



# COUNTY OF ORANGE

## *OC CARES: JUSTICE REFORM THROUGH PREVENTION AND INTERVENTION*



2025 Vision  
Quarterly Status Report  
January - March 2021

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## Quarterly Report Summary

The Integrated Services - 2025 Vision strategic plan was adopted by the Board of Supervisors (Board) on October 22, 2019. This plan builds on the work started by Sheriff Sandra Hutchens through the Stepping Up Initiative, which sought to reduce unnecessary incarceration and recidivism in Orange County. The 2025 Vision links the county criminal justice system and our Systems of Care to provide inmates and at-risk individuals with the services they need to become self-determined and facilitate successful reentry.

To ensure a thorough examination of Orange County's criminal justice system, the 2025 Vision was built on five "pillars." Each pillar is made up of overarching "goals" assigned to specific departments that are tracked and implemented via "action items." The pillars:

1. **Prevention:** Developing public informational campaigns and interventions – particularly related to substance use and mental health – that divert people from involvement in the criminal justice system.
2. **Courts:** Strengthened coordination between county agencies and the courts, including an examination of potential adjustments to existing specialty courts.
3. **In-Custody:** Enhanced mental health and substance use programs, linkages to post-custody services, and training to prepare people for successful reentry.
4. **Reentry:** Developing a comprehensive system to ensure continuity in treatment for mental health and substance use disorders and promote positive outcomes.
5. **Juvenile & Transitional Aged Youth (TAY):** Expanded mental health services, substance use disorder treatments, and stable housing options for juveniles and TAY who have a high risk to enter or reenter the criminal justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), co-chaired by Supervisor Andrew Do and Supervisor Doug Chaffee. The OCCJCC includes county departments, Courts, and local law enforcement.

Implementation of the 2025 Vision is jointly led by a Director of Performance Management and Policy in the County Executive Office (CEO) and a Team Lead from the CEO Budget Office. Each OCCJCC stakeholder identifies senior staff to participate in working groups tasked with executing the 2025 Vision and recommending amendments to the OCCJCC for its consideration. Staff created Courts, Reentry, Juvenile & TAY, Legislation, and Data & Metrics working groups; and a general implementation working group to ensure coordination across departments.

The OCCJCC meets regularly to receive updates and collectively formulate initiatives in order to meet the needs of the target population. Revisions are approved by the OCCJCC are included in the County's Strategic Financial Plan and presented to the Board annually.

The following report provides a summary of the status of outstanding requests, highlights of this quarter's activities, and issues or proposed changes requiring OCCJCC guidance.

### **Status of Outstanding Council Requests**

The following is a listing of the requests made by OCCJCC that were outstanding or resulting from the last regularly scheduled meeting.

1. Establish a subgroup to provide an analysis of the OCCJCC-approved coordinated reentry plan and use of existing County facilities for implementation of the plan.  
*Status: In Progress. The subgroups were formed and began to tour the facilities proposed. Further analysis and alternatives are being explored with respect to the repurposing of the Juvenile Hall campus. OC Public Works is involved to help establish short- and long-term plans.*
2. Incorporate data to provide the needed information to make data driven decisions.  
*Status: In Progress. The County contracted with a data consultant firm to analyze the 2025 Vision Report and identify the core data elements to be tracked and reported to provide the needed information on the progress or impact of the programs identified in the Community Corrections System of Care. The Data Plan has been received and the core data elements identified are being refined by the data experts in the key stakeholder departments.*

### **Quarterly Highlights**

The impacts of the COVID-19 pandemic have caused delays in implementing some action items while providing an opportunity to expedite the mental health survey in Pillar #1. The Integrated Services Working Group is meeting monthly and reviewing the entire plan to ensure it is accurate with respect to action and completion timeline expectations. The following are highlights from this quarter's report.

#### **Pillar #1: Prevention**

- **Completed:** A countywide survey was conducted to gauge the public's awareness of mental health and services available. The survey also sought information on barriers to services and will be used as the baseline data for comparison with future surveys. (Goal #1)
- **Completed:** The public awareness campaign was launched to educate the public on the signs of mental illness and substance use, and how to interact when encountered. Goal #1)
- **Completed:** Resources and services available for behavioral health related crisis has been inventoried and is being implemented with an in-house 24/7 coordinated response as OC Links. (Goal #1)
- A central phone number and website that has been incorporated into the countywide campaign and tied to OC Links which will serve as the central point of linking resources and communications to ensure information is easily and readily accessible. (Goal #1)

- **Completed:** The Behavioral Health Campus, referred to as the Be Well Campus North, is fully constructed with services being phased in with full implementation anticipated in early Spring. (Goal #3)
- **Completed:** The roles and responsibilities of the former Homeless Liaison Officers have been enhanced to include response to behavioral health incidents. (Goal #4)
- **Completed:** A pilot program was launched that actively collaborates with HCA to properly respond and follow up to behavioral health related calls for service. In addition, calls for service related to mental illness are tracked in the system to facilitate data reporting and analysis in the future. (Goal #4)
- Significant progress has been made to link data to the County's data integration platform (SOCDIS). The outgoing interface has been completed and piloted in South Patrol with their pilot program. Standardized reports on the number of mental health related calls, outcomes, and services/resources provided have been created and will be tested once sufficient data has been collected. Discussions currently center on the data elements, authorization forms, and identifying the high utilizers. (Goal #4)

## **Pillar #2: Courts**

- The Collaborative Courts are preparing for piloting a program that is expected to provide for more efficient collection, sharing and utilization of data in Whatever It Takes (WIT) Mental Health Court. The plan is to pilot the program in WIT Court this year and expand it to all Collaborative Court programs in Q1 2022. (Goal #1)
- There is a work group formulating plans for the potential expansion of the Homeless Outreach Collaborative Court for what is expected to produce the more efficient and effective handling of infraction and misdemeanor cases of our homeless population throughout the County. (Goal #2)
- **Completed:** The program and services offered in the Juvenile Specialty Courts has been identified. (Goal #3)
- Demand for additional Juvenile Specialty Courts has resulted in the need for Family Treatment Court that would operate out of the child welfare courts and work with families where children were removed due to substance use allegations against the parents. Also in the planning phase is a dual jurisdiction specialty court for youth involved with the Social Services Agency and Probation. (Goal #3)
- Significant progress was made in identifying the diversion programs currently utilized. In addition, although the Collaborative Courts are post-plea courts by definition, not diversion courts, there is a work group formulating plans to include mental health diversion motions and cases in our Collaborate Courts for what is expected to produce a more efficient and effective handling of these matters and a corresponding expansion of our existing Mental Health Collaborative Court programs. (Goal #4)
- The Collaborative Court Steering Committee will meet quarterly and the next meeting is scheduled for April 20, 2021. (Goal #5)

### **Pillar #3: In-Custody**

- **Completed:** Construction of the Intake and Release Center's Triage area has been completed and the nurses have moved into the space. (Goal #1)

### **Pillar #4: Reentry**

- All known assessment tools utilized in and post custody were shared with the data integration team to be incorporated into SOCIDS to streamline the information gathering process. (Goal #1)
- **Completed:** Processes are in place to provide individuals needed identification, public assistance, and Medi-Cal benefits as they reintegrate into the community. (Goal #1)

### **Pillar #5: Juvenile & TAY**

- Significant progress has been made with the designated TAY shelter. Construction is wrapping up and operations are anticipated to begin June 2021. (Goal #2)

## **Proposed Revisions to the Integrated Services 2025 Vision**

### **Pillar #1: Prevention**

No proposed changes.

### **Pillar #2: Courts**

No proposed changes.

### **Pillar #3: In-Custody**

Goal #1: The Action Item pertaining to the remodeling of the private intake and BH modules is proposed to be revised to report on the private intake and BH modules separately. The BH modules will be reported under a subsequent Action Item pertaining to additional MH housing.

### **Pillar #4: Reentry**

No proposed changes.

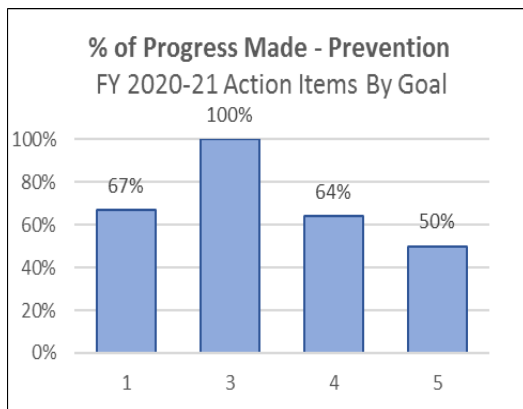
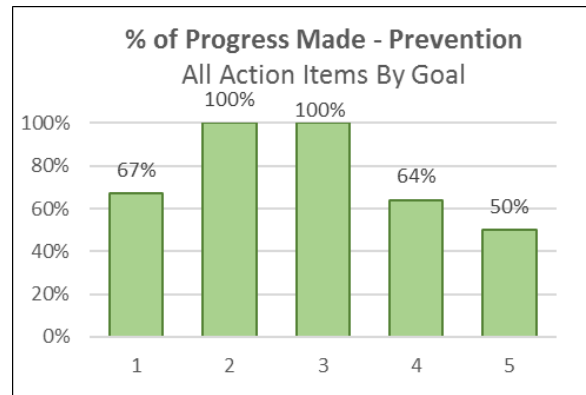
### **Pillar #5: Juvenile & TAY**

No proposed changes.

