programs and map resources identified post-custody to ensure continuity of treatments/programs.		80%
1d	Create a current and maintained repository or uniformly shared resource where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.		10%
2a	Identify and coordinate the use of the various navigators and peer mentors currently utilized in the system to ensure consistency in services, information, and reduce redundancy in services.		20%
2b	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.		30%
2c	Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry.		70%
2d	Establish transportation services for individuals released from County Jail to services, day reporting centers, or other linked services.		50%

PILLAR #4: REENTRY

Key: **Completed:**  **In Progress:**  **Challenged:** 

2e	Develop a plan to phase in identified existing and available services and providers or reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.		10%
3	Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.		0%

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #1: Mental Health and Substance Use Disorder Support Services

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department and Probation Department

Current Status: The use of Parent Mentors is being explored. Current peers assigned to Juvenile Hall are predominantly serving the Youth Peer Partners yet providing some education to the parents. (#1)

Also, the use of Youth Peer Partners has been identified as the best way to maintain continuity when youth exit custody. Currently, there is a shortage of peer positions and assignments are being made based on severity of need. However, based on experience, this model is preferred to using dedicated therapists at this time. (#3)

A RFP was issued to cover BH training in schools over 3-year period with the resulting contract approved by the Board at the May 5th meeting.

In July 2020, the County will no longer have a contracted youth substance use disorder residential treatment program and will require a Request for Proposal process to obtain a new provider. As such, this has been identified as a challenge for the moment.

Action Item Updates:

- The Action Item to increase HCA BHS staff co-located in Probation's Supervision Offices was deleted. HCA will continue to work with Probation to obtain space where services are co-located but not necessarily in their Field Offices. (former #3)
- The use of Peer Mentors has been determined to be a more appropriate model than dedicated team of therapists to work with juveniles while detailed to post release. (#3)

Next Steps: HCA will complete the RFP process to secure a provider for youth substance use disorder treatment beds. (#4)

Action Items:	% Completed
FY 2019-20	
1 Explore the use of parent-partners to help de-stigmatize mental illness and provide support for parents with children experiencing mental illness.	Completed Oct 2019 ■ 100%
2 Expand BH presence in schools.	■ 50%
3 Explore how to increase HCA BHS staff co-located in Probation Supervision Offices.	■ 20%
3 Explore the dedication of a team of peer mentors therapists that works with the juveniles from in-custody to post-custody across juvenile custody facilities.	■ 20%
4 Assess the number of SUD residential treatment beds for this population and, if needed, determine how to increase the number of beds.	■ 0%
5 Explore remediation services for in-custody youth who are pending competency proceedings due to mental illness.	■ 50%

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

FY 2022-23

6	Create an implementation plan outlining the number of positions needed and addresses the expansion in phases, justification for the expansion, and impacts as a result of the staff expansion.	<input style="width: 80%;" type="text"/>	0%
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FY 2024-25

7	Ensure programs are effective and that staffing levels are adequate to achieve maximum impact. Make adjustments as necessary.	<input style="width: 80%;" type="text"/>	0%
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Goal #2: TAY Housing

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: Sheriff-Coroner Department and Probation Department

Current Status: The need for transitional housing for youth and TAY was identified by the Reentry Working Group subcommittee on juveniles. Potential space has been identified and is currently being assessed and analyzed for the cost to repurpose for transitional housing that would include this population. (#1, 2)

Next Steps: HCA will continue to look at coordinating with short-term residential therapeutic programs (STRTPs) and other partners to find options for the hard to place youth and TAY, which is the challenge. (#3)

Action Items:

% Completed

FY 2019-20

1	Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC.	■ <input style="width: 80%;" type="text"/>	20%
2	Develop a housing strategy specific for these populations.	<input style="width: 80%;" type="text"/>	0%
3	Identify and attract homes for placement of youth with mental illness, SUD, or CSEC, which are hard to place.	■ <input style="width: 80%;" type="text"/>	20%

FY 2022-23

4	Implement the housing strategy developed.	<input style="width: 80%;" type="text"/>	0%
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Goal #3: Targeted Attention to Juvenile/TAY High Utilizers

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Health Care Agency

Current Status: The data sharing platform project for the County is in progress with Phase 2 focused on the Community Corrections System of Care and the individuals that intersect with the other Systems of Care in the County.

Next Steps: Continue to monitor progress on Phase 1 of the data sharing/integration project and maintain readiness.