# Status of Goals Summary

As of March 2021

## PILLAR #1: PREVENTION



**Goal 1:** Increase Public Awareness of Various Mental Health and Substance Abuse Topics and Resources

**Goal 2:** Increase Staffing Resources to Address Increased Demands for Mental Health Services

**Goal 3:** Behavioral Health Services Campus

**Goal 4:** Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address the training, response, and analytics.

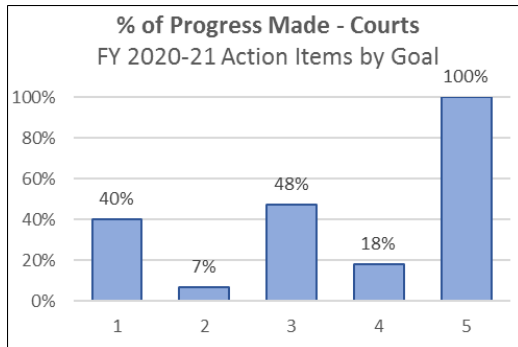
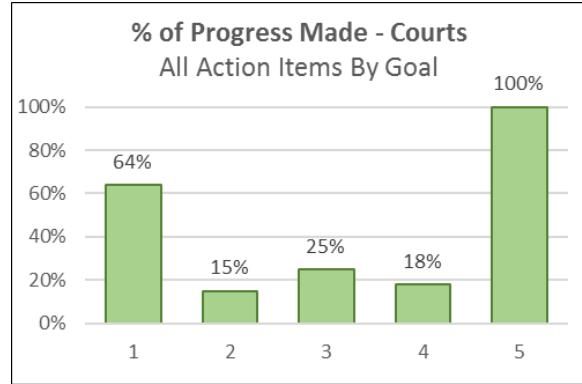
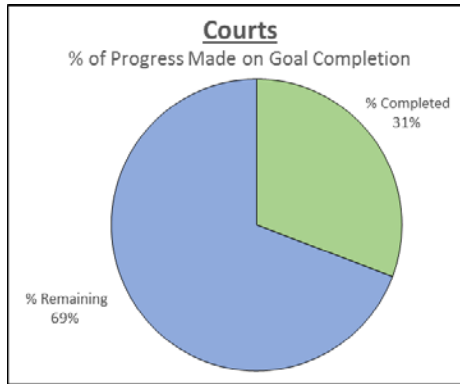
**Goal 5:** Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.

Goal	Action Item	FY 2020-21 Action Item Description	%
1	1c	Survey residents and clients to assess general well-being, awareness of support systems or available programs, and to identify barriers to access that may exist. This will serve as baseline data to measure the effectiveness of the public information campaign.	100%
1	2a	Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance abuse, how to interact when encountered, and how to access support or services.	100%
3	2	Complete construction of facility and implement programs developed.	100%
4	1	Designate a Behavioral Health Liaison in OCSD's Operations and In-Custody Divisions to coordinate department efforts with other stakeholder departments and oversee implementation of 2025 Vision within the Sheriff's Department.	100%
4	2	Obtain POST certification for Crisis Intervention Training (CIT) and implement into POST training program with a plan to address department's needs.	100%

4	3	Analyze and expand the roles and responsibilities of the existing Homeless Liaison Officers to utilize to assist and address behavioral health-related response calls and follow up.	100%
4	4	Collaborate with the Health Care Agency to designate and implement a dedicated PERT or PERT-like model to facilitate with follow up to behavioral health-related calls and case management of identified high-utilizers.	100%
4	5	Implement a pilot program in OCSD that incorporates a multi-resourced approach to address response calls involving mentally ill individuals. This includes CIT-trained OCSD deputies collaborating with HCA's designated response team for care coordination and case management.	30%
4	6	Implement a policy to add an identifier to be able to track response calls that are related to mental health issues with the ability to analyze quantity of calls as well as outcomes.	100%
4	7	Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outreach grid for countywide use by law enforcement personnel. Determine the platform to use for full implementation.	100%
4	8	Develop an application with an incoming and outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care.	80%
4	9	Develop training for the application and implement the use within OCSD's pilot program in South Patrol to test and improve prior to further deployment.	80%
4	10	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	90%
5	1	Establish a Case Management Committee to manage the policies involved, processes and services utilized by all responders and care coordination activities within SOCDIS application and CARE Plus Program.	50%



## PILLAR #2: COURTS



**Goal 1:** Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness.

**Goal 2:** Explore Expansion of Adult Specialty Courts

**Goal 3:** Explore Expansion of Juvenile Specialty Courts

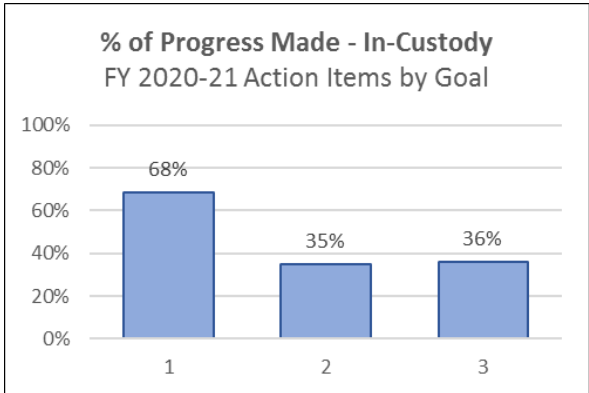
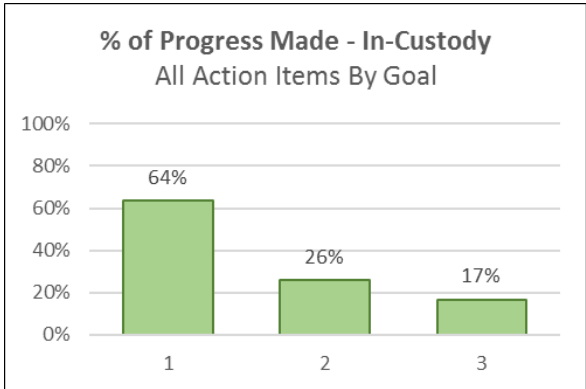
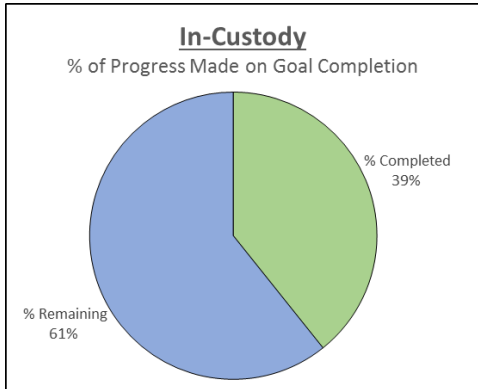
**Goal 4:** Identify, Develop and Implement Diversion Options within the Adult Court System.

**Goal 5:** Establish a Standing Collaborative Committee.

Goal	Action Item	FY 2020-21 Action Item Description	%
1	1c	Develop a current list of requirements for successfully completing a collaborative court program.	100%
1	2a	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people.	10%
1	2b	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.	10%
2	1b	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.	10%
2	1c	Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.	0%
2	2	Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	10%
3	1a	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.	50%
3	1b	Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address.	100%
3	1c	Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court.	30%
3	2	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	10%
4	1a	Identify all programs that would be considered "diversion" applicable for the court system (i.e. Specialty Courts, AB1810, or PC1000)	80%

4	1b	Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems.	10%
4	1c	Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems.	0%
4	2	Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable.	0%
4	3	Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs.	0%
5	1	Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely.	100%

**PILLAR #3: IN-CUSTODY**



**Goal 1:** Enhance Mental Health and Substance Use Treatment Services In-Custody.

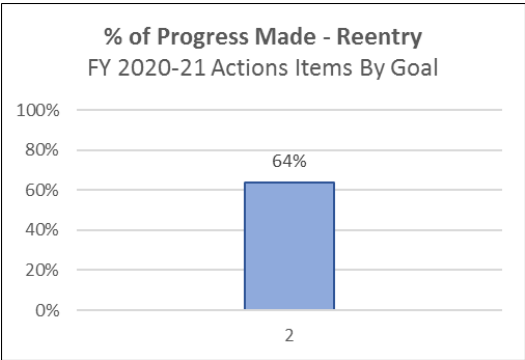
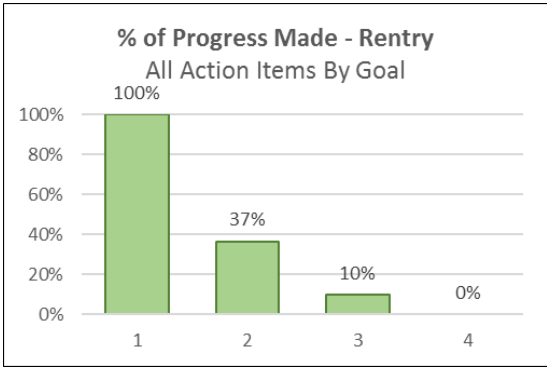
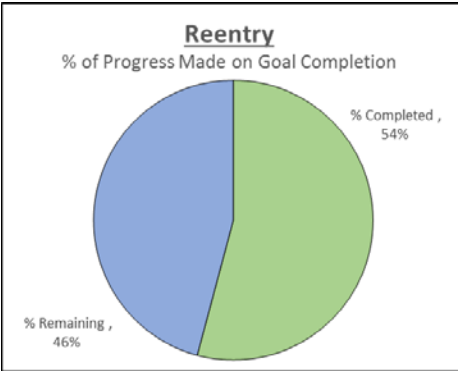
**Goal 2:** Establish Specialized In-Custody Housing.

**Goal 3:** Enhance Inmate Programming Services.

Goal	Action Item	FY 2020-21 Action Item Description	%
1	1	Remodel County Jail facilities to provide dedicated space for private intake and BH modules to ensure HIPAA compliance.	100%
1	2a	Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming.	100%
1	2b	Create BH Modules and additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder.	70%

1	3	Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care.	100%
1	4	Increase CHS and OCSD staff to provide the appropriate staffing levels at the new LPS and mental health units and allow for increased number of therapeutic groups available.	50%
1	5	Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies.	100%
1	6	Provide staff training on MAT for inmates diagnosed with opiate use disorder.	100%
1	7	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days.	90%
1	8	Analyze and increase OCSD staffing levels at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.	0%
1	9	Increase Crisis Intervention Training (CIT) for OCSD custody command staff.	100%
1	10	Increase the number of Deputy Sheriffs who are trauma-informed care trainers.	10%
1	11	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	0%
2	2	Explore the creation of a housing module specific for the emerging youth population.	50%
2	3	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences.	20%
3	1	Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers.	30%
3	2	Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks.	100%
3	3	Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry.	20%
3	4	Develop a reentry housing strategy with relevant county and community stakeholders.	0%
3	5	Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody.	30%

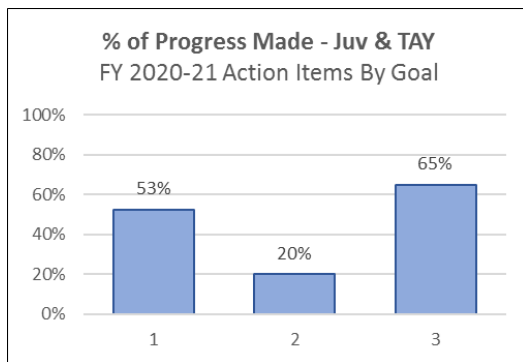
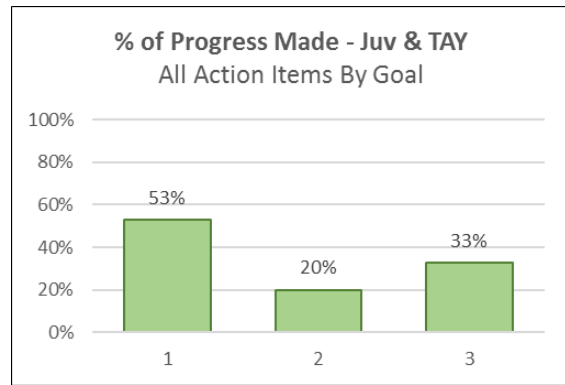
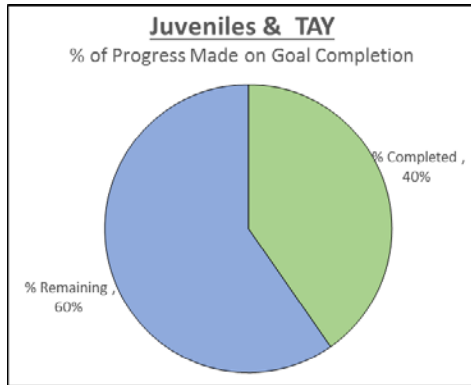
**PILLAR #4: REENTRY**



- Goal 1:** Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.
- Goal 2:** Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration.
- Goal 3:** Implement Communication Strategy.
- Goal 4:** Establish Ongoing Oversight.

Goal	Action Item	FY 2020-21 Action Item Description	%
2	1	Establish a subgroup of stakeholders to provide input on the services and processes to put in place and direction needed to be taken.	100%
2	2	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.	50%
2	3	Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry.	100%
2	4	Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.	10%
2	5	Identify and assess potential sites and providers to meet projected needs to implement programs/services.	60%

**PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH**



**Goal 1:** Mental Health and Substance Use Disorder Support Services.

**Goal 2:** TAY Housing.

**Goal 3:** Targeted Attention to Juvenile/TAY High Utilizers.

Goal	Action Item	FY 2020-21 Action Item Description	%
1	2	Assess the number of SUD residential treatment beds for this population and, if needed, determine how to increase the number of beds.	100%
1	3a	Explore remediation services for in-custody youth who are pending competency proceedings due to mental illness.	100%
1	3b	Implement coordinated remediation services for in-custody youth who are pending competency proceedings due to mental illness.	10%
2	1	Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC.	40%
2	2	Develop and implement a housing strategy specific for these populations.	0%
2	3	Identify and attract homes for placement of youth with mental illness, SUD, or CSEC, which are hard to place.	20%
3	1	Integrate identified databases into the County's System of Care Data Integration System (SOCDIS).	80%
3	2	Assemble a multi-disciplinary team to start coordinating care.	50%

# Appendix A: Working Group Status

Director of Performance Management and Policy: Liz Guillen-Merchant

Budget Team Lead: Kim Engelby

<b>INTEGRATING SERVICES WORKING GROUP</b>	
<b>Chaired by:</b>	Kim Engelby, Liz Guillen-Merchant (CEO)
<b>General Members:</b>	
Courts:	Judge Thomas Delaney, Judge Joanne Motoike, Judge Mary Kreber
DA:	Jess Rodriguez
HCA:	Annette Mugrditchian, Erin Winger
OCCR:	Carma Lacy
OCPW:	Tim Corbett
OCSD:	Rich Koenig, Nate Wilson
Prob:	Bryan Prieto
Pub Def:	Frank Bittar
SSA:	An Tran
BOS:	Paulette Chaffee, Chris Gaarder, Jessica Guerrero
<b>Last Meeting:</b>	March 17, 2021 Meetings scheduled monthly. Next meeting is scheduled for April 21, 2021.
<b>Status:</b>	The Integrating Services Working Group focuses on the entire 2025 Vision and provides monthly updates for the group and facilitates implementation efforts.  Received presentations on the Be Well campus (HCA), OC Links (HCA), and the TRANSFR program for juveniles and job readiness (OCCR).
<b>Next Steps:</b>	Continue to move forward with Action Items identified for FY 2020-21.
<b>Concerns:</b>	None at this time.

## COURTS WORKING GROUP

**Chaired by:** Judge Delaney, Judge Motoike (Courts), Kim Engelby (CEO)

**General Members:**

Courts: Kelli Beltran, Kristal Valencia, Judge Thomas, Delaney, Judge Joanne Motoike, Judge Mary Kreber

DA: Jess Rodriguez

HCA: Jenny Hudson, Alicia Lemire, Annette Mugrditchian, Dawn Smith

OCSD: Lisa Von Nordheim, Rich Koenig

Prob: Bryan Prieto, Christy Ronald, Catherine Stiver

Pub Def: Frank Bittar

SSA: Sumit Sapra

BOS: Paulette Chaffee, Chris Gaarder, Jessica Guerrero

**Last Meeting:** March 8, 2021

Meetings scheduled for every other month. Next meeting is scheduled for May 11, 2021.

**Status:** The Courts Working Group is focused on implementation of Pillar 2 Action Items as listed in the County's 2025 Vision.

Received and discussed diversion options offered by the DA's Office. The Courts are working with key stakeholders to clarify the criteria to apply to determine those eligible to analyze capacity demand and availability.

**Next Steps:** Continue with the capacity analysis.

**Concerns:** None at this time.

## REENTRY WORKING GROUP

**Chaired by:** Bryan Prieto (Probation), Kim Engelby, Liz Guillen-Merchant (CEO)

**Members:** The Reentry Working Group has been established with one subgroup devoted to the Juvenile and TAY needs and one for the Adult reentry needs with members as listed below:

Subgroups	Juvenile/TAY	Adult
Courts:	Judge Joanne Motoike	Kristal Valencia
DA:	Kimberly Doyle	Jess Rodriguez
HCA:	Brett O'Brien, Dawn Smith	Jenny Hudson, Joanne Lim, Erin Winger
OCCR:	Renee Ramirez	Carma Lacy, Marie Vu
OCSD:	Darren Braham	Joe Balicki, Lisa Von Nordheim
Prob:	Christy Ronald, Daniel Hernandez	Joycelyn Durk
Pub Def:	Laura Jose, Darren Thompson	Frank Bittar, Frank Davis
SSA:	Gail Araujo, Kim Ragen	Gail Araujo, Mike Edmundson
BOS:	Paulette Chaffee, Chris Gaarder, Jessica Guerrero	Paulette Chaffee, Chris Gaarder, Jessica Guerrero
<b>Last Meeting:</b>	The Reentry Subgroups met on October 19, 2020, and discussed the facilities planned for repurposing for the County's reentry proposal. Whereas the adult subgroup found the proposal met all needs, the juvenile group had some concerns. Meetings will continue after discussion with OCPW on available short and long-term options. The meeting and tour with OCPW was delayed due to COVID concerns and occurred on March 24 <sup>th</sup> .	
<b>Status:</b>	Short and long-term plans are being coordinated with OCPW.	
<b>Next Steps:</b>	Assess existing buildings at Juvenile Hall and determine options for short and long-term uses aligned with the 2025 Vision.	
<b>Concerns:</b>	None at this time.	