FY 2019-20

1	Complete an RFP to develop the data sharing/integration Scope of Work and RFP for consultant.	■ <input style="width: 80%;" type="text"/>	30%
2	Assemble a multi-disciplinary team to start coordinating care.	■ <input style="width: 80%;" type="text"/>	30%

FY 2019-20

3	Complete the development of the database/data warehouse and begin to roll out enhanced services/data sharing.	<input style="width: 80%;" type="text"/>	0%
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COURTS WORKING GROUP

Chaired by: Judge Kreber, Judge Motoike (Courts), Kim Engelby (CEO)

General Members:

Courts: Kelli Beltran, Kristal Valencia

DA: Jess Rodriguez

HCA: Jenny Hudson, Alicia Lemire, Annette Mugrditchian, Lilly Simmering, Dawn Smith

OCSJ: Lisa Von Nordheim

Prob: Bryan Prieto, Christy Ronald

Pub Def: Frank Bittar, Martin Schwarz, Sharon Petrosino

SSA: Mike Edmundson, An Tran

BOS: Chris Gaarder, [Austin Mejia](#), Montana Sudul

Last Meeting: December 19, 2019

No meetings currently scheduled. Email Update provided May 7, 2020

Status: The Courts Working Group has met twice and is focused on implementation of Pillar 2 Action Items as listed in the County's 2025 Vision.

The group is finalizing the documents defining the Collaborative Court programs, eligibility, and common terminology.

Next Steps: Data analysis on the offender population to determine the number of potential participants for the specialty courts and if any new courts would be beneficial.

Concerns: None at this time.

REENTRY WORKING GROUP

Chaired by: Bryan Prieto (Probation), Kim Engelby (CEO)

Members:

- CEO: Oana Cosma, Julia Rinaldi, Tim Corbett, Mat Miller
- Courts: Judge Motoike, Judge Kreber
- DA: Kimberly Doyle, Jess Rodriguez
- HCA: Andrew Duong, Jenny Hudson, Rachel Selleck, Lilly Simmering, Dawn Smith, Erin Winger
- OCCR: Julia Bidwell, Carma Lacy, Marie Vu
- OCSJ: Joe Balicki, Greg Boston, Gene Inouye, Dominic Mejico, Lisa Von Nordheim
- Prob: Sue DeLacy, Kathleen Green, Joanne Lozano, Regina Martinez, Steve Sandoval, Connie Schonert, Lisa Tafua, Cherie Ybarra
- Pub Def: Frank Bittar, Frank Davis, Sharon Petrosino
- SSA: Gail Araujo, Mike Edmundson, An Tran
- BOS: Chris Gaarder, [Austin Mejia](#), Montana Sudul

Subgroups	Juvenile/TAY	In-Custody	Post-Custody
CEO:	Julia Rinaldi	Oana Cosma	Kim Engelby
Courts:	Judge Motoike Judge Kreber	Kristal Valencia Kelli Beltran	Kristal Valencia Kelli Beltran
DA:	Kimberly Doyle	Jess Rodriguez	Jess Rodriguez
HCA:	Brett O'Brien, Dawn Smith	Joanne Lim, Erin Winger	Jenny Hudson, Joanne Lim
OCCR:	--	Carma Lacy	Carma Lacy, Renee Ramirez, Marie Vu
OCSJ:	Darren Braham	Joe Balicki, Lisa Von Nordheim	Joe Balicki, Lisa Von Nordheim
Prob:	Christy Ronald	Martin Corrales, Lisa Tafua	Kathleen Green, Connie Schonert
Pub Def:	Frank Davis	Frank Bittar, Frank Davis	Frank Davis, Laura Jose
SSA:	An Tran, Gail, Araujo	An Tran	An Tran
BOS:	Chris Gaarder, Montana Sudul	Chris Gaarder, Montana Sudul	Chris Gaarder, Montana Sudul

Last Meeting: The Reentry Working Group met on October 29, 2019 with the subgroups last meetings on January 22nd and 29th.
No meetings are currently scheduled. Email update provided to the group on May 7, 2020.

Status: The three subgroups formed to focus on the mapping of resources for each subset of individuals involved completed their task which also identified gaps/needs for each group. For adults, the biggest gap to be addressed immediately was for a Reentry Center and for juveniles, it was transitional housing and services. This was brought up to the management level and a proposal developed which is being worked through for costs and viability.

Next Steps: Share proposal with OCCJCC and begin cost analysis, timeline planning, etc., upon approval.

Concerns: None at this time.

LEGISLATION WORKING GROUP

Chaired by: Peter DeMarco, Kim Engelby (CEO)

General Members:

CEO: Julie Perkins

DA: Glenn Robison, Kimberly Edds

HCA: Rachel Selleck

OCCR: Mary Beth Anderson

OCSD: Ray Grangoff

Prob: Jennifer Palmquist

Pub Def: Martin Schwarz

SSA: Kristina Traw

Precision: Amy Jenkins, Nicole Wordelman

Last Meeting: March 12, 2020

Next Meeting scheduled for May 14, 2020

Status: This Working Group meets monthly and focuses on creating or proposing legislative strategies to facilitate the County efforts on the Integrated Services initiatives. This group is also a resource for the other established working groups and departments as other related issues have come up.

Next Steps: Meetings will continue monthly with close attention paid to the State budget process and pending legislative items.

Concerns: None at this time.

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSO	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

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