## JUVENILE & TAY WORKING GROUP

**Chaired by:** Judge Joanne Motoike (Courts), Bryan Prieto (Probation)

**General Members:**

CEO Kim Engelby, Liz Guillen-Merchant  
Courts: Kelli Beltran  
DA: Kimberly Doyle  
HCA: Dawn Smith  
OCCR: Carma Lacy  
OCSD: Rich Koenig, Nate Wilson  
Prob: Daniel Hernandez  
Pub Def: Laura Jose  
SSA: An Tran  
BOS: Paulette Chaffee, Chris Gaarder, Jessica Guerrero

**Last Meeting:** February 22, 2021

This is a new Working Group with meetings scheduled for every other month. Next meeting is scheduled for April 26, 2021.

**Status:** The Juvenile & TAY Working Group is focused on implementation of the Action Items for all pillars listed in the County's 2025 Vision as it pertains to the juvenile and TAY populations.

Focused on the purpose and scope of the group and briefly reviewed each pillar within the 2025 Vision Report.

**Next Steps:** Finish discussions on scope of the group to determine how to support other groups focused on the same population.

**Concerns:** None at this time.

<b>LEGISLATION WORKING GROUP</b>	
<b>Chaired by:</b>	Peter DeMarco, Kim Engelby (CEO)
<b>General Members:</b>	CEO: Julie Perkins DA: Glenn Robison, Kimberly Edds HCA: Rachel Selleck, Torhon, Barnes (eff 12-2020) OCCR: Mary Beth Anderson OCSD: Ray Grangoff Prob: Jennifer Palmquist Pub Def: Martin Schwarz SSA: Alyson Piguee, Kristina Traw Precision: Amy Jenkins, Nicole Wordelman BOS: Veronica Carpenter, Chris Gaarder, Paulette Chaffee, Jessica Guerrero
<b>Last Meeting:</b>	March 11, 2021 Next Meeting scheduled for May 13, 2021
<b>Status:</b>	This Working Group modified its meeting schedule to every other month. This group focuses on policies and legislative that may have an impact of the County efforts on the Integrated Services initiatives. This group is also a resource for the other established working groups and departments as other related issues have come up.  Recent updates provided include: SB 106 (reintroduced SB 665 for MHSA use in-custody), SB 823 (Juvenile Justice Realignment); AB 1869 (Criminal Fees).
<b>Next Steps:</b>	Meetings will continue every other month with close attention paid to budget and legislative actions impacting the Community Corrections System of Care.
<b>Concerns:</b>	None at this time.

<b>DATA &amp; METRICS WORKING GROUP</b>	
<b>Chaired by:</b>	Greg Boston (OCSD), Kim Engelby, Liz Guillen-Merchant (CEO)
<b>General Members:</b>	Courts: Kristal Valencia, Nicole Le, Kelli Beltran DA: Katie Parsons, Jess Rodriguez HCA: Natalie Dempster, Irfan Khan, Erin Winger, Joanne Lim, Sharon Ishikawa, Dawn Smith OCSD: Crystal Null Prob: Marya Foster, Cheryl Sannebeck, Lisa Sato BOS: Chris Gaarder
<b>Last Meeting:</b>	February 10, 2021 Next Meeting is to be determined.
<b>Status:</b>	This is a newly established Working Group to address and implement the Data Plan received from the County's Data Consultants.  A listing of 40+ Core Data Indicators identified from an analysis of the County's 2025 Vision Report was received from the contracted consultants. This Working Group reviewed each and identified specific metric applicable for the County and stakeholders.
<b>Next Steps:</b>	Feedback is pending on the summarization of the Core Data Indicators and format for reporting is being developed.
<b>Concerns:</b>	None at this time.

## Appendix B: Contact Listing

<b>CONTACT LISTING</b>			
Name	Title	Phone	Email
<b>County Executive Office</b>			
Engelby, Kimberly	Budget Team Lead	714.834.7487	kimberly.engelby@ocgov.com
DeMarco, Peter	Legislative Affairs Director	714.834.5777	peter.demarco@ocgov.com
Guillen-Merchant, Liz	Director of Performance Management and Policy	714.834.6836	elizabeth.guillen-merchant@ocgov.com
Meeh, Karalyn	Budget Program Manager	714.834.6054	Karalyn.meeh@ocgov.com
Perkins, Julie	Legislative Affairs Manager	714.834.4324	julie.perkins@ocgov.com
Rinaldi, Julia	Budget Program Manager	714.834.5302	julia.rinaldi@ocgov.com
Simmering, Lilly	Deputy County Executive Officer	714.834-6234	lilly.simmering@ochca.com
<b>OC Courts</b>			
Beltran, Kelli	Juvenile Court Operations Manager	657.622.5520	kjbeltran@occourts.org
Delaney, Thomas	Collaborative Court Supervising Judge	657.622.5863	tdelaney@occourts.org
Kreber, Mary	Superior Court Judge	--	mkreber@occourts.org
Motoike, Joanne	Presiding Judge, Juvenile Court	--	jmotoike@occourts.org
Valencia, Kristal	Unit Manager, Collaborative Courts	657.622.7823	kvalencia@occourts.org
<b>District Attorney</b>			
Doyle, Kimberly	Assistant District Attorney	714.935.7438	kimberly.doyle@da.ocgov.com
Edds, Kimberly	Public Information Officer	714.347.8405	kimberly.edds@ocdapa.org
Robison, Glenn	Director of Administrative Services	714.347.8778	glenn.robison@da.ocgov.com
Rodriguez, Jess	Assistant District Attorney	714.834.3952	jess.rodriguez@da.ocgov.com
<b>Health Care Agency</b>			
Barnes, Torhon	Chief of Staff	714.834.5109	tbarnes@ochca.com
Chau, Clayton	HCA Director	714.834.2830	cchau@ochca.com
Lim, Joanne	Chief of Operations CHS	714.834.5518	jolim@ochca.com
Mugrditchian, Annette	Chief of Operations BHS	714.834.5026	amugrditchian@ochca.com
Nagel, Jeff	Agency Director, BHS	714.834.7024	jnagel@ochca.com
Winger, Erin	Agency Director, CHS	714.834.5404	ewinger@ochca.com
<b>OC Community Resources</b>			
Anderson, Mary Beth	Assistant to the Director	714.480.2948	marybeth.anderson@occr.ocgov.com
Bidwell, Julia	Director, Housing & Community Development	714.480.2991	julia.bidwell@occr.ocgov.com
Lacy, Carma	Director of Workforce Development	714.480.6420	carma.lacy@occr.ocgov.com
<b>Orange County Sheriff-Coroner Department</b>			
Balicki, Joseph	Assistant Sheriff	714.647.1839	jblicki@ocsd.org
Boston, Greg	Director of Inmate Services Division	714.939.4848	gboston@ocsd.org
Grangoff, Ray	Chief of Staff	714.647.1834	rgrangoff@ocsd.org
Koenig, Rich	Lieutenant	tbd	rpkoenig@ocsd.org
Von Nordheim, Lisa	Commander	714.647.4196	lvonnordheim@ocsd.org
Wilson, Nathan	Lieutenant	714.292.0538	nlwilson@ocsd.org

## CONTACT LISTING

Name	Title	Phone	Email
<b>Probation</b>			
Hernandez, Daniel	Chief Deputy Probation Officer	714.645.7004	daniel.hernandez@prob.ocgov.com
Prieto, Bryan	Assistant Chief Probation Officer	714.645-7002	bryan.prieto@prob.ocgov.com
Stiver, Catherine	Chief Deputy Probation Officer	714.645.7013	catherine.stiver@prob.ocgov.com
<b>Public Defender</b>			
Bittar, Frank	Assistant Public Defender	657.251.8821	frank.bittar@pubdef.ocgov.com
Davis, Frank	Director, Alternate Defender	657.251.8725	frank.davis@altdef.ocgov.com
Jose, Laura	Senior Assistant Public Defender	657.251.7932	laura.jose@pubdef.ocgov.com
Schwarz, Martin	Public Defender (Interim)	657.251.8874	martin.schwarz@pubdef.ocgov.com
<b>Social Services Agency</b>			
Tran, An	Assistant Director, SSA	714.541.7707	an.tran@ssa.ocgov.com
Traw, Kristina	Legislative Manager, SSA	714.245.6049	kristina.traw@ssa.ocgov.com
Edmundson, Mike	Deputy Division Director	714.541.7766	mike.edmundson@ssa.ocgov.com
Araujo, Gail	Deputy Division Director	714.403.5195	gail.araujo@ssa.ocgov.com
Sapra, Sumit	Deputy Division Director	714.541.7787	sumit.sapra@ssa.ocgov.com
Ragen, Kim	Deputy Division Director	714.935.6995	kim.ragen@ssa.ocgov.com
Piguee, Alyson	Deputy Division Director	714.245.6190	alyson.piguee@ssa.ocgov.com
<b>Board of Supervisors</b>			
Gaarder, Chris	Supervisor Do's Office	714.834.3110	chris.gaarder@ocgov.com
Chaffee, Paulette	Supervisor Chaffee's Office	714.834.3440	paulette.chaffee@ocgov.com
Guerrero, Jessica	Supervisor Chaffee's Office	714.834.3440	jessica.guerrerol@ocgov.com

# Appendix C: Core Data Indicators

## Placeholder for Reporting of Data and Metrics Adult Community Corrections System

### **Demographics**

*Provide general information regarding the adult population in the Community Correction System of Care, such as number with mental illness, SUD, Co-Occurring; number of high utilizers, etc.*

### **Capacity of System**

*Number of calls received for referrals or service; needs for housing/programs; number of days for evaluations to enter programs; delays due to lack of space in directed programs; utilization of reentry centers (when established)*

### **Diversion Options & Programs**

*Capacity limits and space available for identified diversion programs; number of individuals taken to the Be Well campus (family/LLE); number of individuals released on supervision; number of successful completions/unsuccessful completions.*

### **Linkages to Services & Engagement**

*Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; enrollments in inmate services programs; number released with/without public assistance benefits & discharge/treatment plans.*

### **Return to Justice System**

*Number of individuals/program participants with new charges filed within 1/2/3 years or pretrial release or completion of sentence; number convicted on new charges within 1/2/3 years; number with warrant or sanctions imposed during program; number of individuals in custody due to violation (including type).*

### **Community Reintegration**

*Number of successful completions of court programs (i.e. drug court); number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.*

### **Client Feedback**

*Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.*

### **Comparative Averages**

*National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.*

## **Placeholder for Reporting of Data and Metrics Juvenile & TAY Community Corrections System**

### **Demographics**

*Provide general information regarding the juvenile and TAY population in the Community Correction System of Care. This will be aggregate data due to the challenges with reporting of this age group.*

### **Capacity of System**

*Number of juveniles/TAY screened and identified with mental illness of SUD; number of days to complete suitability determination for specialty courts eligibility; number of youth placed with families, STRPs, or other living arrangements.*

### **Diversion Options & Programs**

*Capacity limits and space available for identified diversion programs; number of successful completions/unsuccessful completions.*

### **Linkages to Services & Engagement**

*Number of days from referral to placement/appointment; number of individuals who make it to the 1st/2nd/3rd appointments; number of successful completions; number released with/without public assistance benefits & discharge/treatment plans.*

### **Return to Justice System**

*Number of juveniles/TAY that return to custody within 1/2/3 years of release either for new charges or new convictions*

### **Community Reintegration**

*Number of successful completions of programs; number released who obtained job certifications/training - found employment - maintained employment at 6 months, 1/2/3 years; number obtained GRE/HS diploma or enrolled in community college; number moved to more stable housing.*

### **Client Feedback**

*Annual survey measuring awareness and identifying barriers; request for feedback from individuals or families receiving or referred to services.*

### **Comparative Averages**

*National or industry averages to use for comparison. May include rates of SMI/SUD/homelessness; return to justice; types of crimes.*

## Appendix D: Common Acronyms

### Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSD	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

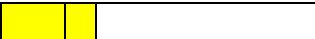

## Appendix E: Status Details

PILLAR #1: PREVENTION			
Key:	Completed: <span style="color: green;">■</span>	In Progress: <span style="color: yellow;">■</span>	Challenged: <span style="color: red;">■</span>
<b>Goal #1:</b> Increase Public Awareness of Various Mental Health and Substance Abuse Topics and Resources			
Vision 2025 Target Date: <span style="color: blue;">June 30, 2023 (FY 2022-23)</span>			
Lead Agency: <span style="color: blue;">Health Care Agency (HCA)</span>			
<b>Action Items:</b>			<b>% Completed</b>
<b>FY 2019-20</b>			
1a	Create a list of County resources for individuals experiencing a BH crisis.	<span style="background-color: green; color: white; padding: 2px;">Completed Oct 2019</span>	100%
1b	Survey current clients accessing services to determine if the services are meeting their needs.	<span style="background-color: green; color: white; padding: 2px;">Completed Mar 2020</span>	100%
<b>FY 2020-21</b>			
1c	<p>Survey residents and clients to assess general well-being, awareness of support systems or available programs, and to identify barriers to access that may exist. This will serve as baseline data to measure the effectiveness of the public information campaign.</p> <p><span style="color: blue;">Status: Completed.</span> A survey was conducted to assess the impact of COVID-19 on the well-being of Orange County residents ages 18 and older that included identifying informal supports used to help manage stress and emotions, whether they have thought about getting help for their stress or emotions from a healthcare provider, and what barriers to accessing this help they have encountered, if any. The survey was conducted in December and focused to reach OC residents not currently connected to services. A comparable survey for parents of youth ages 4-17 years was also deployed. This will provide baseline data needed for future assessments.</p>	<span style="background-color: green; color: white; padding: 2px;">Completed Mar 2021</span>	100%
2a	<p>Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance abuse, how to interact when encountered, and how to access support or services.</p> <p><span style="color: blue;">Status: Completed.</span> HCA contracted with an ad firm to relaunch the Stigma Free OC website/promotional campaign, which promoted COVID-related mental health supports including an updated website. This is in addition to the adult opiate informational campaign and the promotional campaigns linked with the Angels Baseball organization.</p>	<span style="background-color: green; color: white; padding: 2px;">Completed Mar 2021</span>	100%



FY 2021-22			
2b	<p>Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.</p> <p>Status: Baseline data was obtained through the survey process and future surveys are being planned.</p>	<div style="width: 20%; height: 15px; background-color: yellow;"></div>	20%
3a	<p>Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities.</p> <p>Status: Completed. HCA is pending implementation of an in-house 24/7 coordinated resource/response as OC Links. All services have been inventoried and consist of triage, outreach &amp; engagement, and residential treatment.</p>	Completed Mar 2021	100%
3b	<p>Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.</p> <p>Status: A training program has been implemented by the Orange County Sheriff's Department (OCSD) through Santiago Community College which includes relevant crisis training for deputies (in-custody and patrol) and dispatchers. Current delay due to COVID and the availability of in-person training. Virtual options are being explored.</p>	<div style="width: 50%; height: 15px; background-color: yellow;"></div>	50%
3c	<p>Incorporate the use of the phone number and website into the countywide campaign.</p> <p>Status: HCA has established OC Links as the central point of contact 24 hours a day, 7 days a week, and continues to include all the proper links, resources and communications to ensure the information is easily and readily accessible. They will continue to work with community providers to enhance inventory listings.</p>	Completed Mar 2021	100%
FY 2022-23			
4a	<p>Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts.</p> <p>Status: No reportable action taken at this time.</p>	<div style="width: 0%; height: 15px; background-color: yellow;"></div>	0%
4b	<p>Ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.</p> <p>Status: No reportable action taken at this time.</p>	<div style="width: 0%; height: 15px; background-color: yellow;"></div>	0%

<b>Goal #2: Increase Staffing Resources to Address Increased Demands for Mental Health Services</b>		
Vision 2025 Target Date: <a href="#">June 30, 2020 (FY 2019-20)</a>		
Lead Agency: <a href="#">Health Care Agency with Sheriff-Coroner Department</a>		
<b>Action Items:</b>	<b>% Completed</b>	
<b>FY 2019-20</b>		
1	Analyze current CAT & PERT teams to determine whether they are at an appropriate level to provide timely response to law enforcement and the community.	Completed Oct 2019 100%
2	Reach out to cities/entities not utilizing CAT or PERT teams and determine most appropriate model for utilization of services.	Completed Oct 2019 100%
3	Expand CIT Training for OCSD, LLE's or other first responders who are likely to encounter individuals experiencing a BH crisis.	Completed Mar 2020 100%
<b>Goal #3: Behavioral Health Services Campus</b>		
Vision 2025 Target Date: <a href="#">June 30, 2021 (FY 2020-21)</a>		
Lead Agency: <a href="#">Health Care Agency</a>		
<b>Action Items:</b>	<b>% Completed</b>	
<b>FY 2019-20</b>		
1	Identify a site and develop a plan with community partners/providers to build the facilities and develop the programming.	Completed Mar 2020 100%
<b>FY 2020-21</b>		
2	Complete construction of facility and implement programs developed. Status: Completed. Construction has been completed and services have been phased in and is operational.	Completed Mar 2021 100%
<b>Goal #4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff's Department to address training, response, and analytics.</b>		
Vision 2025 Target Date: <a href="#">June 30, 2023 (FY 2022-23)</a>		
Lead Agency: <a href="#">Sheriff-Coroner Department with Health Care Agency</a>		
<b>Action Items:</b>	<b>% Completed</b>	
<b>FY 2020-21</b>		
<b>TRAINING</b>		
1	Designate a Behavioral Health Liaison in OCSD's Operations and In-Custody Divisions to coordinate department efforts with other stakeholder departments and oversee implementation of 2025 Vision within the Sheriff's Department.	Completed Dec 2020 100%
2	Obtain POST certification for Crisis Intervention Training (CIT) and implement into POST training program with a plan to address department's needs.	Completed Dec 2020 100%

<b>RESPONSE</b>			
3	Analyze and expand the roles and responsibilities of the existing Homeless Liaison Officers to utilize to assist and address behavioral health-related response calls and follow up. Status: Completed. OCSD implemented changes to the roles of the Homeless Liaison Officers (HLO) to include response to BH incidents and has ensured all HLOs are receiving the necessary training. The current focus is on mental health related calls and will be expanded to include substance use issues.	Completed Mar 2021	100%
4	Collaborate with the Health Care Agency to designate and implement a dedicated PERT or PERT-like model to facilitate with follow up to behavioral health-related calls and case management of identified high-utilizers. Status: Completed. OCSD has collaborated with HCA-BHS and established a BH response team to provide assistance and follow up with individuals involved in behavioral health related calls. In addition, calls for service are being tracked in order to obtain the needed data to support future decisions.	Completed Mar 2021	100%
5	Implement a pilot program in OCSD that incorporates a multi-resourced approach to address response calls involving mentally ill individuals. This includes CIT-trained OCSD deputies collaborating with HCA's designated response team for care coordination and case management. Status: The structure and training plans for the program are being developed. A kickoff meeting was held on 3/30/21 and included OCSD, HCA, NAMI, and fire departments. In addition, in April, the team will be visiting with representatives in Ventura who have implemented a similar model.		30%
<b>ANALYTICS</b>			
6	Implement a policy to add an identifier to be able to track response calls that are related to mental health issues with the ability to analyze quantity of calls as well as outcomes.	Completed Dec 2020	100%
7	Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outreach grid for countywide use by law enforcement personnel. Determine the platform to use for full implementation.	Completed Dec 2020	100%
8	Develop an application with an incoming and outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care. Status: This pertains to SOCDIS. The outgoing interface has been completed. Discussions continue on data elements, authorization forms, and identifying high utilizers.		80%

9	Develop training for the application and implement the use within OCSD's pilot program in South Patrol to test and improve prior to further deployment. Status: The training has been developed and provided to all HLOs.	<div style="width: 80%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	80%
10	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments. Status: Reports have been identified to include the required information pertaining the number of response calls, outcomes, and services/resources received or referred. Pending sufficient data to conduct the needed analysis and finalize the reports.	<div style="width: 90%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	90%
<b>FY 2021-22</b>			
<b>RESPONSE</b>			
11	Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners. Status: No reportable action taken at this time.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	0%
<b>ANALYTICS</b>			
12	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments. Status: No reportable action taken at this time.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	0%
<b>FY 2022-23</b>			
<b>TRAINING</b>			
13	Implement training program to ensure 100% of OCSD sworn and dispatching staff receive the standard CIT training. Status: Training program has been implemented by OCSD through Santiago Community College which includes relevant crisis training for deputies (in-custody and patrol) and dispatchers.	<div style="width: 50%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	50%
<b>FY 2022-23 (Continued)</b>			
14	Implement training program to ensure a minimum of 25% of sworn and dispatch staff receive enhanced CIT training. (Ph1 – 16 hours, Ph2 – 8 hours, Ph3 – 16 hours) Status: Training has begun and approximately 26% of the sworn staff have been trained.	<div style="width: 30%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	30%
<b>RESPONSE</b>			
15	Complete the roll out of coordinated program piloted in South Patrol to other areas in OCSD, including contracted partners. Status: No reportable action taken at this time.	<div style="width: 0%; height: 15px; background-color: yellow; border: 1px solid black;"></div>	0%

**Goal #5:** Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care.


Vision 2025 Target Date: [June 30, 2021 \(FY 2020-21\)](#)










Lead Agency: [All stakeholder departments](#)

Action Items:	% Completed
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<b>FY 2020-21</b>
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<b>TRAINING</b>
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1	<p>Establish a Case Management Committee to manage the policies involved, processes and services utilized by all responders and care coordination activities within SOCDIS application and CARE Plus Program.</p> <p>Status: On December 24, 2020, SOCDIS went live with Phase 1. The Community Corrections System of Care was identified as Phase 2 with a target implementation date of June 30, 2021. Success of the care coordination model includes the use of a multi-disciplinary team to address policies, procedures, and addresses the needs and services for those identified as high utilizers.</p>		50%
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<b>PILLAR #2: COURTS</b>			
<b>Key:</b>	<b>Completed:</b> 	<b>In Progress:</b> 	<b>Challenged:</b> 
<b>Goal #1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness</b>			
Vision 2025 Target Date: <a href="#">June 30, 2023 (FY 2022-23)</a>			
Lead Agency: <a href="#">County Executive Office &amp; Collaborative Courts</a>			
<b>Action Items:</b>			<b>% Completed</b>
<b>FY 2019-20</b>			
1a	Establish a Working Group for the Courts portion of Integrated Services.	 Completed Oct 2019	100%
1b	Develop a list of common terms with definitions used throughout the Collaborative Court Process.	 Completed Sep 2020	100%
<b>FY 2020-21</b>			
1c	Develop a current list of requirements for successfully completing a collaborative court program.	 Completed Sep 2020	100%
2a	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people. Status: The Collaborative Courts are preparing a pilot program that will provide for the efficient collection, sharing and utilization of data in our Whatever It Takes (WIT) Mental Health Court. The plan is to pilot the program in WIT Court this year and expand it to all Collaborative Court programs in Q1 2022. This solution will also provide an opportunity to track additional data elements and options to automate the data tracking process.		10%
2b	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address. Status: The Collaborative Courts are preparing a pilot program that will provide for the efficient collection, sharing and utilization of data. A demonstration was provided that included relevant county stakeholders.		10%
<b>Goal #2: Explore Expansion of Adult Specialty Courts</b>			
Vision 2025 Target Date: <a href="#">June 30, 2025 (FY 2024-25)</a>			
Lead Agency: <a href="#">County Executive Office &amp; Collaborative courts</a>			
<b>Action Items:</b>			<b>% Completed</b>
<b>FY 2019-20</b>			
1a	Identify each program and service offered at each Adult Specialty Court, the capacity served or available to serve, and any gaps to address.	 Completed Mar 2020	100%

FY 2020-21		
1b	<p>Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.</p> <p>Status: The Collaborative Courts are preparing a pilot program that will provide for the efficient collection, sharing and utilization of data. This solution will also provide an opportunity to track additional data elements and options to automate the data tracking process.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: yellow; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">10%</div>
1c	<p>Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.</p> <p>Status: No reportable action taken at this time.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: white; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">0%</div>
2	<p>Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025.</p> <p>Status: There is a work group formulating plans for the potential expansion of our Homeless Outreach Collaborative Court for what is expected to produce the more efficient and effective handling of the infraction and misdemeanor cases of our homeless population throughout the County..</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: yellow; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">10%</div>
FY 2021-22		
3	<p>Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.</p> <p>Status: No reportable action taken at this time.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: white; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">0%</div>
4	<p>Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025.</p> <p>Status: No reportable action taken at this time.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: white; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">0%</div>
5	<p>Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.</p> <p>Status: No reportable action taken at this time.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: white; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">0%</div>
FY 2022-23		
No Action Items		
FY 2023-24		
No Action Items		
FY 2024-25		
6	<p>Implement first phase of expansion of courts or services supported by County and Court.</p> <p>Status: No reportable action taken at this time.</p>	<div style="display: flex; align-items: center;"> <div style="width: 100px; height: 15px; background-color: white; border: 1px solid black; margin-right: 5px;"></div> <div style="border: 1px solid black; flex-grow: 1;"></div> </div> <div style="text-align: right; margin-top: 5px;">0%</div>

Goal #3: Explore Expansion of Juvenile Specialty Courts		
Vision 2025 Target Date: <a href="#">June 30, 2025 (FY 2024-25)</a> Lead Agency: <a href="#">County Executive Office &amp; Collaborative courts</a>		
Action Items:	% Completed	
FY 2020-21		
1a	Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons. Status: Efforts are to focus on analyzing the juvenile and applicable TAY populations to determine approximate capacity needed if the program were to include all eligible offenders and analyze the data to see if there is a need for a new program or service.	 50%
1b	Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address. Status: Completed. The identification of programs and services offered is complete. Revisions will be made as needed going forward.	 100%
1c	Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court. Status: The Demand for additional Juvenile Specialty Courts has resulted in the need for Family Treatment Court that would operate out of the child welfare courts and work with families where children were removed due to substance use allegations against the parents. Also in the planning phase is a dual jurisdiction specialty court for youth involved with the Social Services Agency and Probation.	 30%
2	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025. Status: A priority was identified for the creation of the dual status. Population is being assessed for the other priority of a Family Treatment Court.	 10%
FY 2021-22		
3	Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs. Status: No reportable actions taken at this time.	 0%
4	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025. Status: No reportable actions taken at this time.	 0%



5	Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025. Status: The planning for the new Family Treatment Court may include staffing from SSA, HCA, and Probation.		10%
<b>FY 2022-23</b>			
No Action Items			
<b>FY 2023-24</b>			
No Action Items			
<b>FY 2024-25</b>			
6	Implement first phase of expansion of courts or services supported by County and Court. Status: No reportable actions taken at this time.		0%
<b>Goal #4: Identify, Develop and Implement Diversion Options within the Adult Court System</b>			
Vision 2025 Target Date: <a href="#">June 30, 2021 (FY 2020-21)</a>			
Lead Agency: <a href="#">County Executive Office &amp; Collaborative Courts</a>			
<b>Action Items:</b>		<b>% Completed</b>	
<b>FY 2020-21</b>			
1a	Identify all programs that would be considered "diversion" applicable for the court system (i.e., Specialty Courts, AB1810, or PC1000) Status: The OCDA provided a listing of all programs utilized for diversion and is working to gather additional statistical information on number referred and outcomes, as available.		80%
1b	Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems. Status: Although Collaborative Courts are post-plea courts by definition, not diversion courts, there is a work group formulating plans to include mental health diversion motions and cases in our Collaborate Courts for what is expected to produce a more efficient and effective handling of these matters and a corresponding expansion of our existing Mental Health Collaborative Court programs. .		10%
1c	Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems. Status: No reportable actions taken at this time.		0%
2	Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable. Status: No reportable actions taken at this time.		0%

3	Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs. Status: No reportable actions taken at this time.		0%
<b>Goal #5: Establish a Standing Collaborative Committee</b>			
Vision 2025 Target Date: June 30, 2021 (FY 2020-21) Lead Agency: County Executive Office & Collaborative Courts			
<b>Action Items:</b>			<b>% Completed</b>
<b>FY 2020-21</b>			
1	Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely.	Completed Sep 2020	100%








### PILLAR #3: IN-CUSTODY





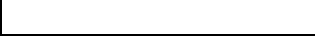


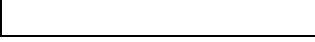
Key:      Completed:       In Progress:       Challenged: 

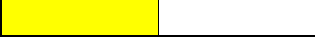

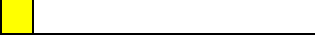


#### Goal #1: Enhance Mental Health and Substance Use Treatment Services In-Custody








Vision 2025 Target Date:    June 30, 2025 (FY 2024-25)

Lead Agency:    Sheriff-Coroner Department with Health Care Agency

Action Items:	% Completed
<b>FY 2020-21</b>	
1    Remodel County Jail facilities to provide dedicated space for private intake and BH modules to ensure HIPAA compliance. Status: Completed. The construction on the IRC Triage area was completed and nursing staff are utilizing the space.	 Completed Mar 2021    100%
2a    Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming.	 Completed Dec 2020    100%
2b    Create BH Modules and additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder. Status: Progress has been slightly delayed due to operational needs of space to mitigate COVID social distancing. Work is currently focused on Mod K (females) which is anticipated to be completed Fall 2021. Step down care is being provided.	 70%
3    Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care.	 Completed Sep 2020    100%
4    Increase CHS and OCSD staff to provide the appropriate staffing levels at the new LPS and mental health units at the IRC and allow for increased number of therapeutic groups available. Status: Correctional Health continues to recruit and fill their vacant positions. However, with the jail population down, staffing has been sufficient to meet the needs and is closely monitored. Staff have been implementing new approaches and service delivery models to address the needs of the inmates while also following public health orders. Currently, there is sufficient staffing to support services for 5 LPS beds designated for women and 5 LPS beds for men.	 50%
5    Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies.	 Completed Sep 2020    100%
6    Provide staff training on Medication Assisted Treatment (MAT) for inmates diagnosed with opiate use disorder.	 Completed Mar 2020    100%

7	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days. Status: The in-custody drug treatment program was approved by the Board in May 2020 for implementation in July 2020. Due to COVID, this is currently on-hold as the space is needed to meet critical operational needs. However, the provider is ready to provide smaller group classes when permitted.		90%
8	Analyze and increase OCSD staffing levels at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules. Status: No reportable actions taken at this time.		0%
9	Increase Crisis Intervention Training (CIT) for OCSD custody command staff.		100%
10	Increase the number of Deputy Sheriffs who are trauma-informed care trainers. Status: Three deputies have completed Trauma Informed Care/Train the Trainer course. Trainings are provided as able given the restrictions of COVID.		10%
11	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders. Status: No reportable actions taken at this time.		0%
<b>FY 2021-22</b>			
No Action Items			
<b>FY 2022-23</b>			
12	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing. Status: Additional therapeutic groups have been implemented at all facilities including Thinking for a Change (T4C), Anger Management, Moral Reconciliation Therapy, and Relapse Prevention groups.		35%
13	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness. Status: No reportable actions taken at this time.		0%
<b>FY 2023-24</b>			
No Action Items			
<b>FY 2024-25</b>			
14	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate. Status: No reportable actions taken at this time.		0%

Goal #2: Establish Specialized In-Custody Housing		
Vision 2025 Target Date: <a href="#">June 30, 2023 (FY 2022-23)</a> Lead Agency: <a href="#">Sheriff-Coroner Department</a>		
Action Items:	% Completed	
<b>FY 2019-20</b>		
1	Complete a detailed plan outlining programming specific to a Veterans Module starting with 32 veterans. Assess performance to determine further expansion.	Completed Jan 2020 100%
<b>FY 2020-21</b>		
2	Explore the creation of a housing module specific for the emerging youth population. Status: The Emerging Youth module is being finalized to identify criteria and potential participants and implement specialized programming. Delays due to operational needs for space to comply with COVID public health protocols.	 50%
3	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences. Status: Continuing to identify criteria and potential inmates to move in and develop specialized programming for this population. Delays due to operational needs for space to comply with COVID public health protocols.	 20%
<b>FY 2021-22</b>		
No Action Items		
<b>FY 2022-23</b>		
4a	Build the Veterans Module to provide specialized incentive housing for the Veterans population.	Completed Mar 2020 100%
4b	Establish specialized housing for female inmates, such as veterans. Status: Dedicated space is being explored but efforts are currently on hold due to COVID..	 10%
5	Build and populate the additional specific housing modules and track the data necessary to show success of the concept and program. Status: No reportable actions taken at this time.	 0%
6	Evaluate the AB109 Module to determine the reduction in staff and inmate-to-inmate assaults to determine success of the program. Status: No reportable actions taken at this time.	 0%

Goal #3: Enhance Inmate Programming Services			
Vision 2025 Target Date: <a href="#">June 30, 2025 (FY 2024-25)</a> Lead Agency: <a href="#">Sheriff-Coroner Department</a>			
Action Items:	% Completed		
<b>FY 2020-21</b>			
1	Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers. Status: An RFP was issued to obtain tablets to facilitate inmate programming and services. This is anticipated to be completed by summer and will link with the County's SOCDIS project, which is scheduled to go live with phase 2 in June 2021.		30%
2	Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks.		100%
3	Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry. Status: Staff recruitment & orientation underway to reinforce Inmate Services capability for case management programming.		20%
4	Develop a reentry housing strategy with relevant county and community stakeholders. Status: No reportable actions taken at this time.		0%
5	Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody. Status: Twelve positions were added with the FY 2020-21 budget and efforts being made to develop a curriculum plan including phased implementation and options for virtual access. Recruitments are in progress.		30%
<b>FY 2021-22</b>			
No Action Items			
<b>FY 2022-23</b>			
6	Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless. Status: The implementation of tablets is being explored for the educational and vocational programs that will track and then provide pertinent data and incorporated with Phase 2 of SOCIDS.		20%
7	Continued expansion of the "All-In" program for males and females based on program success and demand. Status: No reportable actions taken at this time.		0%

8	Implement case management program for high utilizers and other identified targeted groups. Status: No reportable actions taken at this time.	<input type="text"/>	0%
9	Implement and maintain the reentry housing strategy with the understanding that it may evolve with the countywide housing strategy. Status: No reportable actions taken at this time.	<input type="text"/>	0%
10	Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants. Status: No reportable actions taken at this time.	<input type="text"/>	0%
<b>FY 2023-24</b>			
No Action Items			
<b>FY 2024-25</b>			
11	Revisit and improve the reentry housing strategy based on needs and County housing strategy. Status: No reportable actions taken at this time.	<input type="text"/>	0%
12	Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences. Status: No reportable actions taken at this time.	<input type="text"/>	0%

## PILLAR #4: REENTRY

Key:      Completed:       In Progress:       Challenged: 




**Goal #1:** Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.

Vision 2025 Target Date:    June 30, 2020 (FY 2019-20)

Lead Agency:    County Executive Office & Probation

**Action Items:** **% Completed**

### FY 2019-20

1	Inventory services/programs currently available within the County and through community providers for each different subset of individuals released from County Jail.	 Completed Dec 2019	100%
2	Identify services/programs needed post-custody but not available or not accessible.	 Completed Mar 2020	100%
3	Identify current in-custody programs and map resources identified post-custody to ensure continuity of treatments/programs.	 Completed Mar 2020	100%






**Goal #2:** Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration

Vision 2025 Target Date:    June 30, 2022 (FY 2021-22)



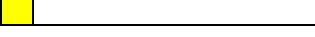
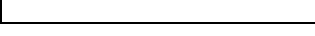


Lead Agency:    County Executive Office & Probation

**Action Items:** **% Completed**

### FY 2020-21

1	Establish a subgroup of stakeholders to provide input on the services and processes to put in place and direction needed to be taken.	 Completed Sep 2020	100%
2	Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information. Status: Inventory of identified assessments has been completed and consolidated to identify repetitive data collected. All has been shared with SOCDIS to reduce data redundancy and streamline existing intake processes.	  	50%
3	Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry. Status: Completed. Processes are in place that include the use of SSA and Public Defender staff, Project Kinship, and navigators within HCA to assist with enrollment of individuals prior to release. The County has also obtained approval for a federal waiver to allow for CalFresh pre-enrollment as well. This is the first program to provide this type of benefit.	 Completed Mar 2021	100%



4	<p>Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.</p> <p>Status: A proposed plan to repurpose existing County facilities, which identified anticipated services that will be provided, was presented to the OCCJCC in May 2020. A subgroup was formed to provide the needed analysis which is still in progress.</p>		10%
5	<p>Identify and assess potential sites and providers to meet projected needs to implement programs/services.</p> <p>Status: A proposed plan to repurpose existing County facilities was presented to the OCCJCC in May 2020 and subgroup was established to provide a detailed plan, including a timeline, and cost analysis. A concern regarding the new YGC is being addressed with Probation and Public Works looking at both short-term and long-term options.</p>		60%
<b>FY 2021-22</b>			
6	<p>Establish transportation services for individuals released from County Jail to services, day reporting centers, or other linked services.</p> <p>Status: A proposed plan to repurpose existing County facilities which identified anticipated services, including transportation, that will be provided was presented to the OCCJCC in May 2020. A subgroup was formed to provide the needed analysis which is still in progress.</p>		10%
7	<p>Establish necessary agreements to rehabilitate or procure the needed facilities and/or services.</p> <p>Status: No reportable actions taken at this time.</p>		0%
8	<p>Collaborate with other providers of reentry services to coordinate services for clients.</p> <p>Status: No reportable actions taken at this time.</p>		0%
9	<p>Create a current and maintained repository or uniformly shared resource where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.</p> <p>Status: No reportable actions taken at this time.</p>		0%

**Goal #3: Implement Communication Strategy**

Vision 2025 Target Date: June 30, 2022 (FY 2021-22)  
 Lead Agency: County Executive Office & Probation

**Action Items:** **% Completed**

**FY 2020-21**

No Action Items

**FY 2021-22**

1	Create an informational campaign targeting individuals involved in the criminal justice system of the reentry services available. Status: No reportable actions taken at this time.	<input type="text"/>	0%
2	Identify and coordinate the use of the various navigators and peer mentors currently utilized in the system to ensure consistency in services, information, and reduce redundancy in services. Status: Navigators are being utilized as part of the discharge planning process and by the County’s contracted reentry provider for individuals released with mild to moderate mental illness.	<input style="background-color: yellow;" type="text"/>	20%

**Goal #4: Establish Ongoing Oversight**

Vision 2025 Target Date: June 30, 2022 (FY 2021-22)  
 Lead Agency: County Executive Office & Probation

**Action Items:** **% Completed**

**FY 2020-21**

No Action Items

**FY 2021-22**

1	Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate. Status: No reportable actions taken at this time.	<input type="text"/>	0%
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## PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

**Key:**      **Completed:** ■      **In Progress:** ■      **Challenged:** ■

### Goal #1: Mental Health and Substance Use Disorder Support Services

Vision 2025 Target Date:    **June 30, 2025 (FY 2024-25)**

Lead Agency:    **Health Care Agency & Probation Department**

<b>Action Items:</b>	<b>% Completed</b>
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#### FY 2019-20

1	Explore the use of parent-partners to help de-stigmatize mental illness and provide support for parents with children experiencing mental illness.	Completed Oct 2019	100%
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#### FY 2020-21

2	Assess the number of SUD residential treatment beds for this population and, if needed, determine how to increase the number of beds.	Completed Sep 2020	100%
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3a	Explore remediation services for in-custody youth who are pending competency proceedings due to mental illness.	Completed Sep 2020	100%
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3b	Implement coordinated remediation services for in-custody youth who are pending competency proceedings due to mental illness. Status: Probation has worked with the juvenile court to establish a stopgap measure (use of a local provider) until a more permanent solution for remediation services can be established. Prior to COVID-19, Probation was in the process of partnering with HCA in putting together a small team to research/be trained in the Juvenile Competency Court School (JCSS) curriculum or if an existing program should be utilized and staff trained on.	<div style="width: 100%; height: 15px; border: 1px solid black; position: relative;"> <span style="position: absolute; left: 0; top: -10px; font-size: 8px;">10%</span> </div>	10%
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#### FY 2021-22

4	Expand BH presence in schools. Status: Additional contracted services are in place. Impacts resulting from compliance with public health orders in response to COVID has limited efforts to work closely with youth and increase presence in schools.	<div style="width: 100%; height: 15px; border: 1px solid black; position: relative;"> <span style="position: absolute; left: 0; top: -10px; font-size: 8px;">75%</span> </div>	75%
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5	Explore the dedication of a team of peer mentors that works with the juveniles from in-custody to post-custody across juvenile custody facilities. Status: HCA analyzed and confirmed the use of Peer Partners as the best suited model to follow the youth through the system of care to ensure linkages to needed services. Additional Peer Partner staff are needed to ensure sufficient availability for the population. A total of 6 has been the identified need and currently, there are four and this allows coverage for only those with the highest levels of needs.	<div style="width: 100%; height: 15px; border: 1px solid black; position: relative;"> <span style="position: absolute; left: 0; top: -10px; font-size: 8px;">80%</span> </div>	80%
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FY 2022-23		
6	Create an implementation plan outlining the number of positions needed and addresses the expansion in phases, justification for the expansion, and impacts as a result of the staff expansion. Status: No reportable actions taken at this time.	0%
7	Identify and obtain, within 10%, of the number of SUD residential treatment beds for this population to significantly reduce or eliminate associated waitlists. Status: HCA is providing adolescent residential Drug Medi-Cal services via Letters of Agreement with a provider in Riverside County. Given the limited number of facilities available in the local area for this service and only one provider willing to enter Letters of Agreement at this time, HCA will continue to periodically post the Request for Application for this service. To date, HCA has been able to add six beds and has a waitlist of approximately three youth requiring these services.	10%
FY 2023-24		
No Action Items		
FY 2024-25		
8	Ensure programs are effective and that staffing levels are adequate to achieve maximum impact. Make adjustments as necessary. Status: No reportable actions taken at this time.	0%
Goal #2: TAY Housing		
Vision 2025 Target Date: June 30, 2023 (FY 2022-23)		
Lead Agency: Health Care Agency & Probation Department		
Action Items:	% Completed	
FY 2020-21		
1	Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC. Status: HCA is working with Covenant House California to develop an emergency shelter for the TAY population. The project will serve as a 25-30 bed emergency housing shelter for their Safe Haven program and provide shelter to approximately 150 TAY experiencing homelessness annually. Capital improvements are in progress and anticipated to be completed in time for the operations to begin in June 2021.	40%
2	Develop and implement a housing strategy specific for these populations. Status: No reportable actions taken at this time.	0%
3	Identify and attract homes for placement of youth with mental illness, SUD, or CSEC, which are hard to place. Status: HCA is open to looking at coordinating with STRTPs and is looking to work with the other partners under this action item to examine the population's needs since it straddles both juveniles and adults.	20%

<b>FY 2021-22</b>		
No Action Items		
<b>FY 2022-23</b>		
4	Implement the housing strategy developed. Status: As stated above, development of an emergency shelter for the TAY population is in progress that will provide shelter to approximately 150 TAY experiencing homelessness annually.	20%
<b>Goal #3: Targeted Attention to Juvenile/TAY High Utilizers</b>		
Vision 2025 Target Date: June 30, 2025 (FY 2024-25) Lead Agency: Health Care Agency		
<b>Action Items:</b>		<b>% Completed</b>
<b>FY 2020-21</b>		
1	Integrate identified databases into the County's System of Care Data Integration System (SOCDIS). Status: Proposed revision. The first phase of SOCDIS went live on December 24, 2020. Identified databases for the Community Corrections System of Care are part of the next phase to be added into the platform. Anticipated completion is June 2021. Note that youth data may be reported in the aggregate due to additional restrictions on the information.	80%
2	Assemble a multi-disciplinary team to start coordinating care for the Corrections System of Care. Status: With the first phase of SOCDIS implemented, a team needed for Phase 2, Community Corrections, has been identified.	50%
<b>FY 2021-22</b>		
No Action Items		
<b>FY 2022-23</b>		
3	Complete the development of the database/data warehouse and begin to roll out enhanced services/data sharing. Status: No reportable actions taken at this time.	0%
<b>FY 2024-25</b>		
4	Achieve full rollout of targeted care coordination for the Juvenile and TAY high utilizers. Status: No reportable actions taken at this time.	0%